



 **FAYETTEVILLE** N.C.  
 AMERICA'S CAN DO CITY



# RECOMMENDED CAPITAL AND TECHNOLOGY IMPROVEMENT PLANS

**FISCAL YEARS  
 2023-2027**





**Recommended FY2023 – FY2027  
Capital and Technology Improvement Plans  
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## Recommended FY2023 – FY2027

### Capital and Technology Improvement Plans

#### Introduction

The Capital and Technology Improvement Plans, or CIP and TIP, are financing and construction/acquisition/implementation plans for projects that require significant investments of capital or technology resources. These plans are critical for financial and operational planning and are updated annually and submitted for adoption by City Council. The plans specify and describe the City's capital and major technology project schedules and priorities for the five years immediately following Council adoption.

The goals of the CIP and TIP planning processes are: to apply a systemic approach to identify significant capital and technology needs to support strategic plan objectives; to prioritize needed investments; to plan for the financial and organizational capacity required to provide for these needs; and, to ensure coordination of projects across the organization.

For each project, the CIP and TIP present a variety of information, including a project description and justification, a proposed timetable, proposed funding levels and sources and, if applicable, estimated ongoing operating costs. For projects already underway, the description also includes a status update and estimates of remaining project expenditures for the current and upcoming fiscal years.

Generally, capital improvement projects consist of specific facility or infrastructure improvements with a total cost of at least \$50,000 and an expected useful life of greater than 10 years. In addition, significant maintenance activities such as roof replacements, HVAC system replacements or major renovations, with a total cost of at least \$50,000 are also managed through the CIP. Common CIP projects include the construction, purchase or major renovations of buildings, utility, street and sidewalk infrastructure improvements, and the purchase of land. Vehicle and equipment purchases are not managed through the CIP.

Technology improvement projects include: any technology projects with enterprise-wide impacts or multi-year implementation schedules; any upgrade or new technology initiatives with a total implementation cost of \$25,000 or greater; and, any expansion, renovation, or replacement of existing technology systems with an implementation cost of \$10,000 or greater.

#### CIP and TIP Process

Each fiscal year, the CIP and TIP are updated to reflect the status of projects currently underway, to update project requests included in the prior adopted CIP and TIP, to gather newly identified project needs from departments for consideration, and to reprioritize project requests across the five-year planning period.

The City Manager’s Office has created Capital and Technology Improvement Review Committees consisting of staff members from multiple City departments. These committees are tasked with reviewing submitted projects against established criteria to provide a priority rating for consideration by the City Manager’s Office.

CIP projects are rated against the following factors:

- Alignment with the strategic plan;
- State/federal mandates;
- Other funding availability;
- Safety and hazard mitigation;
- Maintenance of existing assets;
- Efficiency or cost avoidance; and,
- Service improvement impacts.

TIP projects are rated against the following factors:

- Alignment with the strategic plan;
- State/federal mandates;
- Other funding availability;
- Department rankings;
- New versus continuation project;
- Maintenance of existing capabilities;
- E-Government impact; and,
- Return on investment.

The results of the committee ranking processes and completed CIP and TIP project sheets are submitted to the City Manager’s Office for consideration for funding during the five-year planning period. The staff of the Budget and Evaluation Office works with the City Manager’s Office to identify funding available for the projects. Project requests are weighed against available resources to develop a recommended CIP and TIP to be presented for consideration by the City Council.

City Council deliberation of the recommended CIP and TIP precedes the annual budget development process. The final CIP and TIP are adopted by City Council concurrently with the annual operating budget.

## Project Groupings

### ***CIP Project Groupings:***

Airport	Projects enhancing facilities at the City's regional airport.
Economic Development	Projects supporting job growth and expanded economic opportunities in the community.
General Government	Projects relating to the provision, maintenance or expansion of City buildings and facilities; except for new facilities that specifically support other categories.
Parks, Recreation & Culture	Projects enhancing quality of life through recreational opportunities, including parks and open space.
Public Safety	Projects supporting the City's ability to protect lives and property through Police and Fire services.
Solid Waste	Projects supporting the City's trash, recycling, yard waste and bulky item collection activities and related services.

Stormwater Management      Projects supporting the expansion, maintenance or improvement of the City's stormwater infrastructure.

Transit      Projects supporting mass transit services.

Transportation      Projects improving the City's surface transportation infrastructure, including sidewalks, streets and bridges.

***TIP Project Groupings:***

Security/Infrastructure      Projects that secure data on our networks and safely expand and upgrade technology infrastructure to better accommodate the growing needs of departments.

Business Intelligence/  
Data Analysis      Projects that provide enterprise solutions that use database analytics and GIS data to make data driven decisions.

Application/  
Software Services      Projects that provide business support services to the City.

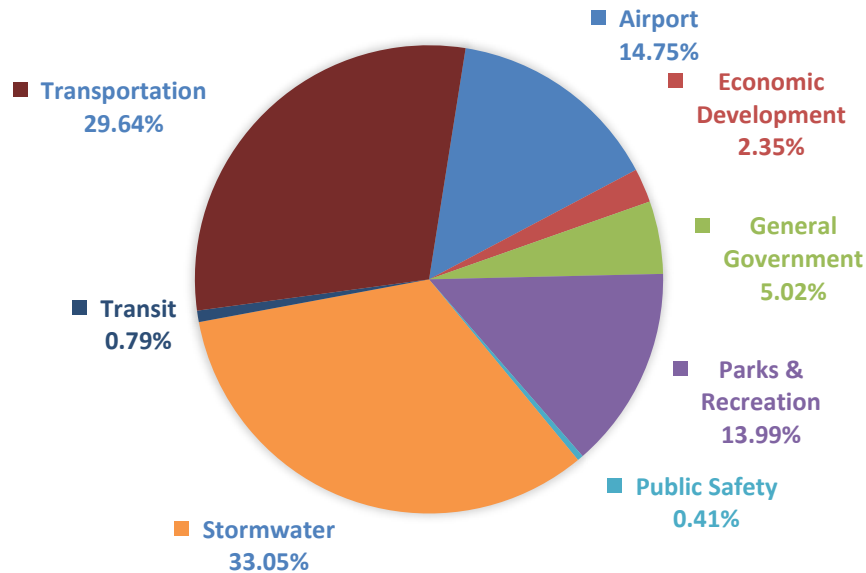
Citizen Engagement/  
Mobility      Projects that promote interaction with residents and make it easier for residents to conduct business with the City.

## Overview of the Recommended FY2023 - FY2027 Capital Improvement Plan

FY2023 - FY2027 Capital Improvement Plan (CIP) expenditures are projected to total **\$153,574,401**. In addition, inception-to-date expenditures for current projects are expected to total \$312,431,263 through the end of FY 2022.

CIP Category	Inception to FY2022 \$	FY 2023 \$	FY 2024 \$	FY 2025 \$	FY 2026 \$	FY2027 \$	Total \$
Airport	63,733,482	4,580,000	1,207,023	10,152,703	6,447,489	0	<b>86,383,697</b>
Economic Development	76,850,383	3,407,340	50,000	50,000	50,000	50,000	<b>80,457,723</b>
General Government	20,057,207	899,262	1,548,800	2,045,000	2,512,000	705,000	<b>27,767,269</b>
Parks and Recreation	48,323,239	16,899,900	4,123,750	150,000	150,000	150,000	<b>69,796,889</b>
Public Safety	11,342,560	476,450	0	0	0	150,000	<b>11,969,010</b>
Stormwater	28,652,895	9,444,638	19,450,000	850,000	18,350,000	2,650,000	<b>79,397,833</b>
Transit	12,915,826	558,890	222,000	150,000	140,000	140,000	<b>14,126,806</b>
Transportation	53,555,371	7,553,898	6,935,285	15,166,083	7,665,000	8,175,000	<b>99,050,637</b>
<b>Grand Total</b>	<b>315,431,263</b>	<b>43,820,468</b>	<b>33,599,858</b>	<b>28,563,786</b>	<b>35,514,489</b>	<b>12,020,000</b>	<b>468,949,864</b>

The chart below illustrates the proportion of projected expenditures from FY 2023 through FY 2027 for projects in each of the CIP categories.

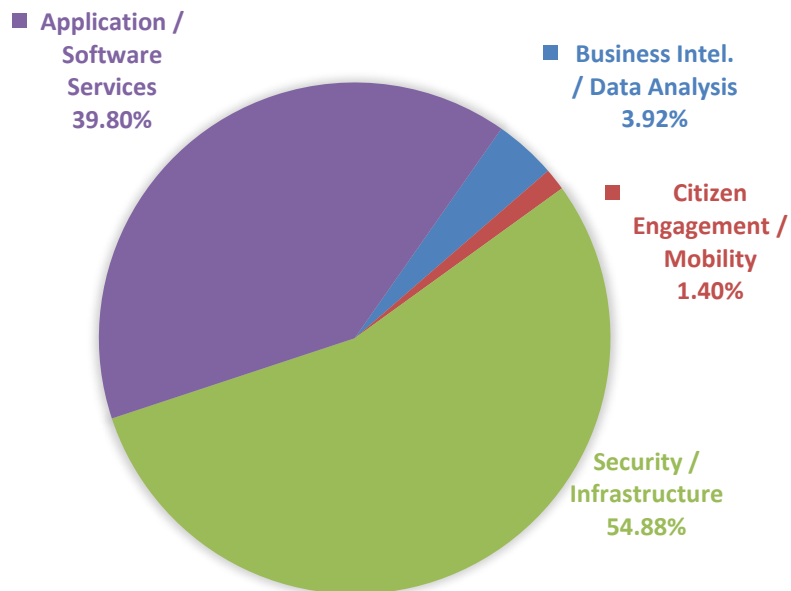


## Overview of the Recommended FY2023 - FY2027 Technology Improvement Plan

FY2023 - FY2027 Technology Improvement Plan (TIP) expenditures are projected to total **\$12,306,121**. In addition, inception-to-date expenditures for current projects are expected to total \$24,656,919 through the end of FY 2022.

TIP Category	Inception to FY2022 \$	FY 2023 \$	FY 2024 \$	FY 2025 \$	FY 2026 \$	FY2027 \$	Total \$
Security / Infrastructure	12,748,963	1,602,248	1,805,410	1,687,026	791,158	880,620	19,515,425
Business Intel. / Data Analysis	1,510,371	71,846	87,460	165,962	78,687	79,301	1,993,627
Application / Software Services	9,867,133	1,061,079	1,752,178	697,659	776,168	619,980	14,774,197
Citizen Engagement / Mobility	530,452	172,000	0	0	0	0	702,452
<b>Grand Total</b>	<b>24,656,919</b>	<b>2,907,173</b>	<b>3,645,048</b>	<b>2,550,647</b>	<b>1,646,013</b>	<b>1,579,901</b>	<b>36,985,701</b>

The chart below illustrates the proportion of projected expenditures from FY 2023 through FY 2027 for projects in each of the TIP categories.





## Funding Plan Overview for FY2023 - FY2027 Capital and Technology Improvement Plans

### Project Funding Appropriations

The CIP and TIP are only funding plans. Actual budget appropriations must be implemented through the annual operating budget and/or capital project ordinance appropriations. Some smaller, single fiscal-year projects are budgeted for expenditure within the annual operating budget, while other larger or multi-year projects are budgeted for expenditure within specific capital project ordinances. Project ordinances are typically funded by transfers from annual operating funds or by financing or grant proceeds. In addition, some projects will result in on-going operating expenditures and revenues. Those budget impacts are estimated by departments and are provided for consideration as well. When a project is approved and completed, those impacts must be considered in the annual operating budget beginning with the fiscal year of project completion.

### Proposed Funding Sources

The table below provides a breakdown of proposed sources of funding for the Capital and Technology Improvement Plans for FY2023 to FY2027.

Funding Source	Inception To FY2022 \$	FY2023 – FY2027 \$	Total \$
Project Funding To Date	247,001,805	3,955,402	<b>250,957,207</b>
General Fund / Taxes	0	44,458,176	<b>44,458,176</b>
ARPA Funding	150,000	27,052,545	<b>27,202,545</b>
Debt Financing Proceeds	0	0	<b>0</b>
Non-General Fund Funding	92,936,377	90,381,260	<b>183,317,637</b>
<b>Total</b>	<b>340,088,182</b>	<b>165,847,383</b>	<b>505,935,565</b>

**Project Funding to Date** includes amounts currently appropriated in project funds or annual operating budgets for project expenditures. This total includes proceeds from debt issuances that have been appropriated through ordinances by Council, but not yet issued, including the planned financing for Fire Station 4; and Parks & Recreation Bond proceeds from the \$35 million bond issuance approved by voters on the March, 2016 bond referendum. Debt service on these bonds is funded by a dedication of 1.42 cents of the current ad valorem tax rate. The first \$16.0 million tranche of the bonds was issued in May, 2019. The second tranche of \$19.0 million was issued in April, 2022.

**General Fund / Taxes** includes the use of fund balance in the General Fund and in the dedicated Capital Funding Plan, use of recurring annual revenues, existing project funding and capacity created for project funding by financing vehicles in the General Fund.

**The Capital Funding Plan is currently supported by the dedication of 5.07 cents of the current ad valorem tax rate. The dedicated funding stream is recommended to remain at 5.07 cents for the five year planning period.**

The vehicle financings planned for the current fiscal year and the five-year planning period include:

- FY2023                      \$1.2 M              4 yr.
- FY2024                      \$3.7 M              4 yr.

- FY2025                      \$3.6 M              4 yr.
- FY2026                      \$3.0 M              4 yr.
- FY2027                      \$1.9 M              4 yr.

**ARPA Funding** is projected to be used, as available, for a variety of projects within the five year funding period. These projects were identified as projects that could be completed within the funding period established by the ARPA guidelines. The use of these funds for eligible projects will allow the City to use dedicated Capital Funding Plan dollars for grant match funds for potential federal infrastructure grants, thereby multiplying the effect of the federal ARPA dollars. The following is a list of projects that will be evaluated for eligibility and presented to Council for consideration of ARPA funding:

Project	\$ Amount	Project	\$ Amount
Commercial Corridor Revitalization Program	250,000	Bridge Preservation Program	1,000,000
Americans with Disabilities Act Compliance	375,000	Dam Safety and Preservation	187,500
Building Maintenance -HVAC/Boiler Replacement	556,967	Downtown Streetscape	375,000
Building Maintenance - Other Projects	359,044	Hinsdale Road Reconstruction	898,464
Building Maintenance - Roof Replacement	940,000	Intersection Improvements	850,000
Makerspace	3,222,455	Multi Use Lanes	375,000
Martin Luther King, Jr Park	2,000,000	Sidewalk Improvements	4,725,862
Picnic Shelter Replacements/Refurbishing	250,000	Thoroughfare Street Lighting	200,000
Playground Repairs/Refurbishing	778,497	IT Disaster Recovery Initiative	213,810
Rowan Park Improvements	150,000	Virtual Server Expansion	160,000
Sherwood Park Recreation Center	4,083,750	City Wireless Network Expansion Project	172,000
Blanton Road Extension	5,079,196		

**Debt Financing Proceeds** are not projected in the current five year period, with the exception of possible debt issuance at a later time for the Consolidated Rental Car Facility. Revenues generated by Airport Customer Facility Fees are projected to fund debt service for the potential Rental Car Facility debt issuance.

**Non-General Fund Funding** total of \$91.3 million reflects the use of a combination of the following funding sources:

- Airport Revenues, Federal and State Grants                      \$ 22.3 M
- Stormwater Funding    \$ 56.7 M
- Transit Federal and State Grants    \$ 0.9 M
- FAMPO Grant Funding    \$ 0.7 M
- Private Fundraising – MLK, Jr. Committee                              \$ 5.0 M
- Other Miscellaneous Funding    \$ 5.1 M

### Significant Unfunded Project Requests Due to Funding Limitations

## Significant Unfunded Project Requests Due to Funding Limitations

Capital and Technology Improvement Plan project funding requests routinely exceed the City's funding capacity for the five-year planning period. Significant project requests for public safety, housing and infrastructure were submitted for consideration of funding, however, the capacity to fund these initiatives was not available within the current 5.07 dedicated funding stream. City Council has recognized the importance of these unfunded projects, and is moving forward with plans to issue a ballot measure on the November 8, 2022 election seeking authorization to issue up to \$97 million in General Obligation Bonds. The list below includes some of the projects that could be funded if the voters approve the ballot measure.

Fire Station 16

Fire Station 20

Fire Station 2 Relocation

Fire Station 9

Renovations to Fire Stations 3,6,7 and 11

Police Department Communications Center

Public Safety Training Center



**Recommended FY2023 – FY2027  
Capital Improvement Plan  
Technology Improvement Plan  
Summary Lists**

# Five-Year Capital Improvement Plan Summary

PROJECT EXPENDITURES BY FISCAL YEAR									
PROJECT	DEPARTMENT	PRIOR FISCAL YRS	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	TOTAL PROJECT EXPENDITURE
<b>AIRPORT</b>									
Airline Terminal Improvement Part I	Airport	24,034,782	149,962	0	0	0	0	0	24,184,744
Airline Terminal Improvement Part II	Airport	16,847,415	20,488,879	0	0	0	0	0	37,336,294
Airport Public Art	Airport	0	50,000	0	0	0	0	0	50,000
Consolidated Rental Car Facility	Airport	9,786	0	0	450,023	6,652,703	6,647,489	0	13,760,001
General Aviation Hangar Development	Airport	0	0	80,000	320,000	0	0	0	400,000
Perimeter Road Paving and Fencing Replacement	Airport	0	0	4,500,000	0	0	0	0	4,500,000
Runway & Aprons Crack Sealing	Airport	136,768	15,890	0	0	0	0	0	152,658
Taxiway F Pavement and Lighting Rehabilitation	Airport	0	0	0	500,000	3,500,000	0	0	4,000,000
T-Hangar (8 Unit)	Airport	54,742	1,945,258	0	0	0	0	0	2,000,000
<b>TOTAL - AIRPORT</b>		<b>41,083,493</b>	<b>22,649,989</b>	<b>4,580,000</b>	<b>1,270,023</b>	<b>10,152,703</b>	<b>6,647,489</b>	<b>0</b>	<b>86,383,697</b>
<b>ECONOMIC DEVELOPMENT</b>									
Affordable Housing Project Fund	Economic & Community Development	100,756	59,244	0	0	0	0	0	160,000
Commercial Corridor Revitalization Program	Economic & Community Development	110,868	139,132	50,000	50,000	50,000	50,000	50,000	500,000
Day Resource Center and Emergency Shelter	Economic & Community Development	110,404	1,640,018	3,248,274	0	0	0	0	4,998,696
Downtown Stadium	City Managers Office	41,327,794	40,308	0	0	0	0	0	41,368,102
Good Neighbor Homebuyer Program	Economic & Community Development	0	450,000	0	0	0	0	0	450,000
Hay Street Parking Deck and Mixed Use Development	City Managers Office	17,911,878	169,217	0	0	0	0	0	18,081,095
Hope VI City Contributions	Economic & Community Development	6,144,527	456,473	0	0	0	0	0	6,601,000
Housing Authority Homeownership	Economic & Community Development	0	500,000	0	0	0	0	0	500,000
Murchison Road Redevelopment	Economic & Community Development	2,160,567	674,433	0	0	0	0	0	2,835,000

# Five-Year Capital Improvement Plan Summary

PROJECT FUNDING BY SOURCE OF FUNDS									
PROJECT	DEPARTMENT	PROJECT FUNDING TO DATE	GENERAL FUND TAXES/ REVENUES	DEBT FINANCING PROCEEDS	PROPOSED		TOTAL PROJECT FUNDING	OTHER FUNDING SOURCE COMMENTS	ANNUAL OPERATING BUDGET IMPACT
					PUBLIC SAFETY BONDS	NON GENERAL FUND FUNDING			
<b>AIRPORT</b>									
Airline Terminal Improvement Part I	Airport	24,184,744	0	0	0	0	24,184,744	Federal Grant & Airport Funds	0
Airline Terminal Improvement Part II	Airport	37,336,294	0	0	0	0	37,336,294	Federal Grant & Airport Funds	0
Airport Public Art	Airport	50,000	0	0	0	0	50,000	Airport Funds	0
Consolidated Rental Car Facility	Airport	9,786	0	0	0	13,750,215	13,760,001	Customer Facility Charges (cash and debt service) & bond funding	0
General Aviation Hangar Development	Airport	400,000	0	0	0	0	400,000	NCDOT DOA Grant	0
Perimeter Road Paving and Fencing Replacement	Airport	0	0	0	0	4,500,000	4,500,000	Federal Grant & Airport Funds	0
Runway & Aprons Crack Sealing	Airport	152,658	0	0	0	0	152,658	Airport Funds	0
Taxiway F Pavement and Lighting Rehabilitation	Airport	0	0	0	0	4,000,000	4,000,000	Federal Grant & Airport Funds	0
T-Hangar (8 Unit)	Airport	2,000,000	0	0	0	0	2,000,000	NCDOT Aviation Grant & Airport Funds	0
<b>TOTAL - AIRPORT</b>		<b>64,133,482</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,250,215</b>	<b>86,383,697</b>		<b>0</b>
<b>ECONOMIC DEVELOPMENT</b>									
Affordable Housing Project Fund	Economic & Community Development	160,000	0	0	0	0	160,000		0
Commercial Corridor Revitalization Program	Economic & Community Development	250,000	0	0	0	250,000	500,000	ARPA Funding	0
Day Resource Center and Emergency Shelter	Economic & Community Development	4,990,000	0	0	0	8,696	4,998,696	CDBG-DR Funding	100,000
Downtown Stadium	City Managers Office	41,368,102	0	0	0	0	41,368,102		0
Good Neighbor Homebuyer Program	Economic & Community Development	450,000	0	0	0	0	450,000	\$50,000 Donation	0
Hay Street Parking Deck and Mixed Use Development	City Managers Office	17,931,095	0	0	0	150,000	18,081,095	Public/Private Partnership	0
Hope VI City Contributions	Economic & Community Development	6,601,000	0	0	0	0	6,601,000		0
Housing Authority Homeownership	Economic & Community Development	500,000	0	0	0	0	500,000		0
Murchison Road Redevelopment	Economic & Community Development	2,835,000	0	0	0	0	2,835,000		0

# Five-Year Capital Improvement Plan Summary

PROJECT EXPENDITURES BY FISCAL YEAR									
PROJECT	DEPARTMENT	PRIOR FISCAL YRS	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	TOTAL PROJECT EXPENDITURE
Replacement Parking for City Employees	City Managers Office	657,700	698,283	0	0	0	0	0	1,355,983
Support Infrastructure for Downtown Stadium Area	City Managers Office	2,291,136	311,921	109,066	0	0	0	0	2,712,123
Texfi Remediation Pilot Study	Public Services	839,595	56,129	0	0	0	0	0	895,724
<b>TOTAL - ECONOMIC DEVELOPMENT</b>		<b>71,655,225</b>	<b>5,195,158</b>	<b>3,407,340</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>80,457,723</b>
<b>GENERAL GOVERNMENT</b>									
333 Alexander Street Facility Repair	Public Services	236,952	68,048	0	0	0	0	0	305,000
Alexander Street Complex - Facility Mitigation	Parks & Recreation	58,266	261,859	0	0	0	0	0	320,125
Americans with Disabilities Act (ADA) Compliance	Parks & Recreation	6,462	246,765	75,000	75,000	75,000	75,000	75,000	628,227
Building Maintenance - City Hall Other Facility Renos	City Managers Office	2,918,304	184,779	0	0	0	0	0	3,103,083
Building Maintenance-HVAC/Boiler Replacement	Parks & Recreation	782,321	81,383	123,000	115,000	90,000	100,000	130,000	1,421,704
Building Maintenance-Other Projects	Parks & Recreation	577,897	179,981	180,000	85,000	50,000	50,000	50,000	1,172,878
Building Maintenance-Roof Replacement	Parks & Recreation	1,235,432	138,511	250,000	125,000	110,000	120,000	335,000	2,313,943
City Hall First Floor Renovations - Phase I	City Managers Office	99,322	1,200,481	0	0	0	0	0	1,299,803
Construction Department - New Offices in Fleet Building	City Managers Office	0	40,000	0	0	0	0	0	40,000
Cross Creek Hurricane Repair and Bank Stabilization	Public Services	8,635,579	2,599,596	0	0	0	0	0	11,235,175
Finance - Remodeling	Finance	0	0	66,262	0	0	0	0	66,262
Hope Center Building Renovations	Parks & Recreation	32,960	55,950	0	0	0	0	0	88,910
Operations Center Feasibility Study	City Managers Office	0	0	50,000	0	0	0	0	50,000
Parking Lot Resurfacing	Public Services	328,887	87,472	55,000	53,800	45,000	117,000	115,000	802,159
Ramsey Street Pump Station Replacement	Public Services	0	0	100,000	0	0	400,000	0	500,000
<b>TOTAL - GENERAL GOVERNMENT</b>		<b>14,912,382</b>	<b>5,144,825</b>	<b>899,262</b>	<b>1,548,800</b>	<b>2,045,000</b>	<b>2,512,000</b>	<b>705,000</b>	<b>27,767,269</b>

# Five-Year Capital Improvement Plan Summary

PROJECT FUNDING BY SOURCE OF FUNDS									
PROJECT	DEPARTMENT	PROJECT FUNDING TO DATE	GENERAL FUND TAXES/ REVENUES	DEBT FINANCING PROCEEDS	PROPOSED		TOTAL PROJECT FUNDING	OTHER FUNDING SOURCE COMMENTS	ANNUAL OPERATING BUDGET IMPACT
					PUBLIC SAFETY BONDS	NON GENERAL FUND FUNDING			
Replacement Parking for City Employees	City Managers Office	1,355,983	0	0	0	0	1,355,983		0
Support Infrastructure for Downtown Stadium Area	City Managers Office	2,712,123	0	0	0	0	2,712,123		0
Texfi Remediation Pilot Study	Public Services	895,724	0	0	0	0	895,724		0
<b>TOTAL - ECONOMIC DEVELOPMENT</b>		<b>80,049,027</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>408,696</b>	<b>80,457,723</b>		<b>100,000</b>
<b>GENERAL GOVERNMENT</b>									
333 Alexander Street Facility Repair	Public Services	305,000	0	0	0	0	305,000		0
Alexander Street Complex - Facility Mitigation	Parks & Recreation	320,125	0	0	0	0	320,125		0
Americans with Disabilities Act (ADA) Compliance	Parks & Recreation	253,227	0	0	0	375,000	628,227	ARPA Funding	0
Building Maintenance - City Hall Other Facility Renos	City Managers Office	3,103,083	0	0	0	0	3,103,083		0
Building Maintenance- HVAC/Boiler Replacement	Parks & Recreation	864,737	0	0	0	556,967	1,421,704	ARPA Funding	0
Building Maintenance- Other Projects	Parks & Recreation	813,834	0	0	0	359,044	1,172,878	ARPA Funding	0
Building Maintenance- Roof Replacement	Parks & Recreation	1,373,943	0	0	0	940,000	2,313,943	ARPA Funding	0
City Hall First Floor Renovations - Phase I	City Managers Office	1,299,803	0	0	0	0	1,299,803		0
Construction Department - New Offices in Fleet Building	City Managers Office	40,000	0	0	0	0	40,000		0
Cross Creek Hurricane Repair and Bank Stabilization	Public Services	11,235,175	0	0	0	0	11,235,175	FEMA & State Reimbursements	0
Finance - Remodeling	Finance	0	66,262	0	0	0	66,262		0
Hope Center Building Renovations	Parks & Recreation	88,910	0	0	0	0	88,910		10,000
Operations Center Feasibility Study	City Managers Office	0	50,000	0	0	0	50,000		0
Parking Lot Resurfacing	Public Services	416,359	385,800	0	0	0	802,159		0
Ramsey Street Pump Station Replacement	Public Services	0	0	0	0	500,000	500,000	Stormwater Funds	0
<b>TOTAL - GENERAL GOVERNMENT</b>		<b>20,114,196</b>	<b>4,922,062</b>	<b>0</b>	<b>0</b>	<b>2,731,011</b>	<b>27,767,269</b>		<b>10,000</b>



# Five-Year Capital Improvement Plan Summary

PROJECT EXPENDITURES BY FISCAL YEAR									
PROJECT	DEPARTMENT	PRIOR FISCAL YRS	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	TOTAL PROJECT EXPENDITURE
<b>PARKS, RECREATION AND CULTURE</b>									
Big Cross Creek Multiuse Trail	Parks & Recreation	500,025	351,975	0	0	0	0	0	852,000
Blounts Creek Trail	Parks & Recreation	5,675	388,075	75,000	0	0	0	0	468,750
Cape Fear River Park	Parks & Recreation	0	400,000	1,980,815	0	0	0	0	2,380,815
Cape Fear River Trail - Linear Park Connector	Parks & Recreation	167,308	17,692	0	0	0	0	0	185,000
Cape Fear River Trail Phase 2 and Botanical Garden Extension	Public Services	6,972,063	51,460	680,084	0	0	0	0	7,703,607
Central City Landscape Design for Trails and Parks	Parks & Recreation	69,491	3,209	0	0	0	0	0	72,700
Concrete Replacements/Repairs at Various Parks	Parks & Recreation	54,802	100,198	0	0	0	0	0	155,000
Cross Creek Linear Park - Union Street Bridge	Parks & Recreation	10,430	15,719	0	0	0	0	0	26,149
Downtown Core Tree Replacement	Parks & Recreation	38,408	11,592	0	0	0	0	0	50,000
Existing Parks and Building Renovations	Parks & Recreation	668,047	2,183,751	0	0	0	0	0	2,851,798
Gateway/Roadway Enhancement	Parks & Recreation	310,876	69,756	0	0	0	0	0	380,632
Jordan Soccer Complex	Parks & Recreation	162,730	1,672,511	0	0	0	0	0	1,835,241
JS Spivey Park Improvements	Parks & Recreation	0	1,000,000	0	0	0	0	0	1,000,000
Linear Park Path, Steps & Overlook Restoration	Parks & Recreation	61,449	18,144	0	0	0	0	0	79,593
Little Cross Creek Greenway - Phases I and II	Parks & Recreation	0	20,000	480,000	10,000	0	0	0	510,000
Mable C Smith Park Improvements	Parks & Recreation	0	1,300,000	0	0	0	0	0	1,300,000
Makerspace	Parks & Recreation	0	800,000	3,222,455	0	0	0	0	4,022,455
Martin Luther King Jr. Park	Parks & Recreation	26,850	100,000	7,000,000	0	0	0	0	7,126,850
McArthur Road Sports Complex	Parks & Recreation	106,951	3,040,896	529,816	0	0	0	0	3,677,663

# Five-Year Capital Improvement Plan Summary

PROJECT FUNDING BY SOURCE OF FUNDS									
PROJECT	DEPARTMENT	PROJECT FUNDING TO DATE	GENERAL FUND TAXES/ REVENUES	DEBT FINANCING PROCEEDS	PROPOSED		TOTAL PROJECT FUNDING	OTHER FUNDING SOURCE COMMENTS	ANNUAL OPERATING BUDGET IMPACT
					PUBLIC SAFETY BONDS	NON GENERAL FUND FUNDING			
<b>PARKS, RECREATION AND CULTURE</b>									
Big Cross Creek Multiuse Trail	Parks & Recreation	852,000	0	0	0	0	852,000	Open Space Fees/ Grants	0
Blounts Creek Trail	Parks & Recreation	93,750	50,000	0	0	325,000	468,750	Grant Funds (FAMPO)	0
Cape Fear River Park	Parks & Recreation	2,380,815	0	0	0	0	2,380,815	Parks & Rec Bonds	0
Cape Fear River Trail - Linear Park Connector	Parks & Recreation	185,000	0	0	0	0	185,000		0
Cape Fear River Trail Phase 2 and Botanical Garden Extension	Public Services	7,703,607	0	0	0	0	7,703,607	Federal & State Grants \$4,786,392	0
Central City Landscape Design for Trails and Parks	Parks & Recreation	72,700	0	0	0	0	72,700	City's Tree Fund	0
Concrete Replacements/Repairs at Various Parks	Parks & Recreation	155,000	0	0	0	0	155,000		0
Cross Creek Linear Park - Union Street Bridge	Parks & Recreation	26,149	0	0	0	0	26,149		0
Downtown Core Tree Replacement	Parks & Recreation	50,000	0	0	0	0	50,000	City's Tree Fund	0
Existing Parks and Building Renovations	Parks & Recreation	2,851,798	0	0	0	0	2,851,798	Parks & Rec Bonds	0
Gateway/Roadway Enhancement	Parks & Recreation	380,632	0	0	0	0	380,632		0
Jordan Soccer Complex	Parks & Recreation	1,835,241	0	0	0	0	1,835,241	Parks & Rec Bonds	103,400
JS Spivey Park Improvements	Parks & Recreation	1,000,000	0	0	0	0	1,000,000	Parks & Rec Bonds	0
Linear Park Path, Steps & Overlook Restoration	Parks & Recreation	79,593	0	0	0	0	79,593	FEMA & State Reimbursements	0
Little Cross Creek Greenway - Phases I and II	Parks & Recreation	20,000	98,000	0	0	392,000	510,000	Grant Funds (FAMPO)	0
Mable C Smith Park Improvements	Parks & Recreation	1,300,000	0	0	0	0	1,300,000	Parks & Rec Bonds and State Funds	0
Makerspace	Parks & Recreation	800,000	0	0	0	3,222,455	4,022,455	ARPA Funding	91,000
Martin Luther King Jr. Park	Parks & Recreation	126,850	0	0	0	7,000,000	7,126,850	ARPA, State and County Funds	0
McArthur Road Sports Complex	Parks & Recreation	3,677,663	0	0	0	0	3,677,663	Parks & Rec Bonds	53,299

# Five-Year Capital Improvement Plan Summary

PROJECT EXPENDITURES BY FISCAL YEAR									
PROJECT	DEPARTMENT	PRIOR FISCAL YRS	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	TOTAL PROJECT EXPENDITURE
Montclair School Park	Parks & Recreation	199,386	100,614	0	0	0	0	0	300,000
NC State Veterans Park - Phase 2B	Parks & Recreation	141,094	1,001,376	0	0	0	0	0	1,142,470
NC Veteran Park Hurricane Matthew Repair	Parks & Recreation	151,581	176,871	0	0	0	0	0	328,452
Neighborhood Entryway Matching Grant Programs	Parks & Recreation	1,000	24,000	0	0	0	0	0	25,000
Picnic Shelter Replacements/Refurbishing	Parks & Recreation	0	0	50,000	50,000	50,000	50,000	50,000	250,000
Playground Repairs/Refurbishing	Parks & Recreation	1,113,331	100,000	375,000	150,000	100,000	100,000	100,000	2,038,331
Reforestation Areas	Parks & Recreation	26,943	48,057	0	0	0	0	0	75,000
Repaving at Walking Trails	Parks & Recreation	35,620	24,380	0	0	0	0	0	60,000
Rowan Park Improvements	Parks & Recreation	0	150,000	0	0	0	0	0	150,000
Senior Center - East	Parks & Recreation	450,989	6,410,181	2,336,730	0	0	0	0	9,197,900
Senior Center- West	Parks & Recreation	2,708,885	5,591,453	0	0	0	0	0	8,300,338
Sherwood Park Recreation Center	Parks & Recreation	0	0	170,000	3,913,750	0	0	0	4,083,750
Splash Pads & Stadium Play Space and Fountain	Parks & Recreation	2,232,778	736,617	0	0	0	0	0	2,969,395
Tennis Center	Parks & Recreation	216,899	5,783,101	0	0	0	0	0	6,000,000
Western Dog Parks: Bonanza and Bailey	Parks & Recreation	24,899	173,101	0	0	0	0	0	198,000
<b>TOTAL - PARKS, RECREATION AND CULTURE</b>		<b>16,458,510</b>	<b>31,864,729</b>	<b>16,899,900</b>	<b>4,123,750</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>69,796,889</b>
<b>PUBLIC SAFETY</b>									
911 Dispatch Consoles	Police	0	0	296,000	0	0	0	0	296,000
Fire Station #4 Relocation	Fire/Emergency Management	669,964	10,330,036	0	0	0	0	0	11,000,000
Generator and UPS Replacement	Police	0	342,560	0	0	0	0	0	342,560

# Five-Year Capital Improvement Plan Summary

PROJECT FUNDING BY SOURCE OF FUNDS										
PROJECT	DEPARTMENT	PROJECT FUNDING TO DATE	GENERAL FUND TAXES/ REVENUES	DEBT FINANCING PROCEEDS	PROPOSED		TOTAL PROJECT FUNDING	OTHER FUNDING SOURCE COMMENTS	ANNUAL OPERATING BUDGET IMPACT	
					PUBLIC SAFETY BONDS	NON GENERAL FUND FUNDING				
Montclair School Park	Parks & Recreation	300,000	0	0	0	0	300,000	Parks & Rec Bonds	0	
NC State Veterans Park - Phase 2B	Parks & Recreation	1,142,470	0	0	0	0	1,142,470		0	
NC Veteran Park Hurricane Matthew Repair	Parks & Recreation	328,452	0	0	0	0	328,452	Insurance Proceeds, FEMA & State Reimbursements	0	
Neighborhood Entryway Matching Grant Programs	Parks & Recreation	25,000	0	0	0	0	25,000		0	
Picnic Shelter Replacements/Refurbishing	Parks & Recreation	0	0	0	0	250,000	250,000	ARPA Funding	0	
Playground Repairs/Refurbishing	Parks & Recreation	1,259,834	0	0	0	778,497	2,038,331	ARPA Funding	0	
Reforestation Areas	Parks & Recreation	75,000	0	0	0	0	75,000	City's Tree Fund	0	
Repaving at Walking Trails	Parks & Recreation	60,000	0	0	0	0	60,000		0	
Rowan Park Improvements	Parks & Recreation	0	0	0	0	150,000	150,000	ARPA Funding	0	
Senior Center - East	Parks & Recreation	9,197,900	0	0	0	0	9,197,900	Parks & Rec Bonds	116,801	
Senior Center- West	Parks & Recreation	8,300,338	0	0	0	0	8,300,338	Parks & Rec Bonds	377,288	
Sherwood Park Recreation Center	Parks & Recreation	0	0	0	0	4,083,750	4,083,750	ARPA Funding	271,353	
Splash Pads & Stadium Play Space and Fountain	Parks & Recreation	2,969,395	0	0	0	0	2,969,395	Parks & Rec Bonds	15,300	
Tennis Center	Parks & Recreation	6,000,000	0	0	0	0	6,000,000	Parks & Rec Bonds	26,635	
Western Dog Parks: Bonanza and Bailey	Parks & Recreation	198,000	0	0	0	0	198,000	Quadrant A & B Open Space Fees	0	
<b>TOTAL - PARKS, RECREATION AND CULTURE</b>		<b>53,447,187</b>	<b>148,000</b>	<b>0</b>	<b>0</b>	<b>16,201,702</b>	<b>69,796,889</b>		<b>1,723,383</b>	
<b>PUBLIC SAFETY</b>										
911 Dispatch Consoles	Police	0	0	0	0	296,000	296,000	911 State Funds	0	
Fire Station #4 Relocation	Fire/Emergency Management	11,000,000	0	0	0	0	11,000,000		0	
Generator and UPS Replacement	Police	342,560	0	0	0	0	342,560		12,580	

# Five-Year Capital Improvement Plan Summary

PROJECT EXPENDITURES BY FISCAL YEAR									
PROJECT	DEPARTMENT	PRIOR FISCAL YRS	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	TOTAL PROJECT EXPENDITURE
Temporary Fire Station #18 Elliott Bridge Road at Ramsey Street area	Fire/Emergency Management	0	0	100,000	0	0	0	150,000	250,000
Workstations and Conferences Tables for Major Crimes	Police	0	0	80,450	0	0	0	0	80,450
<b>TOTAL - PUBLIC SAFETY</b>		<b>669,964</b>	<b>10,672,596</b>	<b>476,450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>11,969,010</b>
<b>STORMWATER MANAGEMENT</b>									
Stormwater Program	Public Services	8,970,872	19,682,323	9,444,638	19,450,000	850,000	18,350,000	2,650,000	79,397,833
<b>TOTAL - STORMWATER MANAGEMENT</b>		<b>8,970,872</b>	<b>19,682,323</b>	<b>9,444,638</b>	<b>19,450,000</b>	<b>850,000</b>	<b>18,350,000</b>	<b>2,650,000</b>	<b>79,397,833</b>
<b>TRANSIT</b>									
FAST Transit Center	Transit	11,963,855	62,845	0	0	0	0	0	12,026,700
Grove Street Facility Improvements	Transit	0	0	235,000	60,000	0	0	0	295,000
Shelters and Benches	Transit	371,162	116,520	102,980	72,000	60,000	50,000	50,000	822,662
Sidewalks and ADA Accessibility Improvements	Transit	207,119	194,325	221,000	90,000	90,000	90,000	90,000	982,444
<b>TOTAL - TRANSIT</b>		<b>12,542,136</b>	<b>373,690</b>	<b>558,980</b>	<b>222,000</b>	<b>150,000</b>	<b>140,000</b>	<b>140,000</b>	<b>14,126,806</b>
<b>TRANSPORTATION</b>									
Blanton Road Extension	Public Services	0	600,000	593,036	100,000	4,386,160	0	0	5,679,196
Bridge Preservation Program	Public Services	125,627	490,666	200,000	200,000	200,000	200,000	200,000	1,616,293
College Lakes Dam	Public Services	0	0	0	0	2,695,484	0	0	2,695,484
Dam Safety and Preservation Program	Public Services	4,681	95,319	75,000	0	75,000	0	75,000	325,000
Downtown Streetscape	Public Services	1,156,634	206,533	75,000	75,000	75,000	75,000	75,000	1,738,167
Greenock Ave Restoration (Arran Lakes Dam Breach)	Public Services	184,015	1,971,775	0	0	0	0	0	2,155,790
Hinsdale Road Reconstruction	Public Services	0	0	0	285,285	1,109,439	0	0	1,394,724
Intersection Improvements	Public Services	457,635	223,321	150,000	200,000	150,000	150,000	200,000	1,530,956
McFadyen Dr. Restoration (Devonwood Lower Dam)	Public Services	394,758	2,884,442	0	0	0	0	0	3,279,200

# Five-Year Capital Improvement Plan Summary

PROJECT FUNDING BY SOURCE OF FUNDS									
PROJECT	DEPARTMENT	PROJECT FUNDING TO DATE	GENERAL FUND TAXES/ REVENUES	DEBT FINANCING PROCEEDS	PROPOSED		TOTAL PROJECT FUNDING	OTHER FUNDING SOURCE COMMENTS	ANNUAL OPERATING BUDGET IMPACT
					PUBLIC SAFETY BONDS	NON GENERAL FUND FUNDING			
Temporary Fire Station #18 Elliott Bridge Road at Ramsey Street area	Fire/Emergency Management	0	250,000	0	0	0	250,000		1,707,524
Workstations and Conferences Tables for Major Crimes	Police	0	0	0	0	80,450	80,450	Forfeiture Funds	0
<b>TOTAL - PUBLIC SAFETY</b>		<b>11,342,560</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>376,450</b>	<b>11,969,010</b>		<b>1,720,104</b>
<b>STORMWATER MANAGEMENT</b>									
Stormwater Program	Public Services	25,915,543	0	0	0	53,482,290	79,397,833	Stormwater Funds, Grant, Bonds	0
<b>TOTAL - STORMWATER MANAGEMENT</b>		<b>25,915,543</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>53,482,290</b>	<b>79,397,833</b>		<b>0</b>
<b>TRANSIT</b>									
FAST Transit Center	Transit	12,026,700	0	0	0	0	12,026,700	Federal Grant & State Grant Match	0
Grove Street Facility Improvements	Transit	0	59,000	0	0	236,000	295,000	Federal Grants	3,000
Shelters and Benches	Transit	510,662	62,400	0	0	249,600	822,662	Federal Grants	16,000
Sidewalks and ADA Accessibility Improvements	Transit	532,444	90,000	0	0	360,000	982,444	Federal Grants	0
<b>TOTAL - TRANSIT</b>		<b>13,069,806</b>	<b>211,400</b>	<b>0</b>	<b>0</b>	<b>845,600</b>	<b>14,126,806</b>		<b>19,000</b>
<b>TRANSPORTATION</b>									
Blanton Road Extension	Public Services	0	0	0	0	5,679,196	5,679,196	ARPA & State Funds	0
Bridge Preservation Program	Public Services	616,293	0	0	0	1,000,000	1,616,293	ARPA Funding	0
College Lakes Dam	Public Services	0	0	0	0	2,695,484	2,695,484	Stormwater Funds	0
Dam Safety and Preservation Program	Public Services	100,000	0	0	0	225,000	325,000	Stormwater Funds & ARPA Funding	0
Downtown Streetscape	Public Services	1,363,167	0	0	0	375,000	1,738,167	ARPA Funding	0
Greenock Ave Restoration (Arran Lakes Dam Breach)	Public Services	814,815	0	0	0	1,340,975	2,155,790	FEMA & State Reimbursements	0
Hinsdale Road Reconstruction	Public Services	0	0	0	0	1,394,724	1,394,724	Stormwater Funds & ARPA Funding	0
Intersection Improvements	Public Services	680,956	0	0	0	850,000	1,530,956	ARPA Funding	0
McFadyen Dr. Restoration (Devonwood Lower Dam)	Public Services	3,279,200	0	0	0	0	3,279,200	FEMA & State Reimbursements	0

# Five-Year Capital Improvement Plan Summary

PROJECT EXPENDITURES BY FISCAL YEAR									
PROJECT	DEPARTMENT	PRIOR FISCAL YRS	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	TOTAL PROJECT EXPENDITURE
Mirror Lake Dr and Dam Restoration	Public Services	5,594,549	62,312	125,000	0	0	0	0	5,781,861
Multi Use Lanes	Public Services	225,600	74,400	75,000	75,000	75,000	75,000	75,000	675,000
NCDOT Municipal Agreements	Public Services	523,668	1,345,195	650,000	400,000	500,000	750,000	1,100,000	5,268,863
Pavement Preservation Program (formerly Resurfacing Program)	Public Services	13,351,704	10,779,078	4,700,000	4,850,000	5,000,000	5,150,000	5,300,000	49,130,782
Public Street Development	Public Services	246,073	710,122	0	0	0	0	0	956,195
Ray Avenue Repair	Public Services	106,989	1,532,933	0	0	0	0	0	1,639,922
Shawcroft Rd Roadway Restoration	Public Services	1,347,565	9,581	0	0	0	0	0	1,357,146
Sidewalk Improvements	Public Services	1,539,502	4,885,694	860,862	700,000	850,000	1,215,000	1,100,000	11,151,058
Sykes Pond Road Repair	Public Services	1,265,061	684,939	0	0	0	0	0	1,950,000
Thoroughfare Street Lighting	Public Services	94,344	380,656	50,000	50,000	50,000	50,000	50,000	725,000
<b>TOTAL - TRANSPORTATION</b>		<b>26,618,405</b>	<b>26,936,966</b>	<b>7,553,898</b>	<b>6,935,285</b>	<b>15,166,083</b>	<b>7,665,000</b>	<b>8,175,000</b>	<b>99,050,637</b>
<b>Grand Totals</b>		<b>192,910,987</b>	<b>122,520,276</b>	<b>43,820,468</b>	<b>33,599,858</b>	<b>28,563,786</b>	<b>35,514,489</b>	<b>12,020,000</b>	<b>468,949,864</b>

# Five-Year Capital Improvement Plan Summary

PROJECT FUNDING BY SOURCE OF FUNDS									
PROJECT	DEPARTMENT	PROJECT FUNDING TO DATE	GENERAL FUND TAXES/ REVENUES	DEBT FINANCING PROCEEDS	PROPOSED		TOTAL PROJECT FUNDING	OTHER FUNDING SOURCE COMMENTS	ANNUAL OPERATING BUDGET IMPACT
					PUBLIC SAFETY BONDS	NON GENERAL FUND FUNDING			
Mirror Lake Dr and Dam Restoration	Public Services	5,656,861	125,000	0	0	0	5,781,861	FEMA & State Reimbursements	0
Multi Use Lanes	Public Services	300,000	0	0	0	375,000	675,000	ARPA Funding	0
NCDOT Municipal Agreements	Public Services	1,318,863	3,950,000	0	0	0	5,268,863		0
Pavement Preservation Program (formerly Resurfacing Program)	Public Services	24,130,782	25,000,000	0	0	0	49,130,782		0
Public Street Development	Public Services	956,195	0	0	0	0	956,195		0
Ray Avenue Repair	Public Services	1,639,922	0	0	0	0	1,639,922	Stormwater Funds	0
Shawcroft Rd Roadway Restoration	Public Services	1,357,146	0	0	0	0	1,357,146	FEMA & State Reimbursements	0
Sidewalk Improvements	Public Services	6,425,196	0	0	0	4,725,862	11,151,058	ARPA Funding	0
Sykes Pond Road Repair	Public Services	1,950,000	0	0	0	0	1,950,000		0
Thoroughfare Street Lighting	Public Services	475,000	50,000	0	0	200,000	725,000	ARPA Funding	19,000
<b>TOTAL - TRANSPORTATION</b>		<b>51,064,396</b>	<b>29,125,000</b>	<b>0</b>	<b>0</b>	<b>18,861,241</b>	<b>99,050,637</b>		<b>19,000</b>
<b>Grand Totals</b>		<b>316,191,997</b>	<b>34,656,462</b>	<b>0</b>	<b>0</b>	<b>115,157,205</b>	<b>468,949,864</b>		<b>3,591,487</b>



# Five-Year Technology Improvement Plan Summary

		PROJECT EXPENDITURES BY FISCAL YEAR							
PROJECT	DEPARTMENT	PRIOR FISCAL YRS	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	TOTAL PROJECT EXPENDITURE
<b>SECURITY/INFRASTRUCTURE</b>									
Airport Terminal Renovations - Data Infrastructure	Airport	77,633	122,367	80,000	60,000	40,000	0	0	380,000
City Domain Migration	Information Technology	616,378	633,622	175,000	180,000	0	0	0	1,605,000
City-Wide Security Access Control System (Proxy Cards)	Fire/Emergency Management	0	0	0	0	796,693	0	0	796,693
Computer Replacement Program	Information Technology	4,287,282	753,643	684,701	744,308	653,833	592,808	813,420	8,529,995
Desktop Virtualization Infrastructure	Information Technology	619,732	143,587	160,000	21,350	0	0	0	944,669
Direct Fiber Connection for Remote Sites	Information Technology	0	355,496	80,000	50,000	0	0	0	485,496
Gunshot Detection Technology	Police	0	105,000	0	0	0	0	0	105,000
Internet Phone (City Wide VOIP)	Information Technology	425,709	87,329	0	405,346	15,000	0	0	933,384
IT Disaster Recovery Initiative	Information Technology	1,312,673	508,170	213,810	0	0	0	0	2,034,653
MS E-Mail Exchange	Information Technology	290,962	139,090	20,000	0	0	0	0	450,052
Public Safety Camera Replacement	Police	0	0	68,737	64,406	65,500	66,350	67,200	332,193
Public Safety Security Compliance (CIIS)	Information Technology	227,357	192,244	20,000	20,000	0	0	0	459,601
Public Safety Video Surveillance (Digital IP)	Police	888,284	0	0	0	0	0	0	888,284
Public./Private Camera Technology	Police	0	0	100,000	100,000	100,000	0	0	300,000
Server Room Uninterruptible Power Supply Replacement (UPS)	Information Technology	47,464	14,186	0	0	0	132,000	0	193,650
Transit Security and Safety Systems	Transit	483,721	65,000	0	0	16,000	0	0	564,721
Virtual Server Expansion Equipment	Information Technology	245,443	106,591	0	160,000	0	0	0	512,034
<b>TOTAL - SECURITY/INFRASTRUCTURE</b>		<b>9,522,638</b>	<b>3,226,325</b>	<b>1,602,248</b>	<b>1,805,410</b>	<b>1,687,026</b>	<b>791,158</b>	<b>880,620</b>	<b>19,515,425</b>

# Five-Year Technology Improvement Plan Summary

		PROJECT FUNDING BY SOURCE OF FUNDS								
PROJECT	DEPARTMENT	PROJECT FUNDING TO DATE	GENERAL FUND TAXES/	DEBT FINANCING PROCEEDS	PROPOSED PUBLIC SAFETY	NON GENERAL FUND	TOTAL PROJECT FUNDING	OTHER FUNDING SOURCE	ANNUAL OPERATING BUDGET IMPACT	
<b>SECURITY/INFRASTRUCTURE</b>										
Airport Terminal Renovations - Data Infrastructure	Airport	200,000	0	0	0	180,000	380,000		0	
City Domain Migration	Information Technology	1,250,000	355,000	0	0	0	1,605,000		0	
City-Wide Security Access Control System (Proxy Cards)	Fire/Emergency Management	0	796,693	0	0	0	796,693		55,500	
Computer Replacement Program	Information Technology	5,405,644	2,788,978	0	0	335,373	8,529,995		0	
Desktop Virtualization Infrastructure	Information Technology	763,319	181,350	0	0	0	944,669		19,700	
Direct Fiber Connection for Remote Sites	Information Technology	355,496	130,000	0	0	0	485,496		0	
Gunshot Detection Technology	Police	105,000	0	0	0	0	105,000		0	
Internet Phone (City Wide VOIP)	Information Technology	513,038	420,346	0	0	0	933,384		88,000	
IT Disaster Recovery Initiative	Information Technology	1,820,843	0	0	0	213,810	2,034,653	ARPA Funding	50,000	
MS E-Mail Exchange	Information Technology	430,052	20,000	0	0	0	450,052		0	
Public Safety Camera Replacement	Police	0	332,193	0	0	0	332,193		0	
Public Safety Security Compliance (CJIS)	Information Technology	419,601	40,000	0	0	0	459,601		10,000	
Public Safety Video Surveillance (Digital IP)	Police	888,284	0	0	0	0	888,284		62,930	
Public./Private Camera Technology	Police	100,000	200,000	0	0	0	300,000		0	
Server Room Uninterruptible Power Supply Replacement (UPS)	Information Technology	61,650	132,000	0	0	0	193,650		15,000	
Transit Security and Safety Systems	Transit	483,721	16,200	0	0	64,800	564,721		8,352	
Virtual Server Expansion Equipment	Information Technology	352,034	0	0	0	160,000	512,034	ARPA Funding	0	
<b>TOTAL - SECURITY/INFRASTRUCTURE</b>		<b>13,148,682</b>	<b>5,412,760</b>	<b>0</b>	<b>0</b>	<b>953,983</b>	<b>19,515,425</b>		<b>309,482</b>	

# Five-Year Technology Improvement Plan Summary

		PROJECT EXPENDITURES BY FISCAL YEAR							TOTAL
PROJECT	DEPARTMENT	PRIOR FISCAL YRS	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	PROJECT EXPENDITURE
<b>BUSINESS INTELLIGENCE/DATA ANALYSIS</b>									
Enterprise Data Warehouse	Information Technology	13,500	101,500	0	15,000	5,000	5,000	5,000	145,000
Enterprise GIS Environment	Information Technology	448,059	9,503	8,000	8,000	68,000	8,000	8,000	557,562
FleetMind Solid Waste Smart Truck System	Public Services	802,187	135,622	63,846	64,460	92,962	65,687	66,301	1,291,065
<b>TOTAL - BUSINESS INTELLIGENCE/DATA ANALYSIS</b>		<b>1,263,746</b>	<b>246,625</b>	<b>71,846</b>	<b>87,460</b>	<b>165,962</b>	<b>78,687</b>	<b>79,301</b>	<b>1,993,627</b>
<b>APPLICATION/SOFTWARE SERVICES</b>									
ADA Paratransit Scheduling System	Transit	0	0	0	225,000	0	0	0	225,000
Address Implementation for County Tax Software Update	Information Technology	19,600	10,000	10,000	25,400	0	0	0	65,000
Airport Paid Parking Access Control System	Airport	0	350,000	0	0	0	0	0	350,000
Application Packaging Factory	Information Technology	0	95,000	0	0	0	0	0	95,000
Asset Management Plan	Public Services	0	250,000	0	0	0	0	0	250,000
Body Worn Camera Upgrades	Police	0	200,787	200,787	200,787	200,787	200,787	0	1,003,935
CAD Consultant	Police	0	0	0	131,298	0	0	0	131,298
Cart Management System	Public Services	0	0	137,289	0	0	0	0	137,289
Citibot Technology	Information Technology	0	0	0	29,579	0	0	0	29,579
City Website Update/Redesign (FayettevilleNC.gov)	Corporate Communications	199,924	13,000	0	150,156	0	0	0	363,080
Control Link Lights	Parks & Recreation	0	210,000	0	0	0	0	0	210,000
Crime Scene Laser System	Police	0	69,156	0	0	0	0	0	69,156
Crime Video Wall Upgrade	Police	0	86,195	0	0	0	0	0	86,195
Data Storage for Body Worn Cameras and Tasers	Police	193,500	193,500	203,175	213,334	224,044	235,246	0	1,262,799

# Five-Year Technology Improvement Plan Summary

		PROJECT FUNDING BY SOURCE OF FUNDS							
PROJECT	DEPARTMENT	PROJECT FUNDING TO DATE	GENERAL FUND TAXES/	DEBT FINANCING PROCEEDS	PROPOSED PUBLIC SAFETY	NON GENERAL FUND	TOTAL PROJECT FUNDING	OTHER FUNDING SOURCE	ANNUAL OPERATING BUDGET IMPACT
<b>BUSINESS INTELLIGENCE/DATA ANALYSIS</b>									
Enterprise Data Warehouse	Information Technology	115,000	30,000	0	0	0	145,000		97,479
Enterprise GIS Environment	Information Technology	477,162	80,400	0	0	0	557,562		168,000
FleetMind Solid Waste Smart Truck System	Public Services	937,809	0	0	0	353,256	1,291,065		50,448
<b>TOTAL - BUSINESS INTELLIGENCE/DATA ANALYSIS</b>		<b>1,529,971</b>	<b>110,400</b>	<b>0</b>	<b>0</b>	<b>353,256</b>	<b>1,993,627</b>		<b>315,927</b>
<b>APPLICATION/SOFTWARE SERVICES</b>									
ADA Paratransit Scheduling System	Transit	0	45,000	0	0	180,000	225,000		0
Address Implementation for County Tax Software Update	Information Technology	65,000	0	0	0	0	65,000		0
Airport Paid Parking Access Control System	Airport	350,000	0	0	0	0	350,000		0
Application Packaging Factory	Information Technology	95,000	0	0	0	0	95,000		10,000
Asset Management Plan	Public Services	250,000	0	0	0	0	250,000		0
Body Worn Camera Upgrades	Police	201,960	801,975	0	0	0	1,003,935		176,580
CAD Consultant	Police	0	131,298	0	0	0	131,298		0
Cart Management System	Public Services	0	0	0	0	137,289	137,289		11,589
Citibot Technology	Information Technology	0	29,579	0	0	0	29,579		19,250
City Website Update/Redesign (FayettevilleNC.gov)	Corporate Communications	213,000	150,080	0	0	0	363,080		25,534
Control Link Lights	Parks & Recreation	210,000	0	0	0	0	210,000		0
Crime Scene Laser System	Police	69,156	0	0	0	0	69,156		10,113
Crime Video Wall Upgrade	Police	86,195	0	0	0	0	86,195		0
Data Storage for Body Worn Cameras and Tasers	Police	387,000	875,799	0	0	0	1,262,799		0

# Five-Year Technology Improvement Plan Summary

		PROJECT EXPENDITURES BY FISCAL YEAR							TOTAL
PROJECT	DEPARTMENT	PRIOR FISCAL YRS	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	PROJECT EXPENDITURE
Drone	Police	0	0	30,819	38,119	39,319	21,287	0	129,544
ERP Replacement Initiative	City Managers Office	1,645,038	3,457,534	120,000	5,000	0	0	0	5,227,572
Fleet - FMIS	Finance	0	112,990	0	0	0	0	0	112,990
Implementation of IT Project Management Strategy	Information Technology	0	0	0	103,000	10,000	10,000	10,000	133,000
IT Service Management Software (Ticketing - Instance)	Information Technology	0	0	0	182,000	0	0	0	182,000
IVR for FASTTRAC!	Transit	0	40,000	0	0	0	0	0	40,000
License Plate Reader Technology	Police	0	1,036,643	0	0	0	0	0	1,036,643
LSDBE Program Tracking Software	Finance	0	0	64,500	0	0	0	0	64,500
Rapid DNA Technology	Police	0	0	0	136,996	0	0	0	136,996
Real-time GPS Navigation Solution for Street Divisions - AVL	Public Services	1,778	298,222	0	0	0	0	0	300,000
Records Management System Replacement	Fire/Emergency Management	0	79,200	0	0	0	0	0	79,200
Revenue Management System	Finance	0	472,932	0	0	0	0	0	472,932
Singular Database for Permitting & Inspections	Development Services	0	0	0	88,000	0	0	0	88,000
Software for Repeat Offender Focused Empirical Data Collection and Analysis	Police	0	49,500	0	0	0	0	0	49,500
Station Alerting System Replacement	Fire/Emergency Management	0	0	0	0	0	0	609,980	609,980
Taser Upgrades	Police	0	223,509	223,509	223,509	223,509	223,509	0	1,117,545
Transit Fare Collection System Replacement	Transit	0	395,000	0	0	0	0	0	395,000

# Five-Year Technology Improvement Plan Summary

PROJECT FUNDING BY SOURCE OF FUNDS									
PROJECT	DEPARTMENT	PROJECT FUNDING TO DATE	GENERAL FUND TAXES/	DEBT FINANCING PROCEEDS	PROPOSED PUBLIC SAFETY	NON GENERAL FUND	TOTAL PROJECT FUNDING	OTHER FUNDING SOURCE	ANNUAL OPERATING BUDGET IMPACT
Drone	Police	0	129,544	0	0	0	129,544		0
ERP Replacement Initiative	City Managers Office	5,227,572	0	0	0	0	5,227,572		380,318
Fleet - FMIS	Finance	112,990	0	0	0	0	112,990		61,670
Implementation of IT Project Management Strategy	Information Technology	0	133,000	0	0	0	133,000		9,000
IT Service Management Software (Ticketing - Instance)	Information Technology	0	182,000	0	0	0	182,000		23,000
IVR for FASTTRAC!	Transit	40,000	0	0	0	0	40,000		6,900
License Plate Reader Technology	Police	1,036,643	0	0	0	0	1,036,643		22,244
LSDBE Program Tracking Software	Finance	64,500	0	0	0	0	64,500		24,750
Rapid DNA Technology	Police	0	136,996	0	0	0	136,996		34,960
Real-time GPS Navigation Solution for Street Divisions - AVL	Public Services	300,000	0	0	0	0	300,000		0
Records Management System Replacement	Fire/Emergency Management	79,200	0	0	0	0	79,200		16,000
Revenue Management System	Finance	472,932	0	0	0	0	472,932		71,932
Singular Database for Permitting & Inspections	Development Services	0	88,000	0	0	0	88,000		0
Software for Repeat Offender Focused Empirical Data Collection and Analysis	Police	49,500	0	0	0	0	49,500		49,500
Station Alerting System Replacement	Fire/Emergency Management	0	609,980	0	0	0	609,980		0
Taser Upgrades	Police	223,509	894,036	0	0	0	1,117,545		26,595
Transit Fare Collection System Replacement	Transit	0	40,000	0	0	355,000	395,000		-42,325

# Five-Year Technology Improvement Plan Summary

		PROJECT EXPENDITURES BY FISCAL YEAR							
PROJECT	DEPARTMENT	PRIOR FISCAL YRS	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	TOTAL PROJECT EXPENDITURE
Tripspark Cloud Hosting and Service Interruptions	Transit	0	0	71,000	0	0	85,339	0	156,339
Upgrade Communications Equipment 3G to 4G	Transit	75,000	9,125	0	0	0	0	0	84,125
Wifi Locks	Parks & Recreation	0	80,000	0	0	0	0	0	80,000
<b>TOTAL - APPLICATION/SOFTWARE SERVICES</b>		<b>2,134,840</b>	<b>7,732,293</b>	<b>1,061,079</b>	<b>1,752,178</b>	<b>697,659</b>	<b>776,168</b>	<b>619,980</b>	<b>14,774,197</b>
<b>CITIZEN ENGAGEMENT/MOBILITY</b>									
City Wireless Network Expansion Project	Information Technology	266,942	175,162	172,000	0	0	0	0	614,104
Council Chambers AV equipment update	Corporate Communications	0	88,348	0	0	0	0	0	88,348
<b>TOTAL - CITIZEN ENGAGEMENT/MOBILITY</b>		<b>266,942</b>	<b>263,510</b>	<b>172,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>702,452</b>
		13,188,166	11,468,753	2,907,173	3,645,048	2,550,647	1,646,013	1,579,901	36,985,701

# Five-Year Technology Improvement Plan Summary

		PROJECT FUNDING BY SOURCE OF FUNDS							
PROJECT	DEPARTMENT	PROJECT FUNDING TO DATE	GENERAL FUND TAXES/	DEBT FINANCING PROCEEDS	PROPOSED PUBLIC SAFETY	NON GENERAL FUND	TOTAL PROJECT FUNDING	OTHER FUNDING SOURCE	ANNUAL OPERATING BUDGET IMPACT
Tripspark Cloud Hosting and Service Interruptions	Transit	0	31,267	0	0	125,072	156,339		7,400
Upgrade Communications Equipment 3G to 4G	Transit	84,125	0	0	0	0	84,125		0
Wifi Locks	Parks & Recreation	80,000	0	0	0	0	80,000		2,040
<b>TOTAL - APPLICATION/SOFTWARE SERVICES</b>		<b>9,698,282</b>	<b>4,278,554</b>	<b>0</b>	<b>0</b>	<b>797,361</b>	<b>14,774,197</b>		<b>947,050</b>
<b>CITIZEN ENGAGEMENT/MOBILITY</b>									
City Wireless Network Expansion Project	Information Technology	442,104	0	0	0	172,000	614,104	ARPA Funding	40,000
Council Chambers AV equipment update	Corporate Communications	88,348	0	0	0	0	88,348		3,085
<b>TOTAL - CITIZEN ENGAGEMENT/MOBILITY</b>		<b>530,452</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>172,000</b>	<b>702,452</b>		<b>43,085</b>
		24,907,387	9,801,714	0	0	2,276,600	36,985,701		1,615,544