

# **Mayor and Council**

Mitch Colvin, Mayor
Kathy Keefe Jensen, District 1
Malik Davis, District 2
Mario Benavente, District 3
D.J. Haire, District 4
Lynne Greene, District 5
Derrick Thompson, District 6
Brenda McNair, District 7
Courtney Banks-McLaughlin, District 8
Deno Hondros, District 9

# **City Manager's Office**

Douglas J. Hewett, City Manager Adam Lindsay, Assistant City Manager Jeffrey Yates, Assistant City Manager Jodi Phelps, Assistant City Manager Kelly Olivera, Assistant City Manager

# **Budget and Evaluation Staff**

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# **Strategy & Performance Analytics Staff**

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# **Marketing & Communications Staff**

Loren Bymer, Marketing & Communications Director Kenneth Mayner, Chief Branding Officer Benjamin Hughes, Graphic Design Manager

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Development Agreement (UDO)

Neighborhood Compatibility - Adaptive Reuse

Payment in Lieu of Park Land

Payment in Lieu of Specimen Tree Preservation

Planning and Zoning Re-Inspection Fee

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Sign Placement Permit

Sign Face Change

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Special Event Signs Compliance Deposit

Special Use Permit

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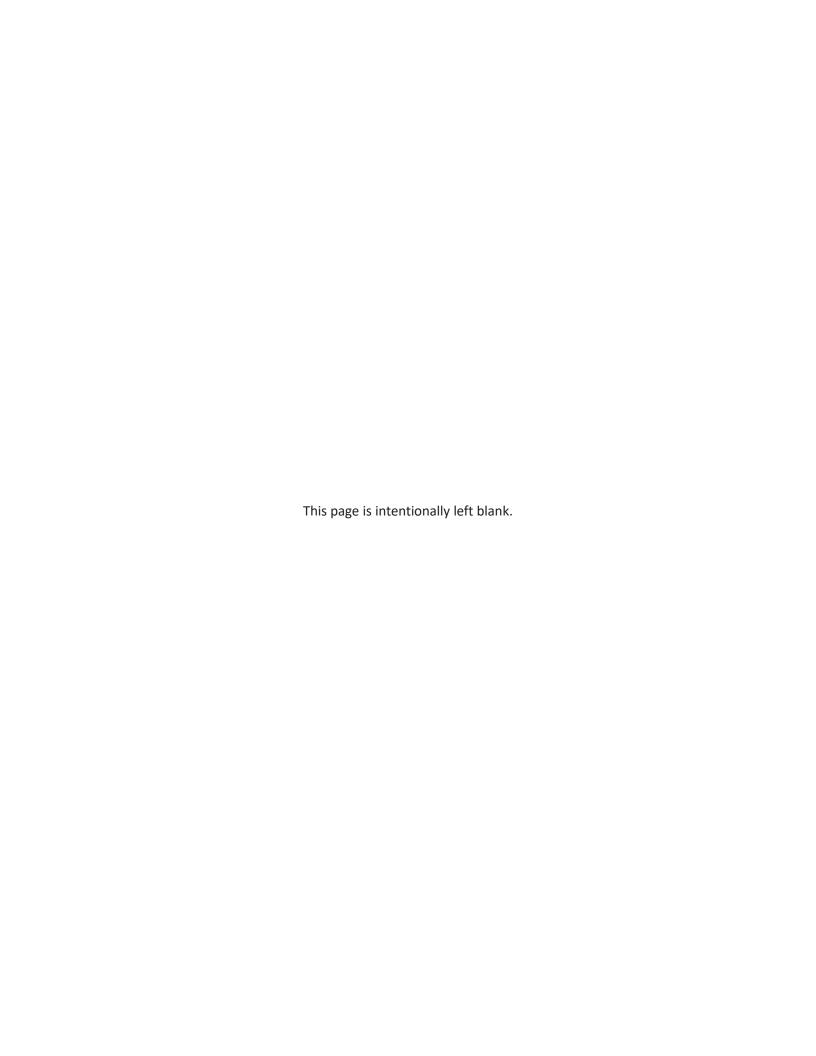
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# **Budget Message**

Dear Mayor Colvin and Members of City Council:

On behalf of the City's Leadership Team, I am pleased to present the adopted fiscal year 2025 budget totaling \$320.9 million, representing a 3.10% increase, or \$9.9 million, over the FY24 adopted budget.



Our City has seen incredible growth over the first half of this decade. Since the first pitch was thrown at the newly opened Segra Stadium in 2019, the Mayor and Council have been squarely focused on positioning our community to thrive in the years ahead. Since 2019, we have built or initiated more than \$655 million in capital projects, including infrastructure, stormwater, parks and recreation, public safety, technology and other transformational initiatives. During this time, we've celebrated the completion of all the 2016 Parks and Recreation Bond projects, including the Bill Crisp Senior Center, Senior Center East, Jordan Soccer Complex, several splash pads, and various park improvements. Seeing these projects' tremendous impact on our community, our residents overwhelmingly voted in November of 2022 for a new \$97 million bond package to support public safety, infrastructure, and housing opportunity improvements.

Despite our progress, there are increasing financial pressures beyond our control. Rising inflation, recruitment and retention pressures, and changes to the sales tax distribution have left a significant imbalance to address. To that end, this adopted budget is certainly not the one I would like to present as the Manager; it is the one I must responsibly present to ensure our City's ability to meet the needs and expectations of our residents.

To balance, we adopted a \$0.04 ad valorem tax rate increase dedicated entirely to addressing public safety personnel who keep our community safe and secure. It also includes a \$0.07 ad valorem tax rate increase for the Downtown Municipal Service District intended to support and continue existing services in Downtown Fayetteville, making the District sustainable. In addition to the proposed revenue increases, staff created more than \$8 million in efficiency savings, allowing our City to stay on the growth trajectory we've been on over the last 5 years.

Our ability to succeed is only possible thanks to the hard work and dedication of the more than 1,700 full-time and part-time employees at the City of Fayetteville. The heart of our City has always been and will always be our people. That's why this budget represents continuing our commitment to raising City employee salaries, increasing 401(k) contributions and addressing recruitment and retention challenges, especially for public safety employees. When we work together, our community will continue to be an attractive, culturally diverse, inclusive city that is safe, prosperous, innovative and unified.

### Fiscal Landscape

Several risk and opportunity areas emerged as important financial and operational factors in developing the adopted budget. These areas considered in the budget development process included the following:

# **Budget Message**

- Staff retention and recruitment: staffing levels continue to be a priority and area of concern, with the City experiencing a 12.12% vacancy rate through April 2024. These vacancies are occurring in the Police sworn officers (16.24%), Fire rank (8.19%), Emergency Communications (25.4%) and Transit (15.28%).
- Sales tax lost revenues: Net loss of more than \$9 million from the sales tax agreement equating to approximately \$0.063 of ad valorem taxes.
- Municipal cost inflation: The municipal cost index has been up 24.17% since March 2020. As provided by American City and County, this index tracks the cost of goods that cities purchase and indicates the growth in project and service costs.
- Aging infrastructure: The City maintains more than 751 miles of streets, 122 parks and recreation facilities, 17
  fire stations, 4 police facilities and other key buildings. These facilities continue to require ongoing maintenance,
  replacement and renewal.
- Economic pressures beyond inflation: While the City has traditionally weathered economic recessions and downturns, several economic uncertainties, including geopolitical situations, unemployment rates, and other market factors, may impact FY25.

### **Budget Highlights**

The budget was developed to meet the City Council's goals while maintaining current services, all while keeping revenue challenges and service demands at the forefront. The cost of current services has outpaced revenue growth. With the adopted tax rate increase (\$0.04) dedicated to the Public Safety market increases, the remainder of the general fund is balanced at the existing \$0.5395 ad valorem tax rate. The senior leadership found more than \$8.5 million in efficiencies, reducing operational costs while supporting investments in key areas aligned with the City's strategic goals and priorities outlined in the Strategic Plan. This budget supports the City's Strategic Plan in the following ways:

### **Goal 1: Safe & Secure Community**

- Funding for an Office of Community Safety (OCS): The adopted budget includes \$4.8 million in expenditures related to the OCS. \$2.3 million is included to establish the department. More than \$2.5 million is included in the budget for OCS-related programming across City departments, including \$532,000 of remaining ARPA funding.
- Public Safety Retention and Recruitment: For Police, Fire and Emergency Communications employees, an additional \$9.6 million will bring the 'step-pay plan' to market and adjust for known compression issues. As mentioned above, the \$0.04 ad valorem tax rate increase this increase will be fully committed to the Public Safety salaries.

### Goal 2: Responsive City Government Supporting a Diverse and Viable Economy

- Vacancy Assumptions: The City estimates saving \$8.5 million from vacant positions and turnover in the general fund. In addition, \$2.6 million will be saved by freezing 35 positions that have been consistently vacant for more than 2 years. These positions may be restored as needed and funds are available.
- Funds projects at the Fayetteville Regional Airport, supporting expansion and growth.
- Supports Fayetteville Cumberland Economic Development Corporation and associated activities.

### **Goal 3: City Investment in Today and Tomorrow**

• Stormwater Program: An adopted \$1 increase in the monthly stormwater rate allows the program to continue its operations and extensive capital program to address the City's stormwater needs.

- Provides continued investment in streets and sidewalks.
- Sustains housing opportunity programs to support homeownership and housing accessibility.

### **Goal 4: Desirable Place to Live, Work and Recreate**

- Transit Route Efficiency: \$747,587 from the General Fund balance will support low-use routes. At the same time, the City will conduct an equity study to evaluate transit routes and the community's needs. Alternative routes and route redesign will help improve operations' efficiency and ensure system users continue to enjoy the needed services.
- Loose Leaf Collection: The loose-leaf collection program will move from Parks and Recreation to Solid Waste reducing the general fund's cost by \$341,900. Historically, this program has been supported by ad valorem taxes
- Provides funding for recreation facilities and programs, including New Year's Eve, Juneteenth, the 4th of July, and other community celebrations.
- Continues supporting programs to address homelessness.

### **Goal 5: Financially Sound City Providing Exemplary City Services**

- Employee Retention and Recruitment: An investment of \$4.6 million will be made to provide all non-step employees with a 4% of midpoint salary increase and honor the sworn/rank step system. The City will also provide an additional 1% contribution to the 401k, bringing the total contribution to 3%. This is part of a multi-year recruitment and retention strategy to reach a total of 5% to be competitive with other employers, municipalities and counties in North Carolina.
- Solid Waste Services: A \$10 annual (\$0.83 monthly) Solid Waste fee increase is adopted to support the rising cost of operations.
- Municipal Service District: A \$0.07 ad valorem tax increase is adopted to fund services in the downtown district.
- Continues and completes identified capital and infrastructure projects.

### **Goal 6: Collaborative Citizen and Business Engagement**

- Continues support for community partners and programming, including Arts Council of Fayetteville/Cumberland County.
- Support for increasing meaningful engagement and communication with residents.

In conclusion, the FY 2025 adopted budget reflects our continued commitment to a vibrant, thriving City. We are dedicated to investing in our future, embracing opportunities, and meeting the challenges our community faces head-on. We are confident this budget aligns with the Council's strategic priorities and the needs of our residents while positioning Fayetteville for success. We look forward to shaping our community together, making our City a great place to live, work, and recreate.

Respectfully submitted,

Douglas J. Hewett, ICMA-CM

City Manager

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### **GOVERNMENT FINANCE OFFICERS ASSOCIATION**

# Distinguished Budget Presentation Award

PRESENTED TO

# City of Fayetteville North Carolina

For the Fiscal Year Beginning

July 01, 2023

Christopher P. Morrill

**Executive Director** 

### Adjustments to the Recommended Budget

On May 16, 2024, the FY 2024-25 City Manager's Recommended Budget was released to the City Council, the public presentation was conducted, and the budget document was made available for public inspection at the office of the City Clerk and on the City's website. The Council deliberated the budget at four public work sessions and meetings. Budget questions received from the Council were addressed in written responses provided to the Council and posted to the City's website.

A public hearing on the budget was held on May 28, 2024, as required by the Local Government Budget and Fiscal Control Act.

The budget ordinance reflects the consensus changes made to the City Manager's Recommended FY 2025 Operating and Capital Budget during the June 24, 2024, City Council special meeting and the prior meetings.

### Adjustments

- The original recommended tax rate was .5895 per \$100 assessed value. Following deliberation and extensive dialogue, the tax rate included in the budget ordinance is .5795 per \$100 of assessed value. The increase in tax rate is dedicated to addressing public safety personnel who keep our community safe and secure.
- The original recommended municipal tax district rate was .211 per \$100 assessed value. Following deliberations, the tax rate included in the budget ordinance is .17 per \$100 of assessed value.
- The following expenditures and revenue reductions were added to the adopted budget:
  - \$500,000 for maintaining rights-of-way maintenance and litter pick-up crews
  - \$100,000 for major corridor beautification
  - \$50,000 for neighborhood improvements
  - \$800,000 to increase the Office of Community Safety
  - \$250,000 for infrastructure improvements for water/sewer in the Boonie Doone area
  - \$1,382,408 to increase the safety personnel step plan to align with years of service

### **Adjustments to the Recommended Budget**

- \$61,945 contribution to the municipal tax district to lower the projected tax rate 4.1 cents
- \$184,026 to add additional staffing to Development Services
- \$100,000 to add additional funding to Marketing and Communications
- \$250,000 for funding for a Fayetteville State University Entrepreneur and Business Hub
- \$100,000 for an additional downtown hospitality officer
- \$375,000 for a One-Way-In/Out street renovation project
- A 1 cent reduction in the recommended ad valorem tax at a cost of \$1,544,000
- The following expenditure reductions were implemented in the adopted budget to fund the above expenditures and revenue reductions.
  - \$2,617,024 in prepaid debt service was moved to the general fund
  - \$2,003,500 reduction in police vehicle purchases
  - \$500,000 increase in the employee salary lag projection
  - \$500,000 decrease in reserves
  - \$76,855 reduction in personnel health insurance

# 2024-25 Budget Ordinance

### BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Section 1.	It is estimated that the following revenues and other financing sources will be available during
Section 1.	It is estimated that the following revenues and other infancing sources will be available during

the fiscal year beginning July 1, 2024, and ending June 30, 2025, to meet the appropriations

listed in Section 2.

### Schedule A: General Fund

Ad Valorem Taxes	\$ 90,051,422
Other Taxes	4,360,228
Intergovernmental Revenues	26,157,459
Sales Tax	64,500,275
PWC Pilot	12,243,713
Functional Revenues	7,891,173
Other Revenues	4,203,687
Investment Earnings	3,986,225
Other Funding Sources	993,000
Interfund Transfer	2,617,024
Fund Balance Appropriation	1,574,523

### **Total Estimated General Fund Revenues and Other Financing Sources**

218,578,729

### Schedule B: Central Business Tax District Fund

Ad Valorem Taxes	258,169
Investment Earnings	4,000
Interfund Transfers	61,945

## Total Estimated Central Business Tax District Fund Revenues and Other

324,114

**Financing Sources** 

### Schedule C: Emergency Telephone System Fund

Intergovernmental Revenues	444,877
Investment Earnings	50,800

# Total Estimated Emergency Telephone System Fund Revenues and Other Financing Sources

495,677

### Schedule D: Law Enforcement Officers' Special Separation Allowance Fund

Interfund Charges	2,929,584
Investment Earnings	250,000

## Total Estimated Law Enforcement Officers' Special Separation Allowance

Fund Revenues and Other Financing Sources 3,179,584

### BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Schedule E:	Parking Fund

Other Taxes Functional Revenues Investment Income Other financing sources	\$ 8,809 1,058,861 5,000 25,839
Total Estimated Parking Fund Revenues and Other Financing Sources	1,098,509
Schedule F: PWC Assessment Fund	
Other Revenues Investment Earnings	1,435,000 200,000
Total Estimated PWC Assessment Fund Revenues and Other Financing Sources	1,635,000
Schedule G: Airport Fund	
Functional Revenues Other Revenues Intergovernmental Revenues Investment Earnings Net Assets Appropriation	5,909,659 13,044 147,054 20,691 1,300,000
Total Estimated Airport Fund Revenues and Other Financing Sources	7,390,448
Schedule H: Solid Waste Fund	
Functional Revenues Intergovernmental Revenues Other Revenues Investment Earnings Net Assets Appropriation	18,286,334 481,315 169,560 16,000 569,909
Total Estimated Solid Waste Fund Revenues and Other Financing Sources	19,523,118
Schedule I: Stormwater Management Fund	
Functional Revenues Net Assets Appropriation	13,676,155 72,420
Total Estimated Stormwater Management Fund Revenues and Other Financing Sources	13,748,575

# 2024-25 Budget Ordinance

### BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Schedule J: Transit Fund	
Other Taxes \$	689,658
Functional Revenues	992,363
Other Revenues	111,349
Intergovernmental Revenues	3,470,000
Other Financing Sources	8,775,286
Total Estimated Transit Fund Revenues and Other Financing Sources	14,038,656
Schedule K: Safety and Workers' Comp Internal Service Fund	
Other Revenues	1,144
Investment Income	150,000
Interfund Transfers	2,441,255
Total Estimated Safety and Worker's Comp Internal Service Fund Revenues	2,592,399
and Other Financing Sources	
Schedule L: Property and Liability Internal Service Fund	
Other Revenues	763,301
Investment Income	3,000
Interfund Charges	2,600,655
Total Estimated Property and Liability Internal Service Fund Revenues	3,366,956
and Other Funding Sources	
Schedule M: Risk Management Internal Service Fund	
Employee Contributions	4,589,278
Other Revenues	1,320,000
Investment Income	400,000
Fund Balance Appropriation	993,000
Interfund Charges	17,963,000
Total Estimated Risk Management Revenues and Other Funding Sources	25,265,278
Schedule N: Fleet Management Internal Service Fund	
Interfund Charges	9,748,053
Other Revenues	2,000
Total Estimated Fleet Management Internal Service Fund Revenues	9,750,053
and Other Financing Sources	
Grand Total \$ 32	20,987,096

### BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

<u>Section 2.</u> The following amounts are hereby appropriated for the operations of the City Government

and its activities for the fiscal year beginning July 1, 2024, and ending June 30, 2025,

according to the following schedules:

Schedule A: General Fund

Community Investment\$ 8,929,429Operations137,736,166Support Services & Administration23,317,997Other Appropriations48,595,137

Total Estimated General Fund Expenditures and Other Financing Uses 218,578,729

Schedule B: Central Business Tax District Fund

Total Estimated Central Business Tax District Fund Expenditures and
Other Financing Uses 324,114

Schedule C: Emergency Telephone System Fund

Total Estimated Emergency Telephone System Fund Expenditures and
Other Financing Uses 495,677

Schedule D: Law Enforcement Officers' Special Separation Allowance Fund

Total Estimated Law Enforcement Officers' Special Separation Allowance
Fund Expenditures and Other Financing Uses

3,179,584

Schedule E: Parking Fund

Total Estimated Parking Fund Expenditures and Other Financing Uses 1,098,509

Schedule F: PWC Assessment Fund

Total Estimated PWC Assessment Fund Expenditures and Other 1,635,000 Financing Uses

Schedule G: Airport Fund

Total Estimated Airport Fund Expenditures and Other Financing Uses 7,390,448

Schedule H: Solid Waste Fund

Total Estimated Solid Waste Fund Expenditures and Other Financing
Uses 19,523,118

Schedule I: Stormwater Management Fund

Total Estimated Stormwater Management Fund Expenditures and Other
Financing Uses 13,748,575

### 2024-25 Budget Ordinance

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Schedule J: Transit Fund

**Total Estimated Transit Fund Expenditures and Other Financing Uses** 

\$ 14,038,656

Schedule K: Safety and Workers' Comp Internal Service Fund

Total Estimated Safety and Worker's Comp Internal Service Fund Expenditures and Other Financing Uses

2,592,399

Schedule L: Property and Liability Internal Service Fund

**Total Estimated Property and Liability Internal Service Fund Expenditures and Other Financing Uses** 

3,366,956

Schedule M: Risk Management Internal Service Fund

**Total Risk Management Internal Service Fund Expenditures and Other Financing Uses** 

25,265,278

Schedule N: Fleet Management Internal Service Fund

**Total Estimated Fleet Management Internal Service Fund Expenditures** and Other Financing Uses

9,750,053

Grand Total \$ 320,987,096

Section 3.

The following estimated revenues and other financings will be available during the fiscal year beginning July 1, 2024 and ending June 30, 2025, to meet the appropriations listed in Section 2.

General Tax Rate

57.95 Cents

Such a rate of tax is based upon an estimated total valuation of property tax for the purpose of taxation of \$15,569,949,931, and estimated at collection rates of 99.20% for real and personal property, and 98.99% for motor vehicles.

Central Business Tax District Tax Rate

17.0 Cents

Such a tax rate is based up an estimated total valuation of property for the purpose of taxation of \$145,865,499 with collection rates of 99.60% for real and personal property and 98.88% for motor vehicles.

Section 4.

The Equivalent Service Unit (ESU) is hereby levied at \$7.00 (seven dollars per ESU) in accordance with Fayetteville City Code Stormwater Management Ordinance, Chapter 23.

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Section 5. The solid waste fees are levied as follow and as indicated in the City Manager's Recommended

Fee FY2025 Operating and Capital budget, which is \$275 per year per single-family household or

residential in a multi-family property of seven units or less.

Section 6. The fee schedule as attached (Attachment A) is adopted effective July 1, 2024.

Section 7. Capital Project Ordinances, as attached, are hereby approved.

Section 8. Funds encumbered, funds reserved for donations, and funds assigned for a specific purpose

in the City's financial audit report as of June 30, 2024, are hereby reappropriated, subject

to availability of departmental funds.

Section 9. Funds included for specific purposes in centralized accounts are authorized to be distributed among

the benefiting departments and functions.

Section 10. The Capital Project Ordinance Closeouts CPCLO 2025-1 through 2025-22, as attached,

are to be closed effective July 1st, which releases \$2,813,510 in funds. \$2,617,024 of the funds are assigned for future debt services in the FY25 budget. The remaining \$196,486 will remain

in the capital project fund.

Section 11. Compensation of each council member and the mayor is increased by 4%.

Section 12. Compensation is authorized at \$794.50 per month for the chairperson of the Public Works

Commission, and at \$662.08 per month for each other Public Works Commission member.

Section 13. The Public Works Commission is authorized to expend an amount not to exceed \$150,000 for

sponsorship activities. All sponsorships must adhere to the Council's policy and acknowledge

contribution by the City of Fayetteville.

Section 14. Notwithstanding an adopted policy that sets out utility rate reductions and facility impact fee (FIF)

waivers for targeted economic development projects, the Public Works Commission is authorized to expend \$10,000 for the Southeastern Partnership, and \$315,000 for the Fayetteville Cumberland County Economic Development Corporation for economic development purposes. Any additional economic development expenditures require a budget ordinance amendment approved by City

Council.

Section 15. The motor municipal vehicle privilege license tax is hereby levied at the rate of \$25 per vehicle,

with the following allocations: \$5 to the operating budget, and \$20 to street maintenance.

The motor vehicle transit license tax is hereby levied at the rate of \$5 per vehicle.

ADOPTED THIS 24th DAY OF JUNE, 2024

CITY OF FAYETTEVILLE

Mitch Colvin, Mayor

ATTEST:

Paula Handberry

Executive Assistant to City Council



### Reader's Guide

This budget document describes how the City of Fayetteville's government plans to meet the community's needs. The Fayetteville budget document is not only an assembly of information required for making policy and resource decisions - it is also a resource for citizens interested in learning more about the operations of their City government.

This Reader's Guide has been provided to inform the reader where specific information may be found. The City of Fayetteville's 2024 - 2025 budget document is divided into eight major sections: Introduction, Policies and Goals, Budget Overview, Fund Summaries, Portfolio and Department Summaries, Fayetteville at a Glance, Fiscal Information and the Appendices. Each section is outlined below:

### Introduction

The Introduction includes the budget message from the City Manager regarding the 2024 - 2025 budget; the Reader's Guide; descriptions of the functions of City government through boards, commissions and committees; discussions of the budgetary relationship of the City's utility operation; and information about the City's elected officials. The appropriations ordinance is also included upon its passage.

### Policies and Goals

This section provides information about the City Council's strategic plan for 2024 - 2025 and financial policies.

### Budget Overview

The Budget Overview contains tables summarizing budget funding sources and expenditure appropriations, intrabudget transfers, and budgeted staffing levels.

#### Fund Summaries

This section provides a description of the City's financial and fund structures, additional detail of funding sources and expenditure appropriations by fund, and fund balance projections.

### • Portfolio and Department Summaries

For each of the portfolios, this section provides each department's organizational structure; mission statement; overviews of programs, with goals, objectives and performance measures provided; and budget summary and highlights.

### • Fayetteville at a Glance

This section contains community profile information about Fayetteville and Cumberland County.

### Fiscal Information

The Fiscal Information section takes the reader through the budget process and details the budget policies established by the City Council and the Local Government Budget and Fiscal Control Act. Information in this section also includes a discussion of major revenue assumptions, and details of department expenditures and planned capital outlays, followed by a summary of the City's five-year Capital Funding Plan/Technology Improvement Plans.

#### Appendices

The Appendix section includes information about authorized staffing by department, a listing of positions and pay grade assignments, the fee schedule, and a glossary of terms.



### **Governmental Structure and Organization**

### Form of Government

The City of Fayetteville adopted the council/manager form of municipal government in June 1949. This type of government was developed in Virginia in 1909 and today is the predominant form of local government in North Carolina.

Under the council/manager form of government, the Fayetteville City Council performs the legislative functions of the City, establishing laws and policies; setting strategic priorities; and, adopting the annual budget. The City Council appoints a manager who carries out the laws and policies enacted by the Council. The city manager is responsible for managing the City's employees and finances and resources as the chief budget officer. The City Council also appoints an attorney, who represents the City administration and City Council in all legal matters.

City government is comparable to a private corporation under the council/manager form of government. Citizens are both stockholders and customers; the elected body represents the board of directors and the manager is the chief executive officer responsible for the daily operations of the organization.

### **City Council**

The Fayetteville City Council is the elected governing body representing the citizens of Fayetteville. Under the current electoral system, the City Council consists of nine council members and a mayor. All nine council members are elected from singlemember districts and only citizens within each district may vote for each district seat.

The mayor is elected at-large. A city resident wishing to become mayor must specifically run for that office. The mayor acts as the

official head of City government and presides at City Council meetings. The mayor is a voting member of the Council.

Council members and the mayor are not full-time City employees, but they are financially compensated for their time and certain expenses.

### **Terms of office**

All members of the Fayetteville City Council serve concurrent two-year terms following a citywide election held in early November in odd-numbered years. Council elections are nonpartisan and a primary election is held in October, only when more than two candidates vie for a specific seat.

### **Council meetings**

The Fayetteville City Council meets regularly in formal sessions on the second and fourth Monday of each month. Council meetings are held in the first floor Council Chamber of City Hall, located at 433 Hay St. The City televises regularly scheduled Council meetings live and on playback on FayTV, the City's government access channel. FayTV is available on Spectrum cable on channel 7, and streaming services including Roku, Fire TV, Android TV, and Apple TV. Video content is also available for viewing online on the City's website. All meetings start at 6:30 p.m. and are open to the public. The Council holds special meetings when necessary; notice of the meeting must be given to the public and media 48 hours before that meeting.

City Council also holds informal work sessions on the first Monday of each month at 2 p.m. Generally, no votes are taken. At these meetings, the Council receives information and asks questions.

### **Governmental Structure and Organization**

### **Citizen Participation**

The Fayetteville City Council has established boards and commissions. The volunteers who are appointed to the boards and commissions serve as the link that connects the public to its governing body and serve as advisors who make recommendations that help shape the policies and programs of Fayetteville.

Appointees are to be city residents. Some appointees must have special licenses or meet certain professional requirements.

It shall be the policy of the City Council to allow an individual to serve on no more than two boards or commissions at a time; providing that one of the two Boards and Commissions meet on an "as needed" basis and shall attend at least 75% of regularly scheduled meetings on an annual basis from the date of their appointment. Should an appointee fail to comply with the attendance requirement or fail to attend three regularly scheduled meetings, the appointee shall be automatically removed.

### **Profiles of the Mayor and Council**

Fayetteville City Council's 10-member body includes Mayor Mitch Colvin and Council Members Kathy Keefe Jensen (Mayor Pro Tem), Malik Davis, Mario Benavente, D.J. Haire, Lynne Greene, Derrick Thompson, Brenda McNair, Courtney Banks-McLaughlin, and Deno Hondros.



Mayor Mitch Colvin, a native of Fayetteville, has a passion for helping to improve the City and its citizens. He was elected in

November 2017 as the City's longest serving African-American mayor and is currently serving his fourth term. Prior to that, he served two consecutive terms as a city council member for District 3 from 2013-15 and as mayor pro tem from 2015-17.

In 1995, at the age of 21, Mr. Colvin assumed the operational leadership of Colvin Funeral Home, Inc. He still leads the operation of Colvin Funeral Home and Crematory today, helping residents in their time of need. Mr. Colvin learned at an early age that being in business is not easy and over the last 20 years he has worked hard to build a strong, community-oriented business, restore goodwill and address remaining legacy issues. Today his company is a market leader in funeral home service calls. He believes that hard work and commitment in the face of adversity is crucial to survival in business and in life.

Mayor Colvin has been a vocal advocate working, with former Commissioner Charles Evans, District Attorney Billy West, North Carolina Representative Elmer Floyd and Clerk of Court Lisa Scales to help expunge the record of non-violent felons in our community. Additionally, Mayor Colvin places a priority on mental health awareness and initiatives for residents in need.

Mayor Colvin's vision is to help Fayetteville prepare for the future by building a viable workforce, investing in infrastructure and expanding our city's connection to the global economy. He is placing a strong emphasis on economic development; education and training; and the creation of a safe and secure community. Mayor Colvin strongly believes in building a community that works for all segments of our society and our city.

Since his time in elected office, Mayor Colvin has served in the following capacities:

- Commissioner Governors Racial Equity Task Force
- Commissioner of North Carolina Crime Commission
- Mayor Pro Tem from 2015 2017
- Chairman of the Baseball Committee
- City of Fayetteville Representative to Fayetteville Area Metropolitan Planning Organization (FAMPO)
- Member of the United States Conference of Mayors
- Member of the North Carolina Mayors Coalition

Mayor Colvin has represented the City of Fayetteville on the national stage on a number of occasions from meetings at the White House to meetings with national presidential candidates to discuss the importance of Fayetteville, North Carolina to the region and the state.

Mayor Colvin displayed his poise and leadership during Hurricanes Matthew and Florence when he appeared on Fox News, BBC, CNN, Good Morning America and The Weather Channel. Additionally, he has been interviewed by Time Magazine, Associated Press and The New York Times, among other media outlets on various topics concerning the City of Fayetteville.

Mayor Colvin's priorities include:

- Redevelopment and business growth of the Murchison Road corridor and other underserved communities
- Reduce poverty and homelessness in the city
- Increase housing affordability
- Invest in our streets, sidewalks, and stormwater systems
- Increasing home ownership for city residents

Mayor Colvin is also committed to unity in the community by working with other local government organizations on partnerships and projects to improve Fayetteville and Cumberland County and improved collaboration and City connections to our universities, medical system, and local government partners.

### **Education:**

- John Tyler Mortuary College (Associate of Arts in Funeral Service)
- Fayetteville State University (Bachelor of Arts in Sociology)

### **Service to the Community:**

- Member of Kappa Alpha Psi Fraternity
- Member of Mt. Olive Missionary Baptist Church
- Appointed by Gov. Roy Cooper to the Governor's Crime Commission in 2017
- 2019 Historically Black College and University (HBCU) Living Legend Award Recipient

### **Accomplishments:**

- Sponsored ordinance supporting local and small business inclusion in all City contracts
- Coordinated local governing bodies to strategically address the Community's Tier 1 Poverty Status

- Spearheaded efforts to bring a \$40M Minor League Baseball stadium to the city
- Increased to our diversified economy by adding to the City's tax base

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Mayor Pro Tem Kathy Keefe Jensen was first elected to serve District 1 on the Fayetteville City Council in 2013 and re-elected in 2015,

2017, 2019, 2022 and 2023. She was born and raised in Fayetteville. A 1983 graduate of Pine Forest High School, Kathy went on to East Carolina University and Methodist College to study business. After college, Kathy joined the family business and worked in the retail, property management and financial part of the businesses. In 1993, Kathy married LTC Jerry Jensen and supported him in his military career through Fort Bragg, Germany, Newport, R.I. and back to Fayetteville, her hometown. When they were deciding on where to live, Kathy and Jerry wanted to raise their children where she was born and raised. In 2005, Kathy opened An Affair to Remember Bridal and Formal Wear on Ramsey Street.

The past ten years on Council, Kathy has served on many boards and commissions. Kathy was appointed by the Governor to be on the board of the North Carolina Youth Council. She is also very active in the Fayetteville-Cumberland Youth Council that was reactivated in 2014. Her involvement in other boards and commissions include FCEDC – Fayetteville-Cumberland Economic Development Commission, CVA – Core Value Awards, Gateways and Corridor, 911 Task

### **Profiles of the Mayor and Council**

Force Committee, Cumberland County Crown Coliseum, Fayetteville Police Foundation City liaison, Boards and Commissions nominating committee and chair of the Parks and Recreation Bond committee.

Kathy is committed to her city; she is a member of Saints Constantine and Helen Greek Orthodox Church, the Junior League of Fayetteville, the Military Officers Wives Association and the Daughters of Penelope. Her care and commitment to her neighbors and citizens of north Fayetteville is visible every day.

Kathy and Jerry have five children and two grandchildren. Their children are Jeremiah Jensen of Columbia, S.C., Jillian Jensen Jez of Black Hawk, S.D., and Jake, Josh and James of the home.

Kathy Jensen
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**Council Member Malik William Davis** is a dedicated public servant and community leader from Fayetteville, North

Carolina. Born and raised on the east side of Fayetteville, Malik, now 28, has committed his life to enhancing his hometown through various roles in public administration and local government.

After graduating from high school, Malik began his career in the medical field, gaining essential experience and knowledge about community needs. His career path soon led him to serve in administrative roles within the Cumberland County Schools system, where he worked diligently to improve the

educational framework and support administrative efficiency.

Seeking to make a broader impact, Malik transitioned into a significant role at the Cumberland County courthouse. As a deputy clerk in the Clerk of Courts office, and later assisting 10 district court judges, he played a pivotal role in the local judicial system, ensuring the smooth operation of daily court activities and enhancing the judicial process in his community.

With a passion for environmental stewardship and civic engagement, Malik trained with the North Carolina Conservation Voters boards and commissions program. This training marked a turning point, leading him to a more direct involvement in public service. His dedication and hard work culminated in his election as City Councilman for District 2, Fayetteville, NC.

Beyond his official duties, Malik serves on several local boards, including the Fascinate-U Children's Museum board, and volunteers with other municipalities across Fayetteville. He also mentors for the North Carolina Conservation Voters boards and commissions program, guiding new members in effective civic participation.

A man of faith, Malik is an active member of Harvest Family Church, contributing to his community not only through governance but also through spiritual engagement and mentorship.

Malik's story is one of dedication, service, and unwavering commitment to the betterment of Fayetteville, reflecting his deep roots and love for his community.

Malik Davis
Council Member District 2
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**Council Member Mario Benavente** was elected as the District 3 representative to the Fayetteville City Council in August 2022. While many

Fayetteville residents know Mario
Benavente's reputation for community
leadership and activism, they may not know
Mario "Be" and his family are a great example
of the American-dream-come-true and are a
reflection of our city's ethnic diversity. Not
only is Benavente a true Fayetteville native
and the son of a U.S. Army Veteran, he is also
a first-generation U.S. American.

Over the years, Benavente's Peruvian father provided multiple opportunities for other members of their family, including Benavente's Korean mother, to move to and create new lives and opportunities in the States. Benavente largely gives his father credit for instilling in him the confidence and providing the strong foundation needed to pursue big dreams.

This proud E.E. Smith alumnus was the first person in his immediate family to have earned an undergraduate degree when he graduated from UNC Chapel Hill with a Bachelor of Arts in Peace, War & Defense and Communications. He graduated from North Carolina Central University School of Law with his Juris Doctorate in May 2023.

Benavente also realized his dream of becoming an elected official serving Fayetteville's City Council District 3 (now in his second term) —"paving the way for the next generation of community leaders to step up and take the reins of this city's future," as he shares.

Benavente's extensive track record of volunteerism and activism illustrates his belief in community investment so well. He has served on the E.E. Smith Alumni Association Scholarship Committee and was Vice-Chair of the association's Board of Directors. He currently serves as the vice chair of Latinos United for Progress, is on the board of directors for Sweet Tea Shakespeare, and on the board of directors for the NC Coalition Against Domestic Violence.

He was also a founding member and the first chairman of the Fayetteville Millennial Advisory Commission.

"I am always conscious of the fact I owe my hometown my talents and am simply contributing my time, talents, and more to the greater good of the community I call 'home,'" Benavente believes.

His campaign issues are a direct reflection of his love for Fayetteville, and his first objective is to address public safety by prioritizing community healing, restorative justice practices, and independent police oversight.

Benavente explains his stance on this issue when he states, "Fayetteville cannot expect one single department to solve every public safety issue. We have to be proactive in our approach and help heal those communities that are suffering the most from the increase in violent crime. Restorative justice practices are the way forward."

Secondly, Benavente plans to focus on economic investment and support for our college graduates, entrepreneurs, and young families—thus recruiting and retaining next-generation talent. As he elaborates, "I see many people my age not wanting or knowing

### **Profiles of the Mayor and Council**

how to take the first step of action to bring about true, lasting change in their community." Benavente prides himself on being the type of person who takes the first step and inspires others to champion causes and take action in tangible, impactful ways.

The third campaign issue Benavente will be addressing is socioeconomic equality in Fayetteville. His goals are to eliminate food deserts, prevent gentrification, ensure the availability of affordable housing, oversee responsible development of the Murchison Road Corridor, and improve economic mobility in Fayetteville. He strongly believes economic development ought to benefit the established community and not destroy it.

When asked what his overall goal is as a city council member, Benavente expresses his desire to build on the important work already done by previous generations and to secure the future for our residents' children and grandchildren.

Mario Benavente
Council Member District 3
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**Council Member D. J. Haire** is a native of Fayetteville and product of the Cumberland County school system.

Councilmember Haire is serving in his 12<sup>th</sup> term on the Fayetteville City Council, including serving as Mayor Pro Tem from 2012 to 2013.

He is a second generation family-owned real estate business owner of over 45 years and a supporter of the local business community.

Councilmember Haire has been active in the community and served on several local, state and federal boards, including: As chair of the City of Fayetteville's Policy and Construction committees; North Carolina Child Advocacy Committee; National League of Cities Advisory Council; National League of Cities Community Development Committee; Chairman of Seabrook Hills/Broadell Community Watch; Member of the North Carolina Notaries Association; Life Member of the NAACP; voted the Best Of Favetteville's "Most Respected Politician;" recipient of the North Carolina "Old North State Award;" recipient of North Carolina Order of The Long Leaf Pine Award; Life Member of Omega Psi Phi Fraternity, Inc.; and a member of the 100 Black Men of America, Inc., Cape Fear Chapter; recipient of President Joe Biden's 2024 Presidential Lifetime Achievement Award.

He helped lead the following past initiatives: Pedestrian electronic push button crosswalk @ Murchison Road & Fayetteville State University and Cliffdale & Reilly Roads; City of Fayetteville federal lobbyist; Hire Fayetteville First and the signal light at Bragg Boulevard & Ames Street.

Councilmember Haire graduated from North Carolina A&T State University, Bethel Bible College, Destiny Bible College and received his North Carolina Notary Certification from Fayetteville Technical Community College. In February 2024, Councilmember Haire received an Honorary Humanitarianism Doctorate Degree from The Upper Room Accredited Theological University, Inc.

Councilmember Haire was recently named North Carolina A&T State University's "Aggies At The Goal Line" Commencement Feature Graduate for 2019.

Councilmember Haire is married to Wendy and they have five daughters. He is a church member at Kingdom Impact Global Ministries, where he serves as a member of the Levite Ministry, Sunday School teacher and a Church Elder. His family lives in the Seabrook Hills/Broadell Homes community.

Councilmember Haire truly loves serving Fayetteville residents: "We have built a trust together that has helped our city grow. Every day, I'm so thankful to the citizens for allowing me to serve them. I'm always only a phone call, text or email away."

D. J. Haire
Council Member District 4
709-17 Filter Plant Drive
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Council Member Lynne Bissette Greene, a dedicated business leader and active community contributor, has deep roots in Fayetteville, North Carolina, which she

considers her true home despite being born in Augusta, Georgia. Moving to Fayetteville at the age of three, Lynne's early life was shaped by the strong family ties and community values instilled by her mother, a Fayetteville native, and her father from Goldsboro.

Lynne graduated from EE Smith High School in 1980 and continued her education at Peace College, earning an Associate of Arts degree in 1982. She then completed her academic journey at NC State University in 1984, where she obtained a Bachelor of Arts in Sociology and Criminal Justice. This educational foundation laid the groundwork for her career dedicated to both public service and private enterprise.

Returning to Fayetteville after college, Lynne began her professional career at the Administrative Office of the Courts. As a Deputy Clerk of Court, she was integral to the Child Support Enforcement Division in Cumberland County, a pilot program for the enforcement of child support payments through the court system. Her role was pivotal in shaping the division's success and impact on the community.

In August 1991, Lynne transitioned to the family business, Highland Lumber Co., Inc., established in 1919 by her great-grandfather John M. Wilson Sr. Learning every aspect of the business, she managed daily operations from 1991 until 2010. Following her father's retirement in 2010, she took the helm as President of the corporation. Under her leadership, the company evolved from a retail operation to a multi-tenant lease facility, which she currently manages.

Lynne's entrepreneurial spirit led her to obtain her North Carolina Real Estate license in 2018, and she now serves as an agent with Coldwell Banker Advantage. Additionally, following her father's passing in 2021, she assumed his role in Braxton Village Developers LLC, spearheading the development of Braxton Village Subdivision in Hope Mills near Cedar Creek.

Her commitment to the community is reflected in her involvement with several local boards including the Airborne & Special Operations Museum Foundation Board and The ReStore Warehouse Board of Directors. She also contributes as an advisory board member for the Fayetteville Community Church.

Lynne has held numerous appointed and elected positions that have significantly impacted the Fayetteville area. These include serving as a PWC Commissioner and being a member of the Job Ready/College Tech Prep Board. Her leadership roles have spanned several organizations, including the Fayetteville Area Economic Development

### **Profiles of the Mayor and Council**

Board, the Center for Economic Empowerment & Development, and the Home Builders Association of Fayetteville.

A graduate of the Leadership Fayetteville Institute, Lynne's extensive community involvement and professional achievements highlight her commitment to fostering economic growth and enhancing the quality of life in Fayetteville.

Lynne Greene
Council Member District 5
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Council Member Derrick Thompson was elected on July 26, 2022 the Fayetteville City Council as District 6.

Councilman Derrick Thompson was born and raised in Philadelphia, Pennsylvania. I was a 1979 graduate of West Philadelphia High School. Upon graduation from high school, I attended Michigan State University. Having completed my academics in the private sector, my next endeavor was joining the Army in 1983. After serving 21 years of honorable and faithful service in the Quartermaster Field, I retired in 2004, from Fort Sill Oklahoma.

The next chapter in my life started in late 2003 with the relocation of my family to Fayetteville, North Carolina. Once settled into Fayetteville, I continued my public service to our community for an additional 15 years of employment serving parts of the communities in District 6 as a mail carrier for the United States Postal Service (USPS). For an extracurricular activity from 2004 thru 2012, I enjoyed officiating football in Fayetteville and surrounding areas at the high school and

Central Intercollegiate Athletic Association (CIAA) level. I am now twice retired and decided to continue my public service by serving on city council! Service to my country, community, and neighborhood is all I know!

My first public service experience in Fighting for the Rights of the People began when I was approximately eight years of age in Philadelphia. My elementary school was directly across the street from my home. Each school day we had to walk across a very busy street. With the absence of a traffic light, a Crossing Guard or other control measures for speeding and reckless drivers, children were often the victims of Close Calls and Hit and Runs. Enraged, one of our neighbors decided to take matters into their own hands and challenge the city by protesting their failure to install a traffic light. Many others I included, joined our neighbor on the sit-down protests until the city finally saw it necessary to install the traffic light in front of the school.

That initial eye-awakening experience as a child has carried on throughout my life. I am a firm believer in fighting for what is right. I want to continue my legacy now more than ever by representing you as your councilman for District 6.

Currently, I am in my second 3-Year Term as the Homeowner's Association (HOA)
President to one of the largest residential communities in the City of Fayetteville.
Additionally, I serve as a board member for Gateway Landing a non-profit organization (NPO), located in Leland, NC. Gateway Landing provides a 12-month faith based, Christ centered, residential program designed to reach out to men who desire to recover from life controlling issues such as drug and alcohol abuse and addiction.

Furthermore, I am the City of Fayetteville's Ambassador to the National Psoriasis Foundation which supports communities by providing education about the disease, funding new research and advocating for access to care for those who suffer with this autoimmune disease.

On top of that, I serve as President of the Jimmy Juniors Bowling Program (NPO) that helps our youth get off the streets and into programs that teach them Respect, Accountability, and Sportsmanship. Suffice it to say, as a youth this very program helped me and many others alike. To this day, I am paying it forward to those in need of direction and purpose in their life. Participants in the program included the likes of entrepreneurs, doctors, lawyers, engineers, pilots, and now a city councilman!

Lastly, there is my family. My beautiful wife Francine and I have been married for 37 years. We have two children: Vanessa and Derrick Jr. We also have two grandchildren: Eloise and Emerie our newborn.

We are current members of Simon Temple AME Zion Church where I serve on the Steward Board, Class Leader, Greeter Staff, and Culinary Staff for events and outreach.

In closing, I have highlighted my humble beginnings, provided you with insight on my academia, my military career, my government service career with USPS and the organizations that I am directly involved with to this very day. I am a Humble public servant at heart, and I thank you for providing me the opportunity to serve all our residents as your City Councilman.

"A New Voice" representing you!

Derrick Thompson
District 6
433 Hay Street
Fayetteville, NC 28301

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Council Member Brenda McNair is in her second term representing District 7. She has been a long-time resident of Fayetteville and a local

small business owner for over 35 years. Although registered as a Democrat, McNair firmly states she is not tied to any political party or particular interest. She believes the Fayetteville City Council is nonpartisan for good reasons. She also believes Fayetteville deserves unbiased leadership and elected officials who will represent all the residents.

She said: "I have faith in the citizens of Fayetteville. I believe we are smart enough to correct our past mistakes. The time is past for divisive politics, pitting Democrats vs. Republicans, young against the old, and whites against Blacks. Citizens want their representatives to unite around commonsense policies to tackle our community problems. Fayetteville is at a crossroads, a point of decision, and the good of our community are at stake."

Like many of you, McNair is a mother, grandmother, and great-grandmother and has growing concerns about the increased violence in our community. She believes a united community can lead Fayetteville in a new direction. She's not opposed to consultants and other experts helping us along the way but emphasizes the need to take common sense to high places. McNair believes crime and poverty are connected. She favors assisting the homeless but, more importantly, helping them avoid homelessness.

McNair knows the struggle of making ends meet and started working a minimum wage job at the House of Raeford poultry plant. She

### **Profiles of the Mayor and Council**

was there five years before she found a way to advance herself to the next level. She said: "When I tell you that I believe you can fulfill your dreams with hard work, faith, and education, I'm not offering you a bunch of old clichés. Fayetteville is a great place to live, and public policymakers should create more opportunities for citizens to get better-paying jobs or start businesses if they choose to do so."

She ran for office to give the citizens of Fayetteville a government official who would always be accessible, act openly, and afford the citizens' knowledge of her decisions and actions.

Brenda McNair
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Council Member Courtney Banks-McLaughlin was elected in November 2019 by the residents of District 8 and now serves in her 3<sup>rd</sup> term on

the Fayetteville City Council. Courtney hails from Detroit, Michigan and chose Fayetteville as her home in 2009.

She is a graduate of Denby Technical High School and Arkansas Baptist College, where she earned a Bachelor of Arts in Business Administration. Courtney earned her Master of Arts in Human Resource Management from Webster University in 2008.

Courtney understands the challenges Fayetteville will face as it continues to grow and become more urbanized. She welcomes the opportunity to create an environment that allows our children, families, and businesses the opportunity to thrive. She believes we must work together as a community and city to delve into the root causes that threaten the health and safety of our community. Most importantly, Courtney believes we must strive to attract jobs that allow more residents to enjoy a better quality of life.

She has demonstrated her zeal and commitment to our community as a small business owner and as an advocate for veterans and their families, along with her community involvement with groups that serve our elderly, homeless and youth.

Volunteerism is one of Courtney's favorite hobbies along with traveling, kayaking and hiking. Her eagerness and drive to help the community resulted in her running for City Council in 2019. She is a leader in the community and advocate for the citizens of Fayetteville. She is reliable in addressing her constituents' needs and regularly attending neighborhood watch meetings. Mrs. Banks-McLaughlin also serves on many committees for the city of Fayetteville, as her goal is to promote a better community and attain knowledgeable information on community affairs. The following committees she serves on are the Fayetteville-Cumberland Parks and Recreation, Cumberland County People of Disability, Stormwater, Military RULAC, Fayetteville-Cumberland Liaison Committee, and is the Vice Chair for the Homeless Advisory Committee.

Courtney is married to Melvin McLaughlin, an 82nd Airborne Division disabled veteran, and is the proud mother of five children and one grandchild. Being a wife and mother is a valuable gift to Courtney that she treasures dearly. She's a strong backbone for her family, motivating them to excel and creating an amiable home environment. Courtney understands the importance of leading by example. She instills values and the need in servicing the community to her children. The McLaughlin family are members of Lewis

Chapel Missionary Baptist Church. She is a member of the NAACP, an active member of Order of Eastern Star and a member of Delta Sigma Theta Sorority, Inc Fayetteville Alumnae Chapter.

Courtney currently serves as a Girl Scouts
Troop Leader for Troop 1954 and as an
Assistant Coach for 12U girls basketball team.
Courtney is a positive role model, who
understands the dedication in molding future
leaders by investing in our youth and
adolescent future.

Courtney Banks-McLaughlin
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**Council Member Deno Hondros** was elected to the Fayetteville City Council in 2022, representing District 9 now in his 2<sup>nd</sup> term. With a strong personal mission to

serve the City his family calls home, Hondros has a desire to help make Fayetteville first in economic growth, family friendliness, health and wellbeing. As a Fayetteville native, he has long known that both collective and individual service to community can make Fayetteville the best it can be.

Hondros is the child of Greek immigrant parents who instilled in him at an early age the value of a strong work ethic, dedication to service and a family-first perspective—qualities that continue to guide his personal and professional life today. Throughout the span of his career in the food service and real estate industries, he has held a variety of roles, including small business owner and entrepreneur. For more than two decades, Hondros has been a Realtor, and has owned

successful small businesses for more than 30 years. He is currently a Senior Broker at Franklin Johnson Commercial Real Estate.

In 2018, Hondros was appointed to serve on the City's Storm Water Advisory Board (SWAB), earning the chairman seat within 6 months of his appointment. He has also held positions on the City's Unified Development Ordinance (UDO) Task Force, the City Council Stormwater Committee, the City SPIRIT Committee, the Murchison Choice Planning Committee and the Salvation Army Board of Directors. His tenure on the Longleaf Pines Board of Realtors has seen him serve on a number of leadership committees of the board including the Legislative, Diversity, Equity & Inclusion (DEI), and Political Action Committees. Active in the Sts. Constantine & Helen Greek Orthodox Church, Hondros has volunteered for stints on the Parish Council and the Long Range Planning, Bylaws and Greek Festival committees over the last several decades. Hondros has also mentored youth playing basketball in both a head coach and assistant coach role.

Hondros is a graduate of Terry Sanford High School and Fayetteville Technical Community College. He is married to Liza Hondros, who served a term on the Fayetteville Regional Airport Commission. Together they have one son, James.

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## **Boards, Committees and Commissions**

The Fayetteville City Council has established 28 boards and commissions, 23 of them are open to applications from Fayetteville citizens. The volunteers who are appointed to the boards and commissions serve as the link that connects the public to its governing body and serve as advisors who make recommendations that help shape the policies and programs of Fayetteville.

Members are generally unpaid volunteers who devote many hours of their personal time to these community activities. Anyone living in Fayetteville may serve on a board or commission. Some boards may require appointees to have a special license or meet certain professional requirements.

## • Airport Commission

The Fayetteville Airport Commission is vested with authority for the establishment, construction, enlargement, improvement, maintenance, equipment, operation, and regulation of the Airport.

#### Animal Control Board

The City Council makes recommendations for two members to serve on the County Animal Control Board to satisfy the requirement for City resident representation.

#### Audit Committee

The committee has been established as an advisory committee whose primary purpose is to assist the City Council in fulfilling its oversight responsibilities for the overall stewardship of the City's financial affairs.

## Board of Advisors for the Woodpeckers Capital Reserve Account

The board shall consult with the City regarding the operation and management of the Premises. Except as expressly set for herein, the Board is purely advisory and is intended to provide areas of expertise for the parties, input from various constituents with an interest in the Premises, and a forum for presenting and considering matters concerning the Premises, its operation and management.

### Board of Appeals

The board of appeals shall hear all appeals allowed under Chapter 14 and Chapter 26 of the City Code.

## Community Police Advisory Board

The board is to provide sound advice and recommendations to the City Council, City Manager, and Police Chief to improve the quality of policing in Fayetteville in a cooperative effort between the community and the police by reviewing and recommending policy enhancements to better meet the needs of the community, provide and support a training curriculum that allows for police and community experiences to be shared and understood with greater context, and analyzing existing public records all of which results in improved perception of procedural justice, and enhanced trust of the police.

## • Ethics Commission

A council-appointed commission whose purpose is to investigate complaints, render advisory opinions, hear complaints, and publish findings and recommendations regarding alleged violations of the city's ethics policy by city employees, board and commission members, and City Council members.

## Fair Housing Board

The board is a body of citizens duly appointed by the City Council to hear, make determinations, and issue findings

in all cases of discriminatory practices in housing resulting from conciliation failure.

## Fayetteville Area Committee on Transit (FACT)

The committee functions as the liaison between the citizens of Fayetteville and the Fayetteville Area System of Transit (FAST).

Fayetteville City Planning Commission
 The commission develops and carries a long-range, continuing, and comprehensive planning program for the orderly growth and development of the City of Fayetteville.

## • Fayetteville City Zoning Commission

The Zoning Commission is empowered to conduct public hearings for the purpose of making recommendations to the City Council on initial zonings, rezoning, and special use permits.

## Fayetteville-Cumberland Economic Development Corporation (FCEDC) Board

The purpose of this organization is to enable Cumberland County, the City of Fayetteville, and The Alliance Foundation to jointly undertake the conduct of economic development activities and services.

# • Fayetteville-Cumberland Human Relations Commission

The commission studies problems of discrimination in any and all fields of human relationships and encourages fair treatment and mutual understanding among all racial, ethnic, sex and age groups. The commission promotes programs and seeks solutions to these problems.

## Fayetteville-Cumberland Parks & Recreation Advisory Commission

The commission advises the City Council on policies and plans to provide adequate parks and recreational facilities for the City of Fayetteville and Cumberland County.

### • Fayetteville Finance Corporation

The City of Fayetteville Finance Corporation is a nonprofit corporation formed in 1995 to facilitate the issuance of debt to finance City facilities. Members of this board are representatives of the banking and business community and are solicited by staff.

### Fayetteville NEXT Commission

The Fayetteville NEXT Commission is established to advise the City Council on issues relevant to the attraction, retention, and engagement of Fayetteville residents between the ages of nineteen and thirty-nine. It is dedicated to improving the quality of life for young adults by providing recommendations for programs and actions consistent with the Council's Strategic Goal IV of making Fayetteville a "desirable place to live, work and recreate" for this generation.

## Fayetteville Public Works Commission (PWC)

The commission provides general supervision and management of the electric, water and sewer utilities.

Additional information about the PWC is provided on subsequent pages.

### Fayetteville Redevelopment Commission

The commission plans and implements the City's Community Development programs (Community Development Block Grant and HOME Investment Partnership Act) with administrative and technical support provided by the Community Development Department.

## **Boards, Committees and Commissions**

#### • Historic Resources Commission

The commission is responsible for reviewing and approving all exterior changes to the designated historic districts and landmark properties, as well as conducting public awareness and education programs concerning historic properties and districts.

## Joint City and County Appearance Commission

The Appearance Commission reviews proposed public building and site plans within the city and county on public properties and initiates programs to improve visual quality.

## Joint City and County Senior Citizens Advisory Commission

The commission recommends policies and programs to aid the City and County in meeting the needs and aspirations of senior citizens.

#### • Linear Park, Inc.

The corporation assists the City of Fayetteville in the financing, acquisition and improvement of Linear Park.

#### Metropolitan Housing Authority (FMHA)

The FMHA board establishes administrative policies affecting the organization and conduct of the Authority and substantiates policies to be used as guidelines in carrying out the local housing program.

## North Carolina Firefighter's Relief Fund Board of Trustees

The Board of Trustees is responsible for oversite of the expenditure of funds derived from the provisions of N.C.G.S. §58-84-35.

#### Personnel Review Board

The board hears post-termination appeals of regular full-time employees under the jurisdiction of the City Manager regarding their dismissal.

#### • Public Arts Commission

The commission reviews and comments on public art projects proposed or offered to the City of Fayetteville for placement on City-controlled property.

## Stormwater Advisory Board

The board provides guidance and advice to the City Council pertaining to the stormwater management program, including, but not limited to, program activities, functions, systems, management, and funding.

#### Wrecker Review Board

The board reviews problems and hears appeals for any decision of the wrecker inspector pertaining to Chapter 24 of the City Code.

For additional information, please contact the Executive Assistant to the City Council by phone at 433-1992 or by email at <a href="mailto:boards@FayettevilleNC.gov">boards@FayettevilleNC.gov</a> Applications are available on the City of Fayetteville's website at

https://fayettevillenc.gov/government/city-council/boards-and-commissions

## **Public Works Commission (PWC)**

The Fayetteville Public Works Commission (PWC) was organized under provisions of the City Charter of 1905 to manage the electric, water, and sanitary sewer utility systems serving the residents of the City and surrounding areas. On June 29, 2016 the North Carolina Legislature repealed the portion of the City Charter that specifically and exclusively dealt with PWC and replaced it with an updated version that defined the roles and responsibilities of the PWC and the City.

A four-member commission appointed by the City Council is responsible for managing, controlling, and operating the utility systems, and is empowered to establish policy, set rates, approve certain contracts, and appoint a general manager to administer the policies and manage the daily operations of the utility systems. Members are eligible to serve up to two four-year terms.

Under the June 29, 2016 update to the City Charter, the PWC is a legal entity that operates as a public authority in its operation, control, and management of its systems and is subject to the Local Government Budget and Fiscal Control Act as a public authority. The commission has full authority over its budget, and it is not subject to appropriation and authorization by the City. Except with regard to vehicles and utility equipment, the assets that are managed and controlled by the PWC are titled in the name of the City. For financial reporting purposes, the PWC is reported as a discretely presented component unit of the City.

The PWC's electric system provides for the transmission and distribution of electrical energy purchased from Duke Energy Progress, Inc. (DEP). Under a 30-year agreement effective July 1, 2012, DEP provides PWC's full power supply requirements with certain permitted exceptions to include PWC's ability to continue

utilizing its Southeastern Power Association (SEPA) allocation. Charges for generating capacity and delivered energy are based on DEP's system average costs and monthly system coincident peak demand. Under the terms of the original contract, PWC had an option to end the agreement effective June 30, 2024. PWC and DEP amended this Power Supply and Coordination Agreement in November of 2019, extending the first date of termination to July 1, 2032.

PWC and DEP also entered into a Power Sales Agreement in 2012 to provide capacity and energy from the PWC's Butler Warner Generation Plant to DEP. In November 2019, DEP and PWC amended this agreement to extend the original termination date to June 30, 2024. Also, in November 2019, PWC and DEP executed the Butler-Warner Power Purchase Agreement (BWPPA) which went into effect on July 1, 2024. Under this new agreement, PWC will generate and deliver energy pursuant to scheduled energy requests from DEP in return for the credit and payment, as outlined in the BWPPA and 9<sup>th</sup> Amended Power Supply and Coordination Agreement.

The Butler-Warner Generation Plant consists of eight gas turbine generators, six of which were converted in 1988 to a combined cycle steam mode. The plant's generating capacity is approximately 260 megawatts (MW).

The electric system is interconnected with DEP at three locations. SEPA power is received under a wheeling agreement through DEP's transmission system. PWC has a system of 369 conductor miles of radial operated 66 kilovolts (kV) sub-transmission circuits that interconnect 32 sub-transmission distribution substations and 1 industrial substation. Power is then distributed through approximately 2,300 overhead conductor miles and 1,115 underground cable miles of 25kV and 12kV

## **Boards, Committees and Commissions**

distribution circuits to deliver power to approximately 83,000 customers. The highest peak demand of the PWC was 499 MW, occurring in February 2015. The total energy requirement for fiscal year 2021 was 2,070,690 MW hours.

The PWC operates two water treatment plants with a combined daily treatment capacity of 58 million gallons. In fiscal year 2023, the system treated approximately 22.377 million gallons per day on average, with a peak day of 32.348 million gallons per day. The overall system peak day of 42.25 million gallons occurred in 1999.

The utility serves approximately 92,408 water customers plus approximately 7,209 irrigation accounts, through 1,419 miles of water mains. The PWC also operates two wastewater treatment plants with a combined treatment capacity of 46 million gallons per day. For fiscal year 2023, the average combined discharge from both plants was 24.8 million gallons per day. Approximately 90,178 sewer customers are served through 1,321 miles of sanitary sewer mains, 58 miles of force mains, and 81 sanitary sewer lift stations.

## **Strategic Planning Process and Framework**

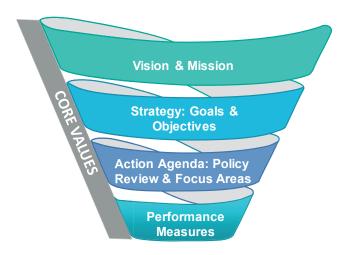
As the City of Fayetteville continues to grow and thrive, the City Council wants to establish a clear trajectory by means of a strategic plan that clarifies a forward-looking vision for our community's future, founded on principles of vitality and sustainability. A comprehensive strategic planning process serves as the guiding framework, with the City Council convening annually to refine and reinforce the various components that constitute the City's strategic plan, and to ensure that it remains responsive to the evolving requirements of our ever-growing community.

The strategic planning process has seven key phases designed to guide the City's growth and success. It begins with assessing the City's current situation and planning for the City Council Retreat. Then, staff gather input from residents and colleagues, followed by a Council retreat for alignment and discussion. Next, the senior leadership team analyzes data from the retreat to plan initiatives for the upcoming year. Resources and priorities are discussed with the Council. These phases lay the groundwork for developing and finalizing the strategic plan and budget. The last phase focuses on putting the plan into action, monitoring progress, and reporting results to ensure the City's continued growth and prosperity.



Implementation and execution of initiatives and projects identified in strategic plan and during retreat. City Staff will provide quarterly performance updates to City

The City's strategic plan is like a roadmap to help it serve and support the community. It has several important parts, including: A big picture Vision for the community, A Mission to guide the City's purpose, Core Values that represent what the City stands for, Five-Year Goals to help the City grow and succeed, Performance Measures to track progress and hold the City accountable, an Action Agenda with top priorities and steps to achieve them. All these pieces are important to make sure the City's goals become real things that help residents in all areas of their lives.



## **Resident Engagement and Input**

The City of Fayetteville administered a survey to residents during the Winter of 2023 - 2024 as part of the ongoing strategic planning process. The purpose of the survey was to help ensure that the City's priorities continue to match the needs and desires of residents. The information provided is used to improve existing services and help the City better understand the evolving needs of Fayetteville residents. The resident survey is conducted biennially.

## Key findings from the resident survey included:

- Residents have a positive perception of the City, 64% Are Satisfied with the <u>Quality of Life in</u> Their Neighborhood.
- Areas with highest satisfaction: Fire & Rescue, Solid Waste, Parks and Recreation, and customer service from City employees.
- Fayetteville rates 17% above the national average in the <u>Quality of customer service from City</u> employees.
- Fayetteville rates 15% above the national average in Quality of Solid Waste Services.
- Fayetteville rates 13% above the national average in <u>Quality of Parks and Recreation Facilities</u> and <u>Programs.</u>
- Fayetteville rates 10% above the national average in <u>Quality of Fire Protection & Rescue</u> Services.

#### Top overall priorities for City services:

- Maintenance of City streets
- Quality of Police protection
- Enforcement of codes & ordinances
- o Effectiveness of communication with the public

## **City of Fayetteville Resident Survey**

2023 Importance-Satisfaction Ratings Fayetteville, North Carolina  Major Categories of Services						†C
Category of Service	Most Important %	Most Important Rank	Satisfaction %	Satisfaction Rank	Importance- Satisfaction Rating	I-S Rating Rank
Very High Priority (IS >.20)						
Overall maintenance of City streets	54%	2	34%	9	0.3572	1
Overall quality of police protection	59%	1	53%	5	0.2753	2
Overall enforcement of codes & ordinances	36%	3	28%	10	0.2570	3
Overall effectiveness of communication with the public	33%	4	38%	8	0.2074	4
Medium Priority (IS <.10)						
Overall quality of storm water services	18%	6	48%	6	0.0908	5
Overall quality of the public transit system (FAST)	13%	7	38%	7	0.0789	6
Overall quality of Parks & Recreation facilities & programs	19%	5	62%	3	0.0720	7
Overall quality of customer service received from City employees	10%	9	56%	4	0.0463	8
Overall quality of solid waste services	10%	10	70%	2	0.0306	9
Overall quality of fire protection & rescue services	12%	8	86%	1	0.0162	10

## **Staff Engagement and Input**

In fiscal year 2021, the City conducted an Employee Opinion Survey to obtain information to assist in decision-making. The next cycle will be in calendar year 2024. The employee survey is conducted biennially. The City received the results from FY 2021 in late spring, 2021. The top and bottom ranking areas from the fiscal year 2021 survey were:

Top Ranked Areas	Bottom Ranked Areas
Customer Service	<ul> <li>Communication</li> </ul>
City Values	• Pay
<ul> <li>Overall job satisfaction</li> </ul>	<ul> <li>Handling poor performance</li> </ul>
<ul> <li>Understanding mission and goals</li> </ul>	<ul> <li>Appreciation</li> </ul>

## Other Major Findings:

- Mean response scores decreased from 2016 scores on a majority of the statements.
- Customer service, City goals, and City core values are high priorities for employees.
- Employees are skeptical that survey results will be utilized to improve workplace conditions.
- Professional development and job training scores exhibited a downward trend from 2016.
- Overall employee satisfaction shows a significant decline in the 5-9 years of service demographic.

Feedback from employees is also received at the annual Employee Engagement and Empowerment (E3) Summit. Due to pandemic safety concerns, the annual summit in November 2021 was postponed. The E3 summit is being reviewed to be potentially revamped in FY25. A review of the last E3 Summit is included below. A total of 48 employees participated, representing all departments.

The overarching purpose of the meeting was to connect people with purpose, and to identify specific improvement opportunities to enable high performance and customer service excellence. Presentations were given which outlined the City's vision, mission, values, strategic plan, strategic goals, objectives, and key performance indicators, and the structure of City government. The City's Historic Properties Manager, also provided a brief history of the City.

Participants were then asked to provide their thoughts on what constitutes a high performing organization. Examples of high performing organizations provided by participants included Amazon, Google, Apple, Walmart, and Chick-Fil-A. Characteristics of these organizations that made them high performing, according to participants were:

- Communication
- Efficiency
- Engaged Employees
- Diversity
- Wellness
- Customer Service/Customer Focus
- Adaptability

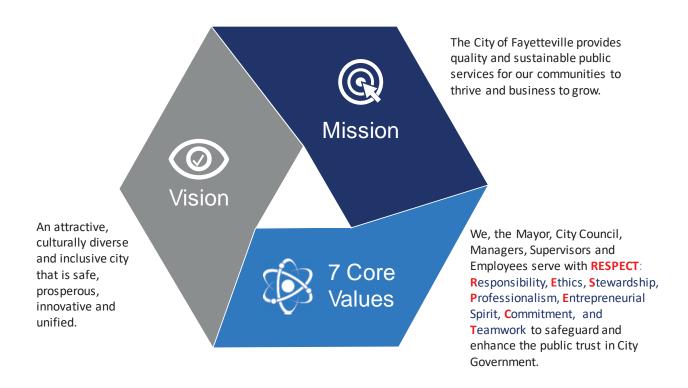
- Use of Technology
- Strong Marketing, Branding and Recognition
- Innovation
- Use of E-Commerce
- Agility
- Continuous Improvement

The City of Fayetteville is committed to being a high performing organization and seeks to leverage lean methodologies to implement improvements that produce positive results.

## Strategic Plan Development and Framework

In January 2024, the City Council convened a thoughtfully orchestrated two-day planning retreat, characterized by open and honest conversations, collaborative thinking, and constructive deliberation. Among the many productive outcomes of this retreat, one stood out as particularly noteworthy: the identification of strategic priorities for Council. Guided by a solid commitment to prioritizing community outcomes, the Council worked tirelessly to refine these priorities, resulting in the identification of 5 individualized priorities that would enable staff to strategically prioritize tasks and initiatives, ensuring a seamless alignment with the City's overarching goals and objectives.

In a commitment to accountability and transparency, the City employs a comprehensive performance management program, calibrated to monitor and evaluate its initiatives and programs. Designed with the purpose of enhancing service delivery to the community, this program is a testament to the City's steadfast dedication to meeting and exceeding the needs and expectations of its residents. To this end, the City Council and Staff has tried to align its initiatives with the focus areas identified during its strategic planning retreat, as it strives to make significant headway in each, inching ever closer towards the realization of its overarching strategic objectives and goals. In doing so, the City remains dedicated in its commitment to ensuring the general well-being and prosperity of its residents, fostering a culture of excellence and a sense of purpose that fills every facet of its operations.



# The City of Fayetteville FY 2030 Goals, Objectives, Priorities and Key Performance Indicators (KPI)



# GOAL I: The City of Fayetteville will be a safe and secure community.

- Objective 1.1: To fully prepare for emergency and disaster response.
- Objective 1.2: To ensure traffic and pedestrian safety.
- Objective 1.3: To ensure low incidence of property and violent crime.
- Objective 1.4: To engage citizens in community watch and safety events.

## Stakeholders, Collaborators and Partners:

- Residents
- Businesses
- Faith Based Organizations
- Non-profits
- Community Watch Groups
- Department of Justice
- Emergency Medical Services Response
- Cumberland County Emergency Management

## **STRATEGIC PRIORITY 1:**

Integrate a comprehensive approach to violence reduction and mental health response.

# GOAL I Performance Measures<sup>1</sup>

- > Fire Department's Average Actual Dollar Loss/Save Ratio.
- 90th percentile for Fire Department first unit emergency response travel time (in seconds).
- # of total Fire Department calls for service.
- % satisfaction with overall quality of fire protection and rescue services.
- > # of traffic collisions within the city.
- > Total # of Part I Crimes.
- Average Police Department response time for priority 1 calls (in seconds).
- % satisfaction with how quickly police respond to emergencies.
- # of active residential community watch groups.
- % satisfaction with overall police relationship with your community.
- % satisfaction with police efforts to prevent crime.

<sup>&</sup>lt;sup>1</sup>City Council does not formally adopt performance measures. As part of ongoing evaluation, staff may revise measures as appropriate.



# GOAL II: The City of Fayetteville will have a Responsive City Government supporting a diverse and viable economy.

- Objective 2.1: To ensure a diverse City tax base.
- Objective 2.2: To invest in community places to ensure. revitalization and increase quality of life.
- Objective 2.3: To leverage partnerships for job creation and retention, with a focus on the local and regional workforce to increase per capita income.
- Objective 2.4: To sustain a favorable development climate to encourage business growth.

## Stakeholders, Collaborators and Partners:

- Residents
- Businesses
- Faith Based Organizations
- Non-profits
- Fayetteville and Cumberland Economic Development Corporation Center for Economic Empowerment and Development
- Public Works Commission
- Fayetteville Technically Community College
- Fayetteville State University
- Greater Fayetteville Chamber of Commerce

# GOAL II Performance Measures

- % increase in tax base (Residential, commercial, industrial).
- % satisfaction with overall strength of Fayetteville's economy.
- % satisfaction with overall downtown Fayetteville experience.
- % satisfaction with overall quality of life in the City.
- # of jobs created by ECD programs.
- % satisfaction with overall availability of employment opportunities in Fayetteville.
- % vacancy rate in city (Office, Industrial, Retail).
- % satisfaction with overall quality of businesses, services, and retail in Fayetteville.
- % satisfaction with overall appearance of major corridors.



# GOAL III: The City of Fayetteville will be a city invested in Today and Tomorrow.

- Objective 3.1: To enhance City street connectivity, traffic flow and stormwater systems.
- Objective 3.2: To manage the City's future growth and strategic land use.
- Objective 3.3: To sustain a favorable development and business climate through timely and accurate construction review and building inspection services.
- Objective 3.4: To revitalize neighborhoods with effective code enforcement and violations abatement.
- Objective 3.5: To increase our smart city capacity.

## Stakeholders, Collaborators and Partners:

- Residents
- Businesses
- Faith Based Organizations
- Non-profits
- Fayetteville Regional Association of Realtors
- Homeowners Associations
- Council of Government
- Developers
- Community Watch Groups
- Internet / Broadband providers
- Community College School System

# GOAL III Performance Measures

- \$ value of completed stormwater projects.
- Miles of Streets Resurfaced.
- % of streets rated with an excellent or good pavement condition rating.
- % of traffic signal intersection equipment meeting NCDOT standards of inspection biannually.
- \$ value of residential permits issued (Residential / Commercial).
- % satisfaction with overall preparedness to manage development and growth.
- # of building trades inspections (Residential / Commercial).
- % of building trades inspections completed within the established deadline.
- % of construction plan reviews completed within the established deadline.
- # of code enforcement violation cases opened by type.
- % of code enforcement cases opened proactively.
- % satisfaction with overall enforcement of codes and ordinances.
- % uptime of network connected devices and applications.
- % of departments with IT strategic plans with smart city focus.
- % of city properties with Wi-Fi Access.
- > % of residents indicating they have internet access.



# GOAL IV: The City of Fayetteville will be a highly desirable place to live, work and recreate.

- Objective 4.1: To maintain public transportation investments with high quality transit and airport services.
- Objective 4.2: To enhance diverse recreation, leisure, and cultural opportunities.
- Objective 4.3: To improve mobility and connectivity through sidewalk, trail, and bike lane investments.
- Objective 4.4: To provide a clean and beautiful community with increased green spaces.
- Objective 4.5: To ensure a place for people to live in great neighborhoods.
- Objective 4.6: To reduce poverty and homelessness.

## Stakeholders, Collaborators and Partners:

- Residents
- Businesses
- Faith Based Organizations
- Non-profits
- Greater Fayetteville United
- Millennial Council
- Sustainable Sandhills
- Fayetteville Beautiful
- Cumberland County Landfill and Solid Waste
- Community Watch Groups
- Fayetteville State University
- Fayetteville Metropolitan Housing Authority
- Habitat for Humanity
- Kingdom Community Development Corporation
- Pathways for Prosperity
- Continuum of Care

## **STRATEGIC PRIORITY 2:**

Continue the City's commitment to revitalization efforts, emphasizing affordable housing needs.

## **STRATEGIC PRIORITY 3:**

Increase Parks and Recreation opportunities for youth engagement and interaction.

# GOAL IV Performance Measures

- Average load factor percentage for airport.
- # of enplaned/deplaned passengers for airport.
- > % satisfaction with the condition and usability of the airport.
- # of fixed route transit passengers.
- # of FASTTRAC! Passengers.
- > % of bus stops with shelter and/or benches.
- % satisfaction with the availability of public transportation (Transit).
- > # of recreation participants.
- > # of athletic program participants.
- > Acres of publicly accessible open space.
- % satisfaction overall quality of Parks and Recreation programs and services.
- % overall satisfaction with diversity of city recreation opportunities.
- # linear feet of sidewalk installed.
- % satisfaction with overall condition of sidewalks.
- > % increase in green space.
- # of curb lane miles swept.
- Diversion rate % for recycling.
- % of successful solid waste collections.
- # of residential waste collection points serviced.
- # of tons' yard waste collected.
- % satisfaction with yard waste collection.
- % satisfaction with recycling services.
- % satisfaction with overall quality of solid waste services.
- # of illegal dump sites identified and mitigated.
- > Litter index.
- # of affordable housing units provided via ECD funding.
- > % satisfaction with affordable housing in Fayetteville.
- % satisfaction with overall quality of life in your neighborhood.
- Point-in-Time (PIT) homeless count.
- > # of beds available for homeless.
- % of residents living in poverty.



# GOAL V: The City of Fayetteville will be a financially sound city providing exemplary city services.

- Objective 5.1: To ensure strong financial management with fiduciary accountability and plan for future resource sustainability by aligning resources with City priorities.
- Objective 5.2: To identify and achieve efficiencies through innovation and technology utilization, by increasing data driven decisions and using business intelligence strategies.
- Objective 5.3: To promote an organizational climate that fosters an exceptional, diverse, engaged, and healthy workforce that delivers excellent services.

## Stakeholders, Collaborators and Partners:

- Residents
- Businesses
- Faith Based Organizations
- Non-profits
- City of Fayetteville's Boards and Commission members

## **STRATEGIC PRIORITY 4:**

Use City-owned property to enhance economic growth opportunities throughout the City.

# GOAL V Performance Measures

- # of financial compliance findings reported in prior year annual audit.
- % of fleet orders that require rework.
- PO Timeliness.
- > % of projects on time.
- % unassigned fund balance.
- General obligation bond rating.
- % satisfaction with overall quality of services provided by the City.
- Retention Rate.
- Mean response of employees satisfied with their job.
- Days Away, Restricted, or Transferred (DART) score.



# GOAL VI: The City of Fayetteville will continue to have a collaborative citizen and business engagement base.

- Objective 6.1: To ensure collaborative relationships with the business community, local governments, military, and stakeholders.
- Objective 6.2: To ensure trust and confidence in City government through transparency and high-quality customer service.
- Objective 6.3: To inform and educate about local government by enhancing public outreach and increasing community dialog, collaboration, and empowerment.

## Stakeholders, Collaborators and Partners:

- Residents
- Businesses
- Faith Based Organizations
- Non-profits
- Fort Liberty
- Military Host Cities Coalition
- Regional Land Use Advisory Commission (RULAC)
- What Works Cities (Harvard Government Performance Lab)
- City of Fayetteville's Boards and Commission members

## **STRATEGIC PRIORITY 5:**

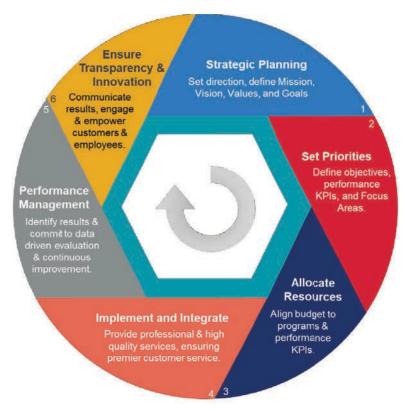
Articulate/define who we are as a City to tell our story in Fayetteville and beyond.

## GOAL VI Performance Measures

- % satisfaction level of public involvement in local decisions.
- % of city contracts award to Local Small Disadvantaged Business Enterprises (LSDBE).
- # and type of FayFixIT Tickets.
- # and type of call center interactions.
- # of public records requests.
- Average wait time per call for the 1FAY call center.
- % of residents who felt the city is moving in the right direction.
- % satisfaction with overall customer service.
- > # of followers on Facebook.
- # of unique website visits.
- % satisfaction with the availability of Information about city programs and services.
- % satisfaction with overall effectiveness of communication with the public.
- # of Boards and Commission Members.

## **Strategic Plan Implementation and Organizational Performance Results:**

The City's strategic planning model aligns programs and spending with long-term goals. It is an organizational roadmap that also provides transparency and accountability for results.



The City Council, together with the staff, is determined to implement the City's Strategic Plan and keep both the Council and the public apprised of the progress made throughout the fiscal year. The City's performance program is founded on the identification of **Key Performance Indicators** (KPI) that cover both strategic and operational aspects and are seamlessly aligned with the City Council's strategic plan. A few elements that characterize the City's performance program are highlighted below:

- City Council championed the commitment for the City to be a High Performing Organization with the adoption of a resolution. The City of Fayetteville is committed to:
  - ➤ Visionary leadership with strategic planning at all levels of organization.
  - Satisfied and engaged workforce.
  - Satisfied and engaged customers, suppliers, partners, and collaborators.
  - Demonstrable results with KPIs at all levels (Strategic & Operational).
  - Continuous improvement.
- On a quarterly basis, a performance report is presented to both the City Council and the public.
   Employing a Work Breakdown Structure and leveraging project management methodologies, the City's staff upholds themselves accountable to adhere to targeted completion dates for essential actions throughout the fiscal year. This report serves as a valuable tool to enable the Council, staff, and residents to track progress toward the City's overarching goals & objectives.
- Each year, the City shares its Strategic Performance Scorecard with the public and City Council.

This report shows how well the City is meeting its goals and objectives, using Key Performance Indicators (KPIs). It demonstrates the City's commitment to excellence and accountability, providing transparent insight into its performance and dedication to progress.

 The City fosters a culture of continuous improvement by training its staff in Lean Six Sigma Methodology. This training helps employees streamline processes and eliminate waste to deliver services more efficiently. Through initiatives like "QUEST Projects," which prioritize Quality, Education, and Sustainability Together, the City emphasizes its dedication to these core values.

## **Strategic Plan and Performance Measurement Program Results:**

- Fayetteville: Four-time recipient of the All-American City award, showcasing resilience and innovation.
- ➤ Fayetteville: Recognized as the nation's most innovative city by Living Cities and Governing, acknowledging our relentless pursuit of groundbreaking solutions and transformative initiatives.
- ➤ 12 stormwater CIP projects are underway for enhanced infrastructure, fortifying against environmental challenges while promoting sustainability.
- > Day Resource Center opened to support residents in need.
- ➤ Bill Crisp Senior Center opened, enriching experiences for seniors.





- > \$2.9M in grants awarded to 60 small businesses for economic growth, catalyzing growth, and prosperity.
- Completed Airport terminal renovation, ensuring modern facilities and efficient services for travelers and enhancing our city's connectivity.
- ➤ Voter-approved \$97M Fayetteville Forward Bonds initiated for transformative projects, to propel our city into a thriving future, marked by progress and prosperity.
- Construction began on the new Tennis Center at Mazarick Park, fostering a healthy and active community.
- ➤ \$4.3M in state grants allocated for pedestrian and roadway safety projects.
- Downtown Social District implemented to foster vibrant community experiences and economic growth in the heart of our city.
- ➤ Fayetteville: Four-time recipient of ICMA Certificates of Excellence, underscoring the unwavering commitment to performance and service delivery.
- ➤ Enhanced decision-making through improved KPIs, ensuring efficient resource allocation and impactful outcomes.
- City Council accepts Annual Performance Scorecard and Quarterly Reports, promoting accountability & engagement.
- Utilized data for citywide Financial Landscape Analysis, to lead towards fiscal sustainability and prosperity for generations to come.



More information regarding the City's strategy & performance programs is available on the City's Website.



## **Financial Policies**

## **Overview**

The City of Fayetteville's financial policies establish guidelines for the fiscal management of the City. These guidelines are in accordance with the North Carolina Local Government Budget and Fiscal Control Act (North Carolina General Statute Chapter 159, Article 3) and are influenced by sound financial principles. Operating independently of changing circumstances and conditions, these policies assist the decision-making processes of the City Council and city administration, and provide the framework for budgetary and fiscal planning.

## **Operating Budget**

- By June 30, the City will annually adopt a balanced budget in which projected resources from revenues and other financing sources are equal to the total appropriation for expenditures and other financing uses (N.C.G.S. § 159-8 and § 159-13). The budget provides an operational plan for the upcoming fiscal year; all annual appropriations lapse at the end of the fiscal year.
- Current operating revenues will be sufficient to support current operating expenditures.
   Fund balance may be appropriated to fund capital purchases or non-recurring expenditures.
- The City will maintain a system of budgetary controls to ensure adherence to the budget.
- The City may maintain an appropriated contingency account. The contingency account will not exceed 5 percent of all other appropriations within the same fund. The City Manager must report any use of contingency at the next Council Meeting.
- Debt or bond financing will not be used to finance current expenditures.

- The City's internal service funds are intragovernmental service funds, which operate under financial plans that are adopted by the City Council concurrent with annual budget adoption consistent with N.C.G.S. § 159-13.1.
- The City's schedule of fees is reviewed annually and adopted by the City Council at the time of the adoption of the operating budget.

### **Accounting**

- The City will establish and maintain an accounting system in accordance with the North Carolina Local Government Budget and Fiscal Control Act.
- An annual audit will be performed by an independent accounting firm in accordance with generally accepted accounting principles, as required under N.C.G.S. § 159-34.
- Financial systems will be maintained to monitor revenues and expenditures on a continual basis and maintain details of authorized appropriations consistent with N.C.G.S. § 159-26.
- The City will present comparisons of actual revenues and expenditures versus budget in accordance with N.C.G.S. § 159-13 (a) (3). This shall be presented on a quarterly basis to the City Council.
- Project and grant ordinances are adopted as needed for the Federal and State Financial Assistance special revenue fund, Linear Park special revenue fund and various capital project funds in accordance with N.C.G.S. § 159-13.2. Enterprise capital project funds are consolidated with the operating funds for reporting purposes.

- Expenditures may not legally exceed appropriations at the portfolio level for the general fund, at the fund level for selected special revenue and proprietary funds, and at the project level for selected special revenue and capital project funds. Any revisions that alter total appropriations at the portfolio, fund or project level of any fund must be approved by the City Council through the adoption of budget or project ordinance amendments in accordance with N.C.G.S. § 159-15 and 159-13.2.
- The City levies ad valorem taxes in accordance with N.C.G.S. § 105-347.

#### **Fund Balance**

- The City's fund balance policy provides guidelines for the preparation and execution of the annual budget to ensure that sufficient reserves are maintained in the General Fund for unanticipated expenditures or revenue shortfalls.
- Unassigned fund balance represents the resources available for future spending that have not been restricted or earmarked for any specific purpose.
- Under N.C.G.S. § 159-8, units of local government are prohibited from budgeting or spending a portion of their fund balance, known as fund balance Restricted by State Statute (RSS). The statute requires that the appropriated fund balance in any fund shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts, as those figures stand at the close of the fiscal year next preceding the budget.
- The City of Fayetteville also uses a revenue spending hierarchy that provides guidance for programs with multiple revenue sources. The City will use resources in the following

- hierarchy: bond proceeds, federal funds, State funds, local non-city funds, city funds.
- For purposes of fund balance classification, expenditures are to be spent from the restricted fund balance first, followed inorder by committed fund balance, assigned fund balance and lastly unassigned fund balance.
- The fund balance policy adopted by the City Council establishes a minimum General Fund unassigned fund balance of at least 10 percent of the succeeding year's General Fund expenditure budget, excluding the budget for the County recreation program.
   The City's target for unassigned fund balance, however, is at least 12 percent.
- If the fund balance drops below the established minimum level, the City Council will develop a plan to replenish the fund balance to the established minimum level within two years.

#### **Investments**

- The City will monitor the receipt and disbursement of all funds to ensure the maximum investment of idle cash.
- The City's Investment Policy is a boardapproved policy. The City will only invest in instruments that comply with the requirements of N.C.G.S. § 159-30 and 159-31 and other instruments specifically permitted by law.
- N.C.G.S. § 159-30 (c) authorizes units of local government to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high-quality issues of commercial paper and bankers' acceptances; and the North Carolina Capital Management

## **Financial Policies**

Trust (NCCMT). The statutory intent is to prioritize liquidity and low-risk investments over those with higher potential yields. The statute directs an investment program in which investments and deposits can be converted to cash when needed.

- The City's investment policy limits exposure
  to fair value losses arising from rising interest
  rates by structuring the investment portfolio
  so that securities mature to meet cash
  requirements for ongoing operations, thereby
  avoiding the need to sell securities on the
  open market prior to maturity.
- The investment policy requires purchases of securities to be laddered with staggered maturity dates and limits all securities other than Treasuries, Agencies, and North Carolina State and local bonds to a final maturity of no more than three years.
- The City pools money from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents.

#### **Procurement**

- The City's procurement practices are based on the principle of fair and open competition.
   The practice of favoritism, whether to the user, department, or a vendor, is not permissible.
- All persons involved in the procurement process have a responsibility to provide fiscal stewardship when expending City funds. The taxpayers entrust the City Government to expend money efficiently and effectively.
- The integrity of the procurement process must be maintained. Any request to deviate from the provision of the policy must be submitted to the Purchasing Manager and the Chief Financial Officer in writing for approval.

Any approved exceptions will be documented in writing.

## **Capital Improvement Funding & Debt**

- Capital projects will be financed for a period not to exceed the expected useful life of the project.
- The City will maintain its financial condition in order to maintain minimum bond ratings of AA+ and Aa1 from two nationally recognized municipal debt rating services. The City will maintain communication with bond rating agencies to keep them abreast of its financial condition by providing them with the City's Annual Comprehensive Financial Report, Annual Budget, and Capital Improvement Program. The City will seek to obtain the highest credit ratings on its debt issues.
- The City maintains a Capital Funding Plan (CFP) to manage funding for the repayment of principal and interest on general obligation debt, installment financing agreements and notes payable instruments for major capital improvements, and to cash fund major capital improvements when appropriate. The fiscal year 2023 budget dedicates an equivalent of 5.07 cents of the City's 53.95 cent ad valorem tax rate (9.4 percent) to the CFP to fund nongeneral obligation bond debt service. The recommended fiscal year 2025 budget continues the same funding model for the
- An equivalent of 1.42 cents of the 53.95 cent ad valorem tax rate (2.63 percent) is dedicated to fund parks and recreation improvement projects and debt service on the \$35 million of general obligation bonds authorized by voters on the March 2016 bond referendum. As debt is paid off and reduced, the remainder is used to fund parks and recreation operations.

- Additionally, an equivalent 2.5 cents of the 53.95 cent ad valorem tax rate (4.63 percent) is dedicated to fund Public Safety, Streets, and Housing, as authorized by voters on the November 2022 bond referendum, which authorized \$60 million in public safety, \$25 million in public infrastructure, and \$12 million in housing opportunities.
- The City assesses a number of factors to steer its long-term strategic decisions with respect to debt financing, and considers the following factors for issuing debt: percentage of debt service to operating expenditures; general obligation debt per capita; total debt per capita; total net bond debt; percentage of five-year capital improvement plan that is funded from long-term debt; and, percentage of variable rate debt to the City's total debt portfolio.
- The City reviews direct and overlapping debt in analyzing the financial condition of the City regarding debt issuance. The analysis is included in the City's Annual Comprehensive Financial Report (Statistical Section) each year.
- The North Carolina Local Government Bond Act (North Carolina General Statute Chapter 159, Article 4) mandates that the City's net bonded debt outstanding may not exceed 8% of the appraised value of property subject to taxation.
- There are no specific debt limits established for the City's enterprise funds as it is intended and expected that rates for service will be set and revenues will be generated as needed to fully cover total costs for operations and debt service. To the extent a revenue from an enterprise fund is pledged to support debt, the underlying revenue bond document will include a rate/revenue covenant requiring a minimum debt service coverage level that is appropriate for the market. The City may then want to target a higher coverage level. For the City's Stormwater Revenue Bonds, the

- minimum debt service coverage ratio is 1.20x with a City target of 1.5x. This ratio is calculated by dividing net available revenues by principal and interest requirements for the year. This measure shows the extent to which revenues are available to cover annual debt service requirements after operating costs have been paid.
- The debt ratios outlined above are computed annually and reported in the Annual Comprehensive Financial Report, along with a computation of net tax-supported debt per capita.
- The City will comply with Rule 15c2-12 of the Securities Exchange Act of 1934 to meet all standards for accurate and timely dissemination of disclosure documents to municipal securities investors.

#### **Risk Management**

- The City manages its risk portfolio through a combination of self-insured retention, performance bonds, commercial coverage, excess coverage and stop loss policies.
- The City is self-insured (self-funded) with respect to insurance claims as follows: health insurance (up to \$175,000 per individual), general liability (up to \$500,000 per occurrence), workers' compensation (up to \$850,000 per occurrence), public officials' liability (up to \$500,000 per occurrence), law enforcement liability (up to \$500,000 per occurrence), and automobile liability (up to \$500,000 per occurrence).
- The City maintains excess liability insurance (\$11,000,000) to cover catastrophic losses.
- Property insurance on City buildings is for replacement value (less \$100,000 self-funded retention).
- The City carries commercial coverage for all other risks of loss.

## **Financial Policies**

- For the City's healthcare plan, for any individual claim exceeding the \$175,000 selfinsured specific deductible, the City maintains stop loss coverage to reimburse excess claim costs. The City also maintains aggregate excess coverage against total annual claims expenditures by the City in excess of 125% of expected claims adjusted for industry standard trend adjustments.
- Losses from asserted claims and from unasserted claims identified under the City's incident reporting system are tracked and accrued based on estimates that incorporate the City's experience, as well as other considerations including the nature of each claim and relevant trend factors.

# **Summary of Revenues and Expenditure Appropriations**

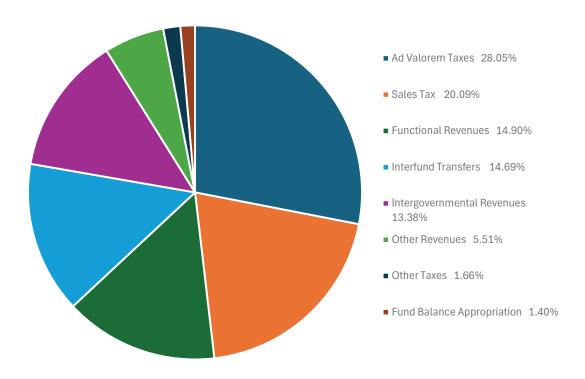
	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Sources							
1000	Ad Valorem Taxes	-71,739,209	-72,856,294	-73,856,846	-84,876,662	-91,915,536	-90,309,591
2000	Other Taxes	-2,001,606	-2,245,441	-2,166,443	-2,232,210	-5,058,695	-5,058,695
3000	Intergovernmental Revenues	-31,081,152	-36,345,007	-31,946,940	-29,539,865	-30,700,705	-30,700,705
3002	Sales Taxes	-51,264,835	-59,244,980	-63,591,544	-67,546,074	-64,500,275	-64,500,275
3006	PWC PILOT	-11,274,477	-11,853,127	-11,072,379	-10,243,713	-12,243,713	-12,243,713
4000	Functional Revenues	-34,702,753	-37,987,892	-38,488,607	-41,690,783	-47,814,545	-47,814,545
4001	Employee Benefit Contributions	-3,866,947	-3,911,916	-4,120,983	-4,541,000	-4,589,278	-4,589,278
5000	Other Revenues	-6,440,689	-6,808,969	-5,723,889	-4,759,058	-8,019,085	-8,019,085
6000	Investment Income	-506,333	-688,978	-4,910,867	-1,559,053	-5,085,716	-5,085,716
7000	Other Financing Sources	-12,759,849	-25,700,487	-11,412,210	-13,172,494	-9,794,125	-993,000
7999	Fund Balance Appropriation	0	0	0	-28,767,670	-4,509,852	-4,509,852
8000	Interfund Charges	-27,324,529	-28,331,491	-31,358,566	-33,931,474	-35,682,547	-47,162,641
To	otal Sources	-252,962,378	-285,974,583	-278,649,273	-322,860,056	-319,914,072	-320,987,096
Uses							
100	Personnel Services	116,129,837	125,173,025	137,343,226	156,388,365	170,411,893	172,151,472
200	Operating Expenditures	57,911,349	60,035,654	61,580,893	71,245,779	71,251,189	71,501,189
300	Contract Services	12,046,351	13,347,468	13,367,745	16,225,067	15,344,274	15,044,274
400	Capital Outlay	3,358,941	17,795,222	7,016,519	20,078,224	8,095,319	6,091,819
500	Transfers to Other Funds	46,317,859	37,787,571	43,037,314	50,716,261	41,995,318	42,932,263
700	Debt Service	225,748	4,616,503	368,471	2,166,155	1,983,761	1,983,761
800	Other Charges	15,341,539	15,849,853	16,876,704	-10,964,364	1,122,549	1,572,549
801	Annexation Payments	11,230,953	9,712,777	9,911,572	17,004,569	9,709,769	9,709,769
	otal Uses	262,562,576	284,318,074	289,502,444	322,860,056	319,914,072	320,987,096
	Total	9,600,198	-1,656,509	10,853,171	0	0	0
Uses by D	Department						
00	Non-Departmental	0	7,448,332	8,274,423	0	0	0
01	Mayor, Council, City Clerk	879,375	991,151	1,187,520	1,378,735	1,235,551	1,235,551
02	City Manager's Office	2,274,156	2,583,059	2,614,908	3,035,362	3,239,561	3,239,561
03	Marketing & Communications	1,017,798	1,397,950	916,997	1,000,417	1,080,678	1,180,678
04	Budget & Evaluation	537,364	564,253	495,432	641,694	582,918	582,918
05	Other Appropriations	39,094,248	35,927,139	36,120,507	36,962,760	53,447,776	53,409,721
07	City Attorney's Office	1,922,571	1,737,321	2,010,772	2,090,072	2,367,731	2,290,876
08	Finance	13,644,136	12,922,566	15,511,383	16,661,148	19,351,150	19,351,150
09	Human Resource Development	19,428,839	21,512,669	21,528,696	28,338,678	27,575,399	27,575,399
10	Human Relations	322,985	269,613	247,586	341,830	356,183	356,183
11	Information Technology	6,078,889	14,768,136	7,669,271	9,492,389	8,836,550	8,836,550
12	Police	53,284,107	59,916,017	60,434,774	69,697,366	66,348,723	65,727,631
13	Fire	28,115,039	32,412,754	34,351,327	38,709,841	35,507,835	35,507,835
14	Development Services	4,076,598	5,057,216	5,091,482	5,805,327	5,818,528	6,002,554
15	Public Services	42,620,636	45,678,484	44,865,548	53,248,472	46,960,937	47,335,937
16	Parks, Recreation & Maintenance	19,680,287	23,814,520	27,369,696	31,590,335	23,530,642	24,030,642
17	Economic & Community Development	2,437,338	2,440,967	2,022,169	2,740,028	2,244,806	2,894,806
18	Airport	14,634,432	4,531,258	5,385,145	7,424,876	7,390,448	7,390,448
19	Transit	12,513,779	10,344,669	13,404,806	13,700,726	14,038,656	14,038,656
Total	All Departments	262,562,576	284,318,074	289,502,444	322,860,056	319,914,072	320,987,096

# **Summary of Expenditures by Fund**

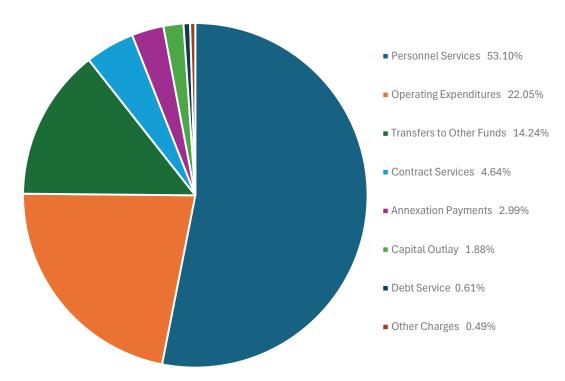
	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Uses by F	und						
011	General Fund	172,739,967	200,418,873	194,554,823	220,602,398	217,505,705	218,578,729
016	Parking Fund	958,264	1,116,167	1,153,642	1,343,611	1,098,509	1,098,509
020	Central Business Tax District Fund	257,438	302,714	254,694	442,466	324,114	324,114
022	E-911	803,907	458,272	459,872	1,569,746	495,677	495,677
023	Stormwater Operating Fund	13,214,997	10,889,590	16,328,698	16,067,377	13,748,575	13,748,575
025	PWC Assessment Fund	2,527,821	2,279,882	1,760,227	890,000	1,635,000	1,635,000
027	Safety & Worker's Comp Fund	2,238,473	1,722,420	2,030,522	2,678,501	2,592,399	2,592,399
028	Property & Liability Fund	1,781,749	1,283,079	2,266,504	2,740,395	3,366,956	3,366,956
029	Risk Management Fund	17,996,326	19,603,533	19,557,896	26,253,062	25,265,278	25,265,278
061	Transit Operating Fund	12,513,779	11,894,152	15,160,927	13,700,726	14,038,656	14,038,656
065	Airport Operating Fund	14,634,432	9,812,495	11,521,534	7,424,876	7,390,448	7,390,448
067	Solid Waste Operating Fund	14,413,642	16,313,586	15,032,940	18,379,338	19,523,118	19,523,118
071	LEOSSA	1,182,517	1,319,715	1,447,135	3,358,228	3,179,584	3,179,584
081	Fleet Maintenance Internal Service Fund	7,299,263	6,903,595	7,973,031	7,409,332	9,750,053	9,750,053
Total	All Funds	262,562,576	284,318,074	289,502,444	322,860,056	319,914,072	320,987,096
Uses by P	ortfolio						
Comm	unity Investment	6,836,921	7,767,797	7,361,238	8,887,185	8,419,517	9,253,543
Operat	cions	170,848,280	176,697,702	185,811,296	214,371,616	193,777,241	194,031,149
Other /	Appropriations	39,094,248	43,375,471	44,394,930	36,962,760	53,447,776	53,409,721
Suppor	rt Services & Administration	45,783,128	56,477,104	51,934,980	62,638,495	64,269,538	64,292,683
Total	All Portfolios	262,562,576	284,318,074	289,502,444	322,860,056	319,914,072	320,987,096

## **Summary of Revenues and Expenditures**

FY 2025 Budgeted Revenues and Other Financing Sources



FY 2025 Budgeted Expenditures and Other Financing Uses



INTRABUDGET TRANSFERS FROM				
	2022-23 Actual	2023-24 Adopted Budget	2024-25 Recommended Budget	2024-25 Adopted Budget
General Fund				
From Central Business Tax District	\$54,965	\$52,986	\$0	\$0
Fund From Parking Fund	\$158,726	\$158,726	\$0	, \$0
From Risk Management Fund	\$1,111	\$1,083,000	\$993,000	\$993,000
From Debt Services	\$0	\$0	\$0	\$2,617,024
Total General Fund	\$214,802	\$1,294,712	\$993,000	\$3,610,024
Central Business Tax District Fund From General Fund	\$172,343	\$139,274	\$0	\$61,945
LEOSSA Fund				
Interfund Charges	\$2,971,965	\$3,342,228	\$2,929,584	\$2,929,584
Total LEOSSA Fund	\$2,971,965	\$3,342,228	\$2,929,584	\$2,929,584
Parking Fund				
From General Fund	\$494,858	\$512,611	\$25,839	\$25,839
Total Parking Fund	\$494,858	\$512,611	\$25,839	\$25,839
Transit Fund				
From General Fund <b>Total</b>	\$6,978,924	\$8,460,660	\$8,775,286	\$8,775,286
Transit Fund	\$6,978,924	\$8,460,660	\$8,775,286	\$8,775,286
Fleet Maintenance Fund	4	<b>+</b> =	40 - 10 0-0	40 - 10
Interfund Charges	\$7,657,015	\$7,306,812	\$9,748,053	\$9,748,053
Total Fleet Maintenance	\$7,657,015	\$7,306,812	\$9,748,053	\$9,748,053
Fund Risk Management Fund	¢1C 020 040	ć22 470 04 <i>4</i>	¢33.004.040	622.004.040
Interfund Charges From General Fund	\$16,030,049 \$118,649	\$23,179,914 \$0	\$23,004,910 \$0	\$23,004,910 \$0
Total Risk Management Fund		\$23,179,914	\$23,004,910	\$23,004,910
TOTAL OPERATING TRANSFERS	\$34 638 605	\$44,236,211	\$45,476,672	\$48,155,641
Less Interfund Charges	<b>43</b> 4,030,003	<b>7</b> ,250,211	-\$35,682,547	-\$35,682,547
2000	\$34,638,605	\$44,236,211	\$9,794,125	\$12,473,094
**Federal & State Asst Fund				
From General Fund	\$0	\$0	\$50,000	\$50,000
From General Fund	4.0	**	\$290,000	\$290,000
Total Federal & State Asst Fund	\$0	\$0	\$340,000	\$340,000
**Capital Improvement Fund 012				
From General Fund	\$0	\$0	\$9,831,145	\$9,831,145
From General Fund	\$0	\$0	\$5,552,761	\$5,552,761
From General Fund	\$0	\$0	\$3,006,555	\$3,006,555
Total CIP Fund 012	\$0	\$0	\$18,390,461	\$18,390,461

	2022-23 Actual	2023-24 Adopted Budget	2024-25 Recommended Budget	2024-25 Adopted Budget
**General Government Capital Project Fund 4	41		· ·	
From Stormwater	\$0	\$0	\$870,008	\$870,008
From Solid Waste	\$0	\$0	\$870,009	\$870,009
Total CIP Fund 041	\$0	\$0	\$1,740,017	\$1,740,017
**Public Safety Capital Project Fund 44				
From General Fund	\$0	\$0	\$100,000	\$100,000
From General Fund	\$0	\$0	\$50,000	\$50,000
From General Fund	\$0	\$0	\$165,911	\$165,911
From General Fund	\$0	\$0	\$600,000	\$600,000
From General Fund	\$0	\$0	\$162,001	\$162,001
From General Fund	\$0	\$0	\$359,295	\$359,295
From General Fund	\$0	\$0	\$159,320	\$159,320
Total CIP Fund 044	\$0	\$0	\$1,596,527	\$1,596,527
**Parks & Recreation Capital Project Fund				
From General Fund	\$0	\$0	\$100,000	\$100,000
Total CIP Fund 045	\$0	\$0	\$100,000	\$100,000
**Transportation Capital Project Fund 046				
From General fund	\$0	\$0	\$5,000,000	\$5,000,000
From Stormwater	\$0	\$0	\$1,851,376	\$1,851,376
Total CIP Fund 046	\$0	\$0	\$6,851,376	\$6,851,376
**Stormwater Capital Project Fund 047				
From Stormwater Operating Fund	\$0	\$0	\$1,834,371	\$1,834,371
Total CIP Fund 047	\$0	\$0	\$1,834,371	\$1,834,371
**Transit Capital Project Fund				
From Capital Operating Fund	\$0	\$0	\$12,540	\$12,540
From Capital Operating Fund	\$0	\$0	\$18,810	\$18,810
From Capital Operating Fund	\$0	\$0	\$2,651	\$2,651
From Capital Operating Fund	\$0	\$0	\$14,440	\$14,440
	\$0	\$0	\$48,441	\$48,441
**Airport Capital Project Fund				
From Airport Operating Fund	\$0	\$0	\$650,000	\$650,000
From Airport Operating Fund	\$0	\$0	\$650,000	\$650,000
Total CIP Fund 065	\$0	\$0 _	\$1,300,000	\$1,300,000
Total Multi-year Fund Transfers			\$32,201,193	\$32,201,193
Total Intrabudget - Transfers From			\$41,995,318	\$44,674,287

## INTRABUDGET TRANSFERS TO

	2024-25 Recommended Budget	2024-25 Adopted Budget
General Fund		
To Parking Fund	-\$25,839	-\$25,839
To Transit Fund	-\$8,775,286	-\$8,775,286
To Capital Improvement Fund	-\$9,831,145	-\$9,831,145
To Capital Improvement Fund	-\$5,552,761	-\$5,552,761
To Capital Improvement Fund	-\$3,006,555	-\$3,006,555
To Central Business Tax Fund		-\$61,945
To Transportation Capital Project Fund	-\$5,000,000	-\$5,000,000
To Parks & Recreation Capital Project Fund	-\$100,000	-\$100,000
To Public Safety Capital Project Fund	-\$100,000	-\$100,000
To Public Safety Capital Project Fund	-\$50,000	-\$50,000
To Public Safety Capital Project Fund	-\$165,911	-\$165,911
To Public Safety Capital Project Fund	-\$600,000	-\$600,000
To Public Safety Capital Project Fund	-\$162,001	-\$162,001
To Public Safety Capital Project Fund	-\$359,295 -	-\$359,295 -
To Federal and State Financial Assistance Fund	\$50,000 -	\$50,000 -
To Federal and State Financial Assistance Fund	\$290,000 -	\$290,000 -
To Public Safety Capital Project Fund	\$159,320 -	\$159,320 -
Total General Fund	\$34,228,113	\$34,290,058
Debt Service Fund		
Transfer to General Fund	\$0	-\$2,617,024
Transit Operating Fund		
To Transit Capital Project Fund- prior years		
To Transit Capital Project Fund	-\$12,540	-\$12,540
To Transit Capital Project Fund	-\$18,810	-\$18,810
To Transit Capital Project Fund	-\$2,651	-\$2,651
To Transit Capital Project Fund	-\$14,440	-\$14,440
Total Transit Fund	-\$48,441	-\$48,441

	2024-25 Recommended Budget	2024-25 Adopted Budget
Risk Management Fund		
To General Fund	-\$993,000	-\$993,000
Solid Waste		
To General Government Capital Project Fund	-\$870,009	-\$870,009
Stormwater Operating Fund		
To General Government Capital Project Fund	-\$870,008	-\$870,008
To Transportation Capital Project Fund	-\$1,851,376	-\$1,851,376
Transfer to Stormwater Capital Project Fund	-\$1,834,371	-\$1,834,371
Total Stormwater	-\$4,555,755	-\$4,555,755
Airport Operating fund		
Airport Operating fund To Airport Capital Project Fund		
To Airport Capital Project Fund	-\$650,000	-\$650,000
Total Airport	-\$650,000	-\$650,000
Total All port	-\$1,300,000	-\$1,300,000
Total Transfers To	-\$41,995,318	-\$44,674,287

# **Authorized Staffing by Fund by Portfolio**

Authorized Regular Positions - Full-Time Equivalents	2022-23	2023-24 Original	2024-25 Recommended	2024-25 Adopted
Full-Time Equivalents	2022-23 Actual	Budget	Recommended Budget	Budget
Funds Reported in Annual Budget Ordinance	7100001	2800	244944	244844
General Fund				
Community Investment	62.2	64.5	63.9	63.9
Operations	1,164.3	1,172.8	1,130.4	1,130.4
Support Services & Administration	111.5	120.9	127.8	127.8
Other Appropriations  Total General Fund	0.2 <b>1,338.2</b>	0.2 <b>1,358.4</b>	0.2 <b>1,322.3</b>	0.2 <b>1,322.3</b>
Airport Fund	1,000.1	2,000.1	1,012.10	1,022.0
Operations	24.0	24.5	25.5	25.5
operations.	24.0	24.5	25.5	25.5
Emergency Telephone System Fund				
Operations	1.3	1.3	1.3	1.3
·	1.3	1.3	1.3	1.3
Solid Waste Fund				
Operations	75.8	81.5	81.5	81.5
	75.8	81.5	81.5	81.5
Stormwater Fund				
Operations	52.4	54.3	55.6	55.6
	52.4	54.3	55.6	55.6
Transit Fund				
Operations	122.0	126.0	134.0	134.0
	122.0	126.0	134.0	134.0
<b>Total Annual Budget Ordinance</b>	1,613.7	1,646.0	1,620.1	1,620.1
Funds Reported in Internal Service Fund Financia	al Plans			
Fleet Maintenance Fund				
Support Services & Administration	1.0	33.0	34.1	34.1
	1.0	33.0	34.1	34.1
Risk Management Fund	5.5	5.8	5.6	5.6
Support Services & Administration	5.5 <b>5.5</b>	5.8	5.6	5.6
Total Internal Service Fund Financial Plans	6.5	38.8	39.6	39.6
	6.5	38.8	39.6	39.6
Multi-Year Special Revenue Funds *				
Federal and State Financial Assistance Fund	0.0	0.6	0.2	0.3
Community Investment Operations	8.8 1.0	9.6 19.0	8.2 19.0	8.2 19.0
Support Services & Administration	0.0	2.0	1.0	1.0
Support Services & Administration	9.8	30.6	28.2	28.2
Total Multi-Year Special Revenue Funds	9.8	30.6	28.2	28.2
. Multi-Year Capital Project Funds *				
Support Services & Administration	5.0	5.0	6.0	6.0
Total Multi-Year Capital Project Funds	5.0	5.0	6.0	6.0
• •				
Total All Funds *	1,635.0	1,720.5	1,694.0	1,694.0

<sup>\*</sup> Special Revenue Funds and Capital Project Funds are appropriated in their respective ordinances and are not included in the annual budget ordinance or financial plans.

<sup>\*</sup> Frozen (unfunded) positions are not included in FTE position counts above.

## **Authorized Staffing by Portfolio by Department**

Authorized Regular Positions - Full-Time Equivalents	2022-23 Actual	2023-24 Original Budget	2024-25 Recommended Budget	2024-25 Adopted Budget
Community Investment				
Economic & Community Development	13.0	16.0	14.0	14.0
Development Services	55.0	55.0	55.0	55.0
Human Relations	3.0	3.0	3.0	3.0
	71.0	74.0	72.0	72.0
Operations				
Airport	24.0	24.5	25.5	25.5
Fire	326.0	345.0	345.0	345.0
Parks, Recreation & Maintenance	162.0	165.0	168.0	168.0
Police	605.5	612.5	567.5	567.5
Public Services	201.3	206.8	207.3	207.3
Transit	122.0	126.0	134.0	134.0
	1,440.8	1,479.8	1,447.3	1,447.3
Support Services & Administration				
Budget and Evaluation	5.1	5.2	5.1	5.1
City Attorney's Office	8.0	12.5	13.5	13.5
City Manager's Office	23.9	25.8	27.9	27.9
Finance	27.0	64.0	66.0	66.0
Human Resource Development	18.0	19.0	21.0	21.0
Information Technology	29.0	29.0	29.0	29.0
Marketing & Communications	9.0	8.0	9.0	9.0
Mayor, Council and City Clerk	3.0	3.0	3.0	3.0
	123.0	166.5	174.5	174.5
Other Appropriations	0.2	0.2	0.3	0.3
Total All Departments	1,635.0	1,720.5	1,694.0	1,694.0

<sup>\*</sup> FTE position counts above include positions which are appropriated in Special Revenue Fund Project Ordinances and Capital Project Fund Ordinances and are not included in the annual budget ordinance or financial plans.

<sup>\*</sup> Frozen (unfunded) positions are not included in FTE position counts above.

## **Authorized Staffing Changes**

The total authorized staffing for the City decreased from 1,720.5 positions in fiscal year 2024 to 1,694.0 positions in fiscal year 2025. This reduction was accompanied by the freezing of 36 police officer positions. However, it's important to note that these frozen positions are contingent upon successful recruitment efforts.

The following outlines the changes in authorized staffing of full-time equivalent employees compared to the previous fiscal year.

- An additional Senior Paralegal (General Fund, City Attorney's Office)
- Reclassification of Chief of Staff position to Assistant City Manager (General Fund, City Manager's Office)
- Addition of a Community Safety Director (General Fund, City Manager's Office)
- Addition of a Development Ombudsman Manager (General Fund, Development Services)
- Removal of a Permit Technician Supervisor (General Fund, Development Services)
- Addition of Housing Program Manager, (0.75 funded from General Fund, Economic and Community Development)
- Addition of Emergency Vehicle Technician (General Fund, Finance)
- Removal of an ERP Business Systems Analyst (General Fund, Finance)
- Addition of a Financial Analyst (General Fund, Finance)
- Reclassification of 3 Human Resource Consultants and a Human Resource Specialist position to 4 Human Resource Managers (General Fund, Human Resource Development)
- Addition of 2 Human Resource Specialist Overhire positions (General Fund, Human Resource Development)
- Addition of a Public Information Specialist (General Fund, Marketing & Communications)
- Addition of an Administrative Assistant (General Fund, Parks, Recreation, and Maintenance)
- Addition of an Assistant PRM Director Facilities (General Fund, Parks, Recreation, and Maintenance)
- Removal of 2 Assistant Recreation Center Supervisors (General Fund, Parks, Recreation, and Maintenance)
- Addition of 1 Athletic Program Coordinator (General Fund, Parks, Recreation, and Maintenance)
- Addition of a Maintenance Worker (General Fund, Parks, Recreation, and Maintenance)
- Removal of a Park Ranger (General Fund, Parks, Recreation, and Maintenance)
- Addition of a Parks Supervisor (General Fund, Parks, Recreation, and Maintenance)
- Addition of 2 Skilled Trades Technician (General Fund, Parks, Recreation, and Maintenance)
- County Funded, Parks, Recreation, and Maintenance:
  - Addition of Administrative Assistant
  - o Removal of 1 Assistant Recreation Center Supervisor
  - Addition of Assistant PRM Director Recreation
  - Removal of 1 Maintenance Worker
  - o Removal of a Recreation Division Manager
  - Addition of a Parks Supervisor
  - o Addition of 4 Recreation Center Supervisors
- Addition of 2 Custodians (General Fund, Police)

## **Authorized Staffing Changes**

- Froze 36 terminally vacant Police Officers (General Fund, Police)
- Addition of a Police Records Clerk (General Fund, Police)
- Addition of a Police Training Coordinator (General Fund, Police)
- Removal of Asset & Data Manager (General Fund, Public Services)
- Addition of 4 Code Enforcement Administrator (RAPID) (Solid Waste)
- Addition of Code Enforcement Supervisor (RAPID) (Solid Waste)
- Addition of Engineer I (General Fund, Public Services)
- Removal 5 Equipment Operators II (General Fund, Public Services)
- Addition of Infrastructure Asset and Data Manager (General Fund, Public Services)
- Removal of Para-Transit Operations Manager (Transit)
- Addition of Business Manager (Transit)
- Addition of 2 Administrative Assistants (Transit)
- Addition of Technology Asset Specialist (Transit)
- Removal of Technical Equipment Specialist (Transit)
- Froze 2 Transit Operator II positions (Transit)
- Filled 7 Transit Operator I Overhire positions (Transit)

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## **Fund Accounting**

The accounts of the City of Fayetteville are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts comprised of assets, liabilities, fund balance, revenues, and expenditures. Government resources are allocated to and accounted for in individual funds based on the purposes for which they are to be spent.

The various funds are grouped into two broad fund categories and several sub-fund types. All funds of the City are accounted for during the year on the modified accrual basis of accounting in accordance with North Carolina General Statutes. Please see page J-5 for a presentation of the basis of accounting for Governmental and Proprietary funds. The fund categories are summarized below.

#### **Governmental Funds**

Governmental funds are those used to account for the City's expendable financial resources and related liabilities, except those accounted for in proprietary and similar trust funds. The measurement focuses on determining changes in financial position, rather than on net income. The following are the City's annually budgeted governmental funds:

- General Fund The General Fund is the principal fund of the City of Fayetteville. This fund accounts for all financial transactions except those more appropriately recorded in another fund. This fund includes the majority of city services including police, fire, emergency communications, inspections, streets, parks, recreation, and administrative functions. Revenues come from intergovernmental revenues, property taxes, user fees, permits and licenses, internal transfers, and other sources of revenue.
- Central Business Tax District Fund The
   Central Business Tax District Fund is used to
   account for municipal service district taxes
   levied on properties in the downtown area.
   Proceeds fund the promotion and economic
   redevelopment of the downtown area.
- Emergency Telephone System Fund The Emergency Telephone System Fund is a special revenue fund used to account for local proceeds from state-collected service charges on voice communication services, which are legally restricted to expenditures associated with providing enhanced 911 services.
- LEOSSA Fund The Law Enforcement Officers
   Special Separation Allowance Fund is used to
   account for funds transferred from the
   General Fund to provide retirement benefits
   for retired police officers. Retired police
   officers that are eligible for this benefit
   receive a monthly allowance from this fund.

### **Fund Accounting**

- Public Works Commission (PWC)
   Assessment Fund The Public Works
   Commission Assessment Fund is used to account for water and sewer fees
   assessed by the City for its Public Works
   Commission (PWC), since the PWC does not have the power to assess residents.

   The revenue is committed to PWC.
- Parking Fund The Parking Fund is used to account for revenues and expenditures associated with operating the City's parking lots and parking decks, and monitoring on- and off-street parking areas.

The City also utilizes multi-year governmental funds that are appropriated through specific project ordinances. While these funds are not included in the annual operating budget, planned transfers of funding for the projects are reflected in the expenditure budgets for various operating funds.

- Capital Project Funds Capital Project Funds are multi-year funds that provide budgetary accountability for financial resources used for the acquisition or construction of major capital facilities, improvements, and equipment other than those financed and accounted for in proprietary funds. Principal resources for these activities include financing proceeds, transfers from other funds, and grants. The City has capital project funds for the following activities: general government; economic and physical development; public safety; recreation and culture; transportation; and bond improvements.
- Federal and State Financial Assistance
   Fund The Federal and State Financial
   Assistance Fund is a multi-year special
   revenue fund used to account for
   proceeds from various sources that are
   legally restricted to expenditures
   associated with specific projects such as
   community development and public
   safety. Revenues in the fund include
   federal and state grants, forfeiture funds,
   and donations.

#### **Proprietary Funds**

Proprietary funds are used to account for activities that are similar to those often found in the private sector. Proprietary funds are separated into two categories: enterprise funds and internal service funds.

**Enterprise Funds** are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

#### Enterprise Funds, continued.

- Airport Fund The Airport Fund is used to account for all revenues and expenses associated with operating the Fayetteville Regional Airport.
- Solid Waste Fund The Environmental Services Fund is used to account for all revenues and expenses associated with operating the City's residential garbage, yard waste and recycling programs.
- Stormwater Fund The Stormwater Fund is used to account for all revenues and expenses associated with the proceeds of the stormwater fee which are restricted to providing stormwater maintenance, operations, and infrastructure improvements.
- Transit Fund The Transit Fund is used to account for all revenues and expenses associated with the local intra-city public transportation system operated by the City.

*Internal Service Funds* are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments on a cost reimbursement basis.

- Fleet Maintenance Fund The Fleet
  Maintenance Fund is used to account for
  the accumulation and allocation of costs
  associated with the repair and maintenance
  of City vehicles and equipment. These costs
  are billed to the departments receiving the
  services. Transit vehicle and equipment
  repairs are funded directly in the Transit
  Fund. Costs for the acquisition of vehicles
  and equipment are funded in department
  operating budgets.
- Risk Management Fund The Risk
   Management Fund is used to account for revenues and expenses associated with providing health, property, fleet and general liability, and workers' compensation coverage for the City.

### **Department/Fund Relationships**

		(	GOVERNME	ENTAL FUNDS		
DEPARTMENTS	General Fund	Central Business Tax District	PWC Assess- ment Fund	Emergency Telephone System Fund	LEOSSA Fund	Parking Fund
Community Investment	:				1	
Development Services	\$					
Economic & Community Development	\$	\$				
Human Relations	\$					
Operations:						
Airport						
Fire	\$					
Parks, Recreation & Maintenance	\$					
Police	\$			\$		
Public Services	\$					\$
Transit						
Supporting Services & A	dministrat	ion:				
Budget and Evaluation	\$					
City Attorney's Office	\$					
City Manager's Office	\$					
Finance	\$					
Human Resources Development	\$					
Information Technology	\$					
Marketing & Communications	\$					
Mayor, Council & City Clerk	\$					
Other Appropriations:						
Other Appropriations	\$		\$		\$	

### **Department/Fund Relationships**

			PROPRIETA	RY FUNDS		
		ENTERPRISE	FUNDS		INTERNAL S	ERVICE FUNDS
DEPARTMENTS	Airport Fund	Solid Waste Fund	Stormwater Fund	Transit Fund	Fleet Maintenance Fund	Risk Management Fund
Community Invest	ment:	<b>,</b>			·	
Development Services						
Economic & Community Development						
Human Relations						
Operations:	1	1		•		
Airport	\$					
Fire						
Parks, Recreation & Maintenance						
Police						
Public Services		\$	\$			
Transit				\$		
Support Services 8	& Administration	ı:				
Budget and Evaluation						
City Attorney's Office						
City Manager's Office						
Finance					\$	\$
Human Resources Development						\$
Information Technology						
Marketing & Communications						
Mayor, Council & City Clerk						
Other Appropriati	ons:					
Other Appropriations						

## **Airport Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Airport O	perating Fund						
Sources							
3000	Intergovernmental Revenues	-2,855,156	-3,174,418	-1,108,423	-130,772	-147,054	-147,054
3006	PWC PILOT	0	0	0	0	0	0
4000	Functional Revenues	-3,943,208	-4,269,099	-3,803,992	-4,648,079	-5,909,659	-5,909,659
5000	Other Revenues	-45,904	-149,276	-239,700	-11,600	-13,044	-13,044
6000	Investment Income	15,047	-16,950	-394,071	-18,400	-20,691	-20,691
7000	Other Financing Sources	-5,250	-430,005	-693,245	0	0	0
7999	Fund Balance Appropriation	0	0	0	-2,616,025	-1,300,000	-1,300,000
To	otal Sources	-6,834,471	-8,039,748	-6,239,430	-7,424,876	-7,390,448	-7,390,448
Uses							
100	Personnel Services	1,899,203	1,892,856	2,109,292	2,182,998	2,370,679	2,370,679
200	Operating Expenditures	1,219,532	1,186,169	1,231,968	2,150,496	2,083,097	2,083,097
300	Contract Services	111,970	135,133	149,569	375,495	388,661	388,661
400	Capital Outlay	73,160	2,460	22,769	711,987	454,212	454,212
500	Transfers to Other Funds	5,771,984	460,000	821,326	1,250,000	1,300,000	1,300,000
700	Debt Service	0	3,245	2,634	0	0	0
800	Other Charges	5,558,583	6,132,633	7,183,976	753,900	793,799	793,799
To	otal Uses	14,634,432	9,812,495	11,521,534	7,424,876	7,390,448	7,390,448
	Total Airport Operating Fund	7,799,961	1,772,747	5,282,103	0	0	0
Uses by D	Department Department				<del></del>		<del></del>
00	Non-Departmental	0	5,281,237	6,136,389	0	0	0
18	Airport	14,634,432	4,531,258	5,385,145	7,424,876	7,390,448	7,390,448
Total	Airport Operating Fund	14,634,432	9,812,495	11,521,534	7,424,876	7,390,448	7,390,448

## **Central Business Tax District Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Central Bu	ısiness Tax District Fund						
Sources							
1000	Ad Valorem Taxes	-150,463	-178,815	-160,255	-155,815	-320,114	-258,169
2000	Other Taxes	-63	-101	-65	0	0	0
6000	Investment Income	118	-352	-4,522	-325	-4,000	-4,000
7000	Other Financing Sources	-139,274	-139,274	-172,343	-139,274	0	-61,945
7999	Fund Balance Appropriation	0	0	0	-147,052	0	0
То	tal Sources	-289,682	-318,543	-337,186	-442,466	-324,114	-324,114
Uses							
200	Operating Expenditures	23,177	25,000	21,433	25,000	24,075	24,075
300	Contract Services	165,634	220,762	178,297	406,980	295,048	295,048
400	Capital Outlay	63	8	0	0	0	0
500	Transfers to Other Funds	68,564	56,944	54,965	10,486	0	0
800	Other Charges	0	0	0	0	4,991	4,991
То	tal Uses	257,438	302,714	254,694	442,466	324,114	324,114
7	Total Central Business Tax District Fund	-32,244	-15,829	-82,491	0	0	0
Uses by De	epartment						
17	Economic & Community Development	257,438	302,714	254,694	442,466	324,114	324,114
Total	Central Business Tax District Fund	257,438	302,714	254,694	442,466	324,114	324,114

## **Emergency Telephone System Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
E-911							
Sources							
3000	Intergovernmental Revenues	-945,152	-978,406	-363,581	-959,725	-444,877	-444,877
5000	Other Revenues	0	0	0	0	0	0
6000	Investment Income	448	-2,050	-45,855	-628	-50,800	-50,800
7000	Other Financing Sources	0	0	-62,028	0	0	0
7999	Fund Balance Appropriation	0	0	0	-609,393	0	0
То	otal Sources	-944,704	-980,456	-471,464	-1,569,746	-495,677	-495,677
Uses							
100	Personnel Services	95,412	107,205	121,254	125,802	133,175	133,175
200	Operating Expenditures	703,742	336,443	314,265	296,802	351,301	351,301
300	Contract Services	4,752	4,752	4,752	11,127	11,127	11,127
400	Capital Outlay	0	9,872	19,601	609,393	0	0
800	Other Charges	0	0	0	526,622	74	74
То	tal Uses	803,907	458,272	459,872	1,569,746	495,677	495,677
	Total E-911	-140,797	-522,184	-11,592	0	0	0
Uses by D	epartment						
12	Police	803,907	458,272	459,872	1,569,746	495,677	495,677
Total	E-911	803,907	458,272	459,872	1,569,746	495,677	495,677

## **Fleet Maintenance Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Fleet Mair	ntenance Internal Service Fund						
Sources							
5000	Other Revenues	0	-2,293	-9,185	0	-2,000	-2,000
6000	Investment Income	-180	23	0	0	0	0
7000	Other Financing Sources	0	-166,121	0	0	0	0
8000	Interfund Charges	-7,267,933	-6,693,885	-7,657,015	-7,409,332	-9,748,053	-9,748,053
То	tal Sources	-7,268,113	-6,862,276	-7,666,200	-7,409,332	-9,750,053	-9,750,053
Uses							
100	Personnel Services	264,228	1,484,177	2,102,042	2,633,971	2,909,483	2,909,483
200	Operating Expenditures	6,585,373	4,383,215	5,246,508	4,183,627	6,244,124	6,244,124
300	Contract Services	268,922	121,494	32,314	217,949	217,949	217,949
400	Capital Outlay	8,643	0	0	33,110	25,000	25,000
700	Debt Service	0	84,369	81,310	0	0	0
800	Other Charges	172,097	830,339	510,858	340,675	353,497	353,497
То	tal Uses	7,299,263	6,903,595	7,973,031	7,409,332	9,750,053	9,750,053
1	Total Fleet Maintenance Internal Service Fund	31,150	41,318	306,831	0	0	0
Uses by D	epartment				<u> </u>		·
00	Non-Departmental	0	17,547	18,784	0	0	0
08	Finance	7,299,263	6,886,048	7,954,247	7,409,332	9,750,053	9,750,053
Total	Fleet Maintenance Internal Service Fund	7,299,263	6,903,595	7,973,031	7,409,332	9,750,053	9,750,053

## **General Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
General Fu	und						
Sources							
1000	Ad Valorem Taxes	-71,588,746	-72,677,479	-73,696,590	-84,720,847	-91,595,422	-90,051,422
2000	Other Taxes	-1,391,132	-1,605,850	-1,516,634	-1,578,660	-4,360,228	-4,360,228
3000	Intergovernmental Revenues	-27,409,833	-25,192,534	-26,334,127	-24,698,053	-26,157,459	-26,157,459
3002	Sales Taxes	-51,264,835	-59,244,980	-63,591,544	-67,546,074	-64,500,275	-64,500,275
3006	PWC PILOT	-11,274,477	-11,853,127	-11,072,379	-10,243,713	-12,243,713	-12,243,713
4000	Functional Revenues	-6,233,419	-7,226,180	-7,880,557	-6,410,738	-7,891,173	-7,891,173
5000	Other Revenues	-3,488,321	-3,759,174	-3,727,874	-3,619,538	-4,203,687	-6,820,711
6000	Investment Income	1,070	-157,868	-2,421,460	-1,161,300	-3,986,225	-3,986,225
7000	Other Financing Sources	-4,852,632	-21,210,671	-2,822,865	-4,297,449	-993,000	-993,000
7999	Fund Balance Appropriation	0	0	0	-16,326,026	-1,574,523	-1,574,523
8000	Interfund Charges	0	0	0	0	0	1,374,323
	otal Sources	-177,502,325	-202,927,863	-193,064,031	-220,602,398	-217,505,705	-218,578,729
Uses	Sources	177,302,323	202,327,003	155,004,031	220,002,330	217,303,703	210,370,723
	Davida mad Comiliana	07.264.004	105 100 550	112 644 400	120 700 715	142 256 645	142 000 224
100	Personnel Services	97,361,804	105,100,558	113,644,490	129,769,715	142,256,645	143,996,224
200	Operating Expenditures	21,984,504	23,505,022	24,919,634	26,682,826	25,311,738	25,561,738
300	Contract Services	6,736,040	8,385,901	8,072,430	8,986,466	7,340,376	7,040,376
400	Capital Outlay	2,842,656	17,776,366	6,896,594	15,888,879	4,229,098	2,225,598
500	Transfers to Other Funds	31,664,153	31,004,980	30,353,328	39,761,684	34,228,113	35,165,058
700	Debt Service	11,439	4,250,986	28,375	28,500	0	0
800	Other Charges	912,780	685,292	730,817	-17,516,382	-5,570,034	-5,120,034
801	Annexation Payments	11,226,591	9,709,769	9,909,155	17,000,710	9,709,769	9,709,769
То	otal Uses	172,739,967	200,418,873	194,554,823	220,602,398	217,505,705	218,578,729
1	Total General Fund	-4,762,358	-2,508,989	1,490,792	0	0	0
Jses by D	epartment						
00	Non-Departmental	0	-470	0	0	0	0
01	Mayor, Council, City Clerk	879,375	991,151	1,187,520	1,378,735	1,235,551	1,235,551
02	City Manager's Office	2,274,156	2,583,059	2,614,908	3,035,362	3,239,561	3,239,561
03	Marketing & Communications	1,017,798	1,397,950	916,997	1,000,417	1,080,678	1,180,678
04	Budget & Evaluation	537,364	564,253	495,432	641,694	582,918	582,918
05	Other Appropriations	35,383,909	32,327,542	32,913,145	32,714,532	48,633,192	48,595,137
07	City Attorney's Office	1,922,571	1,737,321	2,010,772	2,090,072	2,367,731	2,290,876
08	Finance	2,589,239	3,309,104	3,536,158	4,186,271	3,981,197	3,981,197
09	Human Resource Development	1,167,924	1,631,051	1,694,753	1,732,265	1,970,666	1,970,666
10	Human Relations	322,985	269,613	247,586	341,830	356,183	356,183
11	Information Technology	6,078,889	14,768,136	7,669,271	9,492,389	8,836,550	8,836,550
12	Police	52,480,200	59,457,745	59,974,902	68,127,620	65,853,046	65,231,954
13	Fire	28,115,039	32,412,754	34,351,327	38,709,841	35,507,835	35,507,835
14	Development Services	4,076,598	5,057,216	5,091,482	5,805,327	5,818,528	6,002,554
15	Public Services	14,033,733	17,959,676	12,713,398	17,458,146	12,590,735	12,965,735
16	Parks, Recreation & Maintenance	19,680,287	23,814,520	27,369,696	31,590,335	23,530,642	24,030,642
17	Economic & Community Development	2,179,900	2,138,253	1,767,475	2,297,562	1,920,692	2,570,692
	General Fund	172,739,967	200,418,873	194,554,823	220,602,398	217,505,705	218,578,729

### **LEOSSA Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
LEOSSA							
Sources							
6000	Investment Income	1,189	-16,358	-330,840	-16,000	-250,000	-250,000
8000	Interfund Charges	-1,643,758	-2,583,516	-2,971,965	-3,342,228	-2,929,584	-2,929,584
To	otal Sources	-1,642,569	-2,599,875	-3,302,806	-3,358,228	-3,179,584	-3,179,584
Uses							
100	Personnel Services	1,182,517	1,319,715	1,447,135	1,578,200	1,389,300	1,389,300
800	Other Charges	0	0	0	1,780,028	1,790,284	1,790,284
To	otal Uses	1,182,517	1,319,715	1,447,135	3,358,228	3,179,584	3,179,584
	Total LEOSSA	-460,051	-1,280,160	-1,855,671	0	0	0
Uses by D	epartment						
05	Other Appropriations	1,182,517	1,319,715	1,447,135	3,358,228	3,179,584	3,179,584
Total	LEOSSA	1,182,517	1,319,715	1,447,135	3,358,228	3,179,584	3,179,584

## **Parking Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Parking Fu	und						
Sources							
2000	Other Taxes	0	0	0	0	-8,809	-8,809
4000	Functional Revenues	-454,656	-824,868	-772,744	-750,746	-1,058,861	-1,058,861
5000	Other Revenues	0	-797	0	0	0	0
6000	Investment Income	216	-343	-4,608	0	-5,000	-5,000
7000	Other Financing Sources	-580,917	-462,004	-494,858	-512,611	-25,839	-25,839
7999	Fund Balance Appropriation	0	0	0	-80,254	0	0
To	otal Sources	-1,035,357	-1,288,012	-1,272,210	-1,343,611	-1,098,509	-1,098,509
Uses							
100	Personnel Services	38,462	0	0	0	0	0
200	Operating Expenditures	149,583	126,601	107,856	247,606	283,280	283,280
300	Contract Services	501,471	696,932	688,237	809,761	815,229	815,229
400	Capital Outlay	46,267	6,416	71,380	0	0	0
500	Transfers to Other Funds	158,726	158,726	158,726	158,726	0	0
700	Debt Service	63,756	127,491	127,442	127,518	0	0
То	otal Uses	958,264	1,116,167	1,153,642	1,343,611	1,098,509	1,098,509
-	Total Parking Fund	-77,092	-171,846	-118,569	0	0	0
Uses by D	epartment	<u></u>					
15	Public Services	958,264	1,116,167	1,153,642	1,343,611	1,098,509	1,098,509
Total	Parking Fund	958,264	1,116,167	1,153,642	1,343,611	1,098,509	1,098,509

## **Property & Liability Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Property 8	& Liability Fund						
Sources							
5000	Other Revenues	-140,513	-298,500	-171,663	-223,800	-763,301	-763,301
6000	Investment Income	1,359	-1,398	-9,218	-1,400	-3,000	-3,000
7999	Fund Balance Appropriation	0	0	0	-93,281	0	0
8000	Interfund Charges	-2,209,753	-1,787,999	-2,198,872	-2,421,914	-2,600,655	-2,600,655
To	tal Sources	-2,348,907	-2,087,897	-2,379,753	-2,740,395	-3,366,956	-3,366,956
Uses							
100	Personnel Services	55,117	47,826	54,701	77,243	74,443	74,443
200	Operating Expenditures	1,665,132	1,166,773	2,075,594	2,594,995	3,215,813	3,215,813
300	Contract Services	61,500	68,480	136,209	67,000	73,700	73,700
800	Other Charges	0	0	0	1,157	3,000	3,000
To	tal Uses	1,781,749	1,283,079	2,266,504	2,740,395	3,366,956	3,366,956
Т	<b>Fotal</b> Property & Liability Fund	-567,157	-804,817	-113,249	0	0	0
Uses by De	epartment						
08	Finance	1,781,749	1,283,079	2,266,504	2,740,395	3,366,956	3,366,956
Total	Property & Liability Fund	1,781,749	1,283,079	2,266,504	2,740,395	3,366,956	3,366,956

## **PWC Assessment Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
	ssment Fund						
Sources							
5000	Other Revenues	-2,173,775	-1,954,139	-1,506,677	-690,000	-1,435,000	-1,435,000
6000	Investment Income	-354,046	-325,744	-253,549	-200,000	-200,000	-200,000
Tot	tal Sources	-2,527,821	-2,279,882	-1,760,227	-890,000	-1,635,000	-1,635,000
Uses							
800	Other Charges	2,527,821	2,279,882	1,760,227	890,000	1,635,000	1,635,000
Tot	tal Uses	2,527,821	2,279,882	1,760,227	890,000	1,635,000	1,635,000
Т	Total PWC Assessment Fund	0	0	0	0	0	0
Uses by De	epartment						
05	Other Appropriations	2,527,821	2,279,882	1,760,227	890,000	1,635,000	1,635,000
Total	PWC Assessment Fund	2,527,821	2,279,882	1,760,227	890,000	1,635,000	1,635,000

## **Risk Management Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Risk Man	agement Fund						
Sources							
4001	Employee Benefit Contributions	-3,866,947	-3,911,916	-4,120,983	-4,541,000	-4,589,278	-4,589,278
5000	Other Revenues	-70,697	-275,066	167,510	-20,000	-1,320,000	-1,320,000
6000	Investment Income	-174,753	-132,470	-824,674	-132,000	-400,000	-400,000
7000	Other Financing Sources	-534,305	-351,820	-118,649	0	0	0
7999	Fund Balance Appropriation	0	0	0	-3,392,062	-993,000	-993,000
8000	Interfund Charges	-14,085,366	-14,874,673	-16,030,048	-18,168,000	-17,963,000	-17,963,000
To	otal Sources	-18,732,067	-19,545,945	-20,926,843	-26,253,062	-25,265,278	-25,265,278
Uses							
100	Personnel Services	142,973	145,539	157,416	161,017	175,820	175,820
200	Operating Expenditures	16,960,817	17,750,392	18,084,165	24,638,706	23,866,851	23,866,851
300	Contract Services	150,941	185,655	198,019	229,748	229,607	229,607
500	Transfers to Other Funds	735,000	1,515,000	1,111,000	1,083,000	993,000	993,000
800	Other Charges	6,594	6,947	7,296	140,591	0	0
To	otal Uses	17,996,326	19,603,533	19,557,896	26,253,062	25,265,278	25,265,278
	Total Risk Management Fund	-735,741	57,588	-1,368,947	0	0	0
Uses by D	Department						
00	Non-Departmental	0	0	0	0	0	0
09	Human Resource Development	17,996,326	19,603,533	19,557,896	26,253,062	25,265,278	25,265,278
Total	Risk Management Fund	17,996,326	19,603,533	19,557,896	26,253,062	25,265,278	25,265,278

## Safety & Worker's Comp Fund Summary

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Safety & I	Norker's Comp Fund						
Sources							
3000	Intergovernmental Revenues	-26,342	104	-50	0	0	0
5000	Other Revenues	-14,512	-3,831	-1,500	0	-1,144	-1,144
6000	Investment Income	-116	-10,958	-200,304	-10,500	-150,000	-150,000
7999	Fund Balance Appropriation	0	0	0	-78,001	0	0
8000	Interfund Charges	-2,117,719	-2,391,417	-2,500,666	-2,590,000	-2,441,255	-2,441,255
То	otal Sources	-2,158,688	-2,406,102	-2,702,519	-2,678,501	-2,592,399	-2,592,399
Uses							
100	Personnel Services	258,378	238,942	257,373	318,334	323,585	323,585
200	Operating Expenditures	1,927,556	1,420,272	1,716,402	2,058,099	2,177,127	2,177,127
300	Contract Services	52,539	63,207	56,747	108,476	91,627	91,627
800	Other Charges	0	0	0	193,592	60	60
То	otal Uses	2,238,473	1,722,420	2,030,522	2,678,501	2,592,399	2,592,399
-	Total Safety & Worker's Comp Fund	79,785	-683,682	-671,998	0	0	0
Uses by D	epartment	<u> </u>		·			
08	Finance	1,973,884	1,444,335	1,754,474	2,325,150	2,252,944	2,252,944
09	Human Resource Development	264,589	278,085	276,047	353,351	339,455	339,455
Total	Safety & Worker's Comp Fund	2,238,473	1,722,420	2,030,522	2,678,501	2,592,399	2,592,399

### **Solid Waste Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Solid Was	te Operating Fund						
Sources							
3000	Intergovernmental Revenues	2,293,876	-473,256	-517,433	-481,315	-481,315	-481,315
4000	Functional Revenues	-12,029,147	-14,249,274	-14,398,051	-17,001,916	-18,286,334	-18,286,334
5000	Other Revenues	-63,382	-54,456	-43,445	-33,560	-169,560	-169,560
6000	Investment Income	-4,757	-16,488	-261,258	-16,000	-16,000	-16,000
7000	Other Financing Sources	-2,170,947	0	0	0	0	0
7999	Fund Balance Appropriation	0	0	0	-846,547	-569,909	-569,909
To	otal Sources	-11,974,357	-14,793,475	-15,220,187	-18,379,338	-19,523,118	-19,523,118
Uses							
100	Personnel Services	4,964,382	4,915,162	5,713,429	6,129,772	6,764,013	6,764,013
200	Operating Expenditures	3,694,293	7,135,514	4,514,909	4,506,256	3,918,088	3,918,088
300	Contract Services	3,080,488	2,350,700	2,532,432	3,067,985	3,677,540	3,677,540
400	Capital Outlay	379,079	0	248	2,775,842	2,493,609	2,493,609
500	Transfers to Other Funds	0	0	139,144	0	870,009	870,009
700	Debt Service	24,827	22,568	26,810	1,079,026	1,063,374	1,063,374
800	Other Charges	2,266,212	1,886,633	2,103,554	816,598	736,485	736,485
801	Annexation Payments	4,361	3,008	2,416	3,859	0	0
To	otal Uses	14,413,642	16,313,586	15,032,940	18,379,338	19,523,118	19,523,118
	Total Solid Waste Operating Fund	2,439,285	1,520,111	-187,247	0	0	0
Uses by D	epartment						
00	Non-Departmental	0	-794,953	-1,125,842	0	0	0
15	Public Services	14,413,642	17,108,539	16,158,783	18,379,338	19,523,118	19,523,118
Total	Solid Waste Operating Fund	14,413,642	16,313,586	15,032,940	18,379,338	19,523,118	19,523,118

## **Stormwater Fund Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Stormwa	ter Operating Fund						
Sources							
3000	Intergovernmental Revenues	28,859	-1,051	18,234	0	0	0
4000	Functional Revenues	-11,342,909	-11,477,216	-11,530,386	-11,716,604	-13,676,155	-13,676,155
5000	Other Revenues	-351,870	-2,000	-3,070	0	0	0
6000	Investment Income	8,072	-8,022	-160,506	-2,500	0	0
7000	Other Financing Sources	-40,508	0	0	0	0	0
7999	Fund Balance Appropriation	0	0	0	-4,348,273	-72,420	-72,420
To	otal Sources	-11,698,356	-11,488,289	-11,675,728	-16,067,377	-13,748,575	-13,748,575
Uses							
100	Personnel Services	2,805,523	3,036,223	3,232,393	4,361,137	4,382,466	4,382,466
200	Operating Expenditures	740,590	720,409	908,764	1,031,126	918,037	918,037
300	Contract Services	487,214	480,384	639,469	1,529,633	1,644,137	1,644,137
400	Capital Outlay	1,000	2,600	1,404	1,300	772,400	772,400
500	Transfers to Other Funds	7,335,227	4,591,922	9,418,500	7,657,715	4,555,755	4,555,755
700	Debt Service	125,726	125,890	100,584	931,111	920,387	920,387
800	Other Charges	1,719,717	1,932,161	2,027,584	555,355	555,393	555,393
To	otal Uses	13,214,997	10,889,590	16,328,698	16,067,377	13,748,575	13,748,575
	Total Stormwater Operating Fund	1,516,641	-598,699	4,652,970	0	0	0
Uses by D	Department						
00	Non-Departmental	0	1,395,487	1,488,972	0	0	0
15	Public Services	13,214,997	9,494,102	14,839,725	16,067,377	13,748,575	13,748,575
Tota	Stormwater Operating Fund	13,214,997	10,889,590	16,328,698	16,067,377	13,748,575	13,748,575

## **Transit Fund Summary**

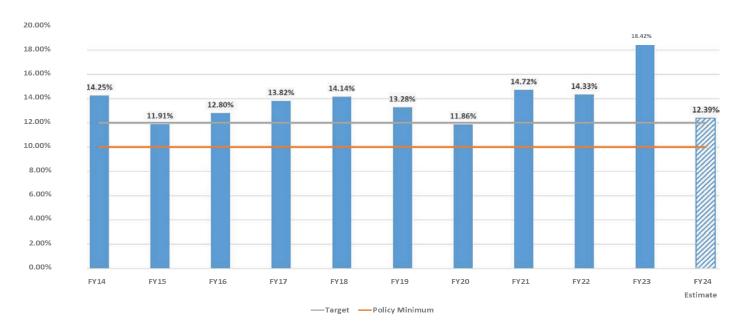
	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Transit O	perating Fund						
Sources							
1000	Ad Valorem Taxes	0	0	0	0	0	0
2000	Other Taxes	-610,412	-639,490	-649,744	-653,550	-689,658	-689,658
3000	Intergovernmental Revenues	-2,167,405	-6,525,445	-3,641,561	-3,270,000	-3,470,000	-3,470,000
4000	Functional Revenues	-699,413	58,746	-102,878	-1,162,700	-992,363	-992,363
5000	Other Revenues	-91,714	-309,438	-188,284	-160,560	-111,349	-111,349
7000	Other Financing Sources	-4,436,017	-2,940,592	-7,048,222	-8,223,160	-8,775,286	-8,775,286
7999	Fund Balance Appropriation	0	0	0	-230,756	0	0
To	otal Sources	-8,004,961	-10,356,220	-11,630,689	-13,700,726	-14,038,656	-14,038,656
Uses							
100	Personnel Services	7,061,837	6,884,822	8,503,703	9,050,176	9,632,284	9,632,284
200	Operating Expenditures	2,257,050	2,279,844	2,439,395	2,830,240	2,857,658	2,857,658
300	Contract Services	424,879	634,068	679,271	414,447	559,273	559,273
400	Capital Outlay	8,073	-2,501	4,524	57,713	121,000	121,000
500	Transfers to Other Funds	584,205	0	980,325	794,650	48,441	48,441
700	Debt Service	0	1,952	1,316	0	0	0
800	Other Charges	2,177,735	2,095,966	2,552,393	553,500	820,000	820,000
To	otal Uses	12,513,779	11,894,152	15,160,927	13,700,726	14,038,656	14,038,656
	Total Transit Operating Fund	4,508,818	1,537,932	3,530,238	0	0	0
Uses by D	epartment						
00	Non-Departmental	0	1,549,483	1,756,121	0	0	0
19	Transit	12,513,779	10,344,669	13,404,806	13,700,726	14,038,656	14,038,656
Total	Transit Operating Fund	12,513,779	11,894,152	15,160,927	13,700,726	14,038,656	14,038,656

		June 30 <sup>th</sup>	
<u>Fund</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
General Fund	\$ 40,427,897	\$ 26,955,940	\$ 25,381,417
Central Business Tax District Fund	\$ 10,009	-\$ 125,092	-\$ 124,914
Emergency Telephone System Fund	\$ 1,380,810	\$ 701,268	\$ 701,342
LEOSSA Fund	\$ 8,530,244	\$ 10,261,093	\$ 12,051,377
Parking Fund	\$ 276,587	\$ 377,387	\$ 368,248
PWC Assessment Fund	\$0	\$0	\$0
Airport Fund	\$ 15,521,201	\$ 14,637,695	\$ 13,337,695
Solid Waste Fund	\$ 115,047	\$ 718,114	\$ 372,513
Stormwater Fund	\$ 15,849,886	\$ 14,612,755	\$ 13,100,472
Transit Fund	-\$ 789,367	-\$ 789,367	-\$ 789,367
Fleet Maintenance Fund**	-\$ 37,383	-\$ 37,383	-\$ 37,383
Risk Management Fund	\$ 24,894,792	\$ 31,666,097	\$ 29,508,608

<sup>\*\*</sup> Negative available fund balance for the Fleet Maintenance Fund reflects the initial cash outlay for the purchase of inventory that had not yet been distributed through work orders for billing to departments.

### **History of General Fund Available Fund Balance**

### General Fund Unassigned Fund Balance as a % of Subsequent Year Budget



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## **Community Investment**

Portfolio Overview	E-2
Development Services	E-3
Economic & Community Development	E-10
Human Relations	F-18

### **Portfolio Overview**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Communi	ty Investment						
Sources							
3000	Intergovernmental Revenues	0	0	0	0	0	0
4000	Functional Revenues	0	-217,570	-680,314	-1,984,400	-2,769,678	-2,769,678
То	otal Sources	0	-217,570	-680,314	-1,984,400	-2,769,678	-2,769,678
Uses							
100	Personnel Services	4,114,876	4,568,338	5,014,267	5,825,379	5,981,812	6,165,838
200	Operating Expenditures	349,314	429,041	426,112	383,450	414,401	414,401
300	Contract Services	774,604	1,095,177	853,584	1,544,085	939,228	939,228
400	Capital Outlay	63	609,438	317,600	207,725	114,000	114,000
500	Transfers to Other Funds	1,453,066	799,718	513,617	293,781	340,000	840,000
800	Other Charges	144,997	266,085	236,059	632,765	630,076	780,076
To	otal Uses	6,836,921	7,767,797	7,361,238	8,887,185	8,419,517	9,253,543
-	Total Sources	6,836,921	7,550,227	6,680,924	6,902,785	5,649,839	-1,252,946
Uses by D	epartment						
10	Human Relations	322,985	269,613	247,586	341,830	356,183	356,183
14	Development Services	4,076,598	5,057,216	5,091,482	5,805,327	5,818,528	6,002,554
17	Economic & Community Development	2,437,338	2,440,967	2,022,169	2,740,028	2,244,806	2,894,806
Total	Community Investment	6,836,921	7,767,797	7,361,238	8,887,185	8,419,517	9,253,543
Uses by Fi	und				·		-
011	General Fund	6,579,482	7,465,083	7,106,544	8,444,719	8,095,403	8,929,429
020	Central Business Tax District Fund	257,438	302,714	254,694	442,466	324,114	324,114
Total	Community Investment	6,836,921	7,767,797	7,361,238	8,887,185	8,419,517	9,253,543

# Gerald Newton **Director**



#### **Planning & Zoning**

#### **Permits & Inspections**

#### **Code Enforcement**

Rezoning Cases
Special Use Permits
Variances
Initial Zonings
UDO & Code Changes
Presentation of Major
Zoning Map Changes for
(R) Development
Development Project
Reviews

Future Land Use Planning Short-term & Thematic Planning

On-site Investigations & Developer Support

Specific City Council & City Manager Projects

**Project Implementation** 

Multiple Boards & Commission Support

Tree City USA Program

Census Work & Related Analysis

Technical Review
Committee Coordination

Online Plan Reviews Plan Implementation

Development Ombudsman Program – New Division Issuance of Permits
Construction Plan
Reviews

Developer & Designer, Customer Support & Assistance

Citizen Support &
Assistance on
Development &
Construction Issues

Inspection of Building, Electrical, Plumbing, Mechanical

**Financial Transactions** 

Inspection Scheduling

**Technical Assistance** 

Live RICE Inspection Service

Expedited Plan & Project Review

Technical Assistance on City Projects

Bulletins of Detailed Information – Builders, Brokers, Public

Online Portal Support

Development Center Operations – New Division Code Enforcement of City Chapters 7, 14, 16, 17, 22, 24, 26, 27, 30

Ordinance Review & Revisions

**Housing Code Violations** 

**Zoning Violations** 

Signage Enforcement

**Taxicabs Inspections** 

Full Recordkeeping

**Environmental Court** 

Abatement of Violations & Nuisances

Determining & Oversight of City Council Demolitions

City Ordinance reviews & Amendments

Neighborhood Meetings, Sweeps, & Walk-downs

Coordinate Non-police Code Enforcement

### **Development Services**

#### **DEPARTMENT MISSION**

The mission of the Development Services Department is to work with, and within, the community in order to achieve and maintain a high quality of life for existing and future residents and businesses by providing professional guidance and coordination of all planning, construction, and development activities, and to implement the City's regulations and codes while balancing economic, public, and private interests.

#### **Program: Code Enforcement**

General Fund Program Expenditures: \$1,573,271 / 14.6 FTEs

#### **Purpose Statement:**

To protect and improve the quality of life and environment through efficient and effective violation abatement. The Code Enforcement program assists in providing solutions to a wide variety of housing code and nuisance code violations through positive interactions with property owners and occupants, the issuance of violations, enacting additional enforcement action as required, and the demolition of blighted and dangerous structures. Code Enforcement staff provides administrative and technical support to the Board of Appeals.

#### Highlights:

- For FY25, Code Enforcement expects continued high volume of cases managed, prohibited signs removed and proactive case generation with no changes in staffing.
- Work continues on heavy collaborative focus with Economic, Community, and Development, Police, Fire, Parks and Recreation with positive results taking place in several areas including the Mike Street Bonnie Doone area, the Murchison Road Corridor and Stewarts Creek Condos.
- Working with General Fund and ECD resources Code Enforcement, coordinated the demolition of 21 dangerous/blighted buildings, including one large commercial building in the downtown area.
- Another 6 projects are projected to be completed by the end of the FY.
- Enforcement of commercial boarded buildings began in September. A combined total of 51 enforcement actions for boarded buildings have been conducted.
- The Division coordinated the replacement of 5 vehicles, transitioned GPS units from previous vehicles, changed from Dropbox to One Drive for photo migration and completed Law & Administration Certification for four more field staff.
- New collaboration of removal of prohibited signs in road rights-of-way.

#### **City Goal:**

The City of Fayetteville will make investments in today and tomorrow.

#### **Objective:**

To provide a clean and beautiful community through effective code enforcement.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of enforcement cases per FTE	Workload	1,250	1,286	1,227
# of code enforcement violation cases	Workload	13,754	14,150	13,500
% of dangerous buildings repaired or demolished by owner	Effectiveness	61%	55%	50%
% of proactive code enforcement cases	Workload	69%	72%	70%
# of prohibited signs removed	Workload	4,596	4,650	4,600
# of code enforcement field staff per 10,000 population	Efficiency	0.58	0.58	0.58
# of code enforcement cases per 10,000 population	Workload	719	740	706

#### **Program: Permitting & Inspections**

General Fund Program Expenditures: \$2,973,600 / 27.7 FTEs

#### **Purpose Statement:**

To provide for the safety and health of residents by ensuring that all construction meets applicable codes and ordinances through the performance of issuing building permits, inspection scheduling, and conducting high-quality inspections. The Inspections & Permitting program assists community stakeholders with the application and issuance of building permits, plan review to ensure code compliance for all construction activities, and performs inspections on all permitted repairs, additions, alterations, and new construction projects with the City.

#### Highlights:

- Thorough Application Reviews: Our department diligently reviewed an estimated 5,600 plan and permit applications during the fiscal year ensuring compliance with regulatory standards, fostering a robust framework for responsible development.
- Efficient Permit Issuance: We proudly facilitated progress by issuing approximately 9,500 permits in FY24. This efficient process supported timely project commencement while upholding the integrity of regulatory requirements, fostering growth within our jurisdiction.
- Exhaustive Inspections: Demonstrating our commitment to public safety and regulatory adherence, our team completed an estimated 40,000 inspections throughout the fiscal year. Each inspection upheld stringent standards, safeguarding the well-being of our community and infrastructure.
- Permits and related activities are now in a new division called the Development Center.

#### **City Goal:**

The City of Fayetteville will make investments in today and tomorrow.

### **Development Services**

#### Objective:

To perform required State building and trade plan reviews and inspections, within State mandated time requirements.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of permits issued	Workload	12,180	10,000	10,000
# of plan reviews (all trades)	Demand	2,257	5,708	6,000
% of all inspections completed within the	Efficiency	100%	98%	100%
established level of service (two days)	Efficiency	100%	96/0	100%
% of construction plans reviewed within the	Efficiency	100%	98%	100%
established level of service (10 days)	Efficiency	100%	96%	100%
% of permits issued within the established	Cfficione.	100%	100%	100%
level of service (two days)	Efficiency	100%	100%	100%
% of residential reviews within five business	Efficiency	100%	100%	100%
days (G.S. is 15 days)	Efficiency	100%	100%	100%
Average number of daily permits per Permit	Workload	17	14	14
Technician per FY	VVOIKIOAU	17	14	14
Average daily inspections per inspector per	Workload	15	15	10
FY	VVOIKIOAU	15	13	10

#### **Program: Planning & Zoning**

General Fund Program Expenditures: \$1,573,271 / 12.7 FTEs

#### **Purpose Statement:**

To effectively and strategically manage and support the growth of the City through land use plan development and revision, plan review, and support of various boards and commissions in accordance with adopted land use plans, ordinances, statutes, and professional knowledge. The Planning & Zoning program focuses on comprehensive planning, the review of site-specific development projects, the design and implementation of area-specific plans, annexations, and zoning related activities to include rezoning, conditional zonings, and special use permits. Departmental staff provides administrative and technical support to various boards and commissions, including the Planning Commission, Zoning Commission, Historic Resources Commission, and the Joint Appearance Commission.

- The Planning and Zoning Division reviewed 95 development review cases in the current fiscal year.
- The Zoning Commission reviewed 59 cases in the current fiscal year.
- The Historic Resources Commission reviewed 45 cases in the current fiscal year.
- Removed the requirement for COA for outdoor use permits within the Core Downtown Area.

- The Planning Commission has reviewed 8 text amendments in the current fiscal year.
- Reviewing Alternative Sign Plan, Special Use Permits and modifications to Hospital Area Overlay in the current fiscal year.
- The City added approximately 38 acres of properties from 4 annexations in the current fiscal year.
- Approximately 30 acres projected for the current fiscal year.
- Amended required public hearing notification to postcard mailers.
- A Development Ombudsman division began in FY24 as a distinct division to help/address multiapproval agency project issues among other development-related items.

#### **City Goal:**

The City of Fayetteville will make investments in today and tomorrow.

#### **Objective:**

To provide complete, efficient, accurate project and plan reviews for the development community and City Council.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of Planning/Zoning positions per 10,000 population	Efficiency	0.5	0.5	0.7
% of inspections conducted by supervisors within one year	Demand	0%	0%	0%
% of plans reviewed within 10 days	Efficiency	100%	100%	100%
% of staff recommendations accepted by City Council or court	Effectiveness	100%	100%	100%
% of reviews and approvals completed by TRC, within five days	Efficiency	100%	100%	100%
% of HRC Minor Certificate of Appropriateness (CoA) processed within five business days	Efficiency	100%	100%	100%

## **Development Services Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Developn	nent Services						
Uses							
100	Personnel Services	3,563,573	3,979,926	4,229,370	4,929,527	5,056,633	5,240,659
200	Operating Expenditures	275,177	281,875	297,425	285,595	322,074	322,074
300	Contract Services	237,481	253,678	269,801	382,525	324,876	324,876
400	Capital Outlay	0	541,598	294,566	205,835	114,000	114,000
500	Transfers to Other Funds	0	0	0	0	0	0
800	Other Charges	367	139	321	1,845	945	945
To	otal Uses	4,076,598	5,057,216	5,091,482	5,805,327	5,818,528	6,002,554
	Total Development Services	4,076,598	5,057,216	5,091,482	5,805,327	5,818,528	6,002,554
Uses by S	ervice						
000	None	0	0	0	0	0	0
330	Inspections & Permitting	1,807,656	2,482,867	2,472,038	2,826,547	2,973,600	2,973,600
331	Code Enforcement	1,270,545	1,530,990	1,551,066	1,693,899	1,573,271	1,573,271
406	Planning & Zoning	998,396	1,043,359	1,068,379	1,284,881	1,271,657	1,455,683
Tota	I Development Services	4,076,598	5,057,216	5,091,482	5,805,327	5,818,528	6,002,554
Uses by F	und						
011	General Fund	4,076,598	5,057,216	5,091,482	5,805,327	5,818,528	6,002,554
Tota	l Development Services	4,076,598	5,057,216	5,091,482	5,805,327	5,818,528	6,002,554

#### **BUDGET HIGHLIGHTS**

- Personnel reflects the addition of a Development Ombudsman Manager position.
- A Building Inspector position continues to be frozen and unfunded, and is not reflected in the total authorized FTEs.
- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Contract Services include \$220,000 for lot cleanings and demolitions, \$80,839 for the City's share of the local funding match for the Fayetteville Area Metropolitan Planning Organization, \$12,720 for a peer city review, and \$6,595 for data searches and background checks.
- Capital includes \$114,000 for three vehicle replacements.
- \$184,026 has been allocated for additional staffing support, with the specific positions to be determined.

#### **CURRENT REQUESTED, BUT NOT FUNDED**

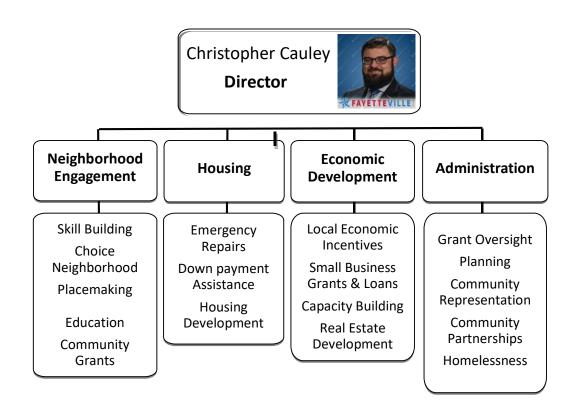
Below are current operations that were requested but not funded in the budget under consideration, given the limited amount of funding. The total value of the requested but not funded for Development Services is \$426,814, as follows:

- Vehicle replacements for nine vehicles
- Temporary Plans Reviewer

#### **NEW INITIATIVES REQUESTED, BUT NOT FUNDED**

Below are new initiatives that were requested but not funded in the budget under consideration, given the limited amount of funding. The total value of the requested but not funded for Development Services is \$882,954, as follows:

- Reclassification of 3 positions: Administrative Manager, Housing/Code Enforcement Division Manager, (2) Coding Enforcement Supervisors.
- Addition of 10 new positions: (2) Plans Examiners, Plans Examiner Supervisor, Plumbing Inspector, Mechanical Inspector, Building Inspector, Code Enforcement Supervisor, Code Enforcement Administrator (2), Office Assistant II.



#### **DEPARTMENT MISSION**

To engage with neighborhoods, community partners, and the private sector to build a stronger economy and community for all residents.

#### **Program: Administration**

General Fund Program Expenditures: \$446,732/3.2 FTEs

Grant Funds: 4.38 FTEs

#### **Purpose Statement:**

To project, plan, and prepare for Fayetteville's future growth by creating impactful programs that aid in building a stronger economy and community for all residents.

- The Economic & Community Development Department manages Federal, State, and locally funded programs to engage with neighborhoods, community partners, and the private sector to build a stronger economy and community for all residents. The department improves community wealth, access to services and resiliency through neighborhood revitalization, affordable housing development, economic incentives, and Federal grants. The four primary focus areas for the department are:
  - Creating and sustaining affordable housing
  - Developing and growing small, minority, women-owned, and disadvantaged business enterprises
  - Engaging with community partners to address homelessness
  - Providing partnerships and resources to neighborhoods
- The City partners with Manna Church to operate a homeless shelter (the Dream Center) with a minimum of 20 beds available for the homeless. Twenty-seven (27) individuals transitioned to permanent housing or entered long-term programs.
- The \$7.1 million Day Resource Center opened in August 2023 and operates as a one-stop support service for individuals and families experiencing homelessness.
- Continued partnership with the Mid Carolina Council of Government and the Fayetteville-Cumberland Re-Entry Council to provide transitional housing to 19 individuals as they re-enter society after incarceration.
- Continued support of the Continuum of Care through an Interlocal agreement, with the City paying half of the Homeless Management Information System (HMIS) and Data Evaluation Analyst that supports our community partners and the Coordinated Entry system.
- The City partners with a variety of nonprofits annually to provide critical funding for services aimed at benefitting low and moderate income households.

#### **City Goal:**

The City of Fayetteville will have a responsive city government supporting a diverse and viable economy.

#### **Objective:**

To provide support to homeless resource providers to end homelessness.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of reduction in Point-in-Time Count, annually	Efficiency	-0.2%	-0.2%	-0.2%
# of beds available for homeless residents	Demand	74	80	80
# of unduplicated homeless residents receiving support services	Demand	0	900	900
# of meals served to the homeless	Workload	27,010	25,000	0

#### **Program: Economic Development**

General Fund Program Expenditures: \$1,551,325 / 0 FTEs

Central Business Tax District Fund Expenditures: \$324,114 / 0 FTEs

Grant Funds: 1 FTEs

#### **Purpose Statement:**

To engage and offer assistance to the private sector to build a stronger economy.

- The City continued to provide business support services and technical assistance to local small businesses in collaboration with a team of local small business resource providers, sharing the same mission to support local small businesses.
- The City partners with Fayetteville Cumberland County Economic Development Corporation (FCEDC), a 501c6 public-private partnership designed to enhance job growth and prosperity across our community by attracting new industries and expanding existing industries.
- The City partners with Cool Spring Downtown District, a nonprofit formed in 2017 to create and sustain an arts and entertainment district located in downtown Fayetteville, North Carolina, as a vibrant center of artistic, cultural, civic, and commercial activity.
- The City partners with the private sector to attract private investment for transformative projects by providing finance and development expertise.
- The City offers incentives for businesses that pledge to add jobs and taxable value to the City.
- The City offers a variety of loans and matching grants to businesses looking to purchase real property or improve the exteriors of their businesses.

#### **City Goal:**

The City of Fayetteville will have a responsive city government supporting a diverse and viable economy.

#### **Objective:**

To increase the number of jobs created and retained by small businesses.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of grants/loans offered to support the development and expansion of small businesses	Workload	81	5	10
# of jobs created as a result of a small business grant or loans through community development programs	Workload	100	1	5
# of jobs retained as a result of a small business grant or loans through community development programs	Workload	328	16	20

**Program: Housing** 

General Fund Program Expenditures: \$320,174 / 0.25 FTEs

Grant Funds: 2.52 FTEs

#### **Purpose Statement:**

To increase the availability of housing choices and improve existing housing conditions.

- The City partners with nonprofits to provide critical housing repairs for low and moderate-income homeowners.
- The City partnered with Kingdom Community Development Corporation, a HUD-certified nonprofit, to offer monthly homebuyer education training and counseling services to first-time homebuyers.
- The City offers Down Payment Assistance to low, moderate, and workforce income levels that provides up to \$20,000 in matching funds toward the purchase of their home within the city limits of Fayetteville.
- The City offers the Good Neighbor Program to assist all eligible City employees with up to a \$30,000 forgivable loan to purchase their home within the City limits.
- The City partners with both for-profit and nonprofit developers to increase the supply of single-family homes at a price point that is attainable to middle-class families and under.
- The City partners with both for-profit and nonprofit developers to increase the supply of rent and income-restricted rental units.
- The City partners with Dogwood Health Care Network to provide stable housing opportunities and support services that prevent homelessness for individuals with HIV or AIDS.

#### **City Goal:**

The City of Fayetteville will be a desirable place to live, work, and recreate.

#### **Objective:**

To improve the city's existing housing stock.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
Rey Performance Indicator (RPI)	Type	Actuals	Estimated	Targets
# of full rehabs completed	Workload	2	0	0
# of emergency repairs	Demand	75	70	70

#### **Objective:**

To increase the supply of affordable housing choices and improve existing housing conditions.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of affordable single-family homes	Workload	3	1	3
# of funded affordable multi-family business plans				
(formerly reflected as multi-family developments	Workload	72	3	2
produced)				

### Program: Neighborhood Engagement

General Fund Program Expenditures: \$252,461 / 2.4 FTEs

Grant Funds: 0.25 FTEs

#### **Purpose Statement:**

To engage with neighborhoods to build capacity, ensure strong communities, and achieve successful outcomes.

- The Murchison Choice Neighborhood Plan was submitted to HUD in March 2023 and approved. In February 2024, an application for a Choice Implementation grant was submitted. Award announcements are expected in July/August 2024.
- The City has increased community outreach and will continue to bring more capacity-building workshops and opportunities for community engagement to our neighborhoods.
- The City provides limited funding to assist low-income homeowners to offset the cost of connecting to municipal water and sewer.

- The City provides limited funds to neighborhood groups who are interested in a new or replacement neighborhood sign.
- The City administered and partnered with community leaders to expend four rounds of community safety microgrants aimed at community-based efforts to reduce crime in our neighborhoods.

#### City Goal:

The City of Fayetteville will have a responsive city government supporting a diverse and viable economy.

#### **Objective:**

To improve neighborhood appearance by removing a minimum of three structures that are blighted or deteriorated.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	asure FY 2023 FY 2024		FY 2025
	Туре	Actuals	Estimated	Targets
# of blighted structures demolished	Effectiveness	4	18	12

#### **Objective:**

Engage the community through workshops.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
# of community workshops, engagements, classes, etc.	Workload	24	75	50

# **Economic & Community Development Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Economic	& Community Development						
Uses							
100	Personnel Services	253,788	370,979	578,613	597,634	607,979	607,979
200	Operating Expenditures	58,375	117,128	97,560	71,324	69,740	69,740
300	Contract Services	535,124	838,990	580,949	1,159,234	611,811	611,811
400	Capital Outlay	63	58,800	23,034	1,890	0	0
500	Transfers to Other Funds	1,453,066	799,718	513,617	293,781	340,000	840,000
800	Other Charges	136,921	255,353	228,397	616,165	615,276	765,276
To	otal Uses	2,437,338	2,440,967	2,022,169	2,740,028	2,244,806	2,894,806
	Total Economic & Community Development	2,437,338	2,440,967	2,022,169	2,740,028	2,244,806	2,894,806
Uses by S	ervice						
402	Economic and Community Development	127,505	249,373	555,283	607,744	446,732	446,732
403	Economic Development	1,291,280	1,877,835	735,010	960,825	901,325	1,551,325
404	Housing	761,115	5,295	357,710	102,957	320,174	320,174
405	Central Business Tax District	257,438	302,714	254,694	442,466	324,114	324,114
408	Neighborhood Engagement	0	5,750	120,622	626,036	252,461	252,461
Total	Economic & Community Development	2,437,338	2,440,967	2,022,169	2,740,028	2,244,806	2,894,806
Uses by F	und	<del></del>	<del></del>	<del></del>		<del></del>	<del></del>
011	General Fund	2,179,900	2,138,253	1,767,475	2,297,562	1,920,692	2,570,692
020	Central Business Tax District Fund	257,438	302,714	254,694	442,466	324,114	324,114
Tota	Economic & Community Development	2,437,338	2,440,967	2,022,169	2,740,028	2,244,806	2,894,806

# **Economic & Community Development**

#### **BUDGET HIGHLIGHTS**

- Reduced expenditures by funding one Community Development Specialist position via grant funds.
- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating costs include: \$3,544 for general supplies; \$5,554 for travel, training and local mileage reimbursements; \$6,880 for telephone, postage, printing, and photocopier services; \$3,290 for advertising; \$3,600 for memberships, dues and subscriptions; \$20,296 for utilities and stormwater fees, and \$2,501 for vehicle maintenance and fuel charges.
- Contract Services funded by the General Fund include \$166,063 for the Campbell Soup tax incentive,\$100,000 for Michigan Coalition Against Homelessness, County Homeless Management Information System (HMIS) Analyst Service, and other county services.
- Other Charges include \$500,000 for the Cape Fear Theater, \$250,000 for water and sewer hookups in the Bonnie Doone area, \$250,000 for Fayetteville State University's entrepreneur and business hub, \$218,579 for HUD's HOME Grant match, \$168,000 for the Fayetteville Cumberland Economic Development Commission (FCEDC), \$100,000 for a Downtown hospitality officer, \$75,000 for neighborhood improvements, \$50,000 for the Commercial Corridor Improvement program, \$25,000 for water and sewer connections, and \$10,000 for Fayetteville Cumberland Reentry Council.
- Central Business Tax District (CBTD) Fund expenditures include \$234,898 for MSD management,
   \$60,000 for the Downtown Community Safety Ambassador program, and \$1,500 for tax collection fees
- Grant-funded program and personnel expenses for 8.15 FTEs are not reflected in this budget.

#### NEW INITIATIVES REQUESTED, BUT NOT FUNDED

Below are new initiatives that were requested but not funded in the budget under consideration, given the limited amount of funding. The total value of the requested but not funded for Economic and Community Development is \$1,424,350 as follows:

- Downtown Corridor Lighting
- Project Dogwood: NVR Incentive A manufacturing company considering locations in SC, NC, and GA to build a 130,000 square-foot industrial facility. Up to \$317,000 in incentive grants paid out over five years.
- Project Bronco: Corporate Incentive



Project Management and Support
Community Engagement
Budget Administration
Partnering with Business
Complaint Resolutions
Mediation & Facilitation

Equal Opportunity Transit Oversight

Compliance Training

Liaison to the Human Relations Commission & the Fair Housing Board

ADA/LAP Compliance

Diversity, Equity & Inclusion Training Investigations

Create & Implement City of Fayetteville Diversity, Equity, Inclusion (DEI) Strategic Plan

Oversight of DEI Values

Policies & Practices of City Government

Assist & Consult on Internal & External DEI Matters

Provide Coaching Guidance & Education on DEI

Assist with Recruitment & Retention of a Diverse Workforce

Create & Implement DEI Training Modules

Technical Assistance related to Policy Competency, Biases, & Allyship

Facilitator/Instructor

### **DEPARTMENT MISSION**

To embed Diversity, Equity, and Inclusion (DEI) into the culture, practices, and policies for the City of Fayetteville. Areas of focus for internal and external clients include DEI Services, Human Relations, Civil Rights, Community Engagement, and Partnering with Business. Additionally, to provide efficient and effective staff support to the Fayetteville-Cumberland Human Relations Commission and the Fair Housing Board to carry out their mandates and jurisdictions within their respective ordinances.

# Program: External & Internal Equity & Engagement

General Fund Program Expenditures: \$356,183 / 3.0 FTEs

## **Purpose Statement:**

Civil Rights manages all programs associated with federal laws that govern equal treatment and prohibit discrimination within protected classes. These include Title VI (Federal Funding) and Title VII (Employment) of the Civil Rights Act and Section 504 of the Americans with Disabilities Act (ADA). Partnering with Business (PWB) supports business sustainability, the overall success of the organization, whether public, private, or non-profit sector who are dependent upon skillful talent management, resulting in greater productivity and simultaneously increasing retention of high-performing staff. PWB offers compliance and legal consequences training. Diversity, Equity, and Inclusion Services (DEI) serves both internal and external clients. It leads the organization in the process of developing and implementing the City's DEI Strategic Plan. This division serves as the primary facilitator/instructor on all DEI training modules. Provides technical assistance to departments related to policy development, cultural competency, implicit bias, the "isms", and allyship.

#### Highlights:

- Dining & Dialogue (D&D) continues to be a success in promoting positive human relations among community members. The most recent D&D was in partnership with the Vision Resource Center which provided attendees an opportunity to experience dining while either visually impaired or blind.
- Fayetteville-Cumberland Human Relations Community Awards recognizes residents who have
  promoted positive human relations in Fayetteville and Cumberland County in order to make our
  community a better, more harmonious place to live, work, and recreate. There are nine award
  categories and the funds that are raised from the awards allows the Human Relations
  Commission to offer scholarships to high school seniors who aspire to attend higher education.
  Once the recipients are selected, Human Relations awards them at our Scholarship Reception.
- Community Town Hall is an educational event that provides the community a chance to get a
  better understanding of specific topics. The most recent Town Hall was focused on
  understanding the process of the criminal justice system. The moderator was Dr. Elmore Lowery
  and a panel that consisted of: Billy West, District Attorney, Cumberland County; Ennis Wright,
  Sheriff, Cumberland County; Kemberle Braden, Chief of Police, City of Fayetteville; Stephen
  Dollinger, Chief of Police, Town of Hope Mills; and Dysoaneik Spellman, Chief of Police, Spring
  Lake.

# **Human Relations**

Denim Day is the longest running sexual violence prevention and education campaign in history.
 Denim Day asks community members, elected officials, businesses, and students to make a social statement with their fashion statement by wearing jeans on this day as a visible means of protest against the misconceptions that surround sexual violence.

## City Goal:

The City of Fayetteville will drive collaborative citizen and business engagement.

## **Objective:**

To achieve and maintain a high satisfaction rating for all educational programs.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of participants indicated they are very satisfied or satisfied with educational events per the Human Relations customer survey	Efficiency	100%	95%	95%
# of Human Relations educational events	Workload	16	26	12

## **Objective:**

To increase the number of Human Relations Department Community Event Participants.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of Human Relations community event participants	Effectiveness	1326	2500	750
# of Human Relations community events	Workload	8	14	12
# of outreach materials distributed through social media, information materials, or staff outreach at Human relations community events	Workload	13,500	2,500	12,000
# of volunteer hours spent on Human Relations community events and outreach opportunities	Workload	600	1,259	500

## **Objective:**

To respond to resident requests for services within two business days 100% of the time annually.

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of cases: landlord/tenant, fair housing, fair employment	Workload	24	18	12
# of Human Relations staff hours spent handling resident requests for assistance and/or investigating complaints	Demand	56	90	50
# of landlord/tenant, fair housing, fair employment, and other assistance resident requests to Human Relations	Demand	1726	572	100
% of Human Relations resident assistance requests responded to within two business days	Efficiency	100%	100%	100%

# Objective:

To achieve and increase in pre/post-testing knowledge among educational event participants annually.

# **Performance Measure:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Туре	Actuals	Estimated	Targets
% increase in pre/post testing knowledge for Human Relations educational events	Effectiveness	95%	95%	95%

# **Human Relations Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Human R	elations						
Uses							
100	Personnel Services	297,515	217,434	206,285	298,218	317,200	317,200
200	Operating Expenditures	15,763	30,038	31,127	26,531	22,587	22,587
300	Contract Services	1,999	2,509	2,834	2,326	2,541	2,541
400	Capital Outlay	0	9,040	0	0	0	0
800	Other Charges	7,708	10,593	7,341	14,755	13,855	13,855
To	otal Uses	322,985	269,613	247,586	341,830	356,183	356,183
	Total Human Relations	322,985	269,613	247,586	341,830	356,183	356,183
Uses by S	ervice						
222	Human Relations	322,985	269,613	247,586	341,830	356,183	356,183
Tota	Human Relations	322,985	269,613	247,586	341,830	356,183	356,183
Uses by F	und						
011	General Fund	322,985	269,613	247,586	341,830	356,183	356,183
Tota	Human Relations	322,985	269,613	247,586	341,830	356,183	356,183

#### **BUDGET HIGHLIGHTS**

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Contract Services include \$1,077 for Language Line, employee background checks, and audio and visual production for Denim Day.
- A total of \$6,976 is budgeted for the annual reception, projected to be funded by ticket sales and donations.
- Other Charges include \$5,000 for scholarships, \$5,500 for United Way's 2-1-1 program and \$3,300 for community engagement events.
- Operating includes \$4,829 for travel, training and local mileage reimbursements; \$3,900 for supplies; \$1,435 for advertising expenditures; \$1,300 for memberships, dues and subscriptions; \$4,405 for food for various committee and commission meetings; and \$2,263 for telephone, printing, postage, and photo copier services, \$305 for uniform rentals, and \$55 for employee appreciation.

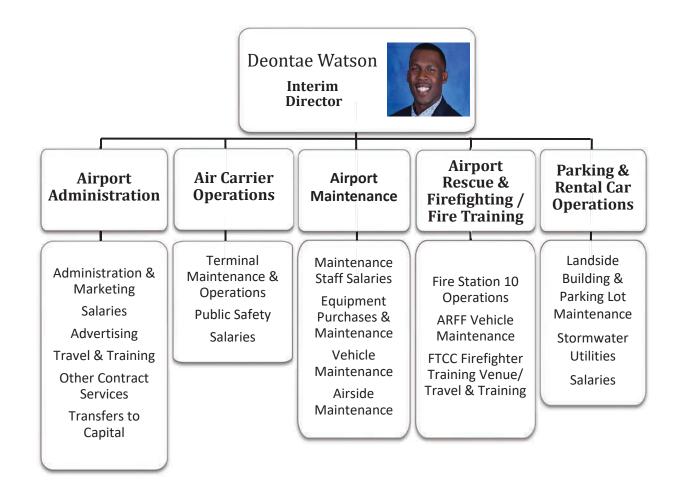
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# **Operations**

Portfolio Overview	F-2
Airport	F-3
Fire	F-10
Parks, Recreation & Maintenance	F-19
Police	F-28
Public Services	F-37
Transit	F-51

# **Portfolio Overview**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Operation: Sources	s						
1000	Ad Valorem Taxes	0	0	0	0	0	(
2000	Other Taxes	0	37	0	0	0	(
3000	Intergovernmental Revenues	0	0	0	0	0	(
4000	Functional Revenues	0	-154,634	-507,773	-2,156,860	-2,600,519	-2,600,519
5000	Other Revenues	0	0	-75,850	0	0	
To	tal Sources	0	-154,597	-583,623	-2,156,860	-2,600,519	-2,600,51
Jses							
100	Personnel Services	98,187,968	104,022,832	114,015,455	123,320,210	129,594,172	131,226,58
200	Operating Expenditures	25,663,829	29,345,630	28,071,310	30,587,386	27,946,735	28,096,73
300	Contract Services	8,345,444	9,356,647	8,997,794	10,485,560	10,327,038	10,427,03
400	Capital Outlay	3,135,371	11,743,473	9,416,941	19,683,128	7,955,465	5,951,96
500	Transfers to Other Funds	23,040,040	18,995,740	21,955,175	23,889,020	12,554,821	12,929,82
700	Debt Service	214,309	274,955	254,235	2,137,655	1,983,761	1,983,76
800	Other Charges	12,256,958	2,955,418	3,097,971	4,264,798	3,415,249	3,415,24
801	Annexation Payments	4,361	3,008	2,416	3,859	0	
To	tal Uses	170,848,280	176,697,702	185,811,296	214,371,616	193,777,241	194,031,14
Т	otal Sources	170,848,280	176,543,106	185,227,673	212,214,756	191,176,722	-21,038,03
Jses by De	epartment						
12	Police	53,284,107	59,916,017	60,434,774	69,697,366	66,348,723	65,727,63
13	Fire	28,115,039	32,412,754	34,351,327	38,709,841	35,507,835	35,507,83
15	Public Services	42,620,636	45,678,484	44,865,548	53,248,472	46,960,937	47,335,93
16	Parks, Recreation & Maintenance	19,680,287	23,814,520	27,369,696	31,590,335	23,530,642	24,030,64
18	Airport	14,634,432	4,531,258	5,385,145	7,424,876	7,390,448	7,390,44
19	Transit	12,513,779	10,344,669	13,404,806	13,700,726	14,038,656	14,038,65
Total	Operations	170,848,280	176,697,702	185,811,296	214,371,616	193,777,241	194,031,14
Jses by Fu	ınd						
011	General Fund	114,309,259	133,644,695	134,409,323	155,885,942	137,482,258	137,736,16
016	Parking Fund	958,264	1,116,167	1,153,642	1,343,611	1,098,509	1,098,50
022	E-911	803,907	458,272	459,872	1,569,746	495,677	495,67
023	Stormwater Operating Fund	13,214,997	9,494,102	14,839,725	16,067,377	13,748,575	13,748,57
061	Transit Operating Fund	12,513,779	10,344,669	13,404,806	13,700,726	14,038,656	14,038,65
065	Airport Operating Fund	14,634,432	4,531,258	5,385,145	7,424,876	7,390,448	7,390,44
067	Solid Waste Operating Fund	14,413,642	17,108,539	16,158,783	18,379,338	19,523,118	19,523,11
Total	Operations	170,848,280	176,697,702	185,811,296	214,371,616	193,777,241	194,031,14



### **DEPARTMENT MISSION**

To provide safe and efficient Airport operations to meet the aviation needs of the community.

# **Program: Air Carrier Operations**

Airport Fund Program Expenditures \$1,339,234 / 8 FTEs

### **Purpose Statement:**

To design and maintain Fayetteville Regional Airport terminal improvements that aid in passenger inbound and outbound processing, throughput at screening checkpoints, and general circulation throughout the terminal complex.

#### **Highlights:**

- Keep airline Cost Per Enplaned Passenger (CPE) below \$7.00
- Use Passenger Facilitity Charge (PFC) and Customer Facility Charge (CFC) Programs to in lieu of rate increases to keep airline and rental car rates and charges low
- Secure permanent or temporary arrangements for Customs and Border Patrol (CBP) personnel to support international flights

## **City Goal:**

The City of Fayetteville will be a desirable place to live, work, and recreate.

#### **Objective:**

To maintain public transportation investments with high quality transit and airport services.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of enplaned and deplaned passengers	Effectiveness	339,019	342,409	345,833
Average # of daily flights	Workload	16	17	18
% change in airline load factor	Efficiency	85.50%	86.36%	87.22%

# **Program: Airport Administration**

Airport Fund Program Expenditures \$4,232,237 / 6.5 FTEs

#### **Purpose Statement:**

To secure and administer federal and state grants, provide expertise to Airport Commission and oversight of five-year capital improvement and technology improvement plans (CIP/TIP).

#### Highlights:

- Improved incentive program for new entrants and encumbant airlines with new destinations
- Regular engagement with airline corporate offices via airline consultant
- Attend conferences and provide detailed presentations on FAY opportunities
- Increased marketing campaign including presence on billboards, radio, social media, print, and TV
- Engage Lobbyist and Professional Organizations on Legislative Matters
- Maintain Financial Solvency with no use of general fund

#### **City Goal:**

The City of Fayetteville will be a desirable place to live, work, and recreate.

#### **Objective:**

To manage an effective and efficient capital improvement program for which the Fayetteville Regional Airport Passenger Facility Charge (PFC) funds the local portion of capital cost.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type		FY 2024 Estimated	
\$ of Passenger facility charge	Effectiveness	730,268	751,588	759,104

# **Program: Airport Maintenance**

Airport Fund Program Expenditures \$728,389 / 4 FTEs

#### **Purpose Statement:**

To provide excellent customer service through the development and maintenance of airside grounds and high quality infrastructure for all other operations that support functional services and augment Airport efforts through lease agreements with quality, limited, and full service fixed-base operators.

#### Highlights:

- Increased training for admin, maintenance, and operations personnel on FAR Part 139 requirements.
- · Worked with Parks & Recreation to mitigate possible tree obstruction surrounding airfield
- Completed runway approach certification keeping pilots and passengers safe.
- Work with state contractors to refurbish runway & taxiway markings.
- Keep an inventory of airfield lights and signs.

#### **City Goal:**

The City of Fayetteville will be a desirable place to live, work, and recreate.

# **Airport**

#### **Objective:**

To develop and maintain airside grounds with high quality infrastructure, for all aviation user operations.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type		FY 2024 Estimated	
# of total aircraft operation (takeoffs and landings)	Effectiveness	37,816	41,219	43,280

# Program: Aircraft Rescue and Fire Fighting/Fire Training

Airport Fund Program Expenditures \$860,447 / 6.0 FTEs

#### **Purpose Statement:**

To provide enforcement of operating and security rules; regulations and procedures concerning landing, taxiing, parking, servicing and loading and unloading aircraft; operation of vehicular traffic on the airfield; airline activities and emergency situations. Keep airfield users up-to-date on runway and taxiway conditions. Additionally, to support the Firefighting Training Facility, which serves as an adjunct supporter of airside operations and is responsible for training local and regional firefighters in aircraft and structural firefighting operations.

## Highlights:

- Quarterly Response Drills
- Annual live fire training
- Training opportunities at COF-Owned FFTF
- Cross training of mutual aid fire departments and EMS on airport operations
- Secured funding and ordered a replacements fire truck

#### **City Goal:**

The City of Fayetteville will be a desirable place to live, work, and recreate.

#### **Objective:**

To achieve and maintain Federal Aviation Administration (FAA) compliance for the annual certification inspection.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
% of Airport Fire Station 10's three (3) minute response tests met	Efficiency	100%	100%	100%

# Program: Parking and Rental Car Operation

Airport Fund Program Expenditures \$230,141 / 1.0 FTEs

### **Purpose Statement:**

To develop and maintain parking and rental car rate structures that fund paid parking and rental car infrastructure development and foster improved access control and vehicle circulation in an aesthetically pleasing environment.

## Highlights:

- Construct a consolidated rental car facility
- Added more camera coverage to Long-term and short-term parking lots
- Increased parking rates to offset contract increase due to inflation (personnel salaries)
- Initiated contracts with TNCs and Peer-to-Peer Car Sharing Company to recover revenue from rental cars and parking

#### **City Goal:**

The City of Fayetteville will be a desirable place to live, work, and recreate.

#### **Objective:**

To develop and maintain a rate structure that funds paid parking and rental car infrastructure development and fosters improved access control and vehicle circulation.

#### **Performance Measures:**

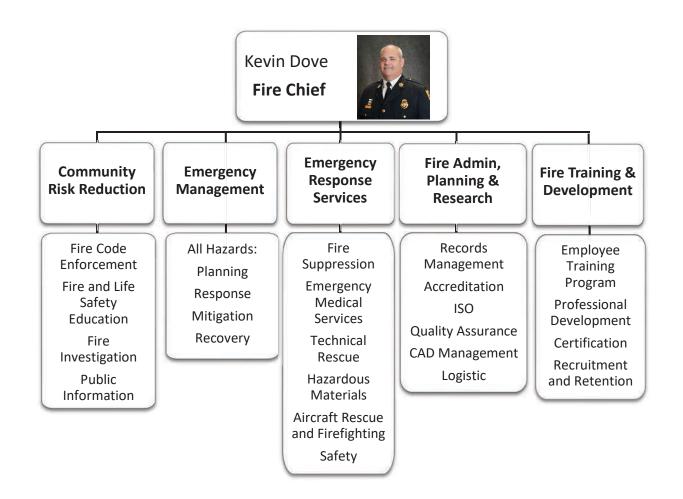
Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
key remormance malcator (kr)	Type		Estimated	Targets
% change in annual parking revenue	Effectiveness	14.00%	1.50%	1.50%
% change in annual rental car revenue	Effectiveness	-1.55%	2.00%	2.00%

# **Airport Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Airport Uses							
100	Personnel Services	1,899,203	1,892,856	2,109,292	2,182,998	2,370,679	2,370,679
200	Operating Expenditures	1,219,532	1,232,134	1,277,933	2,150,496	2,083,097	2,083,097
300	Contract Services	111,970	135,133	149,569	375,495	388,661	388,661
400	Capital Outlay	73,160	50,458	286,331	711,987	454,212	454,212
500	Transfers to Other Funds	5,771,984	460,000	821,326	1,250,000	1,300,000	1,300,000
800	Other Charges	5,558,583	760,678	740,694	753,900	793,799	793,799
To	otal Uses	14,634,432	4,531,258	5,385,145	7,424,876	7,390,448	7,390,448
	Total Airport	14,634,432	4,531,258	5,385,145	7,424,876	7,390,448	7,390,448
Uses by S	ervice						
801	Airport Administration	11,463,680	1,444,285	1,887,135	3,089,101	3,757,998	3,757,998
802	Air Carrier Operations	1,469,729	1,505,740	1,448,657	1,731,435	1,339,234	1,339,234
803	Airport Maintenance	349,131	352,816	605,887	964,715	728,389	728,389
804	Airport Rescue & Training	673,509	644,275	757,522	738,365	860,447	860,447
805	Parking & Rental Car Op'ns	187,121	221,490	184,923	451,674	230,141	230,141
806	Airport Non-Program Expenditures	491,262	362,652	501,022	449,586	474,239	474,239
Tota	Airport	14,634,432	4,531,258	5,385,145	7,424,876	7,390,448	7,390,448
Uses by F	und						
065	Airport Operating Fund	14,634,432	4,531,258	5,385,145	7,424,876	7,390,448	7,390,448
Tota	l Airport	14,634,432	4,531,258	5,385,145	7,424,876	7,390,448	7,390,448

#### **BUDGET HIGHLIGHTS**

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating includes \$571,509 for utilities and stormwater fees; \$333,553 for maintenance of Airport facilities; \$500,000 for advertising; \$168,675 for general supplies; \$27,000 for one-time supplies; \$200,878 for vehicle and equipment maintenance and fuel; \$146,210 for insurance and claim settlements; \$46,000 for parking lot, runway, and taxiway maintenance; \$57,000 for travel and training; \$11,112 for memberships and dues; \$14,000 for uniforms; \$17,560 for telephone, data connectivity, postage, printing, and photo copier services; and \$7,000 for a replacement fingerprint machine.
- Contract Services includes \$61,499 for technical consulting, \$31,832 for landscaping and tree
  removal services, \$13,000 for security screenings, \$5,000 for wildlife control, \$72,000 for
  unanticipated contract service requirements, \$5,000 for contracted garbage collection, \$4,000 for a
  variety of smaller and miscellaneous contracted services, \$14,100 for approach certification, and
  \$430 for medical services.
- Capital includes \$50,000 for a marquee sign, and \$45,000 for various equipment consisting of two replacements and four additions, details listed on page J-39.
- Transfers include \$1,300,000 to fund 10% match for Perimeter Fence and International Arrivals projects.
- Other Charges includes \$490,438 for reimbursements to the General Fund for police services and \$297,361 for indirect cost allocations, \$15,000 for fuel inventory, \$5,000 for community relations, and \$1,000 for employee relations.
- Non-program expenditures include charges not directly attributable to a specific program, including indirect cost allocations, retiree benefits, and insurance and claim settlements.



#### **DEPARTMENT MISSION**

The mission of the Fayetteville Fire Department is to prepare for, reduce, and mitigate all risks facing the City of Fayetteville while serving with R.E.S.P.E.C.T.

# **Program: Community Risk Reduction**

General Fund Program Expenditures: \$1,228,321 / 12.0 FTEs

## **Purpose Statement:**

The Community Risk Reduction (CRR) program identifies and prioritizes risks within the city, and works proactively with local community stakeholders to reduce impacts to residents.

#### Highlights:

- Began mapping our smoke alarm installation locations
- Started tracking locations of AEDs untilizing the county's AED location application

#### **City Goal:**

The City of Fayetteville will be a safe and secure community.

# **Objective:**

To reduce number of fire code violations discovered in inspectable occupancies, annually.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of fire inspections conducted	Workload	7,042	7,200	7,500
# of fire incidents occurring in inspectable occupancies	Workload	39	40	30
# of educational flyers distributed to inspectable occupancies	Workload	7,032	9,000	10,000

#### **Objective:**

To reduce the number of fires in residential structures, annually.

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
key Performance mulcator (kPI)	Туре	Actuals	Estimated	Targets
# of fires in residential structures	Workload	246	250	225
# of smoke alarms installed	Workload	1,213	1,400	2,000
# of fires where smoke alarms alerted occupants	Effectiveness	80	85	225

# **Fire**

#### **Objective:**

To reduce the number of incendiary fires affecting the community, annually.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
Identify # of incendiary fires	Workload	39	30	25

# **Program: Emergency Management**

General Fund Program Expenditures: \$414,760 / 3.0 FTEs

#### **Purpose Statement:**

The mission of Emergency Management is to employ efforts to ensure all-hazards preparedness for the citizens, employees, and visitors within the City of Fayetteville (COF).

#### Highlights:

- Hired New Emergency Management Coordinator
- Enhanced security at City Hall

#### **City Goal:**

The City of Fayetteville will be a safe and secure community.

# **Objective:**

To work with internal and external partners to ensure a prepared and resilient community by conducting at least 10 emergency management drills reaching at least 10,000 people annually.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of community outreach events with number of attendees	Effectiveness	21/13,330	20/15000	10/10,000
# of Emergency Management exercises and drills conducted (external)	Workload	15	5	5

#### Objective:

To ensure a prepared and resilient City of Fayetteville workforce against all hazards by conducting at least five readiness exercises annually.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
# of internal annual readiness exercises (Fayetteville sponsoring agency)	Workload	1	3	5

# **Program: Emergency Response Services**

General Fund Program Expenditures: \$31,935,280 / 325.0 FTEs

#### **Purpose Statement:**

The mission of the Emergency Response Services Program encompasses a full range of emergency services, including fire suppression, emergency medical services (basic level), hazardous materials response, and technical rescue. These services are not only provided within Fayetteville, but are extended throughout the state of North Carolina under automatic aid, mutual aid, and contractual agreements.

## Highlights:

- Implemented four new medications on July 1, 2023.
- Started verifying cardiac arrest saves with Cape Fear Valley Integrated Healthcare for consistency.
- Secured additional funding for AED pads and batteries utilizing American Rescue Plan Act funds.
- Updated thermal imaging technology.
- Created and began a lithium-ion battery response protocol.

#### **City Goal:**

The City of Fayetteville will be a safe and secure community.

#### **Objective:**

To ensure response to all incidents meet the benchmarks estabilished in the Standards of Cover with a total response time of less then 8 minutes 90% of the time and unit reliability exceeds 90% annually.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
90% response time for first due apparatus	Efficiency	7:26	7:25	7:20
% unit reliability	Efficiency	82.31%	82%	82%

#### **Objective:**

To ensure the number of incidents where fire was confined to the room of origin, meets or exceeds 50%.

# **Fire**

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
Rey Ferrormance mulcator (RFI)	Туре	Actuals	Estimated	Targets
% of structure fires confined to room of origin	Effectiveness	62%	60%	60%
% of fires confined to room of origin	Workload	61.76%	60%	60%
% of property saved	Workload	95%	94%	94%

#### **Objective:**

To ensure the average dollar loss/save ratio from fires meets or exceeds 90%, annually.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
Average dollar loss/save ratio percentage per year	Workload	95%	94%	94%

#### **Objective:**

To evaluate patient outcomes from EMS incidents.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of cardiac arrest responses	Workload	406	450	500
# of overdose incident responses	Workload	560	550	600
# of Narcan administrations	Workload	301	310	400

# Program: Fire Administration, Planning and Research

General Fund Program Expenditures: \$1,208,931 / 5.0 FTEs

#### **Purpose Statement:**

The mission of the Fire Administration, Planning and Research division is to provide operational support activities needed to direct public service programs to include functional areas of the Executive Fire Staff, Office Systems, Planning and Research, and Logistics Division.

#### Highlights:

- 2022 Annual Compliance Report Accepted by Centers for Public Safety Excellence.
- Replacement vehicle put in service for Rescue 2 and Squad 3.
- Replacement vehicle for Truck 7 and Engine 4 ordered.

#### City Goal:

The City of Fayetteville will be a safe and secure community.

#### Objective:

To maintain accredited status through the Commission on Fire Accreditation International (CFAI) and ISO Class 1 rating by completing program appraisals for all service level programs and conduct serivce testing of ladders, pumps, hoses and hydrants annually.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type			FY 2025 Targets
% of program appraisals completed	Effectiveness	100%	100%	100%
% of annual service testing completed	Workload	100%	100%	100%

# **Program: Fire Training and Development**

General Fund Program Expenditures: \$720,543/6.0 FTEs

#### **Purpose Statement:**

The mission of the Fire Training & Devleopment Program is to direct and coordinate the training activities of the Fayetteville Fire Department and maintain all records pertaining to employee training. It will play a role in marketing and recruitment for entry level positions and developing personnel for key positions within the department.

#### Highlights:

- Average training hours for 2023 was 388
- 33 new firefighters hired
- 1,952 citizen contacts through recruitment

## **City Goal:**

The City of Fayetteville will be a safe and secure community.

#### **Objective:**

Create, promote and foster an organizational environment that values development, diversity and growth opportunities for all employees resulting in at least a two percent increase in female firefighters, six percent increase in minority firefighters and offer percent of required career-development training and track-tenured required training annually.

# **Fire**

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
Rey Performance mulcator (RPI)	Туре	Actuals	Estimated	Targets
% of female firefighters	Effectiveness	4.47%	5.00%	7%
% of minority firefighters	Effectiveness	23.58%	25%	27%
% of required career-development training and track-tenured required training biennial	Effectiveness	100%	75%	100%

## **Objective:**

Enhance community relationships and improve organizational diversity, through aggressive and targeted marketing and recruitment efforts by attending 12 local, 3 regional and 1 national recruitment events targeting minority candidates annually.

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of local, regional, and national recruitment events targeting minority candidates	Workload	19	20	25
# of recruitment committee meetings	Workload	2	4	4

## **Objective:**

Provide development and training opportunities designed to increase individual and organizational performance while meeting established ISO requirements annually.

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals		FY 2025 Targets
% of Fire personnel obtaining 240 hrs. of established training goal	Effectiveness	98%	75%	100%
% of firefighting staff that received 16 hours of training facility use annually	Effectiveness	63%	50%	100%

# **Fire Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Fire							
Uses							
100	Personnel Services	23,940,131	25,595,755	27,274,037	27,892,453	31,214,440	31,214,440
200	Operating Expenditures	3,453,395	3,305,844	3,302,332	4,190,536	3,053,332	3,053,332
300	Contract Services	958,999	918,429	922,070	977,807	1,021,175	1,021,175
400	Capital Outlay	-540,985	2,472,115	2,693,117	5,530,190	1,460	1,460
500	Transfers to Other Funds	262,330	80,702	100,000	51,080	159,320	159,320
800	Other Charges	41,169	39,909	59,771	67,775	58,108	58,108
To	otal Uses	28,115,039	32,412,754	34,351,327	38,709,841	35,507,835	35,507,835
	Total Fire	28,115,039	32,412,754	34,351,327	38,709,841	35,507,835	35,507,835
Uses by S	ervice						
320	Fire Admin, Planning & Research	1,192,409	1,169,641	1,146,897	1,240,033	1,208,931	1,208,931
321	Emergency Response Services	25,258,827	29,145,217	30,767,842	34,895,133	31,935,280	31,935,280
322	Training & Recruitment	531,056	565,338	702,441	775,618	720,543	720,543
323	Code & Standards	927,097	1,169,577	1,181,475	1,254,466	1,228,321	1,228,321
324	Emergency Management Operations	205,650	362,981	552,671	544,591	414,760	414,760
Tota	l Fire	28,115,039	32,412,754	34,351,327	38,709,841	35,507,835	35,507,835
Uses by F	und		<del></del>	<del></del>	·	<del></del>	<del></del>
011	General Fund	28,115,039	32,412,754	34,351,327	38,709,841	35,507,835	35,507,835
Tota	l Fire	28,115,039	32,412,754	34,351,327	38,709,841	35,507,835	35,507,835

# **Fire**

#### **BUDGET HIGHLIGHTS**

- All ranked Fire personnel, Firefighters, and Fire Lieutenant pay scales will increase to align with current market rates.
- Step employees will receive a step increase.
- All other employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating costs consist of expenditures to operate 17 stations includes: \$304,480 for general supplies; \$350,887 for small equipment and one-time supplies, including \$227,600 for replacement and new recruit personal protective equipment, \$17,250 for air cylinders, \$20,594 for carbon monoxide alarms and smoke alarms, and \$85,443 for other miscellaneous equipment; \$185,400 for uniforms; \$262,524 for utilities; \$236,683 for building, software, and general equipment maintenance and rentals; \$172,420 for telephone, data connectivity, postage, printing, and photocopier services; \$88,822 for travel, training and memberships; and \$1,452,116 for vehicle maintenance and fuel.
- Contract Services includes: \$742,619 for payments to volunteer fire departments for contracted fire protection, \$261,785 for medical services, and \$16,771 for a variety of small contract services.
- Transfers to other funds include \$159,320 for state-mandated radio upgrades.
- Other charges include \$5,800 for employee appreciation and an indirect cost allocation of \$127,308 for HazMat operations offset by a \$75,000 allocation of HazMat costs to the Stormwater Fund.

#### **CURRENT REQUESTED, BUT NOT FUNDED**

Below are current operations that, given the limited amount of funding, were requested but not funded in the budget under consideration. The total value of the items requested but not funded for the Fire Department is \$1,064,860, as follows:

- Additional radio equipment and replacements, gas meters, and educational materials
- Additional PT clothes, uniforms, and uniform hardware
- Additional car fire blankets, drones, and replacement recliners for fire stations
- Replacement roof for training tower
- Hazmat positive pressure fan, thermal imaging camera, and forcible entry door replacement
- Pest control, bedbug services, and carpet cleaning for all fire stations
- Maintenance services for equipment and software
- Hazmat Response laptop replacement
- Overtime
- Office Supplies and food
- Video programming and recruitment materials
- Additional training, memberships, and medical services
- Employee appreciation



# Parks, Recreation & Maintenance

#### **DEPARTMENT MISSION**

To provide quality and affordable parks and recreation facilities, to include quality and affordable programs for youth, adults, and citizens with special needs. Additionally, the department places great emphasis on improving the city's appearance and providing quality City-owned buildings and facilities.

# **Program: Facility Management**

General Fund Program Expenditures \$7,445,927 / 42.0 FTEs

#### **Purpose Statement:**

Positively affect the City's image and appearance by providing and maintaining high-quality facilities.

#### **Highlights:**

- Completed roof replacements at College Lakes Recreation Center (gymnasium and small program room), Fascinate U Museum (Old City Hall), Old Fire Station 3, and 539 Bragg Blvd (potential Makers Space location)
- Completed HVAC replacements at City Hall (HRD), Parks & Recreation Administration Buildings (280 and 280A), Massey Hill Recreation Center, and E.E. Miller Recreation Center
- Orange Street School Replaced 1st-floor framing and foundation system in order to preserve the structural integrity of the building. Renovated 1st-floor restrooms, including changes to comply with current ADA requirements. Renovated kitchen to include new cabinets, countertops, and appliances.
- Paved parking lots at Woodrow Park and Hope Park to make the lots ADA-compliant
- Replaced generator and transfer switch for 911 call center
- Installed automatic park gates at Lake Rim Park and Arnette Park
- Completed floor replacement and wall painting throughout the Police Department
- Completed bay door safety sensor upfit on all bay doors at every fire station
- Gilmore Rec existing building Updated kitchen to include new cabinets, countertops, and appliances. Painted the entire building's interior and exterior. Updated fitness room with new flooring and ceiling. Created sensory room. Installed new flooring throughout the building
- Completed LED lighting upgrades at all Fire Stations and Recreation Centers, began LED upgrade at the Police Department

#### **City Goal:**

The City of Fayetteville will be a desirable place to live, work and recreate.

#### **Objective:**

Complete at least 85% of facility maintenance work orders within one month of submission in FY 2025.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of work orders closed within one month of submission	Efficiency	89%	91%	85%
# of completed work orders	Demand	2,042	2,022	2,000

# Program: Grounds and Right-of-Way Maintenance

General Fund Program Expenditures \$3,976,201 / 39.0 FTEs

#### **Purpose Statement:**

The mission of Grounds and Right-of-Way Maintenance is to create a positive community impact by providing clean and well-maintained greenspace throughout Fayetteville and Cumberland County.

#### Highlights:

- Installed the overlook deck at the Bill Crisp Senior Center
- Completed the Gilmore Recreation Center landscape design and installation
- Completed the preliminary design for the Lake Rim pedestrian trail
- Manage the Linear Park Stairs reconstruction project; construction scheduled
- Installation of security gates for restrooms at Freedom Memorial Park
- Facilitated a community partnership with Alpha Kappa Alpha sorority to allow for the planting of trees at the Bill Crisp Senior Center
- Designed and managed the installation of fencing at the Orange Street School
- Completed renovation of 8 pickleball courts at the Rowan Park location
- Facilitated installation of new play units at Tokay Recreation Center Park, and North Street Park
- Installed new Picnic Shelters at North Street and Rowan Parks

#### **City Goal:**

The City of Fayetteville will be a desirable place to live, work, and recreate.

## **Objective:**

To efficiently provide a high level of maintenance services to park sites to ensure a Level 2 standard. Level 2 represents a moderate-level maintenance standard associated with locations that have moderate-to-low-levels of development or visitations that are limited from higher-level maintenance standards due to budget restrictions.

# Parks, Recreation & Maintenance

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of sites that meet level 2 maintenance standards	Effectiveness	190	190	190
# of visits to level 2 sites	Demand	4,940	4,940	4,940

#### **Objective:**

To efficiently provide a high level of maintenance services to recreation centers and athletic fields to ensure a Level 1 standard. Level 1 represents a high-level maintenance standard associated with developed areas, malls, colleges, and university campuses and government grounds.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type			FY 2025 Targets
# of sites that meet Level 1 maintenance standard	Effectiveness	273	273	274
# of visits to level 1 sites	Demand	24,492	24,492	24,544

#### **Objective:**

To provide efficient maintenance to right-of-way at Level 3 standard. Level 3 represents moderately low-level maintenance associated with locations generally away from the public eye, having limited resident visitation, considered as natural areas, or limited from higher level maintenance standards due to budget restrictions.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
# of tons of litter taken to landfill	Workload	1,348	1,500	1,500

# **Program: Parks Administration**

General Fund Program Expenditures \$3,251,573 / 15.0 FTEs

#### **Purpose Statement:**

The mission of the Parks Administration is to create and maintain an effective fiscal year budget, ensure data setup for the department's activity registration and facility reservation system, and facilitate the "Adopt-A" program for streets, sites, special projects, and park amenities.

#### Highlights:

- Projects continue to be completed as a result of the Parks & Recreation Bond referendum. The
  Gilmore Recreation Center (renovation & expansion) opened in October 2023; Senior Center East is
  opening in Spring 2024.
- Managed the operations of Spring Lake Parks & Administration as well as their grant-related improvements.

## **City Goal:**

The City of Fayetteville will be a desirable place to live, work, and recreate.

#### **Objective:**

To efficiently and effectively process office administrative tasks in sales.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of community garden plots sold	Demand	94	94	94
# of shelter rentals processed	Demand	744	778	816

# **Program: Recreation**

General Fund Program Expenditures \$9,356,941 / 72.0 FTEs

#### **Purpose Statement:**

The Mission of the Recreation Program is to enhance quality of life by providing recreational opportunities throughout Fayetteville & Cumberland County.

#### Highlights:

- Established rapport and connectivity with various colleges and universities in an effort to solicit qualified applicants for vacancies
- Participated in Cumberland County Schools Job Fair to solicit qualified part-time staff including lifeguards
- Aquatics facilities were fully staffed with 91 certified lifeguards and avoided the operating deficiency of many other municipalities
- Aquatics staff enacted multiple saves throughout the swim season including 3 critical saves while serving 87,372 patrons over 87 days of operation
- In recognition of the fact that swimming is the only sport that can realistically save a life, Aquatics staff taught water safety and basic swimming skills to 408 children
- Westover Recreation Center opened as an emergency shelter assisting 47 individuals and 7 pets due to a local gas leak
- Multiple recreation centers utilized as voting sites for spring and fall elections

# Parks, Recreation & Maintenance

# **City Goal:**

The City of Fayetteville will be a desirable place to live, work, and recreate.

## **Objective:**

To offer team and individual athletic programs to youth, adults, and senior adults through traditional, non-traditional, and new and innovative programs.

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
key reflormance mulcator (kri)	Туре	Actuals	Estimated	Targets
# of registered athletic program participants	Demand	13,883	14,910	15,655
# of athletic programs offered	Workload	1,304	1,369	1,437
# of youth athletic games scheduled	Workload	3,742	4,016	4,116

# **Objective:**

To provide a wide variety of year round programs and activities.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of registered recreation program participants	Demand	17,803	20,268	21,281
# of recreation programs offered	Workload	1,223	1,284	1,348
# of swimming pool patrons	Demand	78,856	82,267	86,380

# Parks, Recreation and Maintenance Summary

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Parks, Red	creation & Maintenance						
Uses							
100	Personnel Services	10,325,612	10,828,671	13,237,422	15,048,905	14,169,158	14,419,158
200	Operating Expenditures	5,075,745	5,355,273	6,070,094	6,173,600	6,135,444	6,285,444
300	Contract Services	980,278	1,355,946	1,477,983	1,576,971	1,394,491	1,494,491
400	Capital Outlay	767,833	1,231,542	1,172,465	2,852,253	1,411,000	1,411,000
500	Transfers to Other Funds	2,180,843	4,801,082	5,218,497	5,108,973	100,000	100,000
800	Other Charges	349,976	242,005	193,236	829,633	320,549	320,549
To	otal Uses	19,680,287	23,814,520	27,369,696	31,590,335	23,530,642	24,030,642
	Total Parks, Recreation & Maintenance	19,680,287	23,814,520	27,369,696	31,590,335	23,530,642	24,030,642
Jses by S	ervice						
000	None	0	27	0	0	0	(
515	Right-of-Way Maintenance	1,438,657	1,614,865	1,937,394	2,440,199	666,884	1,166,88
602	Parks and Recreation Administration	2,688,240	2,702,241	2,143,813	4,424,800	1,080,124	1,080,12
603	Parks Maintenance	3,896,084	6,297,258	8,480,816	7,603,510	4,714,527	4,714,52
604	Horticulture	501,683	646,193	688,799	788,245	512,453	512,45
605	Athletics	540,067	630,220	794,751	776,455	898,045	898,04
606	Rangers/Parks	548,480	498,985	492,180	646,367	545,202	545,20
607	Museums	292,176	301,494	282,449	394,720	353,134	353,13
608	Aquatics/Pools	198,752	255,311	368,810	551,901	664,390	664,39
609	General Recreation	2,468,546	2,931,016	3,251,449	3,682,549	3,764,386	3,764,38
610	Special Events - City	41,537	370,280	370,976	350,307	349,059	349,05
611	Senior Recreation	160,156	140,094	223,351	542,788	372,156	372,15
612	Youth Council - FCCYC	20,426	21,578	20,472	67,283	49,180	49,18
613	Fayetteville Flyers	2,442	16,168	8,236	13,572	3,700	3,70
651	Non-Program Expenditures	2,795,712	2,786,740	3,366,304	3,658,176	3,655,680	3,655,68
652	County General Recreation	862,602	1,016,726	1,398,469	1,566,866	1,689,477	1,689,47
653	Athletics - County	278,089	379,133	503,347	531,697	532,346	532,34
654	Special Events - County	121,365	113,940	120,547	132,097	135,857	135,85
655	Senior Recreation - County	0	0	0	17	9	
656	Aquatics - County	0	0	0	0	0	
675	Facility Management	2,447,041	2,611,061	2,498,967	2,980,544	2,731,400	2,731,40
702	Cemeteries	153,514	152,949	168,930	183,811	538,076	538,07
703	Urban Forestry	224,717	328,241	249,634	254,431	274,557	274,55
Total	Parks, Recreation & Maintenance	19,680,287	23,814,520	27,369,696	31,590,335	23,530,642	24,030,64
Ises by F	und						
011	General Fund	19,680,287	23,814,520	27,369,696	31,590,335	23,530,642	24,030,642
Total	Parks, Recreation & Maintenance	19,680,287	23,814,520	27,369,696	31,590,335	23,530,642	24,030,642

# Parks, Recreation & Maintenance

#### **BUDGET HIGHLIGHTS**

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Personnel reflects the addition of a Park Ranger position, an unfunded and frozen Site Security Coordinator position, and \$385,579 for the continuation of part-time lifeguards.
- Operating costs consist of \$2,359,860 for utilities and stormwater fees, which includes the addition of one new facility; \$1,520,877 for vehicle fuel and maintenance; \$1,031,148 for supplies items, including \$875,382 for general supplies, \$51,235 for uniforms, and \$40,090 for food; \$64,441 for printing, postage and photocopier services; \$141,317 rental costs, including \$90,000 for the lease of Jordan Soccer Complex and \$10,000 for the Cumberland County Schools Joint Use Agreement; \$69,253 for travel and training and membership, dues and subscriptions; \$16,015 for advertising services; \$922,800 for software, general maintenance, and building maintenance; and \$171,699 for telephone and data connectivity services.
- Other Contract Services budgeted for \$1,494,172 and includes: recreation program instructor services; sports officiating; alarm monitoring; Special Events including the New Year's celebration, Juneteenth, and July 4<sup>th</sup>; lot cleaning; summer camp excursions; portable toilets; county landfill fees; dumpster service; enhancing littering awareness and education; credit card fees; various sports contracts; ID badge readers; background checks; Lake Rim walking trail resurfacing; and a variety of smaller and miscellaneous contracted services.
- Capital includes \$2,453,633 for vehicle and equipment replacements.
- Transfers to Other Funds include \$100,000 to be set aside for the capital funding plan.
- Debt Service reflects capital and interest payments on parks and recreation general obligation bonds.
- Other Charges include \$75,000 in funding for the Arts Council, \$48,000 for Friends of the Park, \$56,250 for the Airborne and Special Operations Museum, an indirect cost allocation to the county recreation district of \$61,800, and \$50,000 in projected expenditures contingent upon receipt of donations.
- Cost redistributions to the District budgeted at \$746,074 and includes Blue Street Senior Center, Chalmers Pool, Gilmore Therapeutic Recreation Center, Tokay Fitness Center, Westover Pool, Bates Pool, Lake Rim Pool, Senior West Center, and Senior East Center.
- Non-program expenditures consist of \$20,196 for retiree benefits for former district employees.
- General Fund Functional Revenues primarily reflect participant fees and rental fees for parks and recreation centers, recreation tax proceeds from the County and Eastover, and payments for contracted maintenance services for the North Carolina Department of Transportation, the ASOM, and the Airport and Transit departments.
- This budget includes \$5,124,950 for the County Parks and Recreation District; funded by \$4,402,657 of District and Eastover recreation tax proceeds, \$721,293 of participant and facility rental fees, and \$1,000 of investment income.
- \$500,000 added by the Council to fund Right-of-Way and litter pick-up services.

#### **CURRENT REQUESTED, BUT NOT FUNDED**

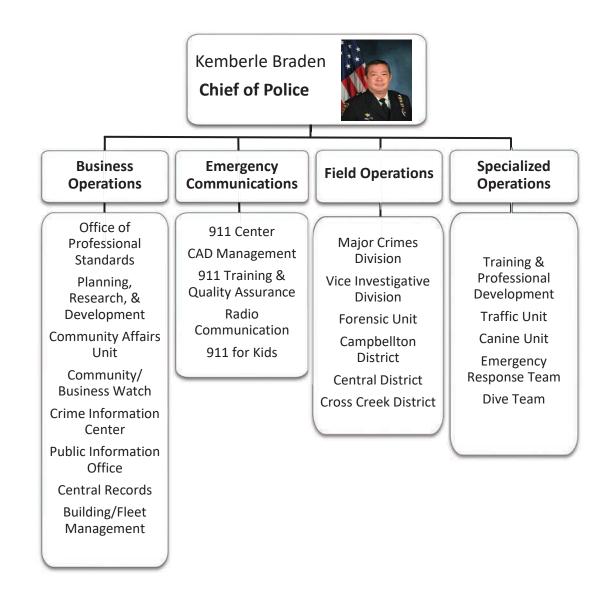
Below are current operations requested but not funded in the budget, given the limited amount of funding. The total value of the requested but not funded for Parks, Recreation & Maintenance is \$1,150,943, as follows:

- Parks Division 33% Supply Reduction: Basic Needs Mulch, Fertilizer, Fuel, and Chemicals: \$204,895
- 50% of Overtime: \$40,850
- Right of Way Services beyond the NCDOT Contract
  - o Right of Way Temporary Services Additional Crews
  - o Right of Way Services Litter Crew and Mowing: \$130,953
  - o Right of Way Services: \$490,059
  - Parks Division Temporary Services Seasonal Mowing Crews: \$284,186

## NEW INITIATIVES REQUESTED, BUT NOT FUNDED

Below are new initiatives requested but not funded in the budget, given the limited amount of funding. The total value of the requested but not funded for Parks, Recreation & Maintenance is \$36,825, as follows:

- Downtown Christmas Decorations
- COF Christmas Float



## **DEPARTMENT MISSION**

The Fayetteville Police Department is dedicated to improving the quality of life by creating a safe and secure environment for the citizens we serve. We will always act with integrity to reduce crime, create partnerships, and build trust, while treating everyone with respect, compassion and fairness.

## **Program: Business Operations**

General Fund Program Expenditures: \$5,174,961 / 41.5 FTEs

#### **Purpose Statement:**

The Office of the Chief is responsible for providing business operations support to the Chief of Police, while effectively managing the Office of Professional Standards, Community Affairs Unit, Legal Division, Planning, Research and Development, and the Crime Information Unit. The Community Affairs Unit is the direct link between the Chief of Police and the citizens of the City of Fayetteville. This unit provides an avenue to report all vital information from the Fayetteville Police Department directly to the public. The Planning, Research, and Development Unit manages awarded grants and the department's budget, and works collaboratively with various City departments and external agencies. The Office of Professional Standards supports the mission and core beliefs of the Fayetteville Police Department and is dedicated to protecting the integrity of the department by ensuring adherence to ethical standards, performance criteria, and commitment to public service. The Office of Professional Standards is also responsible for recruiting the most qualified candidates to become officers for the Fayetteville Police Department.

## Highlights:

As it pertains to the number of data tips, that information is only restored in 90-day increments as
per the General Statute. The numbers viewed are a 90-day average and multiplied by 4 to represent
quarters. This program has been a tremendous help in identifying and apprehending
violators/suspects.

## **City Goal:**

The City of Fayetteville will be a safe and secure community.

#### **Objective:**

To provide a professional well-trained workforce to assist overall departmental operations.

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of female officers hired	Effectiveness	5	9	10
# of lateral recruits hired	Effectiveness	2	5	7
% of BLET graduation rate	Efficiency	71%	75%	85%

## **Police**

## **Objective:**

To provide access to resources to reduce the number of calls for service.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals		FY 2025 Targets
# of homeless contacts by Homeless Coordinator established in 2022	Workload	976	1,374	1,500
# of mental health contacts by Mental Health Community Liaison established in 2022	Workload	519	815	850

## **Objective:**

To maintain and enhance the efficiency of our departmental data management systems.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
Rey Ferrormance mulcator (RFI)	Туре	Actuals	Estimated	Targets
# of data tips directly related to LPR cameras	Effectiveness	160,264	172,254	225,000

## **Program: Emergency Communications**

General Fund Program Expenditures: \$6,483,119 / 60.7 FTEs

Emergency Telephone System Fund Program Expenditures: \$495,677 / 1.3 FTEs

#### **Purpose Statement:**

Emergency Communications provides communication support to law enforcement, fire, and emergency medical services (EMS) agencies in delivering the most appropriate, timely, and safe response to calls for service from citizens.

#### Highlights:

• The department's dispatch center is nationally accredited through the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) and accredited through the International Academy of Emergency Dispatch.

## **City Goal:**

The City of Fayetteville will be a safe and secure community.

## **Objective:**

Provide a professional well-trained workforce to assist overall departmental operations.

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
Rey Ferrormance mulcator (RFI)	Туре	Actuals	Estimated	Targets
# of training hours completed per NC Dept. of Justice requirements per calendar year	Effectiveness	41	10	20
# of staff with specialized certifications	Effectiveness	50	52	63
# of CALEA deficiencies	Efficiency	0	0	0

## **Objective:**

Provided access to resources to reduce the number of calls for service.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of calls referred	Demand	3.592	3,460	3,500
# of calls transferred	Demand	585	550	550

## **Objective:**

To maintain and enhance the efficiency of our departmental data management systems.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
# of quality assurance checks conducted	Workload	2,701	3,234	3,234

**Program: Field Operations** 

General Fund Program Expenditures: \$35,405,114 / 372.5 FTEs

## **Purpose Statement:**

The Field Operations Bureau is the largest and most visible of the department's bureaus. The Field Operations Bureau has the responsibility of providing police services to the public. The Field Operations Bureau encompasses both the Patrol Operation Division and the Investigation Division. Patrol Operations is the largest and most visible division in the Fayetteville Police Department, overseeing the majority of the department's uniformed officers on patrol and is responsible for conducting police responses to emergency and non-emergency calls for service. Investigations has the responsibility for conducting all criminal investigations, protecting life and property, preparing incident reports, providing proactive patrols, and special assignments. Investigations conducts a large volume of cases each year, ranging from solving homicides and serious assaults, investigating robbery and burglary patterns,

## **Police**

reducing organized auto theft, locating and apprehending suspects, dismantling narcotics operations, and breaking up gang and crew activities.

## Highlights:

• We recently partnered with the Phoenix Center in order to better assist victims. This partnership provides us with resources that will aid victims in our community by providing an array of options that best suit their needs.

## **City Goal:**

The City of Fayetteville will be a safe and secure community.

## **Objective:**

To maintain a clearance rate for high-risk criminal activity at or above the FBI national average.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of gang validations	Workload	200	132	150
# of crime prevention safety briefings	Workload	31	34	39
# of repeat offenders apprehended	Workload	5,380	5,500	5,700

## **Objective:**

To decrease the number of times officers respond to a particular address by more than 5% per year in 2025.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of public education events	Workload	5	3	5
# of community watch group meetings	Workload	289	198	205

## **Objective:**

To increase referrals for nonpolice-related calls for service to outside entities by 10%.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
# of referrals to outside entities (DSS, civil process, magistrate, etc.)	Workload	271	200	220

#### **Objective:**

To maintain and enhance the efficiency of our departmental data management system.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of shot spotter calls responded to that were not officially called into 911 dispatch.	Demand	N/A	N/A	85%

**Program: Specialized Operations** 

General Fund Program Expenditures: \$18,168,760 / 91.5 FTEs

## **Purpose Statement:**

The Specialized Operations Bureau is entrusted with providing logistical and technical support to all units of the Fayetteville Police Department. The bureau consists of the Communications Division, Technical Support, Community Resource Division, Fleet Services Unit, Property and Evidence Unit, specially trained units such as canine, motorcycles, special events management, crisis negotiations, downtown and park patrol, civil emergency management, crash reconstruction, the Emergency Response Team, the Police Activities League, and the Urban Search and Rescue Unit. The bureau has overall responsibility for the Police Department's Incident Command System (ICS) and is fully National Incident Management System (NIMS) compliant.

## Highlights:

- The K9 Unit now has a Certified Master trainer within it. We have also purchased 5 new K9s since November 2023.
- Our department mandated training for the entire department on "Patrol techniques and De-Escalation." The training consists of encountering subjects in buildings, vehicles and open-air encounters. The training is rooted in de-escalation options to mitigate situations that otherwise, could end differently.

#### **City Goal:**

The City of Fayetteville will be a safe and secure community.

#### **Objective:**

Provide professional well-trained specialized units to assist overall departmental operations.

# **Police**

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of specialized unit training hours completed	Effectiveness	10,721	6,580	7,000
# of employees trained	Workload	352	352	352
# of new sworn employees promoted and attended new supervisory orientation	Effectiveness	0	12	6
# of sworn officers taking training related to use of force	Effectiveness	352	352	352
# of sworn officers involved in injury investigations	Effectiveness	23	19	0

## Objective:

Provide resources to reduce the number of calls for service related to specialized populations.

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
Rey Performance mulcator (RPI)	Туре	Actuals	Estimated	Targets
% of sworn employees CIT trained	Effectiveness	20%	22%	25%

# **Police Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
<i>Police</i> Uses							
100	Personnel Services	43,050,579	46,424,361	49,172,778	53,041,209	55,214,267	56,596,675
200	Operating Expenditures	7,510,616	7,760,865	7,911,334	7,905,557	7,163,666	7,163,666
300	Contract Services	581,997	812,808	792,592	889,085	618,640	618,640
400	Capital Outlay	1,987,024	4,558,668	2,172,927	7,094,487	2,701,784	698,284
500	Transfers to Other Funds	12,023	214,111	284,302	80,836	521,296	521,296
800	Other Charges	141,867	145,203	100,840	686,192	129,070	129,070
To	otal Uses	53,284,107	59,916,017	60,434,774	69,697,366	66,348,723	65,727,631
	Total Police	53,284,107	59,916,017	60,434,774	69,697,366	66,348,723	65,727,631
Uses by S	ervice						
000	None	0	0	0	0	0	0
301	Revenue Function - Public Safety	0	298	0	0	0	0
302	Emergency Communications	3,955,248	4,599,578	5,045,545	6,032,158	6,483,119	6,483,119
303	PSAP Operations	803,907	458,272	459,872	1,569,746	495,677	495,677
304	Police Business Operations	4,194,895	5,480,275	5,751,311	5,379,999	5,174,961	5,174,961
306	Forensic Unit	1,292,486	1,435,277	1,523,662	1,578,527	1,713,534	1,713,534
307	Patrol & Investigations	24,301,713	26,966,217	27,963,185	33,778,907	23,569,641	23,152,049
308	Special Investigations	5,228,175	5,054,412	4,739,249	5,588,911	6,546,387	6,456,887
309	Major Crimes Division	4,049,179	4,194,969	4,304,101	4,573,505	4,082,644	4,082,644
310	Confidential Funds - NVSU	100,000	100,000	75,000	100,000	100,000	100,000
312	Specialized Services Bureau	6,180,153	8,135,205	8,205,402	8,445,377	16,326,971	16,212,971
313	Specialized Support Bureau	3,120,067	3,446,601	2,333,238	2,601,360	1,810,193	1,810,193
314	Police Activities League	58,221	44,913	34,210	48,876	45,596	45,596
315	Donated Funds	64	0	0	0	0	0
Total	Police	53,284,107	59,916,017	60,434,774	69,697,366	66,348,723	65,727,631
Uses by F	und						
011	General Fund	52,480,200	59,457,745	59,974,902	68,127,620	65,853,046	65,231,954
022	E-911	803,907	458,272	459,872	1,569,746	495,677	495,677
Total	Police	53,284,107	59,916,017	60,434,774	69,697,366	66,348,723	65,727,631

## **Police**

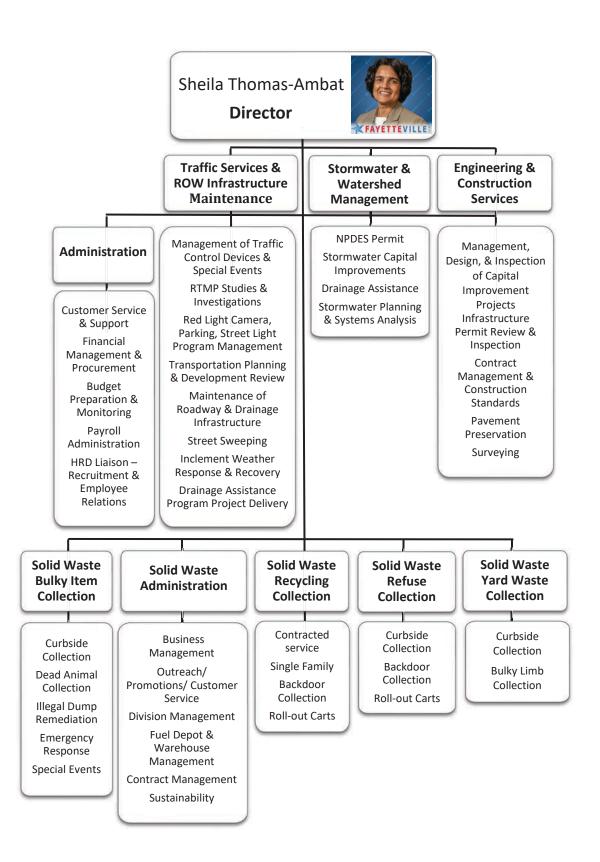
#### **BUDGET HIGHLIGHTS**

- Sworn Officer and Telecommunicator pay scales will increase to align with current market rates.
- Step employees will receive a step increase to align with years of service.
- All other employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating includes \$2,482,506 for vehicle maintenance and fuel; \$1,337,555 for various maintenance, licensing and repair expenditures, including \$321,707 for RMS systems, \$100,000 for camera software, \$147,606 for camera replacements and maintenance, \$361,575 for replacement and maintenance on communication equipment, and \$109,390 for data retrieval; \$395,304 for general supplies and food; \$385,448 for uniforms; \$1,176,500 for utilities and communications; \$107,958 for travel, training, and memberships; and \$927,094 for insurance, and facility and tower space rent.
- Contract Services include \$80,389 for street naming and addressing services, \$25,000 for location monitoring bracelets, \$25,000 for services provided by the Child Advocacy Center, \$40,000 for towing services, \$5,000 for pre-employment screenings, \$21,885 for records storage and shredding, \$28,735 for accreditation services, \$321,504 for a variety of other small contracted services, and \$60,000 for medical services.
- Transfers to Other Funds include \$162,001 for public safety camera improvements and \$359,295 for TDMA radio upgrades.
- Other Charges include \$100,000 for confidential/evidence funds, \$3,000 to support CrimeStoppers, \$10,515 for employee appreciation, and \$15,481 for community relations activities.

## **CURRENT REQUESTED, BUT NOT FUNDED**

Below are current operations that, given the limited amount of funding, were requested but not funded in the budget under consideration. The total value of the items requested but not funded for the Police Department is \$4,932,448, as follows:

- Fleet Replacements
- Overtime



## **DEPARTMENT MISSION**

The Public Service Department is dedicated to quality and cost effective strategies, programs, and projects that enhance the safety, welfare and livability of the community by providing and managing infrastructure and services for transportation and maintenance, engineering and development, stormwater, solid waste and real estate.

## **Program: Engineering & Construction Services**

General Fund Program Expenditures: \$7,297,252 / 23.6 FTEs

## **Purpose Statement:**

To provide effective and efficient technical support to City departments, agencies, and citizens that ensures the construction, development, and inspections of public infrastructure that supports and fosters public safety, responsible development and quality of life.

## Highlights:

- The City of Fayetteville continues to expend the \$4.3 million dollars of Direct Grant Funding for Pedestrian Safety Improvements in the State Budget. The funding accelerated numerous planned projects from the CIP. Completed projects include the McPherson Church Road Sidewalk, Yadkin Phase I, Pamalee Drive Sidewalk, Scotland Drive Sidewalk, Ann Street Sidewalk, and ADA Ramps. Current construction includes the Yadkin Phase II & III Sidewalk, Person Street Roundabout, and Blanton Road Roadway Project. Design for the Morganton Road Sidewalk has also begun.
- Provided construction inspections for a total of 12,209 linear feet of sidewalk for commercial/private developments, including driveways; completed and closed out 20 sites. Project Bronco installed 4,826 linear feet of the total under their project.
- The City Council approved 8 million in GO Bond funding for Public Infrastructure Improvements "Sidewalk". \$2 million of the GO Bond funding has been appropriated in FY24. Projects in design include Old Wilmington Road sidewalk, Rosehill Road at Mulranny Drive sidewalk, Morganton Road near Walgreens sidewalk, Fort Bragg Road sidewalk, Mason & Ray Ave. sidewalk.
- Additional projects from CIP and TAP Grant Funding were also completed to include Hope Mills Road sidewalk (NCDOT). Additional projects under construction include Rosehill Road sidewalk (NCDOT).
- Staff has completed infrastructure permit review for 37 new submittals and 41 resubmittals in an average of five calendar days or less from receipt of application submittal.
- Completed application/plan reviews for seven encroachment agreements for underground fiber optic installation. Completed 100% of the reviews within 10 days after receipt of submittal.
- Reviewed and signed three final subdivision plats for recording; reviewed nine Private Subdivisions/Developments.
- Reviewed nine Stormwater easement plats.
- Processed 14 temporary encroachment permits and 1 excavation permit for various construction activities in and around the downtown area.
- Issued 10 construction permits to MetroNet (fiber optic network) to install underground fiber for special projects.
- Provided project management and completed the third and fourth contracts for the Bridge
   Preservation program, and made priority repairs for bridges on Blue St., Campbell Ave., Cool Spring

- St., Forest Hills Dr., Hawley Ln., Langdon St., Maiden Ln., Ray Ave., Washington St., Winslow St., and Weiss Ave.
- Participated with PWC in project management and construction of Annexation Areas 32E Section 1 and 26. Continue to participate with PWC during design for Areas 27, 30-3, 32 and 32-2.
- In fiscal year 2024, the pavement preservation program implemented 3 major pavement treatments. The treatments consist of micro-surfacing, slurry, and traditional hot mix asphalt. The pavement treatments are selected based on the Pavement Condition Index of each street. The City executed contracts to micro-surface 10.5 miles (48 streets) and slurry 13.8 miles (60 streets) for a total of 24.3 miles. The City also plans to execute contracts to resurface 33.92 miles (136 streets) using traditional resurfacing methods. The projects using the traditional resurface method were funded by both the Powell Bill and the Public Infrastructure GO Bond.
- Successfully completed the 2023 Power Bill statement for the maintenance of city streets. The
  contract of Pavement Condition and Roadway Asset Survey project is initiated to collect the
  pavement condition of the entire City Street network (751 miles). In this project, the pavement
  condition of each street will be assessed and a new platform, PAVER, to manage street maintenance
  will be implemented. Collection of right-of-way assets is another part of this contract.
- Staff has continuously monitored pavement conditions and assessed street pavements by field
  inspections and evaluating PCI data to provide appropriate recommendations for enhancing the
  pavement condition of streets and addressing requests received from the City Manager's office,
  Council members, and Citizens.
- Contract Coordinator successfully completed approximately 34 contracts using the new EJCDC contracts. The contracts consisted of various types of construction to include 2 resurfacing, 2 alternate resurfacing pavement treatments, sidewalks, storm drain projects, the Person Street round-about, parking lots, and yearly service contracts.
- Completed downtown streetscape improvements. Removing the old brick and replacing it with new brick and a concrete base along the north side of Old Street and the west side of Anderson Street.
   The project was funded with ARPA funds.
- For fiscal year 2024, the parking lot maintenance program resurfaced and completed Lake Rim Rec. Center, Lamon Street Park, and Walker Spivey Rec. Center.

#### **City Goal:**

The City of Fayetteville will work to invest in today for the prosperity of tomorrow.

#### **Objective:**

To develop high-quality public infrastructure through comprehensive design and construction, using industry-standard best management practices.

## **Public Services**

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of appropriated funding expended on an annual basis for all CIP projects	Effectiveness	86%	90%	90%
% of appropriated funding expended on bridge maintenance	Effectiveness	72.00%	45%	90%
# of public projects under design per FTE	Workload	3	3.25	5
% of streets at a PCI of 75 or greater	Efficiency	55%	59%	60%
# of miles of roadway resurfaced and alternate pavement preservation techniques applied	Workload	44.6	42.8	35
# of linear feet of sidewalk constructed through City and private development projects	Workload	48135	25000	15000

## **Objective:**

To provide efficient engineering development, plan, review and inspection services to community and government stakeholders.

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
% of infrastructure permit reviews completed within 20 days	Efficiency	100%	100%	100%

## Objective:

To ensure the protection and development of public infrastructure through comprehensive inspection services using industry-standard best management practices.

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of active development projects under construction per FTE	Workload	8.3	10.4	7
# of final construction inspections for all newly released SCMs for all Public and Private developments within the City (not to include NPDES inspections)	Workload	25	14	25
# of performance security release inspections for all SCMs at the conclusion of their warranty period	Workload	17	13	10
# of development project inspections per FTE	Workload	35.4	35	40
# of encroachment agreements into ROW	Workload	11	20	10
# of public projects under construction per FTE	Workload	1.6	1.5	2.5
# of street cuts/degradations inspected	Workload	376	376	300

## **Program: Solid Waste**

Solid Waste Yard Waste Program Expenditures: \$4,441,884 / 22.0 FTEs
Solid Waste Refuse Collection Program Expenditures: \$7,708,097 / 27.0 FTEs
Solid Waste Recycling Collection Program Expenditures: \$3,764,249 / 1.0 FTEs
Solid Waste Bulky Item Collection Program Expenditures: \$2,277,549 / 20.0 FTEs
Solid Waste Administration Program Expenditures: \$1,331,339 / 11.45 FTEs

#### **Purpose Statement:**

To provide excellent, effective, and efficient Solid Waste services for the residents of the City of Fayetteville.

#### Highlights:

- The Solid Waste Division maintained a collection accuracy of better than 99%.
- Collected from 63,973 residents.
- Completed 49,018 service requests for solid waste-related services.
- Completed 8,653 work orders for solid waste-related services.
- Waste Management is on track to collect 9,675 tons of recycling from single-family residences and City-owned facilities in FY 2024.
- Solid Waste (SW) continued every other week's bulky collection and every other week's limb
  collection to maintain efficiencies and improve on customer expectations. Has proven to be more
  efficient than scheduled services. Bulky and Limb collections averaged approximately 325 stops a
  day.
- Implemented Solid Waste ordinance revisions (Chapter 22).
- Maintained data-driven spreadsheets for limb/bulky collections and the Vehicle Mega report.
- Removal and prevention of Illegal Dumping; RAPID team increased from two to seven.
- Solid Waste approved for SW Senior Fleet Technician.

## **City Goal:**

The City of Fayetteville will work to invest in today for the prosperity and preservation of tomorrow.

#### Objective:

To provide excellent Solid Waste collection services throughout the city.

# **Public Services**

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of annual household and yard waste collection	Efficiency	99.97%	99.97%	99.97%
% of bi-weekly bulky and limb collection	Efficiency	99.97%	99.97%	99.97%
% of closed SR/WO in CityWorks within 30 days	Efficiency	87.75%	90%	89%
% of NOVs closed by RAPID within 30 days	Efficiency	72.96%	80%	99%
# of household, yard waste, and recycling collection points serviced	Workload	63,755	63,973	64,500
# of collection points for bulky serviced	Workload	63,755	63,973	64,500
# of collection points for limb serviced	Workload	63,755	63,973	64,500
Household waste tonnage per FY	Workload	54,127	51,333	65,000
Recycling waste tonnage per FY	Workload	9,216	9,047	10,000
Yard waste tonnage per FY	Workload	9,298	9,794	12,000
Bulky waste tonnage per FY	Workload	3,021	2,837	4,000
Limb tonnage per FY	Workload	5,659	3,771	6,000
Average collection cost per ton of household waste (\$)	Efficiency	53.39	1.41	53.74
Average collection cost per ton of recycling (\$)	Efficiency	182.37	223.51	245.2
Average collection cost per ton of yard waste (\$)	Efficiency	11.68	10.6	17.6
Average collection cost per ton of bulky (\$)	Efficiency	31.52	18.49	29.19

## Objective:

To divert recyclable materials from the household solid waste stream.

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
Rey Feriorillance indicator (RFI)	Туре	Actuals	Estimated	Targets
% of diverted materials per Annual Report	Effectiveness	29%	29%	40%
# of neighborhoods provided with Solid Waste PR and education annually	Workload	6	2	10
# of miscellaneous groups provided with Solid Waste PR and education annually, i.e. churches, schools, etc.	Workload	5	3	4

## **Program: Stormwater & Watershed Management**

Stormwater Fund Program Expenditures: \$7,677,167 / 47.6 FTEs

## **Purpose Statement:**

To provide resilient stormwater infrastructure, promote water quality and alleviate flooding to ensure a safe and healthy community while protecting the environment and valuable resources, for a sustainable community.

## Highlights:

- Staff maintained compliance with the City's National Pollutant Discharge Elimination System (NPDES) MS4 stormwater discharge permit. Staff worked with NCDEQ on renewing its permit and updating its Stormwater Management Plan.
- Staff continued implementation of the public outreach portion of the NPDES permit through various means of advertising and engagement. Staff continued to place an emphasis on outreach through pushing informational material out via social media and by developing and offering virtual lessons.
- Staff continued with its promotion of the Flood Awareness Program, which will be used to provide
  citizens with flooding prevention resources. The Flood Awareness Program was promoted through
  billboard advertising, radio, and social media. The webpage incorporates resources and maps for
  citizens to utilize for local resources on how to stay safe during large weather events.
- Stormwater inspectors conducted twelve National Pollutant Discharge Elimination System (NPDES) industrial facility inspections with no cited Notice of Violations (NOVs) and 313 restaurant facility inspections with 99% of facilities found to be compliant. The 1% of non-compliant restaurant facilities completed all corrective actions within seven days. Staff projects a total of 24 industrial facility inspections and 509 restaurant facility inspections by the end of the fiscal year.
- 157 stormwater outfalls have been inspected with a projected 275 total inspections to be completed by the end of the fiscal year.
- Staff also collected 1838 water quality samples with a projected 2,200 total samples to be completed by the end of the fiscal year.
- A post-construction SCM inspections program has been established and staff are in the process of
  inspecting approximately 340 SCMs in the post-construction phase. 15 private SCMs have been
  inspected, with a projected 27 city-maintained SCMs to be completed as well as several more
  private SCMs, as contact is made with property owners.
- Staff conducted site inspections for 24 sites in support of the Drainage Assistance Program (DAP) and prepared reports.
- Nine eligible DAP projects have completed construction, and 8 projects have been designed, managed or are currently under design by staff.
- Staff updated and maintained a DAP GIS database to assist in tracking projects.
- Staff collaborated with our federal partner USGS to install an additional stream gage with co-located precipitation gage (Beaver Creek at Cumberland County), reviewed locations for 2 future USGS stream and precipitation gages and modified the Joint Funding Agreement to install and maintain those new gages.
- Staff collaborated with NC Emergency Management (NCEM) to enter into a Memorandum of Agreement for NCEM to adopt the three existing low-cost sensors. Staff continued periodic review of data uploads and general maintenance.

## **Public Services**

- Staff managed the Watershed Management Plan program, which in FY24 resulted in finalizing QC review of stormwater infrastructure assets and stream assessment surveys for 6 watersheds: Buckhead, Stewarts, Little Rockfish 2, Cape Fear 1, and Beaver Creek 1.
- Staff managed the Watershed Master Plan Program Manager contract, as well as seven
  Watershed Study contracts (Phase I: Beaver Creek 1, Beaver Creek 2, Buckhead, and Phase II: Bones,
  Carvers, Cross Creek, Blounts), GARR analysis contracts, Technical Model Maintenance, and FIMAN
  Flood Inundation libraries for Blounts and Beaver Creek at Cumberland gages.
- Staff provided technical and review support to all aspects of the Program and deliverables generated (including unique deliverables such as the GARR analysis, Flood Inundation libraries, Technical Model Maintenance, and dam evaluations).
- Staff reviewed and provided input to NCEM on the draft preliminary FEMA flood maps.
- Staff reviewed and vetted proposed solutions that were developed as part of the Watershed Master
  Plan studies and presented to Council proposed solutions from Blounts, and Cross Creek to seek
  grant funding (Russell Person Street Bridge Replacement and Stream Restoration, and Rose Lake)
  and consider further evaluation (Cross Creek Channel Improvement).
- Staff vetted and presented to the Council proposed solutions from five watershed studies (Cross Creek, Bones, Carvers, Beaver Creek 2, and Little Rockfish 1), and finalized the Blounts Watershed Study.
- Staff presented to the Council final deliverables from Blounts, Rockfish Creek, Cape Fear 2, Beaver Creek 3, and Little Cross Creek.
- Staff managed and reviewed deliverables for dam analyses, including Rose Lake and Lake Walter as well as other dams evaluated as part of the watershed studies.
- Staff finalized the stormwater geodatabase, tested with CityWorks, and housed the official version on the SDE so that updates can be made and stormwater as-builts can be entered.
- Staff collaborated with NC DOT by sharing proposed solutions developed on DOT right of way, and beginning the conversation about potential partnerships in coordinating solutions and seeking grant funding.
- Staff collaborated with Economic Development by sharing proposed solutions that have been developed for the Murchison Choice Neighborhood.
- Staff worked with NOAA and ASFPM to promote the watershed program through the U.S. Climate Resilience Toolkit, and the ASFPM Insider international newsletter. Staff also worked with AutoDesk on an article that has also received international attention.
- Staff worked with APWA to develop a training module for a stormwater certification.
- Staff presented on the watershed program at the AutoDesk conference.
- Staff served as Stormwater Management Track abstract reviewer for the 2024 ASFPM conference.
- Staff gave two presentations at the local NC Association of Floodplain Managers conference in May: (1) Win-Win! Partnerships for Flood Warning, a talk on the collaborations involved in collecting and using data for modeling and design as well as for the state's Flood Inundation Mapping and Alert Network (FIMAN), and (2) City of Fayetteville Citywide Watershed Modeling Effort to Build a Stormwater Flood Mitigation CIP Program, a presentation on the in-house modeling challenges and solutions. Staff also presented to the local Professional Engineers of NC on the program.
- Staff oversaw the completion of construction for all Federal Emergency Management Assistance (FEMA) funded Hurricane Matthew Recovery projects.
- The City was awarded Phase II of a FEMA hazard mitigation grant for Neville St. drainage improvements totaling approximately \$991,734. The City was awarded Phase I of a FEMA BRIC grant for Wayland Drive drainage improvements totaling approximately \$479,000. Phase II of the grant to fund construction is anticipated in 2025.

• Staff has managed the ongoing design and construction of fifteen stormwater capital improvement projects (CIP) with an estimated construction value of approximately \$64M.

## **City Goal:**

The City of Fayetteville will work to invest in today for the prosperity and preservation of tomorrow.

## **Objective:**

To protect water quality by managing the City's NPDES Municipal Stormwater Permit and Program.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of targeted audience for the scheduled public outreach programs per quarter	Effectiveness	70%	70%	70%
% of Stormwater Hotline calls responded to within one business day	Efficiency	100%	100%	80%
% of the targeted audience reached utilizing Flood Awareness Campaign to increase public knowledge of flooding to protect lives and property	Effectiveness	70%	70%	70%
% of completed scheduled inspections quarterly	Efficiency	80.00%	82%	90%
% of provided responses to communicated incidents and complaints of illicit discharges within 72 hours	Efficiency	100%	100%	90%

## **Objective:**

Develop high-quality stormwater capital projects to promote resiliency and provide a sustainable community.

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of identified projects with an appropriated budget	Demand	100%	100%	100%
Target a running biennial average of \$5 million in completed Stormwater infrastructure projects	Effectiveness	6,562,840	6,000,000	5,000,000
% of funded projects on schedule per FY	Efficiency	85%	90%	90%
% of leverage grant funding to supplement 10% of annual project funding to expand the number of projects constructed by 25% on an annual basis	Efficiency	26%	56%	10%
% of design projects that meet or exceed required levels of service for 90% of individual project limits	Efficiency	100%	100%	90%

## **Public Services**

## **Objective:**

To provide single-family residential property owners with assistance in repairing stormwater-related issues located outside of City maintained rights-of-way.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of completed initial site investigations within 72 hours of receipt of application	Efficiency	100%	100%	90%
% of completed DAP projects within 6 months of SWAB approval	Efficiency	50%	50%	50%

## Objective:

To build future forward tools and collect stormwater system data.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
()	Туре	Actuals	Estimated	Targets
% of City Acres Surveyed - Cumulative	Efficiency	17.1%	20.8%	30.8%

## **Objective:**

To identify proposed solutions and prioritize for CIP.

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of watersheds with proposed solutions - cumulative	Effectiveness	5	9	13
# of new watersheds being modeled	Workload	4	2	3

## Program: Traffic Services and RoW Infrastructure Maintenance

General Fund Program Expenditures: \$5,668,483 / 46.6 FTEs Stormwater Fund Program Expenditures: \$6,071,408 / 8.0 FTEs

Parking Fund Expenditures: \$1,098,509 / 0 FTEs

## **Purpose Statement:**

The Traffic Services and RoW Infrastructure and Maintenance Program provides reliable and exceptional transportation services, programs, and right-of-way infrastructure maintenance.

## Highlights:

- Inspected 33 city-signalized intersections & 208 NCDOT-signalized intersections in FY 2023. The city received reimbursement from NCDOT for a preventative maintenance inspection.
- Responded to 67 emergency after-hour calls within 2 hours.
- Received 72 signal timing requests in FY 2023.
- Completed 1650 work orders in FY 2023.
- Intersection Improvements consisted of ADA pedestrian signalization improvements at four intersections.
- Three of these intersections also required concrete improvements to make the intersections ADA-compliant.
- Multi-use lines were completed on 10.4 miles of roadway before the contractor defaulted on the service contract resulting in 69% expenditure of ARPA funding based on annual allocation over four years. Thoroughfare Street Lighting was completed on Hoke Loop Road, between US 401 Raeford Road and Cliffdale Road (2.45 miles).

## **City Goal:**

The City of Fayetteville will work to invest in today for the prosperity and preservation of tomorrow.

#### **Objective:**

To provide timely response to traffic asset maintenance.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of traffic signal equipment inspected twice annually	Workload	100%	100%	100%
% of emergency calls responded to within 2 hours	Efficiency	100%	100%	100%
% of signal timing requests investigated and responded to in 1 day	Efficiency	99%	93%	90%
% of signs and markings work orders completed within 5 working days	Efficiency	90.83%	90%	90%

## **Objective:**

To provide infrastructure maintenance in accordance with appropriate schedules.

# **Public Services**

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
Sweep City streets four times per year	Workload	4	4	4
Sweep NCDOT streets six times per year	Workload	4	4	4
# of linear feet of open conveyances repaired, maintained and inspected	Workload	40,399	31,000	32,000
# of linear feet of closed-circuit television inspection of closed conveyances	Workload	49,328	1,650	1,800
# of tons of asphalt placed for potholes and street repairs	Workload	590	524	550

## Objective:

To complete infrastructure improvement projects within appropriate schedules.

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of Intersection Improvement, Multi-Use Lines and Thoroughfare Street Light Projects completed within the funded FY	Effectiveness	90%	100%	100%
% of constructed SPOT projects within agreed upon schedule	Effectiveness	90%	100%	90%
% of constructed DAP projects within written agreed upon schedule	Effectiveness	90%	90%	80%

# **Public Services Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Public Ser	vices						
Uses							
100	Personnel Services	11,910,605	12,396,366	13,718,223	16,104,469	16,993,344	16,993,344
200	Operating Expenditures	6,147,490	9,366,529	7,022,333	7,336,957	6,653,538	6,653,538
300	Contract Services	5,287,321	5,500,264	4,976,309	6,251,755	6,344,798	6,344,798
400	Capital Outlay	840,267	3,417,190	3,087,576	3,436,498	3,266,009	3,266,009
500	Transfers to Other Funds	14,228,655	13,439,845	14,550,725	16,603,481	10,425,764	10,800,764
700	Debt Service	214,309	274,955	254,235	2,137,655	1,983,761	1,983,761
800	Other Charges	3,987,628	1,280,328	1,253,732	1,373,798	1,293,723	1,293,723
801	Annexation Payments	4,361	3,008	2,416	3,859	0	0
To	otal Uses	42,620,636	45,678,484	44,865,548	53,248,472	46,960,937	47,335,937
	Total Public Services	42,620,636	45,678,484	44,865,548	53,248,472	46,960,937	47,335,937
Jses by S	ervice						
000	None	0	0	1,855	0	0	0
230	Real Estate	0	0	0	0	0	C
503	Construction Management	3,297,790	3,218,551	1,403,494	2,013,629	1,243,214	1,243,214
504	Pavement Preservation	4,353,673	6,981,903	5,003,508	7,560,329	5,113,754	5,113,754
505	Engineering Administration	722,514	777,641	713,881	1,063,166	940,284	940,284
506	Street Maintenance	2,653,226	3,489,070	3,019,082	3,165,687	2,715,943	2,715,943
508	Traffic Services	1,919,961	2,163,969	2,162,104	3,321,173	2,211,966	2,586,966
509	Streetlights	346,135	418,893	315,956	326,757	362,458	362,458
510	Safelight	740,434	909,650	93,519	0	0	(
511	Parking Fund	958,264	1,116,167	1,153,642	1,343,611	1,098,509	1,098,509
515	Right-of-Way Maintenance	0	0	0	7,405	3,116	3,116
521	Stormwater Infr Maint	9,301,953	6,777,323	12,758,199	12,413,579	6,785,867	6,785,867
522	Street Sweeping	1,229,279	1,293,880	879,921	1,602,375	4,595,283	4,595,283
523	Stormwater Drainage Asst	2,057,340	810,610	433,700	518,145	891,300	891,300
524	Stormwater Non-Program Expenditure	626,426	1,407,354	1,593,202	1,533,278	1,476,125	1,476,125
525	Stormwater Operating Capital Conversion	0	-795,065	-825,297	0	0	C
551	Solid Waste Administration	2,187,413	929,220	907,971	1,273,505	1,331,339	1,331,339
552	Collection Services	11,192,388	16,319,762	15,289,167	16,225,265	17,302,454	17,302,454
553	Solid Waste Non-Program Expenditure	1,033,841	1,037,894	1,015,137	880,568	889,325	889,325
554	Solid Waste Operating Capital Conversion	0	-1,178,337	-1,053,493	0	0	0
Total	Public Services	42,620,636	45,678,484	44,865,548	53,248,472	46,960,937	47,335,937
Jses by F	und						
011	General Fund	14,033,733	17,959,676	12,713,398	17,458,146	12,590,735	12,965,735
016	Parking Fund	958,264	1,116,167	1,153,642	1,343,611	1,098,509	1,098,509
023	Stormwater Operating Fund	13,214,997	9,494,102	14,839,725	16,067,377	13,748,575	13,748,575
067	Solid Waste Operating Fund	14,413,642	17,108,539	16,158,783	18,379,338	19,523,118	19,523,118
Total	Public Services	42,620,636	45,678,484	44,865,548	53,248,472	46,960,937	47,335,937

## **Public Services**

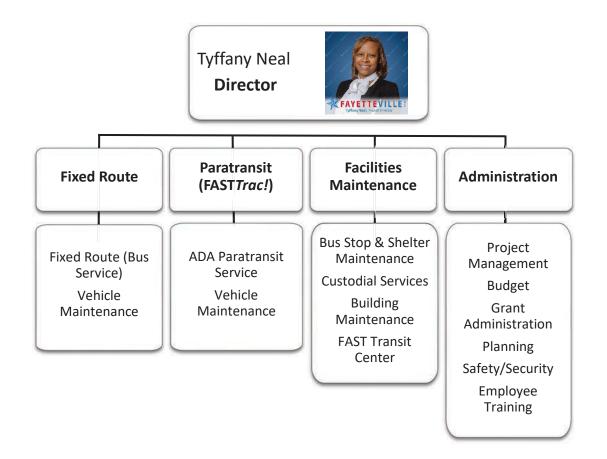
#### **BUDGET HIGHLIGHTS**

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- During FY 2024, reclassified one Maintenance Worker position to a Maintenance Worker Essential Driver position, reclassified one Senior Administrative Assistant position to an Office Manager position for Solid Waste, reduced five Equipment Operator II positions, added four Code Enforcement Admin (RAPID) positions, added one Code Enforcement Supervisor position, and added a Fleet Technician-Solid Waste position.
- Operating includes \$3,852,547 for vehicle maintenance and fuel; \$516,671 for utilities; \$1,112,744 for supplies and uniforms, including: \$201,964 for supplies and materials for street maintenance, signals, signs and street markings and \$487,456 for garbage, recycling and yard waste roll-out-carts; \$287,547 for general and software maintenance, including \$36,076 for FleetMind and RouteSmart software maintenance and \$107,419 for the parking deck on Franklin Street and Hay Street; \$211,486 for advertising, including \$118,486 for a flood awareness PR campaign, \$43,000 for miscellaneous advertising, and \$50,000 for a recycling campaign that is offset by a \$25,000 donation by Waste Management; \$128,957 for projected insurance and claims costs for the Environmental Services, Parking, and Stormwater Funds; and \$87,036 for travel, training, memberships, dues and subscriptions.
- Contract Services include \$2,653,467 for contracted bi-weekly curbside recycling collection for an estimated 63,973 households; \$1,042,200 for the safelight program; \$994,787 for downtown parking enforcement and management of the parking deck on Franklin Street and Hay Street; \$315,155 for County landfill fees and various stormwater fees; \$335,000 for professional engineering services; \$110,000 for concrete and asphalt repairs; \$45,000 for signal maintenance; \$65,000 for pavement markings; \$44,114 for railroad crossing maintenance agreements; \$216,600 for garbage refuse disposal; \$135,063 for Cumberland county tax collection fee; \$69,000 for USGS stream gauge management agreement; and \$79,708 for truck washing services.
- Capital includes \$258,000 for 4 vehicles; \$2,175,000 for equipment replacements, including \$375,000 for 1 rear loader; and \$1,800,000 for 4 side loaders.
- Transfer of \$375,000 to Transportation Fund for One-Way-In/Out Program.
- Non-program expenditures encompass those costs not directly associated with any one program and include retiree benefits, indirect costs, insurance and claim settlements and debt services.

## **CURRENT REQUESTED, BUT NOT FUNDED**

Below are current operations requested but not funded in the budget under consideration, given the limited amount of funding. The total value of the requested but not funded for Public Services operations is \$310,000, as follows:

Inspection Service Contract \$160,000
 Vehicle and Equipment Replacement \$150,000



## **DEPARTMENT MISSION**

Fixed Route Operations provides fixed route bus service using a fleet of 29 buses. The fixed route service is scheduled to operate from 5:30 a.m. to 10:30 p.m. Monday through Friday, 7:30 a.m. to 10:30 p.m. on Saturday and 9:00 a.m. to 7:00 p.m. on Sunday. Connection points are located at University Estates, Cross Creek Mall, Food Lion on Ireland Drive, Walter Reed Road, Cliffdale Road & 71st School Road, Methodist University, Walmart on Ramsey Street, Walmart on Skibo Road, the Veterans Affairs Medical Center and the FAST Transit Center.

## **Program: Fixed Route Operations**

Transit Fund Program Expenditures: \$8,803,507 / 74.5 FTEs

#### **Purpose Statement:**

To provide viable travel alternatives to Fayetteville's residents, workforce, and visitors by reducing carbon emissions and congestion and improving additional transportation costs.

#### Highlights:

- Placed four (4) new fixed-route buses in the revenue service
- Continued to operate a reduced level of service hours due to severe CDL shortages
- Maintained driver pay plan with sign-on, retention, and referral bonuses
- Graduated 5 New CDL Operators from FTCC's CDL-B driving program

#### City Goal:

The City of Fayetteville will be a desirable place to live, work, and recreate.

## Objective:

To increase ridership on par with population increases (as indicated in the 2020 US Census and interim ACS updates) within the City of Fayetteville.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of Fixed Route passengers	Workload	2,125,796	1,435,075	1,506,829
# of revenue service hours operated	Workload	69,490	82,560	82,560
Average passenger per revenue hour	Effectiveness	31	18	26

## **Objective:**

To ensure reliable service FAST will perform regularly scheduled maintenance.

### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of scheduled routine maintenance completed on time	Efficiency	99%	91%	100%
# of road calls per 100,000 service miles	Workload	25	25	20

## **Objective:**

To promote the use of transit, FAST will provide competitive travel times that will be no more than 200% longer than automobile travel times.

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
# of routes with bus frequency of less than 60 minutes	Efficiency	0	0	0

## **Objective:**

To ensure reliable service FAST will maintain an average of at least 75% on-time performance of fixed route published time points and maintain at least a 90% on-time performance target at route terminal points.

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of FAST buses arriving at major stops/transfer hub	Workload	55%	45%	75%
% of FAST busses arriving at all published time points/stops	Workload	55%	45%	75%
# of complaints received related to on-time buses	Efficiency	27	24	21

## **Transit**

Program: Paratransit (FASTTRAC!)

Transit Fund Program Expenditures: \$2,689,362/26 FTEs

## **Purpose Statement:**

The FASTTRAC! program provides service to residents eligible under the Americans with Disabilities Act (ADA) using a fleet of 21 vehicles. This service operates on the same days and hours as the fixed route service within 3/4 mile of those routes. FASTTRAC! is a reservation-based system provided to those persons who are unable to use fixed-route buses due to a disability.

## Highlights:

- Ended use of contracted service provider for Paratransit (FASTTRAC!) trips
- Continued to receive strong interest in the non-CDL driving positions

## City Goal:

The City of Fayetteville will be a desirable place to live, work, and recreate.

## **Objective:**

To ensure system accessibility, FAST will provide complementary paratransit (accessible) services (3/4 of a mile outside of the Fixed Route within FAST's service area.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
Rey Performance mulcator (RPI)	Type	Actuals	Estimated	Targets
# of FASTTRAC! passengers	Demand	69877	54979	55000
# of trip denials	Effectiveness	5	5	5

#### **Objective:**

To ensure FAST is reponsive to the needs of the customers it serves, FAST will respond to all requests for services within 50 seconds of each call received.

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of FASTTTRAC! calls received for reservations	Demand	29622	16500	16500
Average hold times for per call received	Efficiency	19	19	19
# of missed (abandoned calls)	Efficiency	2310	2200	2100
Average call times for calls answered	Efficiency	128	128	120

## Objective:

To ensure FAST provides productive services, FAST will manage an average in excess of two (2) passengers per hour on all Paratransit routes.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
# of FASTTRAC! passengers per hour	Demand	2.4	2.21	2.21

## **Objective:**

To ensure reliable services, FAST will maintain an average of 90% on-time performance (OTP) target at scheduled origins/destinations.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of FASTTRAC! vehicles arriving on time at scheduled origins	Efficiency	84%	85%	85%
% of FASTTRAC! vehicles arriving on time a scheduled destination	Efficiency	84%	85%	85%
% of OTP per FY	Efficiency	84%	85%	85%

## **Program: Transit Maintenance**

Transit Fund Program Expenditures: \$910,458 / 21.5 FTEs

## **Purpose Statement:**

The Facilities Maintenance program provides routine maintenance, repairs, and cleaning services for all FAST facilities, including our administrative offices, maintenance facility, FAST Transit Center, and stops/shelters throughout the service area.

## Highlights:

- Transitioned bus stop maintenance from P&R to FAST staff.
- Continued working with Public Services for the advancement of bus stop installations of ADA-accessible bus stops, benches and shelters.
- Continued facility improvements at Transit's Operations and Maintenance Facility.
- Installed Proxy system at Grove St. and Franklin St. facilities.

#### **City Goal:**

The City of Fayetteville will be a desirable place to live, work, and recreate.

## **Transit**

## **Objective:**

To maintain a capital plan that reduces air quality issues/concerns while providing reliable and aesthetically pleasing vehicles and amenities.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of bus stops with amenities	Workload	24.60%	25%	26%
% of active bus stops that are ADA accessible	Effectiveness	50.40%	50%	50%
# of clean/fuel-efficient vehicles (i.e. electric buses, hybrid buses, etc.)	Effectiveness	8	7	9
		Bus		Bus
# of energy-efficient capital projects	Effectiveness	Replacement-	0	Replacement-
		2		2 charges-3

## **Program: Transit Administration**

Transit Fund Program Expenditures: \$1,635,329 / 12.0 FTEs

#### **Purpose Statement:**

The Transit Administration, Safety, Security and Training program provides leadership, planning, workplace safety training, security, personnel management, fiscal stewardship, and other support services for FAST employees.

#### Highlights:

- Implemented service to West Fayetteville
- Held hiring fairs to attract applicants for vacant Commercial Drivers License (CDL) positions
- Promoted transit services and use through Community Watch meetings

## City Goal:

The City of Fayetteville will be a desirable place to live, work, and recreate.

## **Objective:**

To promote transit services and use, FAST will increase staff's participation in all current and future passenger events by 10%.

## **Objective:**

To increase transit use, FAST will increase the establishment of creative partnership services with local agencies/entities by 10% across the Fayetteville community and surrounding areas by FY 2025.

## **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type		FY 2024 Estimated	FY 2025 Targets
# of grants applied per FY	Workload	N/a	6	1
# of grants awarded per FY	Effectiveness	N/a	5	1

## **Objective:**

To ensure FAST remains a vital fixture within the community, FAST will increase the amount of revenue received by at least five percent annually through the attainment of outside funding sources to include federal, state, and local grant opportunities, community investments/partnerships and farebox recovery.

Key Performance Indicator (KPI)	KPI Measure	PI Measure FY 2023		FY 2025
key reflormance mulcator (kri)	Туре	Actuals	Estimated	Targets
Annual \$ of capital grants (federal, state and local)	Effectiveness	6,011,500	988,304	1,037,719
Annual \$ of operating grants (federal, state and local)	Effectiveness	2,900,784	746,023	783,324

# **Transit Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
<i>Transit</i> Uses							
100	Personnel Services	7,061,837	6,884,822	8,503,703	9,050,176	9,632,284	9,632,284
200	Operating Expenditures	2,257,050	2,324,985	2,487,285	2,830,240	2,857,658	2,857,658
300	Contract Services	424,879	634,068	679,271	414,447	559,273	559,273
400	Capital Outlay	8,073	13,499	4,524	57,713	121,000	121,000
500	Transfers to Other Funds	584,205	0	980,325	794,650	48,441	48,441
800	Other Charges	2,177,735	487,295	749,698	553,500	820,000	820,000
To	otal Uses	12,513,779	10,344,669	13,404,806	13,700,726	14,038,656	14,038,656
	Total Transit	12,513,779	10,344,669	13,404,806	13,700,726	14,038,656	14,038,656
Uses by S	ervice						
000	None	0	42,500	0	24,627	0	0
851	Transit Administration	3,342,805	1,169,101	2,296,257	1,819,371	1,635,329	1,635,329
852	FastTrac Operations	2,213,644	2,002,708	2,233,610	2,641,484	2,689,362	2,689,362
853	Fixed Route Operations	5,915,949	5,340,285	6,223,248	8,321,424	8,803,507	8,803,507
854	Transit Maintenance	741,351	1,947,754	2,311,437	865,003	910,458	910,458
855	Transit Non-Program Expenditures	300,029	-157,679	340,255	28,817	0	0
Total	Transit	12,513,779	10,344,669	13,404,806	13,700,726	14,038,656	14,038,656
Uses by F	und						
061	Transit Operating Fund	12,513,779	10,344,669	13,404,806	13,700,726	14,038,656	14,038,656
Total	Transit	12,513,779	10,344,669	13,404,806	13,700,726	14,038,656	14,038,656

#### **BUDGET HIGHLIGHTS**

- Personnel reflects the reclassification of a Transit Analyst position to a Transit Business Manager position; the reduction of one Transit Operator II position, the reclassification of a Technology Equipment Specialist to a Technology Asset Specialist position.
- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating includes \$561,939 for vehicle parts and contracted maintenance; \$1,242,575 for fuel costs; \$103,360 for utilities; \$38,941 for uniform rentals and purchases; \$113,000 for general supplies and food; \$5,500 for one-time supplies; \$17,299 for small computer equipment; \$31,800 for advertising; \$286,388 for insurance and claim settlements; \$99,700 for building and other maintenance; \$144,858 for software maintenance; and \$11,200 for travel, training, and memberships.
- Contract Services include \$4,700 for FTCC scholarships for the new Bus Operator Training Program; \$23,600 for bus shelter maintenance services; \$429,698 for security services for the new Transit Center and \$40,000 for security services on buses; \$1,500 for talking bus signs; \$5,062 for contracted garbage collection; \$3,679 for entrance mat cleaning; \$3,074 for Holmes Security monitoring; \$5,880 for reverse 911 services; \$5,500 for professional window cleaning at Transit Center; \$12,600 for credit card services; and \$7,229 for a variety of smaller and miscellaneous contracted services.
- Other Charges include \$803,000 for indirect cost allocations.
- Non-Program expenditures encompasses those costs not directly associated with any one program and includes retiree benefits, indirect costs, insurance and claim settlements and debt services.

## **Transit**

## **CURRENT REQUESTED, BUT NOT FUNDED**

Below are current operations that were requested but not funded in the budget under consideration, given the limited amount of funding. The total value of the requested but not funded for Transit is \$1,813,424, as follows:

- Funds for Community Relations activities
- Training & Travel
- Administrative Assistant vacancy
- Personnel
- Membership & Dues

## **NEW INITIATIVES REQUESTED, BUT NOT FUNDED**

Below are new initiatives, requested but not funded in the budget under consideration given the limited amount of funding. The total value of the requested but not funded for Transit is \$97,000, as follows:

- Attendance bonus for Transit Operators
- Retention/Sign-On bonus for Transit Operators

# **Support Services & Administration**

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# **Portfolio Overview**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Support S	Services & Administration						
Sources							
2000	Other Taxes	0	0	0	0	0	0
4000	Functional Revenues	0	0	-200	0	0	0
То	otal Sources	0	0	-200	0	0	0
Uses							
100	Personnel Services	10,669,857	12,945,071	14,494,950	16,704,647	18,249,084	18,172,229
200	Operating Expenditures	30,139,558	28,955,509	31,493,913	38,385,360	40,249,541	40,349,541
300	Contract Services	2,901,101	2,710,219	3,292,892	3,954,977	3,437,008	3,437,008
400	Capital Outlay	48,641	7,479,057	96,184	148,736	25,854	25,854
500	Transfers to Other Funds	1,800,659	3,698,719	2,098,700	2,697,463	1,908,911	1,908,911
800	Other Charges	223,312	688,530	458,342	747,312	399,140	399,140
To	otal Uses	45,783,128	56,477,104	51,934,980	62,638,495	64,269,538	64,292,683
-	Total Sources	45,783,128	56,477,104	51,934,780	62,638,495	64,269,538	1,631,043
Uses by D	Department						
01	Mayor, Council, City Clerk	879,375	991,151	1,187,520	1,378,735	1,235,551	1,235,551
02	City Manager's Office	2,274,156	2,583,059	2,614,908	3,035,362	3,239,561	3,239,561
03	Marketing & Communications	1,017,798	1,397,950	916,997	1,000,417	1,080,678	1,180,678
04	Budget & Evaluation	537,364	564,253	495,432	641,694	582,918	582,918
07	City Attorney's Office	1,922,571	1,737,321	2,010,772	2,090,072	2,367,731	2,290,876
08	Finance	13,644,136	12,922,566	15,511,383	16,661,148	19,351,150	19,351,150
09	Human Resource Development	19,428,839	21,512,669	21,528,696	28,338,678	27,575,399	27,575,399
11	Information Technology	6,078,889	14,768,136	7,669,271	9,492,389	8,836,550	8,836,550
Total	I Support Services & Administration	45,783,128	56,477,104	51,934,980	62,638,495	64,269,538	64,292,683
Uses by Fi	und						
011	General Fund	16,467,316	26,982,024	20,125,811	23,557,205	23,294,852	23,317,997
027	Safety & Worker's Comp Fund	2,238,473	1,722,420	2,030,522	2,678,501	2,592,399	2,592,399
028	Property & Liability Fund	1,781,749	1,283,079	2,266,504	2,740,395	3,366,956	3,366,956
029	Risk Management Fund	17,996,326	19,603,533	19,557,896	26,253,062	25,265,278	25,265,278
081	Fleet Maintenance Internal Service Fund	7,299,263	6,886,048	7,954,247	7,409,332	9,750,053	9,750,053
Total Support Services & Administration		45,783,128	56,477,104	51,934,980	62,638,495	64,269,538	64,292,683



#### **DEPARTMENT MISSION**

To provide timely and accurate financial information and analysis to aid City Management and the City Council in the allocation of public resources to meet the service, facility and infrastructure needs of the community.

## **Program: Budget and Evaluation**

General Fund Program Expenditures: \$582,918 / 5.1 FTEs

#### **Purpose Statement:**

To develop, communicate, and administer the City's annual operating budget and capital funding plans and to serve as an internal consultant to evaluate service delivery plans, including fees for service and cost-effectiveness.

## Highlights:

- Facilitated Reimagining Government sessions alongside the Senior Leadership Team, fostering an
  understanding of the effects of the shift in the City's sales tax revenue, from census-based to ad
  valorem value-based allocation. Provided support to the team in moving towards collaborative
  problem-solving. The development of the 2025 budget is a product of this joint effort.
- Assisted in and led the development and implementation of the 2025 version of the EPM budgeting software.
- Conducted training sessions for departments on the use and functionality of the new EPM system setup.
- Providing continued support for the budget development process for the FY 2025 Annual Operating Budget, beginning December 2023 and concluding June 2024.
- Provided continued support for departments with the preparation of multi-year project appropriations.
- Continued departmental budgetary review and assistance in circumventing situations that would cause delays in operational processes.

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

## **Objective:**

To provide timely and accurate financial data to inform resource allocation decisions and planning and to ensure budgetary compliance.

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of General Fund portfolios or other funds that exceed annual budget appropriation	Efficiency	0.00	0.00	0.00
% variance in General Fund actual expenditures, year-end encumbrances and assignments vs. budgeted expenditures (excluding other financing uses)	Efficiency	(6.50%)	(.49%)	(3.00%)
% variance in General Fund vs. budgeted revenues (excluding other financing sources)	Efficiency	7.25%	.87%	3.00%
General Fund unassigned fund balance as a % of the subsequent year's budget	Effectiveness	18.42%	12.39%	12.00%

# **Budget & Evaluation Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Budget &	Evaluation						
Uses							
100	Personnel Services	523,661	537,632	435,484	597,750	555,067	555,067
200	Operating Expenditures	12,788	12,568	17,302	20,811	27,026	27,026
300	Contract Services	804	961	42,519	23,018	750	750
400	Capital Outlay	0	12,922	0	0	0	0
800	Other Charges	110	169	128	115	75	75
To	otal Uses	537,364	564,253	495,432	641,694	582,918	582,918
	Total Budget & Evaluation	537,364	564,253	495,432	641,694	582,918	582,918
Uses by S	ervice						
218	Budget and Evaluation	537,364	564,253	495,432	641,694	582,918	582,918
Tota	Budget & Evaluation	537,364	564,253	495,432	641,694	582,918	582,918
Uses by F	und						
011	General Fund	537,364	564,253	495,432	641,694	582,918	582,918
Tota	Budget & Evaluation	537,364	564,253	495,432	641,694	582,918	582,918

#### **BUDGET HIGHLIGHTS**

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating includes \$800 in general office supplies, \$8,759 in software maintenance fees, \$2,013 for telephone, printing and photocopier expenditures, \$818 for memberships and dues, and \$14,636 for travel and training.



#### **DEPARTMENT MISSION**

To provide high-quality legal support services to the City Council and City departments in a timely and efficient manner.

## Program: Legal Reviews, Advice and Opinions

General Fund Program Expenditures: \$987,205 / 7.0 FTEs

#### **Purpose Statement:**

The Legal Reviews, Advice and Opinions Program provides services to the City Council, the City Manager's Office, City departments and boards and commissions in the form of contract reviews and approvals; enforcement of ordinance violations; drafting and approval of legal documents; ordinance, resolution and legislative drafting and reviews; and any other reviews that may be required under this program. These services are provided in a timely and effective manner and form the basis for many City initiatives and actions. The City Council, City Manager's Office, City departments and boards and commissions depend upon the advice and opinions provided by this program.

#### Highlights:

- Provided review of contracts while assuring all contracts met requirements for legal compliance.
- Provided advice and opinions to all departments, boards and commissions, and the governing board in a timely manner.

#### City Goal:

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To provide timely review of documents.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of total documents reviewed	Workload	206	200	200
% of documents reviewed within five business days of receipt	Efficiency	92.00%	92%	98.00%

### **Objective:**

To provide advice and opinions to departments.

## City Attorney's Office

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of staff hours expended for advice and opinions for governing body	Workload	10.53%	7.84%	7.84%
% of staff hours expended for advice and opinions for operations departments	Workload	46.79%	46.38%	46.38%
% of staff hours expended for support services and administration departments	Workload	30.28%	34.24%	34.24%
% of staff hours expended for the community investment departments	Workload	12.40%	11.54%	11.54%
% of total reported staff hours	Workload	100.00%	100.00%	100.00%

**Program: Litigation** 

General Fund Program Expenditures: \$901,247 / 3.0 FTEs

#### **Purpose Statement:**

The Litigation Program provides litigation services in state and federal courts for suits initiated for or against the City. These suits are typically initiated in the areas of contracts, code enforcement, zoning, and personal injury. The program also provides litigation services for employment claims initiated by present and past employees, and environmental court cases for code violations. The program provides high-quality professional representation, typically resulting in favorable results. The avoidance of litigation through the negotiation of claims and disputes is often as successful and important to the City as is litigation. Litigation is handled by in-house counsel and outside counsel as the need arises.

#### Highlights:

• In the best interest of the City, the City Attorney's Office provided litigation services in a timely, professional, and effective manner through in-house and outside counsel representation.

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

## **Objective:**

To provide in-house representation.

Key Performance Indicator (KPI)	KPI Measure Type			FY 2025 Targets
# of total cases	Workload	55	30	30
% of total cases represented in-house	Effectiveness	95%	93%	98%

## **Objective:**

To report the measure of compliance with litigation deadlines for state and federal cases, with a minimum of 95%.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type			FY 2025 Targets
# of deadlines for open state and federal cases	Workload	11	3	3
% of deadlines in compliance with open state and federal cases	Effectiveness	100%	100%	100%

#### **Objective:**

To report the measure of compliance with litigation deadlines for employment claims, with a minimum of 95%.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals		FY 2025 Targets
# of deadlines for open employment claims	Workload	6	2	2
% of deadlines in compliance for open employment claims	Effectiveness	100%	100%	100%

## Objective:

To report the measure of compliance with litigation deadlines for environmental claims, with a minimum of 95%.

KPI Measure	FY 2023	FY 2024	FY 2025
Туре	Actuals	Estimated	Targets
Workload	24	12	12
Effectiveness	100%	100%	100%
	Type Workload	Type Actuals Workload 24	Type Actuals Estimated Workload 24 12

## City Attorney's Office

## **Program: Real Estate**

General Fund Program Expenditures: \$402,424 / 3.5 FTEs

#### **Purpose Statement:**

This program provides services to City departments in the acquisition of real property for rights-of-way, police and fire facilities, greenways, parks, community development and other special projects, and community needs. These acquisitions may be in the form of easements, encroachment agreements, or in fee simple. In addition, our staff manages City leases and the City's real property inventory, and is responsible for street closing procedures.

#### Highlights:

- Completed all related title research and legal memorandums for Development Services' requests.
- Continued to manage the leased properties for the City.
- Provided Real Estate services to all departments within the City limits to include Airport, Fire, Transit, City Attorney's Office, Parks and Recreation, and Public Services.
- Continued to negotiate and acquire needed easements for rights-of-way, sidewalks, and bus stops.
- Continued to acquire property for various Parks and Recreation Bond projects.
- Continued to research, meet with property owners, and acquire needed permission forms and easements for stormwater projects to include the Tryon Drive Drainage, Rosemary Drainage, North Street Drainage, Sunbury Drainage projects, and spot repair projects.
- Acquired the needed property for Fire Station 16.
- Completed all the related title research needed for Community Development loan programs and acquisition programs.
- Prepared and mailed approximately 545 notification letters for sidewalk, stormwater, traffic and resurfacing projects.
- Performed 862 title searches for various projects throughout the City including code enforcement issues, easement purchases, and parks projects.
- Continued to research, meet with property owners, and acquire the needed documentation for 8 sidewalk projects

### **City Goal:**

The City of Fayetteville will make investments in today and tomorrow.

#### **Objective:**

To provide accurate and timely services to the City and the public for property management and the acquisition and disposal of real properties.

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
% of title research requests completed in 10 days or less	Efficiency	49%	65%	65%

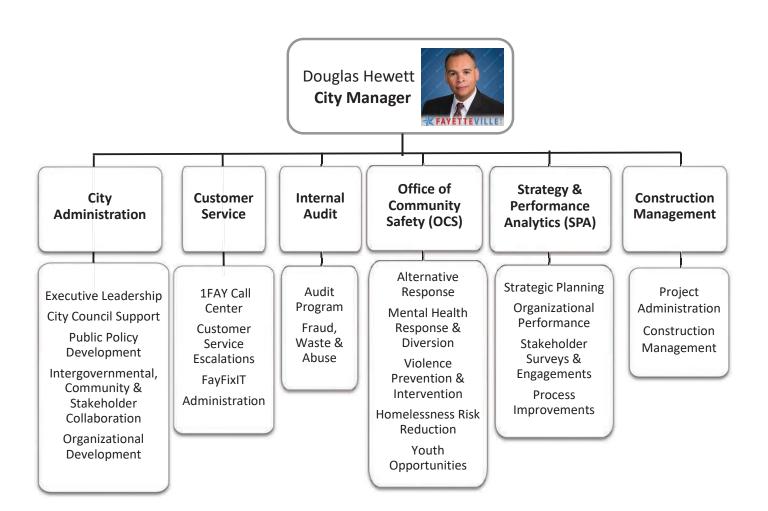
# City Attorney's Office Summary

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
City Attor	ney's Office						
Uses							
100	Personnel Services	1,148,038	1,249,031	1,450,104	1,651,924	1,833,049	1,756,194
200	Operating Expenditures	73,960	75,429	88,612	78,642	102,209	102,209
300	Contract Services	699,946	378,277	471,601	358,962	431,100	431,100
400	Capital Outlay	209	33,855	132	200	854	854
800	Other Charges	418	729	323	344	519	519
To	otal Uses	1,922,571	1,737,321	2,010,772	2,090,072	2,367,731	2,290,876
	Total City Attorney's Office	1,922,571	1,737,321	2,010,772	2,090,072	2,367,731	2,290,876
Uses by S	ervice						
219	City Attorney's Office	1,663,755	1,459,708	1,670,735	1,712,508	1,965,307	1,888,452
230	Real Estate	258,816	277,613	340,037	377,564	402,424	402,424
Tota	City Attorney's Office	1,922,571	1,737,321	2,010,772	2,090,072	2,367,731	2,290,876
Uses by F	und		·	·	·	·	·
011	General Fund	1,922,571	1,737,321	2,010,772	2,090,072	2,367,731	2,290,876
Tota	City Attorney's Office	1,922,571	1,737,321	2,010,772	2,090,072	2,367,731	2,290,876

# City Attorney's Office

#### **BUDGET HIGHLIGHTS**

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- In FY 2022, the Real Estate division was re-aligned with the City Attorney's Office.
- Operating includes: \$66,435 for supplies and food, which primarily consists of case research reference materials; \$9,020 for communications, including advertising, telephone, printing, and postage; \$5,540 for memberships and dues; \$18,450 for employee travel and training; and, \$359 for vehicle maintenance.
- Contract Services include \$406,000 for contracted legal services and \$25,100 for various and miscellaneous contract services.
- Capital includes \$854 for potential rights-of-way acquisitions.



#### **DEPARTMENT MISSION**

The City Manager's Office provides executive leadership, defined by responsible stewardship of resources, innovation, and transparency that results in operational excellence.

**Program: City Administration** 

General Fund Program Expenditures: \$1,989,225 / 9.8 FTEs

#### **Purpose Statement:**

To provide the executive leadership, policy guidance, personnel oversight and fiscal management necessary to establish a data-driven, result-based organization capable of accomplishing the City Council's strategic plan.

#### Highlights:

- Successfully continued to deploy and manage over \$40 million in ARPA funding, with \$22 million effectively expended to date, ensuring strategic allocation and impactful utilization in accordance with established guidelines.
- Further strengthened federal and state relations programs, fostering deeper collaborations and partnerships with elected officials and agencies at both the state and national levels, and enhancing the city's ability to advocate for and access additional resources.
- Enhanced the Impact Reduction Program, addressing and mitigating public health and safety risks associated with homeless encampments through interdisciplinary approaches. This year, the program facilitated the removal of over 60 tons of waste, significantly improving the cleanliness and safety of affected areas.
- Expanded the Impact Reduction Program's initiatives by establishing a collaborative case worker
  consortium with homeless service providers. This partnership facilitated the successful cleanup of
  four encampment sites and the temporary housing of several unsheltered homeless individuals,
  demonstrating a proactive and holistic approach to addressing homelessness.

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To be a regional employer of choice, building organizational talent.

Key Performance Indicator (KPI)	KPI Measure Type		FY 2024 Estimated	
Mean response of employees satisfied with their job	Effectiveness	4.55	4.68	4.68
City's overall retention rate	Effectiveness	84%	85%	87%

#### **Objective:**

To be recognized for exemplary communication, engagement and collaboration.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimate	FY 2025 Targets
% of residents satisfied with the level of public involvement in City Government	Effectiveness	34%	19%	19%
% of residents satisfied with the level of communication from the City of Fayetteville	Effectiveness	48%	38%	38%

#### **Objective:**

Citizens will enjoy quality public services in a timely manner.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type		FY 2024 Estimated	FY 2025 Targets
% of residents satisfied with the overall quality of customer service	Effectiveness	57%	56%	56%
% of residents satisfied with the overall quality of services provided	Effectiveness	61%	50%	50%

## **Program: Customer Service Center**

General Fund Program Expenditures: \$320,204 / 5.0 FTEs

#### **Purpose Statement:**

The 1Fay Call Center serves as the focal point for providing residents with an efficient customer service experience for non-emergency public service requests and a coordinated resource to resolve city-related concerns via telephone, email, online or the FayFixIt app.

## Highlights:

- The call center is currently working remote and still providing good customer service based on feedback via satisfactory calls from residents. We are also sustaining our performance at a high level and meeting the expectations.
- The call center eagerly anticipates collaborating with the SPA team to develop and participate in surveys aimed at gathering feedback from our residents, thereby facilitating the Voice of the Residents initiative.

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

# City Manager's Office

#### Objective:

To answer calls and provide courteous and timely customer service experiences.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
Average handle time for all calls (seconds)	Effectiveness	162	162	160
# of calls answered	Workload	48,493	49,000	48,000
% of abandoned calls	Effectiveness	9%	10%	8%
Average Total Time to Answer (TTA) (seconds)	Effectiveness	39	40	35

#### **Objective:**

To offer access to See Click Fix/FayFixit to report issues and enter service requests online at their convenience.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of total FayFixIT tickets	Workload	9,520	10,500	11,000
# of Cityworks service requests initiated by Call Center	Workload	45,490	48,000	47,500
# of residents using FayFixIT	Demand	12,265	15,600	16,000

**Program: Internal Audit** 

General Fund Program Expenditures: \$377,330/3.1 FTEs

#### **Purpose Statement:**

The Internal Audit Office is an independent appraisal function designed to establish and monitor effective internal controls, which seek to ensure accuracy and compliance with requirements of City policies, North Carolina General Statutes, laws and regulations, contracts and grant requirements, and to reduce the possibility of fraud, waste, and abuse. The Internal Audit Office's work is vital to maintaining citizen trust and confidence that City resources are used effectively and honestly. The office maintains a confidential Fraud, Waste and Abuse Hotline to help ensure fiscal responsibility and accountability throughout the organization.

## Highlights:

- Coordinated and held quarterly Audit Committee meetings in August 2023, October 2023, January 2024, and May 2024, where the following audits and action plans were presented: PRM Nonresident Fees Implementation Follow-up; Police Department Confidential Funds; Procurement Card Follow-up; Police Payroll Follow-up; Kronos Implementation Police; Subrecipient Grant Monitoring Follow-up; Vector Fleet Contract Follow-up; Code Violation Enforcement and Collections Follow-up; and Wireless Communications Usage Follow-up.
- Emphasized increased monitoring, compliance, and internal control implementation through the
  audits presented at the quarterly Audit Committee meetings and the following additional projects:
  Transit Cash Handling Consultation; Proxy Card Access Review; and HUB ERP Oracle Access Controls
  Review.
- Conducted an annual review of the conflict of interest questionnaires required by the City of Fayetteville's Code of Ethics Section 2-95(j).
- Maintained and supported the City's fraud hotline through employee education and investigation of reported claims.
- Developed the risk-based audit plan and researched best practices to complement and augment the risk-based audit work plan process.
- Prepared the Internal Audit Annual Report provided to the City Council as an administrative report.
- Continued training and career development plans for Internal Audit staff, to include the pursuit of
  professional designation as Certified Fraud Examiners. The Internal Audit Office now has staff with
  the Certified Fraud Examiner and Certified Internal Auditor designations. In addition, staff attended
  the Association of Local Government Auditors (ALGA) Annual Conference and completed virtual and
  self-study training through ALGA, Association of Certified Fraud Examiners (ACFE), Institute of
  Internal Auditors (IIA), and Yellowbook-CPE.com.
- Supported implementation of the City's new human capital management and payroll system and the City's new cashiering system.

#### City Goal:

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### Objective:

To prevent losses caused by unethical, illegal or unsafe acts.

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of employees trained on the fraud hotline	Effectiveness	311	200	200
% of employees certified in compliance with the City's Code of Ethics through the completion of the annual Conflict of Interest questionnaire	Effectiveness	100%	100%	100%

# City Manager's Office

#### Objective:

To provide independent and objective assurance and consulting services.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
% of Internal Audit recommendations accepted by management	Effectiveness	100%	100%	100%

## **Program: Office of Community Safety**

General Fund Program Expenditures: \$2,300,000/ 1.0 FTE

#### **Purpose Statement:**

The Office of Community Safety provides enhanced safety and well-being to the residents of the City through a comprehensive and integrated approach to violence reduction, mental health response, homelessness risk reduction, and youth opportunities. The program seeks to create a safer City with equitable access to essential services and continuous improvement in community safety and well-being by fostering partnerships, engaging the community, and using data-driven decisions.

#### **Highlights:**

Available upon OCS implementation and reporting.

#### City Goal:

The City of Fayetteville will be a safe and secure community.

#### **Objective:**

To implement and sustain effective, evidence-based programs that reduce violence, improve mental health, mitigate homelessness, and expand youth opportunities.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% decrease in reported incidents of violent crime compared to baseline data	Effectiveness	N/A	N/A	TBD
# of collaborative initiatives with community partners	Workload	N/A	N/A	TBD
% stakeholder satisfaction rating	Effectiveness	N/A	N/A	TBD
Improvement in public perception of safety and mental health support services	Effectiveness	N/A	N/A	TBD
% increase of individuals accessing mental health services through liaison	Effectiveness	N/A	N/A	TBD
Average response time of mental health liaisons or crisis intervention teams to mental health crises	Effectiveness	N/A	N/A	TBD

**Program: Strategy & Performance Analytics** 

General Fund Program Expenditures: \$302,937 / 2.0 FTEs

#### **Purpose Statement:**

The Strategic Performance & Analytics Office provides strategic planning and organizational performance oversight, which aligns resources to the City's Strategic Plan, maximizing performance for a positive impact on citizens. The program seeks to provide the information needed for City leaders to resource the organization for success, compare performance over time, review trend analysis, evaluate and benchmark results, engage citizens and employees and continuously improve the organization.

#### Highlights:

- Strategic Planning Facilitation: Our department has been instrumental in guiding the strategic
  planning endeavors of the City of Fayetteville. Through the provision of robust data analytics and
  performance metrics, we have empowered informed decision-making processes. Our support
  culminated in a successful City Council retreat, where the Council refined the strategic plan,
  enabling the identification of five pivotal priorities crucial for aligning strategic objectives with
  tangible outcomes.
- Performance Improvement Initiatives: We spearheaded performance improvement initiatives aimed
  at optimizing operational efficiency and effectiveness. Through lean methodologies and process
  optimization, we have streamlined workflows, reduced waste, and enhanced overall performance
  across multiple departments.
- High Performing Organization Training: As part of our commitment to fostering a culture of excellence, our department took proactive measures to educate and empower staff members about the principles and practices of being a High Performing Organization (HPO).
- Continuous Improvement Culture: Our department actively promoted a culture of continuous improvement within the City of Fayetteville. By exposing staff to lean methodologies and encouraging innovation, we have cultivated a mindset focused on seeking efficiencies, enhancing

## City Manager's Office

- service delivery, and achieving measurable outcomes. The development of a Continuous and Process Improvement Training is underway.
- Enhanced Data Analytics: Our department successfully implemented advanced data analytics techniques to discover valuable insights and trends. By leveraging data-driven strategies, we have provided valuable decision-making support to various departments within the City of Fayetteville.
- Performance Reporting and Accountability: We refined the performance reporting framework to track progress towards organizational goals, in a more efficient and effective manner. Through regular reporting and data visualization, we have enhanced transparency, accountability, and supported data-driven decision-making at all levels of the organization.
- Collaborative Partnerships: We fostered strong collaborations with internal and external stakeholders, including community partners, to enhance data sharing and collaboration. By working together, we have expanded our analytic capabilities and achieved a more comprehensive understanding of the city's challenges and opportunities.

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To provide effective and consistent strategic and performance reporting presentations to City Council.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type		FY 2024 Estimated	FY 2025 Targets
% of strategy and quarterly/annual performance reports approved by City Council	Effectiveness	100%	100%	100%

#### **Objective:**

To build a high-performing organization (HPO) by leading and training employees through HPO course offerings.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
# of High Performing Organization courses led per year	Workload	3	2	2

#### **Objective:**

To provide positive technical assistance and consulting experiences to City operations employees and residents.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
% Agree or strongly agree with the statement "Overall, this was a positive engagement" on the SPA customer survey	Effectiveness	100%	100%	100%

## **Program: Construction Management**

General Fund Program Expenditures: \$45,865

Capital Project Funds: 6.0 FTEs

#### **Purpose Statement:**

To deliver high-quality facilities within the established budget and timeline in cooperation with internal and external partners.

#### Highlights:

- Ribbon Cutting for Dorothy Gilmore Therapeutic Recreation Center
- · Groundbreaking for Mable C. Smith Community Building
- New Female Locker Room Expansion for SEGRA Stadium

#### **City Goal:**

The City of Fayetteville will be a desirable place to live, work and recreate.

#### **Objective:**

To provide total budgetary estimates for proposed projects.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of total budgetary estimates within 20%	Efficiency	0	3	5
# of budgetary estimates developed	Workload	5	3	5

#### **Objective:**

To provide an accurate initial schedule for proposed projects.

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of projects completed within 20% of the initial schedule	Efficiency	2	1	5
# of projects completed	Workload	3	4	5

# City Manager's Office Summary

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
City Man	ager's Office						
Uses							
100	Personnel Services	2,059,904	2,336,191	2,251,689	2,572,152	2,942,832	2,942,832
200	Operating Expenditures	94,501	96,956	187,684	275,353	157,945	157,945
300	Contract Services	117,892	104,226	92,358	170,457	130,074	130,074
400	Capital Outlay	0	41,942	0	0	0	0
800	Other Charges	1,859	3,744	83,177	17,400	8,710	8,710
To	otal Uses	2,274,156	2,583,059	2,614,908	3,035,362	3,239,561	3,239,561
	Total City Manager's Office	2,274,156	2,583,059	2,614,908	3,035,362	3,239,561	3,239,561
Uses by S	ervice						
206	City Manager	1,313,679	1,609,271	1,761,403	1,875,179	2,193,225	2,193,225
207	Construction Division	9,982	34,490	84,394	95,198	45,865	45,865
208	Customer Call Center	254,651	267,186	277,069	342,515	320,204	320,204
209	Internal Audit	337,985	352,414	250,663	399,547	377,330	377,330
210	Strategic & Performance Analytics	357,860	319,698	241,379	322,923	302,937	302,937
Tota	l City Manager's Office	2,274,156	2,583,059	2,614,908	3,035,362	3,239,561	3,239,561
Uses by F	und						
011	General Fund	2,274,156	2,583,059	2,614,908	3,035,362	3,239,561	3,239,561
Tota	City Manager's Office	2,274,156	2,583,059	2,614,908	3,035,362	3,239,561	3,239,561

#### **BUDGET HIGHLIGHTS**

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating includes \$18,265 for general supplies; \$6,525 for food and refreshments for meetings; \$15,005 for software licenses; \$12,059 for vehicle maintenance and fuel; \$27,323 for communications and advertising; \$61,212 for travel and training; and \$17,556 for memberships and dues.
- Contract Services include \$69,000 for strategic planning and senior management retreat consulting, \$6,842 for the fraud hotline, \$49,732 for strategic planning services, \$2,500 for consulting services, and \$2,000 for the language line.
- Other Charges include \$2,710 for employee appreciation and \$6,000 for community relations.

#### **CURRENT REQUESTED, BUT NOT FUNDED**

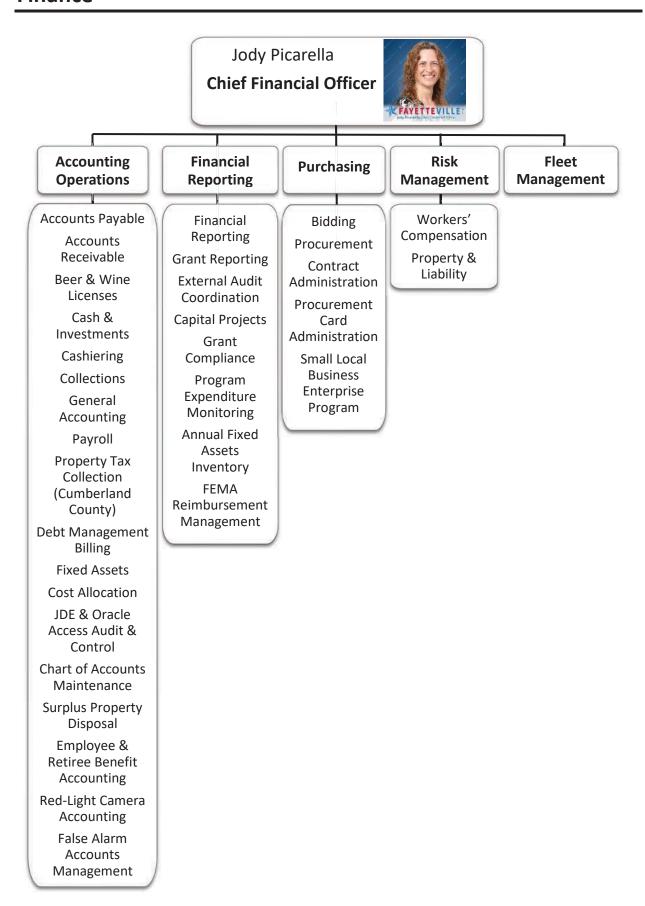
Below are current operations that, given the limited amount of funding, were requested but not funded in the budget under consideration. The total value of the items requested but not funded for the City Manager's Office is \$63,523, as follows:

- Printing
- Supplies
- Advertising
- Travel & Training
- Contract Services
- Food
- Resident Survey
- Café Conversation

#### NEW INITIATIVES REQUESTED, BUT NOT FUNDED

Below are new initiatives that were requested but not funded in the budget under consideration, given the limited amount of funding. The total value of the items requested but not funded for the City Manager's Office is \$45,435, as follows:

Addition of one vehicle



#### **DEPARTMENT MISSION**

To serve as stewards of the City's financial resources and provide timely and meaningful financial information to allow City management to maximize those resources in service to the community.

## **Program: Accounting Operations**

General Fund Program Expenditures: \$2,591,090 / 18.2 FTEs

#### **Purpose Statement:**

The Accounting Operations Program processes and records financial transactions, including payroll, cost and insurance allocation, bank account reconciliations, assessments, treasury functions, accounts payable, collections, and accounts receivable. Accounting Operations also provides capital asset accounting and disposal, and administers the interlocal property tax collection contract with Cumberland County.

#### Highlights:

- Staff completed a \$1,265,000 installment financing for vehicle and equipment purchases.
- Staff are working on the implementation of iNovah, a new point-of-sale cashiering system, which will integrate with other City financial technology. The system is expected to go live during fiscal year 2025.
- The City continues to improve upon the implementation of the Oracle Cloud Application, which is the City's state-of-the-art Enterprise Resource Planning "ERP" system.

#### City Goal:

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To ensure that the County tax collector and NC Department of Motor Vehicles maintain a combined property tax collection rate of 99.0% in the year of assessment.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals		FY 2025 Targets
% of property tax collection in the year of assessment	Efficiency	99%	99%	N/A

#### **Objective:**

To maximize the City's return on investment on the City's idle cash and timely and accurate revenue recording.

## **Finance**

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of debt payments processed late	Efficiency	0	0	0
% of available cash invested	Demand	96%	95%	95%

#### **Objective:**

To provide timely account reconciliation, cost and insurance allocation(s), payment to vendors, assessments, and accounts receivable collection.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of days cost allocations posted past due date	Efficiency	0	0	0
# of monthly bank account reconciliations past due date	Efficiency	12	7	0

**Program: Financial Reporting** 

General Fund Program Expenditures: \$750,010 / 6 FTEs

#### **Purpose Statement:**

The Financial Reporting Program is responsible for reporting on the City's financial condition, including preparation of the City's Annual Comprehensive Financial Report (ACFR) and periodic revenue and expenditure reports for the City Council. This program ensures that revenues and expenditures are properly recorded in accordance with generally accepted accounting principles and governmental accounting standards. In addition, this program administers special revenue and capital project funds, as well as capital asset accounting for the enterprise and capital project funds, provides grant financial compliance oversight, maintains the City's cost allocation plan, and ensures the timely closeout of completed projects. To facilitate the management of these funds, the department establishes and maintains collaborative relationships with City departments and grantor agencies. The program reviews contracts and agreements for departments and provides any necessary feedback prior to execution. Financial Reporting also provides customer service to other departments, including assistance with financial monitoring visits by grantor agencies and providing day-to-day guidance and training on the proper classification of expenditures. The program completes required financial reports for federal, state, and other agencies and project closeouts in a timely and efficient manner.

#### Highlights:

- The City received the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting for the Annual Comprehensive Financial Report for the fiscal year ended June 30, 2022.
- The City continues to improve upon the implementation of the Oracle Cloud Application, which is the City's state-of-the-art Enterprise Resource Planning "ERP" system.

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To provide accurate and timely financial information.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of days past due date for quarterly financial statement	Efficiency	N/A	N/A	0
# of days past the due date for submission of ACFR to LGC	Efficiency	TBD	0	0
# of financial compliance findings reported in prior year audit	Demand	TBD	0	0
Did the ACFR achieve the GFOA award in the prior year?	Effectiveness	Yes	Yes	Yes
Was the audit opinion unmodified in the prior year?	Effectiveness	Yes	Yes	Yes

## **Program: Purchasing**

General Fund Program Expenditures: \$640,097 / 6.15 FTEs

#### **Purpose Statement:**

This program provides procurement services for supplies, materials, and equipment, performs contract administration, and facilitates the Small Disadvantaged Business Enterprise program for the City.

#### Highlights:

- Purchasing facilitates the Local, Small and Disadvantaged Enterprise Program including outreach
  events, assisting with vendor registration, and assistance to local, small and disadvantaged
  businesses in their efforts to become certified DBE or HUB vendors.
- The program also includes tracking and quarterly reporting on local spending including prime construction, purchase order and procurement card spending in the local Metropolitan Statistical Area (Cumberland, Hoke and Harnett Counties).

## **Finance**

#### City Goal:

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To complete the purchasing cycle (both routine and non-routine) within two days, 90% of the time.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals		FY 2025 Targets
Average number of days to process a purchase order (City)	Efficiency	2	2	2

## **Program: Risk Management**

Risk Management Fund Expenditures: \$5,619,727 / 1.6 FTEs

#### **Purpose Statement:**

This program provides management of the City's workers' compensation, property and liability claims processes, as well as associated insurance policies.

#### Highlights:

 Risk Management works with a Third Party Administrator to effectively and efficiently manage claims. The Risk Coordinator actively works with the TPA on subrogation claims resulting in excess of \$134,000 in FY23.

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

## **Objective:**

To minimize the number of Property and Liability claims, and reduce the cost of these claims by the third-party administrator.

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
Property and liability closing ratio (# claims closed / # new claims)	Workload	114%	100%	100%
Workers' compensation closing ratio (# claims closed / # new claims)	Efficiency	99%	95%	95%

## Program: Fleet Management

Fleet Maintenance Fund Expenditures: \$9,750,053 / 34.05 FTEs

#### **Purpose Statement:**

The Fleet Management Program is responsible for the acquisition, maintenance, and disposal of the City's fleet assets. The program aims to reduce overall fleet maintenance costs, improve vehicle and equipment availability, increase overall fleet operating efficiency, reduce capital expenditures for fleet assets, and improve services offered to City departments, using fleet vehicles and equipment.

#### Highlights:

- Since transitioning to a hybrid model, Fleet Management continues to work on establishing policies and procedures, hiring staff to increase capacity, and the procurement and disposal of assets.
- Fleet is working on the final touches to the implementation of Assetworks Fleet Management Software. This will enable the tracking and reporting of operational statistics and accurate costing information to management so they can make informed decisions on their fleet.

#### City Goal:

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To provide industry best practice fleet management services to obtain the maximum functional and economic service from fleet and equipment, resulting in the optimal period of retention and lowest life cycle costs.

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of fleet preventative maintenance performed within 10 days of the established schedule	Effectiveness	N/A	N/A	N/A
% of fleet preventative maintenance turnaround within set standards	Effectiveness	N/A	N/A	N/A
% of fleet work orders requiring re-work	Demand	N/A	N/A	N/A
Fleet average monthly % downtime	Demand	N/A	N/A	N/A
Fleet daily average % availability	Demand	N/A	N/A	N/A

# **Finance Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Finance							
Uses							
100	Personnel Services	2,185,169	3,429,271	4,566,577	5,406,622	5,939,363	5,939,363
200	Operating Expenditures	10,229,670	7,236,768	9,319,330	8,925,530	11,691,636	11,691,636
300	Contract Services	1,007,394	920,359	1,307,225	1,630,851	1,338,594	1,338,594
400	Capital Outlay	8,643	238,262	47,512	99,372	25,000	25,000
500	Transfers to Other Funds	40,700	447,807	-62,500	62,500	0	0
800	Other Charges	172,560	650,100	333,240	536,273	356,557	356,557
To	otal Uses	13,644,136	12,922,566	15,511,383	16,661,148	19,351,150	19,351,150
	Total Finance	13,644,136	12,922,566	15,511,383	16,661,148	19,351,150	19,351,150
Uses by S	ervice						
220	Finance	2,589,239	3,309,104	3,536,158	4,186,271	3,981,197	3,981,197
235	Safety & Worker's Comp	1,957,364	1,450,982	1,742,923	2,131,516	2,252,846	2,252,846
236	Worker's Comp - Non-Program Exp	16,521	-6,647	11,551	193,634	98	98
238	Risk Mgmt - General Liability	1,779,249	1,284,696	2,263,573	2,740,323	3,366,881	3,366,881
239	Risk Mgmt Fd28 - Non-Program Exp	2,501	-1,617	2,931	72	75	75
242	Fleet Maintenance	7,299,263	6,886,048	7,954,247	7,409,332	9,750,053	9,750,053
Total	Finance	13,644,136	12,922,566	15,511,383	16,661,148	19,351,150	19,351,150
Uses by F	und						
011	General Fund	2,589,239	3,309,104	3,536,158	4,186,271	3,981,197	3,981,197
027	Safety & Worker's Comp Fund	1,973,884	1,444,335	1,754,474	2,325,150	2,252,944	2,252,944
028	Property & Liability Fund	1,781,749	1,283,079	2,266,504	2,740,395	3,366,956	3,366,956
081	Fleet Maintenance Internal Service Fund	7,299,263	6,886,048	7,954,247	7,409,332	9,750,053	9,750,053
Total	Finance	13,644,136	12,922,566	15,511,383	16,661,148	19,351,150	19,351,150

#### **BUDGET HIGHLIGHTS**

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating includes \$15,000 for the photocopier, \$2,000 for advertising, \$4,040 for telephone, \$12,020 for postage, \$3,750 for printing; \$15,873 for employee travel, training, and memberships, \$30,009 software licenses, \$12,585 for general supplies and food, and \$3,927,069 for insurance and claims.
- Fleet operating includes \$5,672,300 for vehicle maintenance services, vehicle parts, and fuel for
  the internal service fund, \$124,455 for software license, \$50,000 for utilities at the Fleet
  Maintenance facility, \$227,800 for rent of the Fleet Maintenance facility, \$65,000 for
  replacement of A/C unit, ramps, and tire machine, \$15,000 for memberships and dues, \$26,368
  for uniforms, \$25,116 for small computer equipment.
- Contracted services include \$124,000 for the annual audit contract, \$625,000 for property tax collection services, \$179,000 VTS tax collection costs, \$73,700 for insurance consulting; \$10,000 cost allocation consulting, and \$15,500 loan collection costs.
- Non-program expenditures reflect costs of benefits for retirees from the Risk Management fund.

#### **CURRENT REQUESTED, BUT NOT FUNDED**

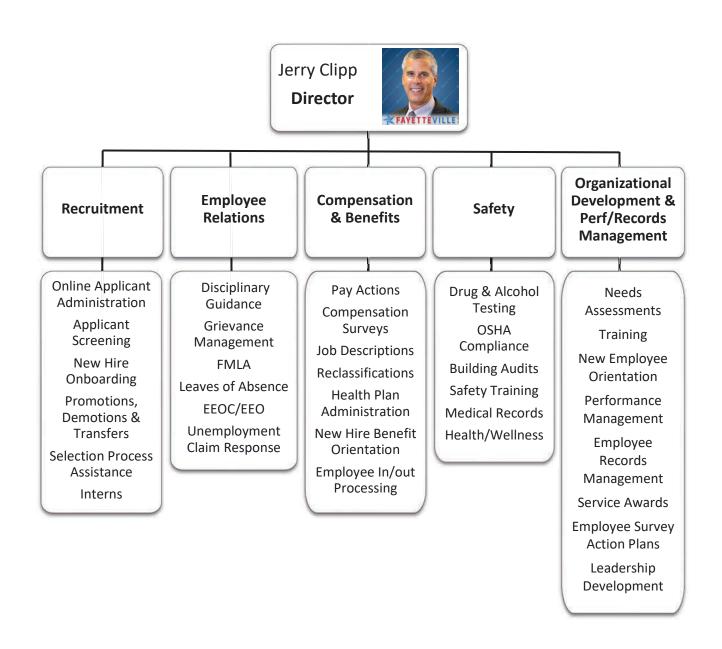
Below are current operations that, given the limited amount of funding, were requested but not funded in the budget under consideration. The total value of the requested but not funded for Finance is \$135,074, as follows:

- Travel, training and conferences
- Temporary services
- Software and other contract services for the Collections/Cashiering Division
- Software and membership dues for Police False Alarm Billing
- GFOA membership and award
- Employee appreciation

### NEW INITIATIVES REQUESTED, BUT NOT FUNDED

Below are new initiatives requested but not funded in the budget under consideration, given the limited amount of funding. The total value of the requested but not funded for Finance is \$64,198, as follows:

Additional Accounting Technician in the Collections/Cashiering Division



#### **DEPARTMENT MISSION**

To attract and retain a skilled and diverse workforce by offering competitive and comprehensive compensation and benefits; opportunities for personal development and training; a safe work environment and clearly defined expectations allowing employees to provide high quality services and engage in meaningful work.

## **Program: Compensation/Benefits**

General Fund Program Expenditures: \$578,881 / 5.3 FTEs

Risk Management Fund: 1.4 FTEs

#### **Purpose Statement:**

Compensation and Benefits ensure competitive pay and benefits are offered to assist with attracting and retaining a skilled workforce. This program also includes the wellness component that provides health and wellness programs and activities to assist with providing a healthy workforce.

#### Highlights:

- Implemented a 4% of midpoint increase for eligible non-step plan employees and a 4% increase for employees in the Executive Pay Band(s).
- Updated/increased step plans by 2% and transitioned all eligible step plan employees to the next step.
- Continued work in preparation for the go-live of HUB/Oracle to include ongoing migration of processes and forms to be more greatly automated.
- Ongoing guidance provided for the fair and equitable management of positions by conducting
  position reviews and completing market surveys, ensuring job descriptions are updated as
  needed/required, and ensuring the full-time and part-time classification and pay plans are
  maintained accordingly.
- Ongoing guidance provided to ensure compliance with federal and state laws in such areas as the Fair Labor Standards Act (FLSA), Department of Labor (DOL) Wage and Hour Division, and Section 125 of the IRS code.
- Ongoing required duplicate work/bridgework in HUB/Oracle by both Comp/Class and Benefits to ensure data integrity until go-live.
- Managed a manual open enrollment and completed audit of elections
- Monitored/completed existing and new compliance requirements related to the Secure Act, Consolidated Appropriations Act (CAA) Gag Clause, 1095 forms, etc.
- Reviewed benefit plans for maximum value to employees while controlling costs to the City; worked closely with the Pharmacy Benefit Manager to ensure prescription cost increases were minimal with little to no impact on employees.

#### City Goal:

The City of Fayetteville will be a financially sound city providing exemplary city services.

# **Human Resources Development**

#### **Objective:**

To administer a comprehensive and cost-effective benefits package and to ensure competitiveness, affordability and compliance with healthcare reform.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of positions reviewed	Workload	59 (18%)	95 (32%)	75 (25%)
# of salary surveys completed	Workload	77	65	65
% of positions surveyed within market (within range-no grade adj. needed)	Workload	39%	25%	50%
# of non-retiree out processed	Workload	296	250	285
# of retirees out-processed	Workload	50	40	50
Average claims costs medical/RX per member	Effectiveness	\$5,508	N/A	\$6,500

## **Objective:**

To maintain a minimum of 20% participation rate of the total workforce, in available health and wellness activities.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type		FY 2024 Estimated	
% of total workforce participation in health and wellness activities	Effectiveness	24.00%	21%	20%

**Program: Employee Relations** 

General Fund Program Expenditures: \$260,541 / 2.1 FTEs

#### **Purpose Statement:**

Employee Relations assists departments with maintaining an employer-employee relationship that contributes to efficient and consistent resolution of issues, satisfactory productivity, and agreed upon outcomes for successful performance.

#### Highlights:

- Managed processes related to Performance Improvement Plans (PIPs), disciplinary actions, Considerations of Dismissal, ADA process, intake of employee/supervisor concerns and inquiries, resolution of workplace matters, serious incident investigations, and coordination of grievance/appeal hearings.
- Averaging five (5) contacts/week for guidance on employee relations matters.
- Averaging five (5) contacts/week for guidance on leave matters.
- Ensured compliance with records retention and proper maintenance of employee personnel files; provided timely responses to public record requests.
- Mandatory reporting completed for EEO and departmental accreditation data.
- Ongoing guidance provided for performance management, discipline/grievance process, the Family and Medical Leave Act (FMLA), Americans with Disabilities Act (ADA), the newly enacted Pregnant Worker's Family Act (PWFA), and other compliance-related matters.

#### City Goal:

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To provide a work environment where employees understand expectations; employees not meeting expectations are counseled or disciplined, and given the opportunity to improve; policy is consistently applied; and employees are retained based upon successful performance.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of disciplinary actions issued	Workload	414	460	400
# of Considerations for Dismissal (CODs) issued	Workload	35	50	30

#### **Objective:**

To maintain an organizational retention rate consistent with the hiring market conditions.

Key Performance Indicator (KPI)	KPI Measure Type		FY 2024 Estimated	FY 2025 Targets
% retention rate per FY	Effectiveness	84%	85%	87%

## **Human Resources Development**

## **Program: Recruitment**

General Fund Program Expenditures: \$667,846 / 6.05 FTEs

#### **Purpose Statement:**

Recruitment assists departments with attracting and efficiently hiring a workforce dedicated to delivering high-quality services to the community in support of the City's mission.

#### **Highlights:**

- Continued participation at university-sponsored and military/veteran-focused job fairs (8) to promote opportunities with the City; attended career events focused on department-specific recruitment.
- Ongoing collaboration with Police and Fire to hire 28 and 14 hires respectively (34 new hires and 8 rehires).
- Implemented federal background checks.
- Updated reference materials for hiring departments for the new dashboard of NEOGOV and streamlined the onboarding process for greater efficiencies and a higher level of automation.
- Continued work in preparation for the go-live of HUB/Oracle to include modifications to forms and ongoing creation/updates of SOPs for entry/onboarding of new hire information in HUB.
- Ongoing required duplicate work/bridgework in HUB/Oracle to ensure data integrity until go-live.

#### City Goal:

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To attract and efficiently hire highly qualified applicants by working with departments to improve the time-to-fill rate.

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Туре	Actuals	Estimated	Targets
# of hires per month	Workload	45	40	45
# of postings per year	Workload	289	300	300
# of applications received per year	Demand	10,138	10,465	10,500
# of interns	Workload	34	35	15
Average department fill time in days (posting date to hire date)	Efficiency	123	115	90

**Program: Safety** 

Risk Management Fund: \$339,455 / 2.55 FTEs

#### **Purpose Statement:**

The Safety program eliminates or reduces workplace hazards that could cause injury to an employee through the enforcement of OSHA regulations, implementation of city safety policies, direct observation of workspaces, by providing targeted employee safety training, and managing the City substance program to ensure a place of employment consistent with the Drugfree Workplace Act.

#### **Highlights:**

- Launched a new wellness platform (FITTHUMB) to better engage employees in the wellness program.
- Created a relaxation room to encourage employees to manage workplace stress and support their mental health.
- Offered events to employees to promote health & wellness including lunch & learns, cooking demos, relaxation day, fitness classes, monthly challenges, and the Health & Safety Fair.
- Promoted workplace safety by offering NSC-certified and OSHA-authorized classroom training.
- Managed COVID-19 exposures and cases, consistent with NCDOL/OSH Recordkeeping requirements.
- Supported FAST (Transit) with their successful FTA Triennial Drug & Alcohol Program Audit.
- Managed the City's Health & Safety committee through monthly meetings and encouraged representative engagement through a tailored 10-hour OSHA-authorized Outreach class and improvement to the committee's understanding of their rights and responsibilities.
- Maintained regulatory compliance with NCDOL/OSHA (Occupational Safety & Health Administration), the Department of Transportation, and the Drug-Free Workplace Act.
- Installed stickers on employee-occupied buildings to remind employees to maintain proper clearance to the front of electrical panels and equipment.
- Subscribed to Avery Industrial's GHS Wizard as a service to ensure easier access to secondary container labeling for hazard communication compliance.

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To manage an OSHA-compliant safety program that promotes workplace safety, a work environment free from recognized hazards likely to cause physical harm to employees, and an environment that provides health and wellness programs and activities to assist with promoting a healthy workforce.

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
DART Score (Days Away, Restriction or Transfer)	Effectiveness	5.61	5.5	3.56

# **Human Resources Development**

### Program: Organizational Development and Training

General Fund Program Expenditures: \$463,398 / 3.6 FTEs

#### **Purpose Statement:**

To create collaboration among employees through effective coaching and development resulting in efficiency, growth, and engagement.

#### Highlights:

- Offered and conducted a variety of training courses for leadership development
- Assisted with 30x30 planning with Police
- Assisted in the beginning stages of the internal safety program with Fleet
- Led a Senior Leadership Team retreat
- Reviewed HR metrics in departments to support weak areas
- Assisted with several projects in many departments (i.e. ACE Academy (Airport), developing Sergeants training book (Police), revised Field Training Officer program (Police), conflict resolution (Transit), resilience initiative (911), redesign of OCS (Fire), New Employee Orientation changes (Fire and General), internal safety program (Fleet), and led retreats for departments (IT and Budget).
- Promoted several events including ICL, service awards, and employee appreciation

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To promote and encourage training opportunities, to enhance departmental collaboration and effectiveness.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
Total training hours offered through OD&T, per employee	Workload	1.96	0.46	0.55

#### Objective:

To promote teamwork and offer training that will enhance department collaboration and effectiveness.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of participation in recommended leadership training	Effectiveness	67.00%	13%	30%
% of participation in bi-annual employee survey	Effectiveness	N/A	N/A	N/A

# **Human Resources Development Summary**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Human Re	esource Development						
Uses							
100	Personnel Services	1,300,223	1,553,043	1,841,946	1,868,569	2,145,839	2,145,839
200	Operating Expenditures	17,099,154	17,979,460	18,224,188	24,821,171	24,025,974	24,025,974
300	Contract Services	226,932	322,387	301,012	363,823	350,097	350,097
400	Capital Outlay	0	70,679	0	0	0	0
500	Transfers to Other Funds	751,300	1,543,500	1,111,000	1,083,000	993,000	993,000
800	Other Charges	51,228	43,599	50,549	202,115	60,489	60,489
To	otal Uses	19,428,839	21,512,669	21,528,696	28,338,678	27,575,399	27,575,399
	Total Human Resource Development	19,428,839	21,512,669	21,528,696	28,338,678	27,575,399	27,575,399
Uses by S	ervice						
000	None	0	0	0	0	0	0
221	Human Resource Development	1,167,924	1,631,051	1,694,753	1,732,265	1,970,666	1,970,666
237	Worker's Comp - Safety	264,589	278,085	276,047	353,351	339,455	339,455
240	Risk Management	17,256,050	18,091,456	18,440,622	25,169,525	19,263,466	19,263,466
241	Risk Management - Non-Program Exp	740,275	1,512,077	1,117,274	1,083,537	6,001,812	6,001,812
Total	l Human Resource Development	19,428,839	21,512,669	21,528,696	28,338,678	27,575,399	27,575,399
Uses by F	und						
011	General Fund	1,167,924	1,631,051	1,694,753	1,732,265	1,970,666	1,970,666
027	Safety & Worker's Comp Fund	264,589	278,085	276,047	353,351	339,455	339,455
029	Risk Management Fund	17,996,326	19,603,533	19,557,896	26,253,062	25,265,278	25,265,278
Total	Human Resource Development	19,428,839	21,512,669	21,528,696	28,338,678	27,575,399	27,575,399

# **Human Resources Development**

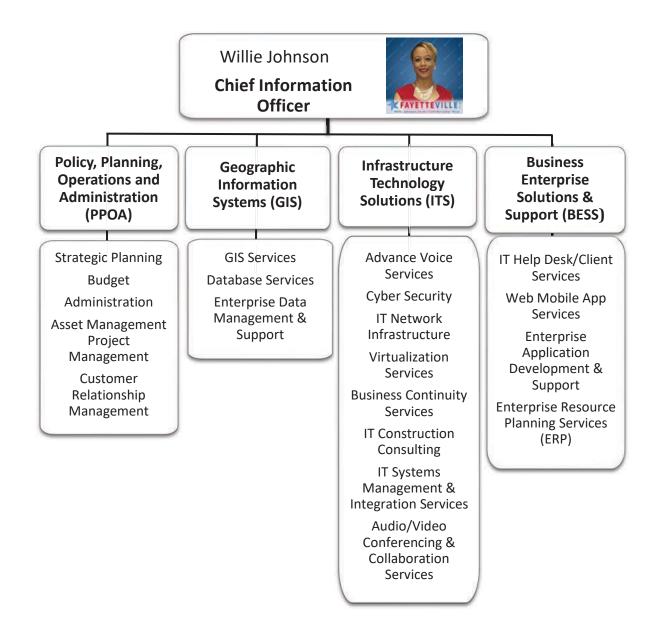
#### **BUDGET HIGHLIGHTS**

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating includes \$25,265,278 for claims administration, payments and reinsurance costs for employee and retiree health, life and dental benefits; \$31,036 for travel and development, including\$24,500 for city-wide internal development and training; \$42,862 for software maintenance and licensing; \$9,862 for general supplies and food; \$8,114 for printing, postage and photocopier services; \$15,404 for membership, dues and subscriptions; \$4,255 for advertising services; and
  - \$1,440 for telephone services.
- Contract Services include \$45,315 for the Employee Assistance Program, \$12,000 employee survey, and \$1,518 for other small contracted services.
- Other Charges include \$57,289 for employee relations activities, including the employee picnic and the service award program; \$2,500 for community relations expenditures.
- Transfers to other funds consist of \$933,000 for an interfund loan from the Risk Management Fund to the General Fund for the stadium funding plan.

#### **NEW INITIATIVES REQUESTED, BUT NOT FUNDED**

Below are new initiatives requested but not funded in the budget under consideration, given the limited amount of funding. The total value of the requested but not funded for Human Resources Development is \$61,250, as follows:

• Digitization of personnel files to streamline the process of accessing records, save on paper and printing costs, and to prevent from any possible damage to physical files.



# **Information Technology**

#### **DEPARTMENT MISSION**

To provide quality, cost-effective and innovative solutions and services that facilitate the creation of dynamic partnerships between the citizens, the business community, and City employees in support of City goals.

### **Program: Business Enterprise Solutions and Support**

General Fund Program Expenditures: \$1,558,720 / 11.1 FTEs

#### **Purpose Statement:**

The Business Enterprise Solutions and Support Program (BESS) has four divisions, including Client Services, Enterprise Application Development & Support, Web Services, and Enterprise Resource Planning (ERP). The members of this program provide support for client computers, tablets, laptops, peripherals, and other computer-related devices. BESS develops, implements, and supports department and enterprise business software solutions. The primary goal of this program is to deliver value to customers through efficient, effective, innovative, and high-quality technology services.

#### Highlights:

- Successfully executed the replacement of computers for the fiscal year, encompassing both sworn
  officers in the Police Department and apparatuses for the Fire Department ensuring the
  organization remains equipped with up-to-date technology.
- Completed PowerDMS email account migration to Fayettevillenc.gov to streamline communication channels for enhanced efficiency and coherence within the organization.
- Completed IA Pro Blue Team upgrade for the police department, fortifying its capacity to uphold law enforcement standards and ensure community safety with enhanced efficiency and effectiveness.
- Completed the migration of Past Perfect (Cemetery software) to the web for Parks and Recreation, modernizing its operations and improving accessibility for streamlined management of historical records and resources.
- Successfully completed the migration of ERP and EPM support services to a new vendor, ensuring seamless transition and continued operational efficiency within the organization's enterprise resource planning systems.

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To deliver efficient, innovative, high-quality technology services.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of end-user devices supported (Desktops and Laptops)	Workload	1660	1690	1675
# of end-user mobile devices supported (Cellular and Tablets)	Workload	761	765	765
# of technology solutions developed, implemented, and supported	Workload	100	78	100
% of up-time for City websites	Efficiency	99.98%	99.91%	99.98%
% of City applications mobile device compatible	Efficiency	74%	74%	75%

### **Program: Geographic Information Systems**

General Fund Program Expenditures: \$392,768 / 3.1 FTEs

#### **Purpose Statement:**

The Geographical Information System (GIS) program provides GIS services, database administration and services, and enterprise data management and support. The members of this program provide support for spatial software applications, data design and management, configuration, access, and administration of enterprise databases. GIS plans, develops, and implements enterprise business solutions incorporating industry capabilities and standards. The objective is to develop scalable and effective technological solutions that evolve and enhance city operations.

#### Highlights:

- Implemented new Fire Emergency Service Network zone boundaries to enable efficient and timely Fire response for citizens.
- Developed and built a redundant SQL environment on the COF domain, integrating new capabilities such as failover and high availability of data and databases.
- Completed FUSUS CAD table integration with CAD replication from County as part of the Violent Crime Initiative.
- Designed and implemented data collection workflow process and visualization for Solid Waste Bulky
   Limb pick-up program.
- Created new geodatabase and data schema for Stormwater to incorporate and develop Cityworks Asset Management workflows as part of the Stormwater Master Plan.
- Reviewed, administered, and published City Council approved and adopted new Social District boundary.

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

# **Information Technology**

#### **Objective:**

To improve communication among departments for an enhanced customer experience.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of up-time for Enterprise databases	Efficiency	99%	98%	98%
# of database maintenance and upgrade supported	Workload	22	22	22
% of services/applications supported	Workload	99%	98%	98%
# of solutions requested (maps/tables/databases/applications)	Demand	39	39	39

### **Program: Infrastructure Technology Solutions**

General Fund Program Expenditures: \$3,019,758/6.1 FTEs

#### **Purpose Statement:**

The Infrastructure Technology Solutions (ITS) Program serves as the primary point of contact for security and core infrastructure technology services and support. Members of this program plan, design, engineer, implement, and support the interoperability and connectivity of the organization computer infrastructure. Areas supported include server and desktop virtualization; site-to-site data and voice network connectivity (wired and wireless); telephone services including video and voice conference infrastructure, internet service, e-mail, remote mobility services, public computer labs and wireless services, data center management, and other related computer hardware and system support. The ITS team oversees the organization's electronic security posture to prevent unauthorized access, alteration, or destruction of data resources, and the planning, development, and implementation of tools for data restoration and business continuity at the infrastructure and data center level.

#### Highlights:

- Completed deployment of a new virtual desktop infrastructure for Fire to improve operational efficiency and extend the life of existing PC equipment.
- Migrated site-to-site infrastructure to new VPN connection to collapse services, improve security and decommission equipment experiencing several unresolved vendor security flaws.
- Upgraded network switching infrastructure in PD Main Distribution Facility to improve connection speed and replace aged unsupported equipment.
- Completed PCI audit and comprehensive security review to determine organizational security risks and ensure the City remains PCI compliant.
- Provided network equipment and internet infrastructure services for all appropriate construction projects.
- Completed Virtual Server infrastructure upgrades to ensure the City's data center virtual services remain at a supportable version.

- Successfully implemented immutable backup/cloud storage infrastructure to ensure the City has the ability to recover from a ransomware attack.
- Completed Virtual Server/Storage upgrades to ensure the City's data center virtual services remain at a supportable version.

#### City Goal:

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### **Objective:**

To enhance communications with departments to create a positive customer experience.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
Rey I citorinance maleator (Ri I)	Туре	Actuals	Estimated	Targets
% of compliance with quarterly security audits	Effectiveness	93%	90%	95%
% of City employees trained in security awareness	Efficiency	90%	87%	93%
% up-time of network-connected devices and applications	Workload	99.96%	99.98%	99.98%
% of City properties with Wi-Fi Access	Demand	74%	73%	80%

## Program: Policy, Planning, Operations, and Administration

General Fund Program Expenditures: \$3,865,304 / 8.7 FTEs

#### **Purpose Statement:**

The Policy, Planning, Operations & Administration (PPOA) Program partners with City departments in technology project planning by utilizing a standard project management methodology across multiple project types, managing project resource allocations, and mitigating risk factors associated with project implementations. This group maintains vendor relations, provides consultation regarding automation technology, and facilitates procurement of technology resources in accordance with city and state law. Staff coordinates departmental service delivery enterprise-wide and ensures that customer expectations are met or exceeded, helps the department develop and maintain relationships with the City customer base while resolving customer complaints, and develops business plans for service requests. Asset management staff assists in the development and implementation of procedures to track City assets, and to perform quality controls throughout asset management lifecycles. This program serves as the connection to IT for all administration and business operations, including general management oversight, resource management for IT, and facilitation of policy creation and updates.

#### Highlights:

• Established standardized operating procedures for departments to follow regarding Verizon mobile devices, ensuring prompt suspension or disabling of devices to oversee expenditures effectively.

# **Information Technology**

- Successfully installed and configured network, TV, phone, printing and teleconferencing services at the new Day Resource Center. Continued to work with the Economic and Community Development team after the site opening to provide mobile device charging options, hardware upgrades for the camera and security systems, and tightened network security configuration.
- Successfully upgraded the dedicated Cityworks application environment used by the Fayetteville Airport. The customized system allows the electronic production of required FAA reports to help reduce the need for manual paper reporting.
- Successfully upgraded the city's primary phone system to a cloud-based solution that brings advances in flexibility and user options. Based on its off-site architecture, the new system is also more robust in the face of local emergency events.
- Successfully upgraded the client to access the City's payroll and HR system with the newly redesigned application to utilize new features and ease of use.
- Successfully upgraded the server platform of the City's payroll and HR system to apply security vulnerability updates.

#### **City Goal:**

The City of Fayetteville will be a financially sound city providing exemplary city services.

#### Objective:

To deliver efficient, innovative, high-quality technology services.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
key Performance indicator (KPI)	Туре	Actuals	Estimated	Targets
# of change requests	Workload	86	70	75
# of emergency changes	Workload	19	15	20
# of process improvement initiatives completed through IT	Efficiency	4	5	10
% of overall customer satisfaction from customer surveys	Efficiency	71%	94%	93%
% of departments with IT strategic plans with a smart city focus	Effectiveness	75%	75%	75%

# Information Technology Summary

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Informati	on Technology						
Uses							
100	Personnel Services	2,248,409	2,629,753	2,654,531	3,151,695	3,246,532	3,246,532
200	Operating Expenditures	2,157,675	3,105,883	3,177,179	3,749,007	3,741,269	3,741,269
300	Contract Services	663,074	701,020	786,292	985,140	932,338	932,338
400	Capital Outlay	0	6,709,396	0	49,164	0	0
500	Transfers to Other Funds	1,008,659	1,619,064	1,050,200	1,551,963	915,911	915,911
800	Other Charges	1,072	3,021	1,069	5,420	500	500
To	otal Uses	6,078,889	14,768,136	7,669,271	9,492,389	8,836,550	8,836,550
	Total Information Technology	6,078,889	14,768,136	7,669,271	9,492,389	8,836,550	8,836,550
Uses by S	ervice						
223	Information Technology	6,078,889	14,768,136	7,669,271	9,492,389	8,836,550	8,836,550
Tota	I Information Technology	6,078,889	14,768,136	7,669,271	9,492,389	8,836,550	8,836,550
Uses by F	und	·	·	·	·	·	·
011	General Fund	6,078,889	14,768,136	7,669,271	9,492,389	8,836,550	8,836,550
Tota	I Information Technology	6,078,889	14,768,136	7,669,271	9,492,389	8,836,550	8,836,550

# **Information Technology**

#### BUDGET HIGHLIGHTS

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating includes \$3,293,111 for hardware and software maintenance and licensing, including additional \$736,669 for software licensing and maintenance for the Enterprise Resource Planning system (ERP); \$14,935 for supplies, including uniforms and food, and small computer equipment; \$2,099 for printing, postage and photocopier service; \$75,919 for telephone service; \$255,468 for data connectivity; \$93,958 for travel, training, and memberships; and \$5,779 for vehicle maintenance.
- Contract Services include technical consulting and programming, telephone maintenance and wiring, and other support services. Significant contracts include \$260,176 in HUB support, \$81,400 in network infrastructure support, \$143,000 SIEM Security Contract, \$50,000 PC Deployment, \$256,512 in Tier 1 support, \$53,000 Cityworks support, and \$88,250 in other smaller miscellaneous contracts.
- Transfers to Other Funds consist of transfers to capital project funds totaling \$915,911 for various TIP projects, including \$600,000 for the computer replacement program, \$100,000 for the city domain migration, \$50,000 for city wireless network expansion, and \$165,911 for the direct fiber connection sites.
- Other Charges consist of \$500 for employee appreciation.

#### **CURRENT REQUESTED, BUT NOT FUNDED**

Below are current operations that, given the limited amount of funding, were requested but not funded in the budget under consideration. The total value of the items requested but not funded for Information Technology is \$45,980, as follows:

• Zoom Audio and Video Conferencing License

#### **NEW INITIATIVES REQUESTED, BUT NOT FUNDED**

Below are new initiatives requested but not funded in the budget under consideration, given the limited amount of funding. The total value of the items requested but not funded for Information Technology is \$2,402,300, as follows:

- Senior Enterprise Database Administrator
- Mobile Device Administrator
- Enterprise GIS Administrator
- Security Analyst
- Infrastructure and Cloud Services Administrator
- Application Administrator
- Network/Systems Administrator
- Senior GIS Analyst
- Datacenter SaaS Administrator
- Business Intelligence Administrator





### **Marketing & Communications**

(Internal & External)

Media Relations
Branding/Graphic Design
Advertising/Marketing
Community Relations & Outreach
FayTV
(Broadcasting & Video Production)
Social Media Management
Website Content Management

Communication Support to City
Manager's Office
Communication Support to
Mayor & Council
Internal Communications

Public Records Management
Print Shop/Mail Services

# **Marketing & Communications**

#### **DEPARTMENT MISSION**

Marketing & Communications' mission is to inform and engage citizens, strengthen and expand the City's reputation, and foster community pride and cooperation. This is achieved by being a transparent provider of timely and accurate information to the public through the media and social media, the timely fulfillment of public records requests, brand and reputation management, public outreach, and citizen engagement through multiple venues, in addition to helping departments shape consistent internal communications with their employees.

### **Program: Auxiliary Services**

General Fund Program Expenditures: \$95,357 / 1.0 FTEs

#### **Purpose Statement:**

The Auxiliary Services program provides a full range of postal and printing needs to all City departments, providing the highest quality service in the most cost-efficient manner and with the highest degree of customer satisfaction.

#### **Highlights:**

- MarComm consolidated the City's graphic capabilities while also creating printing redundancy for the city.
- MarComm reduced the physical footprint while maintaining the same capability in-house and expanding outsourcing operations.

#### **City Goal:**

The City of Fayetteville will drive collaborative citizen and business engagement.

#### **Objective:**

To increase internal customer satisfaction in Print Shop and Mail Room services (based on internal customer survey).

### **Program: Communications**

General Fund Program Expenditures: \$1,085,321 / 8.0 FTEs

#### **Purpose Statement:**

To inform and engage residents, strengthen, and expand the City's reputation and foster community pride.

#### Highlights:

 MarComm continues to find creative ways to present information and address topics in the Manager's Weekly Newsletter (E-news). • MarComm has increased the resident listening tools using Sprout Social. This tool will assist with understanding the information needs of our residents on social media.

#### City Goal:

The City of Fayetteville will drive collaborative citizen and business engagement.

#### **Objective:**

To increase citizen participation through the City's website and social media platforms.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
Rey Ferrormance mulcator (RFI)	Туре	Actuals	Estimated	Targets
# of followers on Facebook	Effectiveness	39,080	41,034	43,086
# of followers on Instagram	Effectiveness	3,706	4,150	4,565
# of followers on LinkedIn	Effectiveness	5,388	5,900	6,195
# of followers on Twitter	Effectiveness	12,277	12,400	13,200
# of followers on YouTube	Effectiveness	3,024	3,175	3,334
# of unique website visits	Effectiveness	765,795	800,000	900,000

#### Objective:

To maintain and respond to public records requests in a timely and efficient manner.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
# of public records requests	Demand	2,234	2,200	2,500

#### **Objective:**

To increase the number of subscribers to the City's "E-news" community newsletter.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of unique subscribers	Effectiveness	3,393	3,094	3,300
maintain % 'open rate' higher than the national average	Efficiency	64%	38%	40%

#### **Objective:**

To increase the positive response rate in the City's biennial resident survey with timely and efficient communication with the public.

# Marketing & Communications Summary

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Marketin	g & Communications						
Uses							
100	Personnel Services	687,606	663,612	678,867	797,873	905,494	905,494
200	Operating Expenditures	205,013	183,933	215,348	181,629	167,881	267,881
300	Contract Services	93,555	149,391	37,532	51,225	44,055	44,055
400	Capital Outlay	39,789	332,889	0	0	0	0
500	Transfers to Other Funds	0	88,348	0	0	0	0
800	Other Charges	-8,166	-20,224	-14,749	-30,310	-36,752	-36,752
To	otal Uses	1,017,798	1,397,950	916,997	1,000,417	1,080,678	1,180,678
	Total Marketing & Communications	1,017,798	1,397,950	916,997	1,000,417	1,080,678	1,180,678
Uses by S	ervice						
215	Marketing & Communications	909,181	1,067,386	817,240	920,146	985,321	1,085,321
216	Print Shop	81,604	315,436	76,849	69,178	94,348	94,348
217	Mail Room	27,013	15,128	22,908	11,093	1,009	1,009
Tota	Marketing & Communications	1,017,798	1,397,950	916,997	1,000,417	1,080,678	1,180,678
Uses by F	und						
011	General Fund	1,017,798	1,397,950	916,997	1,000,417	1,080,678	1,180,678
Tota	Marketing & Communications	1,017,798	1,397,950	916,997	1,000,417	1,080,678	1,180,678

#### BUDGET HIGHLIGHTS

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating includes \$169,910 for advertising expenditures; \$36,319 for general maintenance (A/V room and print shop), software licenses (NextRequest, Critical Mention, Sprout Social); \$26,098 photocopier expenditures, which are primarily for print shop operations.
- Contract Services include \$19,367 for rebranding; \$6,700 for closed captioning services, \$17,988 for social media archiving, and \$10,129 for leased postage machine; \$1,002 for print shop and mailroom department expenditures; \$3,724 for memberships, dues, and subscriptions; and \$2,726 for training and travel.
- Other expenditures include \$2,800 for supplies, \$250 for small equipment and computer accessories; \$1,800 for food; \$745 for uniforms, and a total of \$367 for vehicle maintenance and fuel.
- \$12,259 for communications (telephone, data connectivity video programming).
- Other charges reflect \$82,000 for postage and printing inventory, offset by \$119,042 in services charged to other departments; \$190 for employee appreciation and \$100 for community relations.

#### **CURRENT REQUESTED, BUT NOT FUNDED**

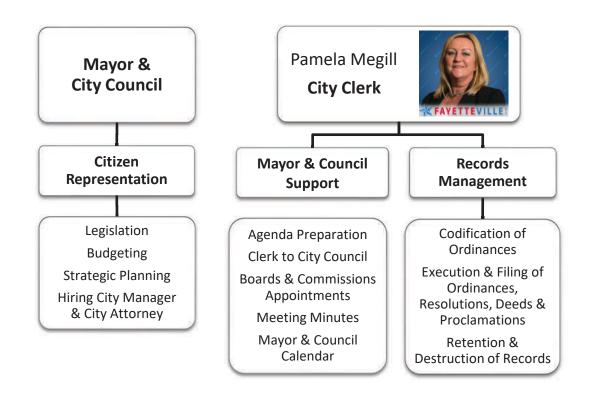
Below are current operations that, given the limited amount of funding, were requested but not funded in the budget under consideration. The total value of the items requested but not funded for Marketing & Communications is \$20,392, as follows:

- Branding
- Training
- Membership dues
- Small computer equipment
- Food for Council Meetings for department director & staff
- Food and supplies for Citizens Academy

#### NEW INITIATIVES REQUESTED, BUT NOT FUNDED

Below are new initiatives requested but not funded in the budget under consideration, given the limited amount of funding. The total value of the items requested but not funded for Marketing & Communications is \$207,456, as follows:

- Public Information Specialist Position
- TV Production Specialist Position



#### **DEPARTMENT MISSION**

To uphold public trust, protect local democracy and provide access to matters of public interest by preparing agendas and meeting notices, maintaining accurate City and Council records and processing official documents.

### **Program: Citizen Representation**

General Fund Program Expenditures: \$936,538 / 1.0 FTEs

#### **Purpose Statement:**

The Mayor and City Council represent citizens to ensure a full range of quality municipal services are provided, which makes Fayetteville a better place for all and is valued by our citizens. The Mayor and City Council also ensure the City is financially sound and services are delivered by a dedicated workforce in a cost-effective manner.

#### Highlights:

- Worked in conjunction with Marketing & Communications and Information Technology to implement voting system for City Council meetings.
- Assisted in scheduling meetings for residents with Mayor/City Council Members.
- Responded to public records requests in coordination with Marketing & Communications and the City Clerk.
- Consistently posted legal notices for Council Committees and Boards & Commissions for resident/media awareness.

#### City Goal:

The City of Fayetteville will drive collaborative citizen and business engagement.

#### **Objective:**

To increase residents' positive perceptions of life in the City of Fayetteville by effective and transparent governance.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of residents that are very satisfied or satisfied with the overall quality of life per the biennial City Resident Satisfaction Survey	Effectiveness	50%	39.40%	39.40%
% of residents that feel the City is moving in the right direction per the biennial City Resident Satisfaction Survey	Effectiveness	50%	35%	35%
# of meetings held in a year	Workload	135	115	120

# Mayor, Council & City Clerk

**Program: Mayor & Council Support** 

General Fund Program Expenditures: \$227,592 / 1.5 FTEs

#### **Purpose Statement:**

The City Clerk's Office provides administrative support to the Mayor and the members of the City Council by recording all official actions, affording proper notice of all meetings and preparing agendas and meeting minutes. The office creates correspondence and ensures proper calendaring for the Mayor and City Council. The City Clerk's Office also produces proclamations and furnishes direction for citizen concerns.

#### Highlights:

- Provided minutes, agendas, and scheduling organization for work sessions, regular, and special City Council meetings.
- Produced numerous proclamations, certificates of achievement, and letters.
- Supported Council Committees, boards, and small groups with agendas and minutes.
- Provided excellent customer service to the Mayor, City Council Members, residents, and City staff.
- Successfully planned and executed the City Council Inauguration.

#### **City Goal:**

The City of Fayetteville will drive collaborative citizen and business engagement.

#### **Objective:**

To ensure 100% appointment of qualified applicants for Board and Commission appointment.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
# of Boards and Commissions applicants	Demand	220	150	175
# of vacant boards and commission seats filled annually	Effectiveness	108	100	75

#### **Objective:**

To ensure information is distributed in a timely manner.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure Type	FY 2023 Actuals	FY 2024 Estimated	FY 2025 Targets
% of agenda packets provided to City Council and available to the public at least five days in advance of the Council meeting	Efficiency	100%	100%	100%
# of agenda items from staff	Demand	402	400	390
# of agenda items from Council	Demand	49	35	35
# of agenda items submitted late	Workload	87	65	50

#### **Objective:**

To ensure minutes are prepared and approved by the Council within three regular Council meetings.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
% of minutes prepared and presented for Council approval within the scheduled time frame	Efficiency	100%	100%	100%

#### **Objective:**

To provide public notices in compliance with North Carolina General Statutes.

#### **Performance Measures:**

Key Performance Indicator (KPI)	KPI Measure	FY 2023	FY 2024	FY 2025
	Type	Actuals	Estimated	Targets
# of meeting notices prepared	Workload	195	200	200

# **Program: Records Management**

General Fund Program Expenditures: \$71,421 / 0.5 FTEs

#### **Purpose Statement:**

The City Clerk's Office archives permanent records and advises other departments on record retention. This office oversees the record facility on Grove Street, executes contracts and other documents, as well as maintaining minutes, deeds, contracts and other official records in the legal vault. Records Management issues cemetery deeds, coordinates codification of the Fayetteville City Code, assists public record requests, certifies documents, and accepts appeal requests.

# Mayor, Council & City Clerk

#### **Highlights:**

- Maintained City minutes, ordinances, resolutions, and contracts/agreements.
- Coordinated shredding of out-of-date records for all City departments.
- Recorded Annexations at the Registrar of Deeds in less than two weeks from when the annexation was approved by City Council.

#### **City Goal:**

The City of Fayetteville will drive collaborative citizen and business engagement.

#### **Objective:**

To comply with North Carolina General Statutes for Records Management.

#### **Performance Measures:**

Var. Daufaunanna Indiantau (VDI)	KPI Measure	FY 2023	FY 2024	FY 2025
Key Performance Indicator (KPI)	Туре	Actuals	Estimated	Targets
# of ordinances and resolutions prepared	Workload	122	125	130

#### **Objective:**

To reduce the City's liability by shredding records that are legally authorized for destruction.

#### **Performance Measures:**

Var. Daufaunanna Indiantau (VDI)	KPI Measure	FY 2023	FY 2024	FY 2025
Key Performance Indicator (KPI)	Туре	Actuals	Estimated	Targets
# of boxes of out-of-date records destroyed	Workload	200	190	240

# Mayor, Council & City Clerk Summary

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Mayor, Co	ouncil, City Clerk						
Uses							
100	Personnel Services	516,847	546,538	615,753	658,062	680,908	680,908
200	Operating Expenditures	266,795	264,513	264,270	333,217	335,601	335,601
300	Contract Services	91,503	133,597	254,352	371,501	210,000	210,000
400	Capital Outlay	0	39,112	48,540	0	0	0
800	Other Charges	4,230	7,392	4,605	15,955	9,042	9,042
To	otal Uses	879,375	991,151	1,187,520	1,378,735	1,235,551	1,235,551
	Total Mayor, Council, City Clerk	879,375	991,151	1,187,520	1,378,735	1,235,551	1,235,551
Uses by S	ervice						
202	Mayor and Council	666,793	715,866	917,968	1,102,018	936,538	936,538
203	City Clerk	0	0	0	0	0	0
204	Clerk - Mayor/Council Support	161,923	219,535	208,716	209,732	227,592	227,592
205	Records Retention	50,659	55,750	60,836	66,985	71,421	71,421
206	City Manager	0	0	0	0	0	0
210	Strategic & Performance Analytics	0	0	0	0	0	0
225	Central Supply	0	0	0	0	0	0
Total	Mayor, Council, City Clerk	879,375	991,151	1,187,520	1,378,735	1,235,551	1,235,551
Uses by F	und						
011	General Fund	879,375	991,151	1,187,520	1,378,735	1,235,551	1,235,551
Total	Mayor, Council, City Clerk	879,375	991,151	1,187,520	1,378,735	1,235,551	1,235,551

# Mayor, Council & City Clerk

#### **BUDGET HIGHLIGHTS**

- Employees will receive a 4% salary adjustment relative to the midpoint of their position's salary range, accompanied by a 1% increase in contributions to their 401k retirement plan.
- Operating includes \$15,425 for supplies, including \$9,000 for food and refreshments at regular City Council meetings and events, \$4,500 for general supplies, \$1,500 for small computer equipment, and \$425 for uniforms; \$10,525 for software licensing; \$10,500 for telephone services; \$5,780 for postage, printing, and photocopier services; \$1,150 for advertising; \$78,430 for travel, training, and local mileage reimbursements; and \$213,719 for organizational memberships and dues.
- Contract Services include \$100,750 for federal advocacy services, \$100,750 for state advocacy services, \$3,500 for shredding, and \$5,000 for City Manager evaluation services.
- Other Charges consists of \$9,042 for funding of employee appreciation and community relations activities.

Other Appropriations include expenditure appropriations for items that do not directly relate to department programs and services. Descriptions of the items adopted for funding for fiscal year 2025 are listed below by expenditure category.

#### **Personnel Services**

- \$2,306,068 to fund the costs of health and death benefits for employees who retired from General Fund departments.
- \$1,389,300 to fund separation allowance payments for retired law enforcement officers.
- \$62,434 to fund unemployment insurance expenditures.
- \$4,561,500 has been set aside for a 4% raise and a 1% 401 (K) increase for all employees who are not on a step plan and a one-step increase for those who are on a step plan (sworn public safety employees and firefighters). To raise safety employees' salaries (firefighters, police officers, and 911 operators) to market, an additional \$8,267,523 has been set aside.

#### **Operating Expenditures**

- \$2,315,818 for insurance and claim settlement funding for General Fund operations.
- \$287,982 for lease space for City departments in the Festival Park Plaza building.
- \$5,700 for miscellaneous utility expenditures and \$15,648 for stormwater utility fees for General Fund facilities.
- \$15,364 for operating expenditures for the City's fuel site.

#### **Contract Services**

- \$16,000 for professional services for arbitrage calculations, and sales tax reallocation services.
- \$100,000 for collection services and service charges.
- \$25,000 for accounting, auditing and legal contacts.
- \$100,000 for major corridor beautification.

#### **Transfers to Other Funds**

- \$25,839 from the General Fund to support operations in the Parking Fund.
- \$61,945 from the General Fund to support Central Business Tax District Fund operations.
- \$8,775,286 from the General Fund to the Transit Fund to support operations.
- \$18,390,461 for Capital Funding Plan debt service in the General Fund, including \$5,552,761 for Parks & Recreation Debt and \$3,006,555 for Stadium debt. Details of the debt service payments are listed in Section J.

## **Other Appropriations**

#### **Other Charges**

- \$9,534,745 for payments to the County and other municipalities for the sales tax agreement.
- \$175,024 for payments to Spring Lake for the Fort Bragg annexation agreement for sharing of state revenues (\$93,291 for Powell Bill proceeds, \$22,096 for Beer & Wine taxes, and \$59,637 for Video Programming utility taxes).
- \$7,500 for potential taxes on acquired property.
- \$1,300,000 for fuel inventory purchase for the City's fuel site, offset by \$1,350,700 in cost redistributions to City departments for fuel usage.
- \$1,635,000 for intergovernmental payments to the City's Public Works Commission for water and sewer assessments and associated interest payments assessed by the City on its behalf.
- \$1,790,284 for the LEOSSA Fund for expected increases to fund balance.
- \$2,096,000 for the Office of Community Safety operations.
- -\$8,500,000 of efficiency savings, which the City is expected to achieve through salary lag
  and other cost-saving measures

# Other Appropriations Summary

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Other App	propriations						
Uses							
100	Personnel Services	3,157,136	3,636,785	3,818,554	10,538,129	16,586,825	16,586,825
200	Operating Expenditures	1,758,649	1,604,068	1,890,438	1,889,583	2,640,512	2,640,512
300	Contract Services	25,202	185,426	223,476	240,445	641,000	241,000
400	Capital Outlay	174,866	8,022	0	38,635	0	0
500	Transfers to Other Funds	20,024,094	14,293,394	18,469,823	23,835,997	27,191,586	27,253,531
700	Debt Service	11,439	4,250,986	28,375	28,500	0	0
800	Other Charges	2,716,272	2,238,689	1,780,685	-16,609,239	-3,321,916	-3,021,916
801	Annexation Payments	11,226,591	9,709,769	9,909,155	17,000,710	9,709,769	9,709,769
To	otal Uses	39,094,248	35,927,139	36,120,507	36,962,760	53,447,776	53,409,721
	Total Other Appropriations	39,094,248	35,927,139	36,120,507	36,962,760	53,447,776	53,409,721
Uses by S	Service						
224	Other Appropriations	35,379,251	32,336,734	32,901,785	32,678,850	48,667,928	48,629,873
225	Central Supply	4,659	-9,192	11,360	35,682	-34,736	-34,736
227	PWC Assessment Fund	2,527,821	2,279,882	1,760,227	890,000	1,635,000	1,635,000
335	LEOSSA - Special Separation	1,182,517	1,319,715	1,447,135	3,358,228	3,179,584	3,179,584
Tota	l Other Appropriations	39,094,248	35,927,139	36,120,507	36,962,760	53,447,776	53,409,721
Uses by F	und						
011	General Fund	35,383,909	32,327,542	32,913,145	32,714,532	48,633,192	48,595,137
025	PWC Assessment Fund	2,527,821	2,279,882	1,760,227	890,000	1,635,000	1,635,000
071	LEOSSA	1,182,517	1,319,715	1,447,135	3,358,228	3,179,584	3,179,584
Tota	l Other Appropriations	39,094,248	35,927,139	36,120,507	36,962,760	53,447,776	53,409,721

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The City of Fayetteville is a thriving community located in the Sandhills region of southeastern North Carolina and is the seat of Cumberland County.

The City is approximately 65 miles south of Raleigh, the State capital. The City of Charlotte, a major commercial center, is about 200 miles to the west. The City is located adjacent to Interstate Highway 95, a major north-south corridor that links the City to Washington D.C., Baltimore and New York to the north, and to Charleston, Orlando and Miami to the south. State highways also link the City to the beaches along the southeast coast of the State and to the mountains in the west.



The City encompasses portions of Fort Liberty Army Post and is adjacent to Pope Army Airfield, which together form one of the largest military complexes in the world. The bases add significantly to the Fayetteville area economy and to the culture of the community. Fort Liberty has traditionally been known as the home of the Army's XVIII Airborne Corps and the 82nd Airborne Division, as well as the U.S. Army Special Operations Command and the 3rd Special Forces Group. In 2011, Fort Liberty also became the headquarters for the Army's combat-ready conventional forces and army

reserve following the move of U.S. Army Forces Command and U.S. Army Reserve Command to the base.



There are three colleges and universities in the City. Fayetteville State University (FSU) is a historically black college and university (HBCU) and a part of the University of North Carolina System. FSU offers over 60 programs of study at the baccalaureate, master's, and doctoral levels. Methodist University (MU) is a private university that was established by the North Carolina Conference of the United Methodist Church. MU offers bachelor's degrees in over 80 fields of study and four graduate degree programs. Fayetteville Technical Community College (FTCC) is a member of the North Carolina Community College System. FTCC offers over 250 programs of study leading to the award of associate degree, certificate, or diploma.







## **Fayetteville at a Glance**

The City is the home of several attractions, including:

- The Airborne & Special Operations Museum (ASOM) is part of the United States Army Museum System and is located in historic downtown Fayetteville. It opened on August 16th, 2000, the 60th anniversary of the original United States Army's Test Platoon's first parachute jump, and its main gallery offers a selfguided tour, in chronological order, through the history of the airborne and special operations soldiers, from 1940 to the present.
- The Cape Fear Botanical Garden is a nonprofit botanical garden founded in 1989.
   It is situated on 80 acres beside the Cape Fear River and just two miles from downtown Fayetteville.
- SEGRA Stadium, home to the Fayetteville Woodpeckers, opened to much fanfare in April 2019. The Houston Astros, owners of the Advanced Class A Woodpeckers team, signed a 30-year stadium lease with the City, ensuring their long-term commitment to our community.



 The North Carolina Veterans Park (NCVP) is located adjacent to the ASOM and is the first state park dedicated to military veterans from all branches of the Armed Services. Features of the NCVP include a fused glass service ribbon wall, an

- interactive globe, a chandelier made from 33,500 "dog tags", a community lawn area and a story garden where you can listen to touching personal accounts of veteran's military experiences and their lives today.
- The Crown Complex is a county-owned, state-of-the-art, five-venue complex comprised of a 4,500-seat arena, a 9,200-square foot ballroom, a 10,880-seat coliseum, an exposition center with 60,000 square feet of unobstructed space and a 2,440-seat theatre. The Complex is home to the Fayetteville Marksmen hockey team (SPHL) and hosts a variety of other sporting events, family shows, concerts, and special productions year-round.
- The Social District was introduced in 2022 which allows people to drink beer, wine, or cocktails as they walk through a defined area of downtown Fayetteville. The Social District is anticipated to be a valuable tool in increasing the economic activity and vibrancy of downtown Fayetteville. The goal of the Social District is to generate foot traffic and increase post-COVID economic recovery efforts for small businesses. In 2023, the city council voted to make the Social District program permanent.



## **Fayetteville at a Glance**

Historically speaking, in 2012, the City celebrated the 250th anniversary of its founding. In 1762, the town of Campbellton, located on the Cape Fear River, was chartered by the colonial assembly. In 1778, Campbellton united with the neighboring town of Cross Creek to become Upper and Lower Campbellton. In 1783, the North Carolina General Assembly approved the town's official renaming to Fayetteville in honor of the Marquis de Lafayette, the French nobleman who served as a Major General in the Continental Army during the Revolutionary War.



Fayetteville has been recognized three times as an "All-America City" by the National Civic League.

In 2020, the City, County and other community partners joined in a collaborative branding initiative which involved extensive market research, including interviews with residents, visitors and civic leaders. The research found that the core of our community can be encompassed in the region's new *Can Do Carolina* brand, with four pillars encompassed in the *We Statement* below.



CAN DO **CAROLINA** 

# **Fayetteville at a Glance**

Piedmont Natural Gas

Spectrum Southeast LLC

Campbell Soup Supply Co LLC

Westlake at Morganton LLC

Independence Place West

Hidden Creek Village

Demographic	<u>Characteristics</u>			<u>Climate</u>				
Estimated Po Median Age* Median Educa				Average Ann Average Ann Average Rela	nual P ative I	recipitation	219 45.9 inches	
	ehold Income*	\$ 53,42	_	Averes Deil	Afte	ernoon	53%	
Median Value Occupied Hou		\$ 200,90	0	Average Dail	-	uary	42.7 °(F) 80.5 °(F)	
2018-2022 A	Census Bureau, B merican Communi a for Fayetteville		r Statistics			ober	62.9 °(F) 61.5 °(F)	
Economy/Em	ployment			Major Civilia	an Em	ployers**		
Rates of Uner Fayetteville North Carolin United States	3.90	)% )%		Cumberland Goodyear Tii Veterans Ad Wal-Mart As	alley I Coun re & I minis ssocia	Health System ity Board of Edu Rubber Company tration tes, Inc.	2,331 2,000	
Year	#of Permits	\$ Value		City of Fayet		e ity Government	1,954 1,951	
2014	2,621	249.4M		Food Lion	Cour	ity dovernment	1,334	
2015	2,544	262.4M			Tech.	Community Colle		
2016	2,483	360.6M		,		,	,	
2017	1,695	198.9M		Approximate	ely 53	,700 uniformed s	soldiers and	
2018	1,442	303.9M		airmen ar	e sta	tioned at Fort Bro	agg.	
2019	1,486	181.4M						
2020	1,256	179.9M				Fayetteville Comp	orehensive	
2021	1,211	206.7M		Annual Finar	ncial F	Report 2023		
2022	1,116	364.0M						
2023	1,192	644.3M						
Eavetteville's	Ten Largest Taxp	2010rc**				Assessed	% of	
rayetteville	ien Laigest Tax	bayers_				Valuation	Total	
Name			Type of Enterpr	ise		1/1/2023	Valuation	n
Cross Creek M	 Nall LLC		Investment Con		Ś	155,125,668	1.09%	_
Fayetteville V			Property Rental		τ.	91,139,174	0.64%	
Wal-Mart			Retail	-		84,459,873	0.59%	
	o Fayetteville LLC		Distribution			78,540,439	0.55%	
. Tojece Brone	o rayetteville LLC		2136112461311			, 0,5 10, 755	0.55/	-

69,593,464

41,743,908

39,767,383

27,968,620

25,913,600

23,711,795

0.49%

0.29%

0.28%

0.20%

0.18%

0.17%

Utility

Utility

Distribution

Property Rental

**Property Rental** 

**Property Rental** 

### What is a Budget?

The City of Fayetteville is a full-service, chartered municipality governed by the general statutes of the State of North Carolina.

The City provides a wide variety of services for its estimated 213,032 residents. Municipal services are financed through a variety of taxes, fees, intergovernmental assistance and charges for services. The City adopts an annual budget to plan for effective delivery of services, and to efficiently manage the revenues which support those services.

Constituencies often ask governmental entities, "What is a budget?" The answer to this question can have different meanings to different cities, counties, states, or agencies. All governmental agencies prepare a budget. Only the number of governmental entities that prepare a budget limits the variety of budgetary systems and philosophies. Fayetteville's budget should be viewed as a tool to help plan, manage, and control expenditures for the coming year. Using the budget as a guide, residents of Fayetteville can see how resources are allocated and which programs are to receive priority funding.

### **A Policy and Planning Tool**

The annual budget is the City's service and financial plan for the year ahead - a strategic tool that matches the services desired by the community with the resources required to provide those services. As such, the budget is a plan of financial operation incorporating estimates of proposed expenditures for a given period and the proposed means of financing. The effective period of a budget is a single fiscal year. The budget should be looked upon as more than a financial plan, however, for it represents the process by

which legislative and administrative controls are established.

While the budget provides a legal framework for the expenditure of funds, it also provides a basis for fiscal procedures, a systematic reexamination of internal operations for improved efficiency and economy, a delegation of operating authority and responsibility, and a basis for central controls. Therefore, in addition to the budget's usefulness in planning, it becomes the basis for monitoring and controlling both the City's fiscal position and the levels of service provided as the fiscal year unfolds.

So, the budget is much more than just a legal requirement or a financial plan for raising and spending money. It is City Council's primary mechanism for describing the scope of services to be performed and the improvements to be made during the year. The budget is the major fiscal policy document of the City.

The budget process does not end with the adoption of the budget. It continues throughout the fiscal year. Budget preparation and implementation is a year-round process of review, analysis and reassessment.

### **Development of the Budget**

The annual budget process is completed over a five- to six-month period and begins with a review of the City Council policy agenda and the City management goals and priorities in support of that agenda. These goals and priorities provide guidance to departments as they develop work plans for the coming fiscal year to implement the direction provided by Council through its policy agenda.

Anticipated year-end revenues and expenditures for the current fiscal year are

## **Basics of Budgeting**

projected using current receipts and actual expenditures in comparison to the adopted budget. From this basis, available revenues and beginning fund balances are projected for the upcoming fiscal year.

Departments review program priorities with the City Manager, propose new initiatives, and develop work plans and budget requests consistent with City Council's goals. Budget requests are developed based on numerous considerations including compliance with federal, state, and local regulations, known cost factors for operating expenditures, proposed changes in the employee compensation plan, cost increases in various employee benefits, and a conservative projection of general economic fluctuations.

Prior to the development of the annual budget, capital improvement and technology improvement project needs are proposed by departments and prioritized by management. The resulting Capital Improvement and Technology Improvement Plans are proposed to the City Council and provide the basis for major capital expenditures to be included in the annual operating budget.

Once all anticipated expenditures have been taken into consideration, the challenge becomes adjusting expenditures to available revenues, and considering options to increase revenues. This process typically involves cutting some requested new initiatives while expanding others to meet the community's priorities. The City Manager then formulates a recommended budget designed to maintain services and meet Council policy goals during the next fiscal year.

### **Budget Approval**

The North Carolina Local Government Budget and Fiscal Control Act governs the annual budget calendar, preparation, submission and review of the budget. The fiscal year begins on July 1st. The City's budget calendar, which is on the following page, is somewhat more restrictive than the Act requires.

Under the Act, the City Manager, who also serves as budget officer, is required to submit the budget with a budget message to the City Council not later than June 1st. Following budget submission, the City Council receives public testimony and reviews the service and expenditure proposals contained in the proposed budget. During this period, copies of the budget are filed with the City Clerk, public library and news media, and it is also made available on the City's website. The City Council holds an advertised public hearing and may make further changes to the budget.

City Council may adopt the budget and establish appropriations not earlier than 10 days after having received the budget from the City Manager and after it has held the required public hearing. The budget must be adopted before July 1st each year because the appropriations are the legal authority to spend money in the new fiscal year.

# **Basics of Budgeting**

January	February	March & April
Budget and Evaluation prepares budget instructions and conducts budget workshops for department heads and budget representatives	<ul> <li>Departments prepare capital requests, new initiatives and program priorities</li> <li>City Council strategic planning retreat</li> <li>Department requests for capital improvement and technology improvement projects reviewed</li> </ul>	Department heads meet with the City Manager's Office to review current year estimates and new year base budget and initiative requests
Departments prepare current year estimates and new year base operating requirements		City Manager and his staff review budget requests Capital and technology project requests prioritized to develop recommended 5-year Capital and Technology Improvement Plans
May	May & June	July
City Manager determines program priorities and develops recommended budget	City Council conducts workshops to review the recommended budget	Beginning of the new fiscal year
City Manager presents the recommended budget to the City Council	<ul> <li>City Council holds a public hearing on the budget</li> </ul>	Budget for the new fiscal year implemented
Recommended Capital     Improvement and     Technology Improvement     Plans presented to City     Council	City Council formally adopts the budget ordinance for the next fiscal year	

# **Basics of Budgeting**

# Budget Implementation and Monitoring

Once the City's budget is adopted it must be implemented, closely monitored and professionally managed. Monthly reports and monitoring procedures and various accounting checks and balances are utilized to ensure legal compliance with the appropriation authorizations.

The budget contains estimated revenues to be received and anticipated expenditures. Revenues are monitored throughout the fiscal year to detect significant fluctuations in receipts.

If upon close examination of the budget, it is discovered that revenues are not sufficient to support planned expenditures or planned expenditures are exceeding original projections, City administration reports such to the Mayor and City Council. City staff also make recommendations for addressing the budget imbalance. If an unforeseen spending need arises or revenues are not sufficient to support planned expenditures, the City may transfer money from other activities or appropriate money from its reserves.

### **Basis of Budgeting**

The City budgets revenues and expenditures on a modified accrual basis. Revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the liability is incurred, except for bond principal and interest, which are reflected as expenditures when due. This basis of budgeting is used for all funds of the City - governmental and proprietary.

# **Budgetary Amendment and Control**

The General Fund is appropriated at the following portfolio grouping levels:
Community Investment; Operations; Support Services and Administration; and Other Appropriations. Appropriation authorizations are adopted at the fund level for all other annual operating funds.

Departments are aligned in portfolio groups as follows:

#### Community Investment

- Development Services
- Economic and Community Development
- Human Relations

#### **Operations**

- Airport
- Fire and Emergency Management
- Parks, Recreation and Maintenance
- Police and Emergency Communications
- Public Services
- Transit

### **Support Services and Administration**

- Budget and Evaluation Office
- City Attorney's Office
- · City Manager's Office
- Marketing and Communications
- Finance
- Human Resource Development
- Information Technology
- Mayor, Council and City Clerk

#### **Other Appropriations**

· Other Appropriations

Prior year carryover encumbrances and assigned funds are re-appropriated by City Council. Encumbrances and assigned funds increase the total budget for each portfolio grouping.

Unanticipated revenues require appropriation by City Council prior to their expenditure. Appropriations unspent at the end of the fiscal year lapse. The City Manager, as the City's statutorily designated budget officer, is authorized to transfer funds among line-items within each appropriation authorization; however, amending the overall appropriation level of a portfolio area or fund requires the approval of City Council.

Although the legal appropriation is at the portfolio level or fund level, control of expenditures is exercised at various levels within each portfolio appropriation. The City Manager has authorized the Assistant City Managers to reallocate available resources between departments within the portfolio they manage as they determine to be appropriate. Additionally, department directors are authorized to reallocate available resources between expenditures categories within their department, consistent with the City's work plan.

### **Basis of Accounting**

All funds of the City are accounted for during the year on the modified accrual basis of accounting in accordance with North Carolina General Statutes. Under the modified accrual basis, revenues are recognized in the accounting period in which they become measurable and available to pay liabilities of the current period. Expenditures are recognized in the accounting period in which a fund liability is incurred, if measurable, except for unmatured principal and interest on general long-term debt which is recognized when due.

The City's Annual Comprehensive Financial Report presents government-wide statements on a full accrual basis. Fund financial statements for governmental and fiduciary funds are presented on a modified accrual basis, while fund financial statements for proprietary funds are presented on a full accrual basis.

Revenues are classified by funds and sources with the following categories being used in the budget document: ad valorem taxes, other taxes, intergovernmental revenue, functional revenues, other revenues, interfund charges, investment income, interfund transfers, and other financing sources.

Expenditures are classified by fund, portfolio, department, program, category and object of expenditure. Expenditures are separated into seven major categories: personnel, operating, contract services, capital outlay, transfers to other funds, debt service and other charges. The categories are defined below:

- Personnel Services provided by regular and temporary City employees. This category includes salaries and wages and fringe benefit costs such as social security, medical, pension, 401K, workers' compensation and dental expenses.
- Operating Supplies and services used in the daily operation of City departments.
   The category includes utilities, supplies, maintenance services, vehicle operations, communication services (printing, postage, telephone, etc.), travel and training expenditures, insurance coverage and other services (rents, etc.).
- Contract Services Services that are performed by persons or firms with specialized skills and knowledge.
   Examples include legal, medical, engineering and consulting services.
- Capital Outlay Expenditures for the acquisition, construction, renovation or

- improvement of land, buildings, other structures or equipment. Equipment classified in this category costs \$5,000 or more and has a useful life of more than one year.
- Transfers to Other Funds This category includes transfers to other funds, including transfers between annual operating funds, transfers to internal service funds, and transfers to capital project and special revenue project funds.
- Debt Service This category includes capital lease payments and bond debt service payments.
- Other Charges This category includes all other expenditures that are not classified in the above categories, including appropriations of projected excess revenues to balance funds and dedicated funding source revenues and expenditures.

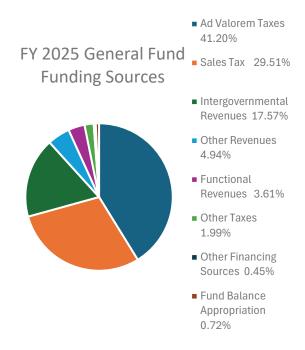
### **Overview**

Different techniques and methods are used to assist the City in estimating future revenue sources. The following information outlines significant revenue assumptions used to project revenues for the 2025 fiscal year.

#### **GENERAL FUND REVENUES**

The two largest components of General Fund revenues and other financing sources are Ad Valorem revenues estimated at 41.19 percent, and sales tax estimated at 29.50 percent of total revenues for fiscal year 2025. Functional revenues are estimated to provide 3.61 percent and interfund transfers are projected to account for 1.19 percent of total funding sources. The remaining 24.50 percent of funding sources are projected to be provided by a combination of financing proceeds, other financing sources, other miscellaneous revenues and taxes, investment income, and fund balance appropriation. Each of these 1 funding sources is explained in greater detail in this section.

#### FY 2025 General Fund Funding Sources



#### **Ad Valorem Taxes**

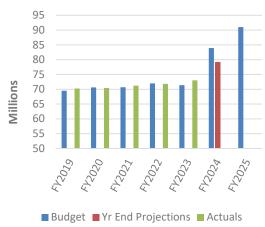
The tax rate for the fiscal year 2025 is recommended to increase 4 cents from 53.95 to 57.95 cents per 100 dollars of property valuation. The total 2025 taxable values are estimated to be \$15,569,949,931 and collection rates are estimated at 99.20 percent for real and personal property and 98.99 percent for motor vehicles.

Fiscal year 2025 current year property tax which is an 11.35 percent increase from the 2024 fiscal year year-end estimate. Prior year taxes and penalties are projected to total \$70,080,317.

Real and personal property taxable values are projected to be \$13,344,172,891, which represents an increase of \$610,291,326 or 4.8 percent as compared to estimated fiscal year 2024 values. The projected taxable property value is based on tax valuation data provided by the Cumberland County Tax Office on April 1, 2024. The projected collection rates for fiscal years 2024 and 2025 are 99.49 percent.

Motor vehicle taxable property values for fiscal year 2025 are projected to be \$2,225,777,040 which is consistent with fiscal year 2024 projected values.

#### **General Fund Property Tax Revenues**



### **Revenue Assumptions**

### **Other Taxes**

Other tax revenues include vehicle license taxes, privilege licenses, and gross receipts tax on short-term lease and rental vehicles and heavy equipment.

Revenue projections for vehicle license taxes are projected to total \$3,440,873 for fiscal year 2025 based upon the current \$25 per vehicle per year license tax rate. \$20 of the per vehicle license tax rate is restricted for road improvements, which is projected at \$2,752,700.

Since July 1, 2015, the North Carolina municipal authority for privilege license taxes has been limited to the collection of beer and wine license fees, peddler and solicitor permit fees, and special event permits. Revenue projections for fiscal year 2025 total \$864,105.

Vehicle gross receipts tax revenues are collected on rental vehicles and heavy equipment and collections are projected to total \$904,074 for the fiscal year 2025. This represents an increase of \$16,374 from fiscal year 2024 year-end projections.

### **Intergovernmental Revenues**

This revenue source represents funds received from other governmental units. Depending upon the source and nature of the resource, restrictions may be placed on the use of these proceeds.

#### **Federal Revenues**

Federal intergovernmental revenue projections for fiscal year 2025 total \$123,236, including \$90,000 from federal law enforcement agencies for agreements for interagency police services and \$33,236 in interest subsidies from the IRS.

Total estimated revenues for the fiscal year 2024 equal \$124,396, including \$105,121 from federal law enforcement agencies for agreements for interagency police services and \$19,275 in interest subsidies from the IRS.

#### **State Shared Revenues**

Major state intergovernmental revenues include distributions of sales, utility and beer and wine tax proceeds, and state street aid. Revenue estimates for these distributions are influenced by historical trends and statewide projections prepared by the North Carolina League of Municipalities (NCLM) and the Fiscal Research Division (FRD), a staff agency of the North Carolina General Assembly.

#### **Sales Tax Distributions**

Cumberland County and its municipalities currently receive state distributions from three separate sales taxes. Article 40 tax is a half-cent sales tax from which local governments receive distributions of statewide collections on a per capita basis. Article 39 and 42 taxes are one-cent and half-cent sales taxes from which local governments receive distributions based upon taxes generated by sales that occur in the county, which is also referred to as the point-of-delivery method.

Prior to October 2009, there was an additional half-cent per capita-based sales tax (Article 44) and Article 42 taxes were distributed on a per capita basis. The taxes were eliminated or modified by the State to fund a takeover of some Medicaid expenditures from counties. To offset sales tax revenue losses to municipalities, the State reduces distributions to counties to fund hold-harmless payments to municipalities.

Prior to 2024, Cumberland County chose to have the State distribute sales tax revenues among the County and its municipalities

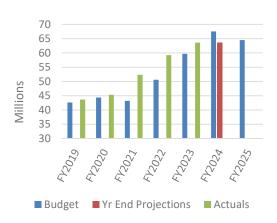
based on the per capita-based method of distribution. Beginning in 2026, Cumberland County chose to have the state distribute sales tax revenues among the County and its municipalities based on the ad valorem tax value basis method of distribution. Since the per ad valorem basis will create a significant decline in the City's sales tax revenues, the County has agreed to distribute the sales tax in 2024 and 2025 based on the 2022 sales tax distributions, with any growth going to the County.

Accordingly, 2024 and 2025 sales tax revenues are projected at \$ 64,500,275 compared to the 2023 actuals at \$59,672,060. The projected growth over the last two years is due to the hold harmless portion of the sales tax. State statute requires the hold harmless portion of the sales tax to municipalities to be distributed based on a state allocation. Therefore, the City maintains the growth in the hold-harmless portion.

The NCLM provided initial projections that overall statewide sales tax collections for fiscal year 2024 will finish 2.9 percent above fiscal year 2023, and a 2.2 percent increase from 2024 to 2025. Due to the sales tax agreement with the County to distribute sales tax revenues based on 2022 distributions, none of the projected increases in the sales tax articles will be realized by the City.

To compensate Cumberland County and other municipalities for their revenue losses, due to past City annexations, the City is projected to pay a total of \$9,534,745 in annexation payments in 2025 from the \$64,500,275 projected sales tax revenues.

#### **General Fund Sales Tax Distributions**



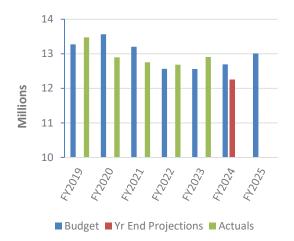
#### **Utility Tax Distributions**

Total utility tax distributions from the State are projected to be \$13,010,560 in fiscal year 2025, which is a decrease of 2.3 percent from the fiscal year 2024 original budget projection of \$12,714,500. The projected budget variance primarily reflects a projected reduction of 8.5 percent in telecommunications sales and a 3.1 percent reduction in local video programming tax. Sales taxes on telecommunication services are generally projected to decline due to the abandonment of landline phones. These yearend projections are informed by statewide projections prepared by the NCLM, adjusted for local variances. For sales taxes on electricity, the statewide increase is anticipated to be 1.3 percent above the fiscal year 2024. Piped Natural Gas Sales Tax is projected to increase by 13.5 percent above fiscal year 2024.

Based upon projections of video programming tax revenues to be generated from the population added through the Fort Bragg annexation, for fiscal year 2024 \$47,590 must be shared with Spring Lake in accordance with the Fort Bragg annexation agreement. For fiscal year 2025, the payment is expected to be \$59,637.

### **Revenue Assumptions**

#### **General Fund Utility Tax Distributions**



#### **Other State Shared Revenues**

State street aid, commonly referred to as Powell Bill revenues, is influenced by projections supplied by the NCLM and state budget information. The proceeds of this tax are distributed based 75 percent on population and 25 percent on the number of miles of city-maintained streets. For fiscal year 2025, the per capita rate is projected to be \$23.77 with a population estimate of 213,032; and the per mile rate is projected to be \$1,853 with a municipal street mileage estimate of 753.26 miles. On this basis, Powell Bill revenues are expected to total \$6,454,904 in fiscal year 2025, which is comparable to fiscal year 2024. This revenue source must be used for street and sidewalk construction, maintenance or related debt service.

The State levies an excise tax on the production of beer and wine in North Carolina. This revenue is shared with the cities on a per capita basis. The NCLM projects a 13.9 percent decrease in statewide beer and wine tax collections in the current fiscal year. For fiscal year 2025, the NCLM anticipates a modest 3.5 percent growth in beer and wine taxes from fiscal year 2024. On this basis, it is projected that the City will receive \$836,096 in beer and wine tax proceeds for fiscal year 2024 and \$864,105 in

fiscal year 2025, as compared to the original fiscal year 2024 budget amount of \$883,864.

Consistent with the Fort Bragg annexation agreement, the City must remit payments to Spring Lake to ensure a 70 percent to 30 percent share of state-shared revenues related to the Fort Bragg annexation. For fiscal year 2025, projected payments related to the Powell Bill are \$93,291 and \$22,096 for the beer and wine taxes.

#### **Local Revenues**

The most significant local intergovernmental revenue source is a payment in lieu of taxes from the Public Works Commission (PWC). This payment is specified in the revised City Charter at 2.45 percent of total electric fund net assets for the prior completed fiscal year. For fiscal year 2024, that payment totals \$12,243,713. For fiscal year 2025, that payment will be \$12,243,713, based upon 2.45 percent of electric fund net assets for the fiscal year ending June 30, 2023.

Intergovernmental revenues from Cumberland County are based upon formulas specified in the interlocal agreements for the operations of the Hazardous Materials Response Team, the consolidated parks and recreation program, fire protection for specific parcels in the Lafayette Village, Lake Rim, Bonnie Doone and West Area Fire Districts, and for funding agreements for the Franklin Street parking deck and the Segra Stadium funding plan. These revenues are projected to total \$5,479,873 in fiscal year 2025, as compared to \$4,589,877 originally budgeted for fiscal year 2024.

Other local intergovernmental revenues projected for fiscal year 2025 include: revenues from an agreement with the housing authority to provide on-site police services (\$360,563), and reimbursements from Spring Lake under the sales tax interlocal agreement (\$30,000).

#### **Other Functional Revenues**

This category is comprised of various revenues for services provided by the City, licenses and permits issued by the City and the rental of City property.

The fee schedule in the appendix includes a comprehensive list of recommended fees for fiscal year 2025, including changes to be implemented effective July 1, 2024. The changes proposed are minor and primarily recommended to improve clarity and administrative functions, as such revenue projections have not been adjusted based on the proposed fee structure changes.

Permit and fee revenues for fiscal year 2024 are projected to be \$3,708,980, which is 22.9 percent above the current budget and 13.2 percent below actual fiscal year 2023 revenues. Fiscal year 2025 revenues are budgeted at \$2,769,678, reflecting anticipated levels of building and trade permit activity.

Property lease revenues for fiscal year 2024 are budgeted to total \$546,2409. Property lease revenues for the fiscal year 2025 are projected to total \$416,562, including \$250,000 for the payment for the operating use agreement for the downtown stadium, \$97,765 for shared use of the City's 800-megahertz radio system, and \$44,252 for lease payments for other City facilities.

Public Services revenues for fiscal year 2024 are budgeted to be \$740,500. The majority of the budget reflects reimbursements for computerized traffic signal service agreements with NCDOT at \$460,800. Budgeted revenues for fiscal year 2025 are comparable to 2024 at \$736,411.

Development Services fees for planning and zoning services for fiscal years 2024 and 2025 are projected to be \$65,840 and \$47,413 respectively.

Public safety revenues for the fiscal year 2024 and fiscal year 2025 are projected to be \$1,416,360 and \$1,528,646, respectively.

Parks and Recreation revenues dropped during COVID. The fiscal year 2025 revenues are projected to recover at \$2,193,077, slightly above the fiscal year 2019 prepandemic totals of \$1,934,477.

Other fees and services are primarily estimated based on known service agreements. For fiscal years 2024 and 2025, revenue projections include: \$153,327 and \$242,013, respectively, for custodial and maintenance services to be provided under contract for the Airborne and Special Operations Museum.

#### **Other Revenues**

Refunds and Sundry revenues include miscellaneous revenues projected based on historical trends, and other estimated revenues such as donations, and nongovernmental grants.

Indirect cost allocations are the largest funding source in Other Revenues for fiscal year 2025 and are projected at \$2,635,772 with modest growth over current cost allocation plans.

#### **Investment Earnings**

Investment earnings are the amount of revenue received from the investment of idle cash. This source of revenue is roughly estimated based on the projected cash position of the City and projected future investment earning rates. For fiscal years 2024 and 2025, rates of return on investments have been projected to be consistent with fiscal year 2024 rates due to current economic conditions resulting in rates of return at 3.28 percent.

### **Revenue Assumptions**

### **Other Financing Sources**

Other financing sources projected for the fiscal year 2025 consist of transfers from other funds and anticipated loan proceeds. Transfers represent an appropriation from one fund to another fund within the same governmental unit.

An inter-fund transfer is projected to be received from the Risk Management Fund in the fiscal year 2025 in the amount of \$993,000 as an inter-fund loan for the stadium funding plan.

#### **Fund Balance**

An appropriation of fund balance may be necessary to balance projected revenues and expenditures. The level of appropriation is determined by the difference between the projected expenditure appropriations and estimated revenues for the upcoming fiscal year.

The fiscal year 2025 fund balance appropriation for the General Fund totals \$1,574,523 and includes appropriations of \$576,936 for the regular capital funding plan, \$747,587 for transit route efficiency, and \$250,000 for the Cape Fear Regional Theatre.

# CENTRAL BUSINESS TAX DISTRICT FUND

The tax rate for the Central Business Tax District for fiscal year 2025 is recommended to increase 7.0 cents to 17.0 cents per 100 dollars of property valuation, with total taxable values estimated to be \$145,865,449 and collection rates estimated at 99.6 percent for real and personal property and 98.88 percent for motor vehicles. On this basis, fiscal year 2025 current year property tax collections are projected to be \$248,784, an increase of 87.01 percent from fiscal year 2024 projections.

Interfund transfer revenues of \$61,945 are projected to be received from the General Fund in fiscal year 2025.

# EMERGENCY TELEPHONE SYSTEM FUND

Enhanced 911 operations are funded by service charges collected by the State on voice communications services. In fiscal year 2024, the E-911 Fund is projected to receive \$363,581 in these dedicated revenues from the State. In fiscal year 2025, the E-911 Fund is projected to receive \$444,877.

For fiscal year 2024 and fiscal year 2025, operating costs are offset by current revenues. The fund is projected to use an accumulated fund balance of \$526,622 and \$50,800 over fiscal years 2024 and 2025. The North Carolina 911 Board requires funded Public Safety Answering Points (PSAPs) to expend accumulated dedicated fund balance and limits the amount of fund balance to be carried forward.

#### **PARKING FUND**

The 2025 budget for leased parking spaces and hourly parking fees has anticipated total revenues of \$598,414 based upon a full fiscal year of paid on-street parking. City Council directed staff to reduce the on-street parking hours, which reduced the number of hours per year available for on-street parking revenue collections. As a result, parking hours revenues were reduced. Parking fines and penalties are projected at \$350,095 for 2025.

The budget for the fiscal year 2025 projects that \$150,000 will be generated from special event parking revenues for Fayetteville Woodpeckers' baseball games and other downtown special events. Special event

parking revenue projections for fiscal year 2024 are projected at \$156,000.

The original budget for fiscal year 2024 anticipated total parking citation revenues of \$116,612, reflecting extended parking enforcement hours from 9:00 am to 9:00 pm Monday through Friday and the implementation of paid on-street parking. Projected revenues for leased parking spaces and hourly parking fees for the fiscal year 2024 were estimated at \$573,995, reflecting the increase of traffic in the downtown area as the limitations due to the COVID-19 pandemic subside. For fiscal year 2025, total parking fund revenues are projected to total \$1,098,509 reflecting the reduction in paid parking hours and the continued recovery in parking demand.

Traditionally, revenues generated for the Parking Fund have not been sufficient to fully support operating costs for downtown parking, requiring transfers from the General Fund to balance expenditures. The original budget for fiscal year 2024 anticipated that the General Fund would provide a transfer of \$512,611 to the Parking Fund to support its operations through the transition to on-street paid parking and full revenue collections for the Hay Street Parking Deck. In the fiscal year 2025, the required transfer from the General Fund to the Parking Fund is projected to be \$25,839 to balance revenues and expenditures.

#### **PWC ASSESSMENT FUND**

The PWC assessment fund is used to account for fees assessed to customers for water and wastewater improvements. The fees are assessed and collected by the City, and remitted to PWC. For fiscal year 2024, it was projected that total revenues for assessments and associated interest will be \$890,000. For fiscal year 2025, those revenues are projected to increase to \$1,635,000. These projections

are estimated based on information received from the staff of the PWC.

#### **AIRPORT FUND**

The largest sources of revenue to fund Airport operations are lease payments and franchise fees paid for the use of City property at the Fayetteville Regional Airport. These revenues are projected to total \$5,176,361 in fiscal year 2025 based on known leases and agreements and relatively stable historical trends. The revenues are expected to comprise 69.94 percent of total Airport operating revenues.

The Airport also receives funding from the Federal Aviation Administration and airlines to fund security services at the Airport. These revenues are projected to total \$362,389 for fiscal year 2025 based on current agreements. These funds are reimbursed to the General Fund for law enforcement services provided to the Airport. In fiscal year 2024, the Airport received two federal grant awards under the Airports Coronavirus Response Grant Program (ACRGP) to assist with pandemic recovery. Fiscal year 2025 projections include \$127,238 of federal operating assistance and \$19,816 of ACRGP concessions relief funding. The ACRGP concessions relief grant will provide financial relief to airport vendors for fiscal years 2022 through 2026 totaling \$232,210.

Landing fees paid by various companies are expected to be \$236,310 in the fiscal year 2024 and 265,732 in 2025, compared to the fiscal year 2023 actuals of \$212,724, indicating a return to pre-pandemic revenues.

Generally, Airport Fund revenues exceed expenditures, allowing for the accumulation of assets to be used for future capital improvements. The use of \$1,300,000 of accumulated net assets (fund balance) is projected to balance the Airport Fund in fiscal year 2025 for transfers for capital projects.

### **Revenue Assumptions**

#### **SOLID WASTE FUND**

The residential solid waste fee is the primary fee supporting Solid Waste Division operations. For fiscal year 2025, staff recommends that the annual fee increase \$10 to \$275 per single-family residential unit. Based upon the current fee, current-year fee revenues for fiscal year 2025 are projected to total \$17,655,000.

Intergovernmental revenue projections for fiscal year 2025 include \$319,415 from Cumberland County based upon agreed payments of \$5 per household and \$161,900 in proceeds from the solid waste disposal tax collected by the State.

In fiscal year 2025, projected Solid Waste Fund expenditures exceed projected revenues by \$569,909, requiring a fund balance appropriation from the Solid Waste Fund, fund balance.

#### **STORMWATER FUND**

The monthly stormwater fee for fiscal year 2025 is proposed to increase by \$1.00 to \$7.00 per equivalent residential unit.

Stormwater fee revenue projections for fiscal year 2024 for first-year collections are projected to total \$11,373,420. For fiscal year 2025, stormwater fee revenues for first-year collections are projected to be \$13,451,561, an increase of 18.2 percent when compared to fiscal year 2024 projections.

The North Carolina Department of Transportation (NCDOT) reinstated its contract with the City to sweep statemaintained roads within the city as of March 4, 2022. Revenues projected from contract payments are \$44,158.75 per quarter, or \$176,635 per year.

In fiscal year 2025, Stormwater Fund expenditures are projected to exceed

revenues by \$72,420, requiring the use of Stormwater Fund, fund balance. This use of the accumulated fund balance is due to the increased transfer to the Stormwater Capital Project Fund in fiscal year 2025.

#### **TRANSIT FUND**

The Transit Fund generally receives apportionment grants from the federal government for the operation of transit services. These grants may be used to fund ADA services, vehicle, and general maintenance, limited operating costs and specific service enhancements.

Since the onset of the COVID-19 pandemic, the Fayetteville Urbanized Area has received additional apportionment grants of \$9,857,732 under the Coronavirus Aid, Relief, and Economic Security (CARES) Act (2020), and \$4,410,543 under the American Rescue Plan Act (ARPA) (2021). These grants were utilized to support the City transit operating costs over fiscal years 2020 through 2023. The use of these grants, in coordination with existing federal grant funds, allowed for reduced support requirements from the General Fund during the period of pandemic recovery. Total federal grant revenues for fiscal years 2024 and 2025 are projected to total \$2,540,000 and \$2,740,000, respectively.

The Transit Fund also receives funding under the State Maintenance Assistance Program (SMAP). For fiscal year 2024, the original budget anticipated \$730,000 in State Maintenance Assistance Program revenues. The fiscal year 2024 projection for SMAP was updated to reflect the current receipt of \$746,023. For Fiscal year 2025, it is anticipated that the SMAP funding will continue and \$730,000 has been included in the recommended budget.

The City assesses a \$5 vehicle license tax dedicated to support transit operations. For fiscal years 2024 and 2025 proceeds from this revenue are projected to be \$655,230 and \$688,175, respectively.

The Transit System is projected to generate a total of \$973,495 in fare revenues in fiscal year 2024. The collection of transit fare revenues was suspended for social distancing purposes due to the COVID-19 pandemic and were not reinstated until July of 2023. For fiscal year 2025, these revenues are projected to total \$746,563 based on current fare rates.

Property use revenues for fiscal year 2024 were also impacted by the COVID-19 pandemic and are projected to total \$188,405 as compared to the original budget projection of \$198,533. These revenues include \$1,972 from the Cool Springs Downtown District; \$1,440 from American Coach Lines and \$168,330 from Greyhound for lease costs and shared operating costs for their location in the Transit Center. For fiscal year 2025, property use revenues are projected to increase to \$245,000 and include: \$8,640 from American Coach Lines; \$1,972 from the Cool Springs Downtown District; \$260 for event room rental fees; and \$178,223 from Greyhound for lease costs and shared operating costs for their location in the Transit Center.

Other fees and service revenues primarily consist of advertising revenues and are projected to total \$160,000 and \$109,431 in fiscal years 2024 and 2025, respectively.

Transit operating costs not funded from the revenues above and other miscellaneous revenues must be funded by a transfer from the General Fund. For fiscal year 2024, the transfer was projected to total \$8,223,160. For fiscal year 2025, the General Fund transfer to the Transit Fund is projected to total \$8,775,286.

#### **LEOSSA FUND**

The LEOSSA Fund (Law Enforcement Officers Special Separation Allowance Fund) is supported through interfund charges for employee benefits, primarily charged to the General Fund. The fund revenues are projected based upon estimated earnings of sworn law enforcement personnel during the fiscal year and an actuarially determined funding rate, which is currently set at 8.11 percent of earnings.

#### FLEET MAINTENANCE FUND

The Fleet Maintenance Fund is used to account for costs associated with centralized maintenance operations for automotive and other equipment used by all City departments. These costs are billed to the departments receiving the services.

#### **RISK MANAGEMENT FUND**

The Risk Management Fund is primarily funded through interfund charges to other funds for services including workers' compensation benefits, health and dental benefits and property and casualty insurance coverage. These charges are projected based on historical trends and estimated charges needed to finance expected expenditures.

In addition, employees and retirees also contribute to the Risk Management Fund for health and dental coverage for individual and dependent coverage. Contributions are projected based on the anticipated number of participants and rates needed to fund expected claims expenditures.

In fiscal year 2024, the General Fund is projected to transfer \$1,083 from the Risk Management fund to the general fund as a loan to the general fund to pay stadium debt. In fiscal year 2025, that transfer is projected to be \$993,000.

### **Airport**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Airport							ı
Jses							
ersonnel Se	ervices						
Personnel S		1 111 205	1 205 527	1 200 411	1 200 774	1 425 071	1 425 07
8111000	Salaries & Wages - Regular	1,111,385	1,205,527	1,288,411	1,368,774	1,435,971	1,435,97
8112000 8113000	Salaries & Wages - OT	28,678	27,902	54,603	56,482	56,482	56,48
	Longevity Pay	48,263	43,638	46,854	48,538	49,842	49,84
8114000 8121000	Other Pay	630	595	100.766	112.464	840	112.22
	Social Security	85,760	92,847	100,766	112,464	113,228	113,22
8122010	General	73,786	96,925	110,523	128,972	207,066	207,06
8122060	Firefighters	40,564	48,936	58,387	60,518	60,518	60,51
8122070	401K Non-Sworn	11,052	12,012	12,847	13,688	29,602	29,60
8122910	Pension Expenditure Offset	-122,952	-143,077	-166,632	0	0	
8122920	Pension Expense	195,771	92,414	252,449	0	0	
8131010	Medical Insurance Exp	199,365	217,524	209,353	251,409	263,520	263,52
8131030	Net OPEB Expense	100,415	72,241	29,016	0	0	
8131040	Net OPEB Expenditure	-18,207	-21,668	-19,679	0	0	
8132010	Life Insurance	1,517	1,632	1,656	1,842	1,848	1,84
8133010	Dental Insurance	9,192	9,156	8,560	10,119	10,625	10,62
8137010	Workers' Compensation Exp	31,845	34,472	37,531	39,816	51,601	51,60
8138010	Accrued Comp Absences	10,780	20,421	9,410	0	0	
8140100	Temporary Services Exp	91,360	81,360	74,398	89,536	89,536	89,53
Total Pe	ersonnel Services	1,899,203	1,892,856	2,109,292	2,182,998	2,370,679	2,370,67
Total	Personnel Services	1,899,203	1,892,856	2,109,292	2,182,998	2,370,679	2,370,67
Operating Ex	kpenditures						
Operating E	expenditures						
8201500	Utilities	469,421	339,672	322,414	402,684	422,662	422,66
8201600	Stormwater Fees Exp	0	148,847	148,847	148,847	148,847	148,84
8211000	Supplies - Regular	91,603	152,018	148,328	161,058	138,675	138,67
8211100	Supplies - One-time	0	2,148	0	0	3,000	3,00
8211200	Small Equipment-Not Computer	4,970	63,957	5,299	0	0	
8211300	Small Computer Equipment	1,065	32,796	0	9,033	10,000	10,00
8212010	Uniform Purchases	0	222	1,787	6,000	6,000	6,00
8212020	Uniform Rentals	7,616	6,163	7,237	8,000	8,000	8,00
8213100	Food	0	0	0	0	0	
8231100	Building Maintenance	50,551	64,334	56,513	187,087	224,000	224,00
8233100	Maintenance - Equipment	74,407	42,549	83,970	107,798		109,55
8236100	Maintenance - Parking Lots	11,500	0	61,305	182,352		46,00
8237100	Software License/Data Storage Fees	0	7,466	13,837	32,437		33,60
8241110	Fleet Maintenance Charges	138,155	67,699	50,926	73,600		163,31
8241113	Fleet Maintenance Charges - TOTAL FO	0	0	0	0		
	Vehicle Parts Exp	0	0	0	51,056		
8242100					0 2,000	0	
8242100 8244100	·			5.350	14.892	150	1 .
8242100 8244100 8245100	Vehicle Expenditure - Other  Vehicle Fuel	0 25,669	4 28,041	5,350 36,431	14,892 66,464		15 37,41

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
\irport							
Operating Ex	penditures						
8251200	Data Connectivity	0	1,250	0	0	0	
8252100	Postage Exp	725	422	219	410	800	80
8253100	Printing	123	360	30	340	340	34
8254100	Advertising	155,834	137,034	184,212	500,000	500,000	500,00
8255100	Photo Copier	1,842	1,901	2,112	2,548	2,548	2,54
8263100	Travel, Training & Conferences	15,585	14,957	23,139	49,960	57,000	57,00
8269100	Travel Advance	0	129	0	0	0	
8270100	Memberships & Dues	6,875	11,790	8,639	10,900	11,112	11,1:
8285100	Insurance Exp	153,742	0	0	120,518	145,210	145,2:
8285101	Risk Management Overhead Alloc	0	98,801	106,155	0	0	,
8286100	Claim Settlements	0	0	0	1,000	1,000	1,00
	perating Expenditures	1,219,532	1,232,134	1,277,933	2,150,496	2,083,097	2,083,09
	Operating Expenditures	1,219,532	1,232,134	1,277,933	2,150,496	2,083,097	2,083,09
Contract Ser		1,219,532	1,232,134	1,277,333	2,130,430	2,083,037	2,083,03
Contract Se		^	0	224	0	2	
8410100	Accounting, Auditing & Legal	0	0	234	150	0	11
8430100	Medical Services	297	395	82	150	150	200.5
8490100	Other Contract Services	111,673	134,738	149,253	375,345	388,511	388,53
	ontract Services	111,970	135,133	149,569	375,495	388,661	388,60
Total (	Contract Services	111,970	135,133	149,569	375,495	388,661	388,6
Capital Outla	ay						
Capital Outl	ay						
8440100	Service Charges	0	0	0	0	0	
8520100	Building Expenditures	73,160	2,460	0	98,700	98,700	98,7
8530100	Improvements	0	32,873	0	297,802	50,000	50,0
8540100	Office Equipment	0	0	0	0	0	
8550100	Other Equipment	0	15,125	249,456	265,206	259,512	259,5
8560100	Equipment - Motor Vehicles	0	0	36,876	50,279	46,000	46,0
Total Ca	pital Outlay	73,160	50,458	286,331	711,987	454,212	454,2
Total (	Capital Outlay	73,160	50,458	286,331	711,987	454,212	454,2
Transfers to	Other Funds						
Transfers to	Other Funds						
	Transfer to Airport Cap Proj Fd 066	5,771,984	460,000	821,326	1,250,000	1,300,000	1,300,0
	ansfers to Other Funds	5,771,984	460,000	821,326	1,250,000	1,300,000	1,300,00
	Fransfers to Other Funds			821,326			
		5,771,984	460,000	821,320	1,250,000	1,300,000	1,300,00
Other Charge							
Other Charg							
8603100	Employee Appreciation	211	296	340	1,000	1,000	1,00
8604100	Depreciation	4,870,022	0	0	0	0	
8608100	Bad Debt Expense	232	0	0	0	0	
8612100	Community Relations	1,625	300	1,898	5,000	5,000	5,0
8615100	Indirect Cost Allocation Exp	239,124	280,297	280,297	297,400	297,361	297,3
	Public Safety Reimbursements	450,202	476,018	462,854	450,500	490,438	490,4
8616100		-2,833	3,767	-4,695	0	0	
8616100 8810100	Inventory	-2,833	-,				
8810100	Inventory her Charges	5,558,583	760,678	740,694	753,900	793,799	793,79
8810100 Total Ot						793,799 793,799	793,79 793,79

**Budget & Evaluation** 

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Budget & Ev	aluation						
Ises							
ersonnel Se	ervices						
Personnel S	ervices						
8111000	Salaries & Wages - Regular	394,760	402,255	324,029	441,097	392,740	392,740
8113000	Longevity Pay	9,036	2,943	0	0	0	332,74
8114000	Other Pay	420	875	490	420	0	
8115000	Temporary/Seasonal Pay	0	0	10,107	0	0	
8121000	Social Security	29,364	30,073	24,785	33,776	30,045	30,04
8122010	General	39,145	46,344	38,733	56,735	54,945	54,94
8122070	401K Non-Sworn	3,948	4,025	3,007	4,411	7,855	7,85
8131010	Medical Insurance Exp	34,046	34,495	24,052	47,180	56,256	56,25
8132010	Life Insurance	20	36	43	62	72	7:
8133010	Dental Insurance	2,035	2,046	1,267	2,148	2,550	2,55
8137010	Workers' Compensation Exp	10,888	10,944	8,973	11,921	10,604	10,60
8140100	Temporary Services Exp	0	3,597	0	0	0	10,00
	rsonnel Services	523,661	537,632	435,484	597,750	555,067	555,06
Total	Personnel Services	523,661	537,632	435,484	597,750	555,067	555,06
perating Ex	penditures	· · · · · · · · · · · · · · · · · · ·	<u> </u>	<u> </u>	<u> </u>	*	<u> </u>
_							
8211000	xpenditures Supplies - Regular	754	264	3,216	1,006	800	80
8211100	Supplies - One-time	7.54	0	0	0	0	80
8211100	Small Equipment-Not Computer	0	109	380	0	0	
8211200	Small Computer Equipment	0	1,877	278	0	0	
8211300	Uniform Purchases	0	39	0	0	0	
8213100	Food	37	77	351	0	0	
8233100	Maintenance - Equipment	3,796	0	0	0	0	
8237100	Software License/Data Storage Fees	0	4,646	7,945	8,343	8,759	8,75
8257100	Telephone	200	208	397	698	793	79:
8251200	Data Connectivity	0	0	87	0	0	7.5.
8252100	Postage Exp	0	0	0	0	0	
8253100	Printing	2,193	1,763	707	1,935	859	85
8253100	Advertising	400	1,765	856	1,935	0	65:
				367	245		36
8255100 8263100	Photo Copier  Travel Training & Conferences	1,255	1,012 2,424	2,518	7,429	361 14,636	14,63
8270100	Travel, Training & Conferences  Memberships & Dues	4,104 50			7,429		
	perating Expenditures	12,788	150 12,568	200 17,302	20,811	27,026	27,02
•	Operating Expenditures	12,788	12,568	17,302	20,811	27,026	27,02
Contract Ser		12,700	12,300	17,302	20,011	27,020	27,02
Contract Se		004	001	42.540	22.040	750	7.5
8490100 Total Co	Other Contract Services ntract Services	804	961 961	42,519 42,519	23,018	750 750	75 75
Total (	Contract Services	804	961	42,519	23,018	750	75

# **Budget & Evaluation**

Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Budget & Evaluation						
Capital Outlay						
Capital Outlay						
8587200 Subscription Asset Expense	0	12,922	0	0	0	0
Total Capital Outlay	0	12,922	0	0	0	0
Total Capital Outlay	0	12,922	0	0	0	0
Other Charges						
Other Charges						
8603100 Employee Appreciation	92	169	128	95	75	75
8612100 Community Relations	18	0	0	20	0	0
Total Other Charges	110	169	128	115	75	75
Total Other Charges	110	169	128	115	75	75
Total Uses	537,364	564,253	495,432	641,694	582,918	582,918

# **City Attorney's Office**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
City Attorney	y's Office						
Jses							
Personnel Se	rvices						
Personnel Se	ervices						
8111000	Salaries & Wages - Regular	840,528	897,773	1,057,484	1,189,626	1,241,040	1,241,040
8113000	Longevity Pay	25,797	28,406	32,444	32,496	34,119	34,119
8114000	Other Pay	5,000	5,079	5,000	5,000	0	(
8121000	Social Security	59,914	63,942	75,450	89,962	96,472	96,47
8122010	General	84,645	106,625	133,034	157,685	176,424	176,42
8122050	401A	12,647	12,058	12,545	13,399	0	
8122070	401K Non-Sworn	8,405	8,991	10,575	11,897	25,221	25,22
8131010	Medical Insurance Exp	79,704	79,155	89,694	113,413	215,648	138,79
8132010	Life Insurance	33	14	4	150	300	30
8133010	Dental Insurance	4,161	4,183	4,445	5,163	9,775	9,77
8137010	Workers' Compensation Exp	23,299	25,009	29,428	33,133	34,050	34,05
8140100	Temporary Services Exp	3,905	17,797	0	0	0	
Total Pe	rsonnel Services	1,148,038	1,249,031	1,450,104	1,651,924	1,833,049	1,756,19
Total P	Personnel Services	1,148,038	1,249,031	1,450,104	1,651,924	1,833,049	1,756,19
perating Ex	penditures						
Operating Ex	xpenditures						
8211000	Supplies - Regular	51,440	53,746	60,547	47,341	63,100	63,10
8211100	Supplies - One-time	2,676	1,448	0	0	1,700	1,70
8211200	Small Equipment-Not Computer	0	163	0	0	0	,
8211300	Small Computer Equipment	988	1,999	0	0	1,200	1,20
8213100	Food	287	230	1,200	2,235	2,260	2,26
8233100	Maintenance - Equipment	424	0	0	0	0	
8241110	Fleet Maintenance Charges	828	98	752	680	359	35
8245100	Vehicle Fuel	132	171	152	200	350	35
8251100	Telephone	829	741	584	1,719	870	87
8251200	Data Connectivity	0	342	463	488	660	66
8252100	Postage Exp	2,127	1,528	1,101	1,570	2,020	2,02
8253100	Printing	331	366	199	343	126	12
8254100	Advertising	1,890	0	2,686	2,205	2,300	2,30
8255100	Photo Copier	3,405	2,638	2,797	2,015	3,274	3,27
8263100	Travel, Training & Conferences	5,246	7,742	13,903	14,306	18,450	18,45
8270100	Memberships & Dues	3,358	4,217	4,231	5,540	5,540	5,54
Total Op	erating Expenditures	73,960	75,429	88,612	78,642	102,209	102,20
Total C	Operating Expenditures	73,960	75,429	88,612	78,642	102,209	102,209
Contract Serv	vices						
Contract Ser	rvices						
8410100	Accounting, Auditing & Legal	676,703	358,479	434,313	332,359	406,000	406,00
8490100	Other Contract Services	23,243	19,798	37,288	26,603	25,100	25,10
Total Co	ntract Services	699,946	378,277	471,601	358,962	431,100	431,10
Total (	Contract Services	699,946	378,277	471,601	358,962	431,100	431,10
apital Outla	у						
Capital Outl	ay						
8581100	Rights-of-Way	209	156	132	200	854	85
8587200	Subscription Asset Expense	0	33,699	0	0	0	
	pital Outlay	209	33,855	132	200	854	85

# **City Attorney's Office**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
City Attorne Other Charge	•						
Other Charg	ges						
8603100	Employee Appreciation	400	729	323	245	420	420
8612100	Community Relations	18	0	0	99	99	99
Total Ot	her Charges	418	729	323	344	519	519
Total	Other Charges	418	729	323	344	519	519
Tota	Uses	1,922,571	1,737,321	2,010,772	2,090,072	2,367,731	2,290,876

# **City Manager's Office**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
ity Manage	er's Office						
Ises							
ersonnel Se	ervices						
Personnel S	inning.						
8111000	Salaries & Wages - Regular	1,548,837	1,745,152	1,674,850	1,882,456	2,130,909	2,130,90
8113000		28,619	35,486	22,466	20,553	24,777	24,77
8114000	Longevity Pay Other Pay	11,250	12,555	11,985	12,480	13,362	13,36
8121000	Social Security	107,931	122,849	117,402	137,182	153,234	153,23
8122010	General	150,104	204,363	206,248	246,142	298,956	298,95
8122050	401A	13,670	14,733	14,915	14,730	15,319	15,31
8122070	401K Non-Sworn	15,266	17,179	16,618	18,826	42,755	42,75
8131010	Medical Insurance Exp	119,003	122,873	117,063	179,647	195,959	195,95
8132010	Life Insurance	59	131	62	239	251	25
8133010	Dental Insurance	6,640	6,718	6,108	8,179	8,883	8,88
8137010	Workers' Compensation Exp	42,332	47,441	45,149	51,718	58,427	58,42
8140100	Temporary Services Exp	16,193	6,711	18,822	0	0	30,42
	ersonnel Services	2,059,904	2,336,191	2,251,689	2,572,152	2,942,832	2,942,83
	Personnel Services	2,059,904					
TOtal	reisonner services	2,039,904	2,336,191	2,251,689	2,572,152	2,942,832	2,942,83
8201600	Stormwater Fees Exp	0	0	156	0	0	
8211000	Supplies - Regular	13,196	8,691	5,378	12,266	12,465	
8211100	Supplies - One-time	767	2,824	5,378 165	12,266 470	12,465 600	60
8211100 8211200	Supplies - One-time Small Equipment-Not Computer	767 140	2,824 1,630	5,378 165 9,946	12,266 470 0	12,465 600 1,000	1,00
8211100 8211200 8211300	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment	767 140 9,038	2,824 1,630 1,045	5,378 165 9,946 7,938	12,266 470 0	12,465 600 1,000 4,200	12,46 60 1,00 4,20
8211100 8211200 8211300 8213100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food	767 140 9,038 6,973	2,824 1,630 1,045 4,759	5,378 165 9,946 7,938 7,082	12,266 470 0 0 7,062	12,465 600 1,000 4,200 6,525	1,00
8211100 8211200 8211300 8213100 8232100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac	767 140 9,038 6,973 0	2,824 1,630 1,045 4,759 7,979	5,378 165 9,946 7,938 7,082 36,736	12,266 470 0 0 7,062 53,673	12,465 600 1,000 4,200 6,525	1,00 4,20
8211100 8211200 8211300 8213100 8232100 8233100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment	767 140 9,038 6,973 0 2,472	2,824 1,630 1,045 4,759 7,979	5,378 165 9,946 7,938 7,082 36,736	12,266 470 0 7,062 53,673	12,465 600 1,000 4,200 6,525 0	60 1,00 4,20 6,52
8211100 8211200 8211300 8213100 8232100 8233100 8237100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees	767 140 9,038 6,973 0 2,472	2,824 1,630 1,045 4,759 7,979 0 6,007	5,378 165 9,946 7,938 7,082 36,736 0	12,266 470 0 7,062 53,673 0 15,786	12,465 600 1,000 4,200 6,525 0 0	60 1,00 4,20 6,52
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges	767 140 9,038 6,973 0 2,472 0 2,245	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188	12,266 470 0 7,062 53,673 0 15,786	12,465 600 1,000 4,200 6,525 0 0 15,005	60 1,00 4,20 6,52
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO	767 140 9,038 6,973 0 2,472 0 2,245	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188	12,266 470 0 7,062 53,673 0 15,786 7,440	12,465 600 1,000 4,200 6,525 0 0 15,005 7,433	1,00 4,20 6,52 15,00 7,43
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113 8244100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO Vehicle Expenditure - Other	767 140 9,038 6,973 0 2,472 0 2,245 0	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995 0	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188 0	12,266 470 0 0 7,062 53,673 0 15,786 7,440 0	12,465 600 1,000 4,200 6,525 0 0 15,005 7,433 0 2,400	15,00 7,43
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113 8244100 8245100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO Vehicle Expenditure - Other Vehicle Fuel	767 140 9,038 6,973 0 2,472 0 2,245 0 0	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995 0 135 1,905	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188 0 15	12,266 470 0 7,062 53,673 0 15,786 7,440 0 300 2,300	12,465 600 1,000 4,200 6,525 0 0 15,005 7,433 0 2,400 2,226	1,00 4,21 6,5: 15,00 7,4: 2,44 2,2:
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113 8244100 8245100 8251100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO Vehicle Expenditure - Other Vehicle Fuel Telephone	767 140 9,038 6,973 0 2,472 0 2,245 0 0 702	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995 0 135 1,905	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188 0 15 2,127 7,850	12,266 470 0 7,062 53,673 0 15,786 7,440 0 300 2,300 8,624	12,465 600 1,000 4,200 6,525 0 0 15,005 7,433 0 2,400 2,226 13,356	1,00 4,21 6,5: 15,00 7,4: 2,44 2,2:
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113 8244100 8245100 8251100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO Vehicle Expenditure - Other Vehicle Fuel Telephone Data Connectivity	767 140 9,038 6,973 0 2,472 0 2,245 0 702 13,427	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995 0 135 1,905 11,933	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188 0 15 2,127 7,850 2,411	12,266 470 0 7,062 53,673 0 15,786 7,440 0 300 2,300 8,624 1,839	12,465 600 1,000 4,200 6,525 0 0 15,005 7,433 0 2,400 2,226 13,356 5,000	1,00 4,21 6,5: 15,00 7,4: 2,44 2,2: 13,3: 5,00
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113 8244100 8251100 8251200	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO Vehicle Expenditure - Other Vehicle Fuel Telephone Data Connectivity Postage Exp	767 140 9,038 6,973 0 2,472 0 2,245 0 0 702 13,427 0 94	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995 0 135 1,905 11,933 0	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188 0 15 2,127 7,850 2,411 359	12,266 470 0 7,062 53,673 0 15,786 7,440 0 300 2,300 8,624 1,839 298	12,465 600 1,000 4,200 6,525 0 15,005 7,433 0 2,400 2,226 13,356 5,000 281	15,00 7,4: 2,4( 2,2: 13,3: 5,00
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113 8244100 8251100 8251200 8252100 8253100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO Vehicle Expenditure - Other Vehicle Fuel Telephone Data Connectivity Postage Exp Printing	767 140 9,038 6,973 0 2,472 0 2,245 0 0 702 13,427 0 94 2,127	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995 0 135 1,905 11,933 0 344 1,806	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188 0 15 2,127 7,850 2,411 359 1,359	12,266 470 0 7,062 53,673 0 15,786 7,440 0 300 2,300 8,624 1,839 298 2,062	12,465 600 1,000 4,200 6,525 0 0 15,005 7,433 0 2,400 2,226 13,356 5,000 281 2,615	15,00 7,45 2,44 2,22 13,35 5,00 28 2,65
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113 8244100 8251100 8251200 8252100 8253100 8254100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO Vehicle Expenditure - Other Vehicle Fuel Telephone Data Connectivity Postage Exp Printing Advertising	767 140 9,038 6,973 0 2,472 0 2,245 0 702 13,427 0 94 2,127	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995 0 135 1,905 11,933 0 344 1,806 0	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188 0 15 2,127 7,850 2,411 359 1,359	12,266 470 0 7,062 53,673 0 15,786 7,440 0 300 2,300 8,624 1,839 298 2,062 4,070	12,465 600 1,000 4,200 6,525 0 0 15,005 7,433 0 2,400 2,226 13,356 5,000 281 2,615 1,000	15,00 7,43 15,00 7,43 13,33 5,00 28 2,66
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113 8244100 8251100 8251200 8252100 8253100 8254100 8255100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO Vehicle Expenditure - Other Vehicle Fuel Telephone Data Connectivity Postage Exp Printing Advertising Photo Copier	767 140 9,038 6,973 0 2,472 0 2,245 0 0 702 13,427 0 94 2,127 0 4,152	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995 0 135 1,905 11,933 0 344 1,806 0 3,284	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188 0 15 2,127 7,850 2,411 359 1,359 1,75 2,933	12,266 470 0 7,062 53,673 0 15,786 7,440 0 300 2,300 8,624 1,839 298 2,062 4,070 2,775	12,465 600 1,000 4,200 6,525 0 0 15,005 7,433 0 2,400 2,226 13,356 5,000 281 2,615 1,000 5,071	15,00 7,43 15,00 7,43 13,33 5,00 28 2,66
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113 8244100 8251100 8251200 8252100 8253100 8254100 8255100 8255100 8261100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO Vehicle Expenditure - Other Vehicle Fuel Telephone Data Connectivity Postage Exp Printing Advertising Photo Copier Local Mileage	767 140 9,038 6,973 0 2,472 0 2,245 0 0 702 13,427 0 94 2,127 0 4,152	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995 0 135 1,905 11,933 0 344 1,806 0 3,284	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188 0 15 2,127 7,850 2,411 359 1,359 175 2,933 0	12,266 470 0 7,062 53,673 0 15,786 7,440 0 300 2,300 8,624 1,839 298 2,062 4,070 2,775	12,465 600 1,000 4,200 6,525 0 0 15,005 7,433 0 2,400 2,226 13,356 5,000 281 2,615 1,000 5,071 0	15,00 7,43 15,00 7,43 2,40 2,22 13,33 5,00 28 2,63 1,00 5,00
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113 8244100 8251100 8251200 8252100 8253100 8254100 8255100 825100 825100 825100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO Vehicle Expenditure - Other Vehicle Fuel Telephone Data Connectivity Postage Exp Printing Advertising Photo Copier Local Mileage Travel, Training & Conferences	767 140 9,038 6,973 0 2,472 0 2,245 0 702 13,427 0 94 2,127 0 4,152 17 27,360	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995 0 135 1,905 11,933 0 344 1,806 0 3,284 0 19,636	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188 0 15 2,127 7,850 2,411 359 1,359 175 2,933 0 73,879	12,266 470 0 7,062 53,673 0 15,786 7,440 0 300 2,300 8,624 1,839 298 2,062 4,070 2,775 0	12,465 600 1,000 4,200 6,525 0 0 15,005 7,433 0 2,400 2,226 13,356 5,000 281 2,615 1,000 5,071 0 61,212	15,00 7,43 15,00 7,43 2,40 2,22 13,33 5,00 28 2,63 1,00 5,00
8211100 8211200 8211300 8213100 8232100 8233100 8237100 8241110 8241113 8244100 8251100 8251200 8252100 8253100 8254100 8255100 8255100 8261100	Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Food Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Fleet Maintenance Charges Fleet Maintenance Charges - TOTAL FO Vehicle Expenditure - Other Vehicle Fuel Telephone Data Connectivity Postage Exp Printing Advertising Photo Copier Local Mileage	767 140 9,038 6,973 0 2,472 0 2,245 0 0 702 13,427 0 94 2,127 0 4,152	2,824 1,630 1,045 4,759 7,979 0 6,007 3,995 0 135 1,905 11,933 0 344 1,806 0 3,284	5,378 165 9,946 7,938 7,082 36,736 0 12,627 5,188 0 15 2,127 7,850 2,411 359 1,359 175 2,933 0	12,266 470 0 7,062 53,673 0 15,786 7,440 0 300 2,300 8,624 1,839 298 2,062 4,070 2,775	12,465 600 1,000 4,200 6,525 0 0 15,005 7,433 0 2,400 2,226 13,356 5,000 281 2,615 1,000 5,071 0	60 1,00 4,20 6,52

# **City Manager's Office**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
City Manage	er's Office						
Operating E	xpenditures						
Total Op	erating Expenditures	94,501	96,956	187,684	275,353	157,945	157,945
Total (	Operating Expenditures	94,501	96,956	187,684	275,353	157,945	157,945
Contract Ser	vices						
Contract Se	rvices						
8410100	Accounting, Auditing & Legal	0	0	0	15,000	0	0
8490100	Other Contract Services	117,892	104,226	92,358	155,457	130,074	130,074
Total Co	ntract Services	117,892	104,226	92,358	170,457	130,074	130,074
Total (	Contract Services	117,892	104,226	92,358	170,457	130,074	130,074
Capital Outla	у						
Capital Outl	ay						
8530100	Improvements	0	0	0	0	0	0
8587200	Subscription Asset Expense	0	41,942	0	0	0	0
Total Ca	pital Outlay	0	41,942	0	0	0	0
Total (	Capital Outlay	0	41,942	0	0	0	0
Other Charge	es						
Other Charg	ges						
8603100	Employee Appreciation	787	2,588	277	550	2,710	2,710
8610400	Miscellaneous	0	0	70,000	0	0	0
8612100	Community Relations	1,072	1,156	250	4,200	6,000	6,000
8891100	Cost Redistribution	0	0	12,650	12,650	0	0
Total Ot	her Charges	1,859	3,744	83,177	17,400	8,710	8,710
Total (	Other Charges	1,859	3,744	83,177	17,400	8,710	8,710
Total	Uses	2,274,156	2,583,059	2,614,908	3,035,362	3,239,561	3,239,561

### **Development Services**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Developmen	t Services						
Uses							
	- ilaa						
Personnel Se							
Personnel So							
8111000	Salaries & Wages - Regular	2,582,066	2,851,098	3,022,775	3,502,398	3,524,699	3,708,725
8112000	Salaries & Wages - OT	11	0	0	0	0	(
8113000	Longevity Pay	50,046	48,864	43,451	47,970	51,315	51,31
8114000	Other Pay	0	956	0	0	0	(
8115000	Temporary/Seasonal Pay	0	0	0	0	0	(
8121000	Social Security	193,032	212,318	224,029	271,603	273,567	273,567
8122010	General	255,636	331,653	372,541	456,222	500,285	500,285
8122070	401K Non-Sworn	25,696	28,487	30,204	33,083	70,495	70,495
8131010	Medical Insurance Exp	359,059	403,970	429,642	499,015	515,682	515,682
8132010	Life Insurance	139	175	328	660	661	661
8133010	Dental Insurance	17,913	19,528	19,709	22,716	23,376	23,376
8137010	Workers' Compensation Exp	70,473	78,267	82,795	95,860	96,553	96,553
8140100	Temporary Services Exp	9,504	4,610	3,896	0	0	(
Total Pe	rsonnel Services	3,563,573	3,979,926	4,229,370	4,929,527	5,056,633	5,240,659
Total P	ersonnel Services	3,563,573	3,979,926	4,229,370	4,929,527	5,056,633	5,240,659
perating Ex	penditures						
Operating E	kpenditures						
8211000	Supplies - Regular	12,869	11,636	12,120	10,573	9,567	9,56
8211100	Supplies - One-time	1,170	435	67	7,250	6,191	6,19
8211200	Small Equipment-Not Computer	11,770	195	7,111	0	0	
8211300	Small Computer Equipment	5,063	6,817	10,070	0	3,500	3,50
8212010	Uniform Purchases	0	7,883	4,502	11,387	12,550	12,550
8212020	Uniform Rentals	6,952	0	0	0	0	(
8213100	Food	66	0	134	520	520	520
8216000	Cash Shortage/Overage	0	0	0	0	0	(
8233100	Maintenance - Equipment	9,198	3,281	3,400	3,195	0	(
8237100	Software License/Data Storage Fees	0	5,750	6,071	16,821	16,821	16,82
8241110	Fleet Maintenance Charges	82,701	88,984	84,233	80,880	57,103	57,103
8241113	Fleet Maintenance Charges - TOTAL FO	0	0	0	0	0	(
8244100	Vehicle Expenditure - Other	164	466	1,556	330	14,210	14,210
8245100	Vehicle Fuel	30,072	44,400	51,492	49,600	60,787	60,78
8251100	Telephone	38,385	36,497	39,347	25,618	38,040	38,040
8251200	Data Connectivity	0	216	0	0	0	(
8252100	Postage Exp	14,498	15,911	17,520	13,297	12,659	12,659
8253100	Printing	4,806	4,508	5,566	3,060	4,280	4,280
8254100	Advertising	26,240	29,512	26,434	24,411	27,515	27,51
8255100	Photo Copier	10,289	7,052	10,362	7,343	13,370	13,370
8261100	Local Mileage	0	0	0	30	30	30
8263100	Travel, Training & Conferences	13,463	13,069	11,244	19,102	35,332	35,33
8269100	Travel Advance	0	122	0	0	0	(
8270100	Memberships & Dues	7,469	5,141	6,198	12,178	9,599	9,599
Total Op	erating Expenditures	275,177	281,875	297,425	285,595	322,074	322,07
Total C	Operating Expenditures	275,177	281,875	297,425	285,595	322,074	322,07
ontract Serv	rices	,	* * *	* *	,	· ·	<u> </u>
Contract Ser							
8430100	Medical Services	50	50	50	301	301	30:
8490100	Other Contract Services	237,431	253,628	269,751	382,224	324,575	324,57
	ntract Services	237,481	253,678	269,801	382,525	324,373	324,876
Total (	Contract Services	237,481	253,678	269,801	382,525	324,876	324,87

### **Development Services**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Developmer	nt Services						
Capital Outla	ıy						
Capital Outl	ay						
8540100	Office Equipment	0	99,600	20,380	85	0	0
8560100	Equipment - Motor Vehicles	0	66,268	274,186	205,750	114,000	114,000
8587200	Subscription Asset Expense	0	375,729	0	0	0	0
Total Ca	pital Outlay	0	541,598	294,566	205,835	114,000	114,000
Total (	Capital Outlay	0	541,598	294,566	205,835	114,000	114,000
Other Charg	es						
Other Char	ges						
8603100	Employee Appreciation	367	139	321	845	845	845
8612100	Community Relations	0	0	0	100	100	100
8650100	Agency/Commission Payments	0	0	0	900	0	0
Total Of	ther Charges	367	139	321	1,845	945	945
Total	Other Charges	367	139	321	1,845	945	945
Tota	l Uses	4,076,598	5,057,216	5,091,482	5,805,327	5,818,528	6,002,554

# **Economic & Community Development**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Economic &	Community Development						
Uses							
Personnel Se	rvices						
Personnel S	envices						
8111000	Salaries & Wages - Regular	184,842	269,525	413,295	428,832	431,655	431,655
8113000	Longevity Pay	1,237	5,327	8,548	7,996	3,925	3,925
8114000	Other Pay	105	252	252	252	252	252
8121000	Social Security	13,867	20,164	33,350	33,437	33,324	33,324
8122010	General	17,674	31,453	54,841	56,555	60,939	60,939
8122070	401K Non-Sworn	1,782	2,695	4,442	4,287	8,713	8,713
8131010	Medical Insurance Exp	19,964	32,300	48,997	52,050	54,851	54,851
8132010	Life Insurance	23	18	36	69	71	71
8133010	Dental Insurance	1,196	1,607	2,662	2,354	2,488	2,488
8137010	Workers' Compensation Exp	5,602	7,421	12,190	11,802	11,761	11,761
8140100	Temporary Services Exp	7,497	216	0	0	0	(
	rsonnel Services	253,788	370,979	578,613	597,634	607,979	607,979
Total F	Personnel Services	253,788	370,979	578,613	597,634	607,979	607,979
Operating Ex	penditures						
Operating E	xpenditures						
8201500	Utilities	29,167	21,455	29,845	41,700	32,299	32,299
8201600	Stormwater Fees Exp	0	8,770	12,072	994	12,072	12,07
8211000	Supplies - Regular	6,843	3,701	3,622	3,544	3,544	3,54
8211100	Supplies - One-time	1,844	4,916	2,615	0	0	. (
8211200	Small Equipment-Not Computer	4,409	24,147	17,774	0	0	(
8211300	Small Computer Equipment	2,187	3,143	49	2,340	0	(
8213100	Food	1,930	1,874	3,072	3,495	0	(
8241110	Fleet Maintenance Charges	0	0	0	0	1,551	1,552
8244100	Vehicle Expenditure - Other	0	0	6	0	500	500
8245100	Vehicle Fuel	0	0	0	450	450	450
8251100	Telephone	2,126	3,066	2,465	2,407	2,988	2,988
8251200	Data Connectivity	0	2,468	0	0	0	(
8252100	Postage Exp	293	121	127	189	83	83
8253100	Printing	1,446	773	1,650	549	780	780
8254100	Advertising	1,240	29,386	7,013	3,290	3,290	3,290
8255100	Photo Copier	0	909	2,091	2,725	3,029	3,02
8261100	Local Mileage	34	405	0	0	0	(
8263100	Travel, Training & Conferences	6,285	10,003	11,437	5,626	5,554	5,554
8269100	Travel Advance	0	0	0	0	0	(
8270100	Memberships & Dues	572	1,992	3,722	4,015	3,600	3,600
Total Op	perating Expenditures	58,375	117,128	97,560	71,324	69,740	69,74
Total (	Operating Expenditures	58,375	117,128	97,560	71,324	69,740	69,74
Contract Ser	vices						
Contract Se	rvices						
8410100	Accounting, Auditing & Legal	51	0	0	0	0	
8450100	Credit Card Fees	0	76	71	150	150	150
8490100	Other Contract Services	535,073	838,915	580,878	1,159,084	611,661	611,66
	ontract Services	535,124	838,990	580,949	1,159,234	611,811	611,81
Total	Contract Services	535,124	838,990	580,949	1,159,234	611,811	611,81

# **Economic & Community Development**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Economic &	Community Development						
Capital Outla	зу						
Capital Out	lay						
8440100	Service Charges	63	8	0	0	0	C
8510100	Land Purchased	0	0	0	1,890	0	(
8560100	Equipment - Motor Vehicles	0	0	23,034	0	0	C
8587200	Subscription Asset Expense	0	58,792	0	0	0	0
Total Ca	pital Outlay	63	58,800	23,034	1,890	0	0
Total	Capital Outlay	63	58,800	23,034	1,890	0	C
Transfers to	Other Funds						
Transfers to	Other Funds						
8911100	Transfer to General Fund 011	68,564	56,944	54,965	10,486	0	(
8920100	Transfer to CBTD Fund 020	139,274	139,274	172,343	139,724	0	(
8926100	Transfer to Fed'l & St Asst 026	795,228	68,500	286,309	143,571	340,000	340,000
8942100	Transfer to Econ/Phys Devel 042	450,000	535,000	0	0	0	500,000
Total Tr	ansfers to Other Funds	1,453,066	799,718	513,617	293,781	340,000	840,000
Total	Transfers to Other Funds	1,453,066	799,718	513,617	293,781	340,000	840,000
Other Charg	es						
Other Char	ges						
8603100	Employee Appreciation	0	0	300	285	285	285
8610400	Miscellaneous	0	0	0	0	4,991	4,991
8612100	Community Relations	76	0	0	0	0	150,000
8640100	Not-for-Profit Payments	136,846	255,353	228,097	615,880	610,000	610,000
Total Ot	her Charges	136,921	255,353	228,397	616,165	615,276	765,276
Total	Other Charges	136,921	255,353	228,397	616,165	615,276	765,276
Tota	Uses	2,437,338	2,440,967	2,022,169	2,740,028	2,244,806	2,894,806

### **Finance**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Finance							
Uses							
Personnel Se	nnices						
Personnel S		4 404 554	2 222 764	2 274 524	2 045 770	4.446.606	4.446.60
8111000	Salaries & Wages - Regular	1,481,551	2,323,761	2,874,531	3,815,778	4,116,696	4,116,69
8112000	Salaries & Wages - OT	40	94,450	50,193	50,000	50,000	50,00
8113000	Longevity Pay	7,389	8,161	8,085	7,894	14,056	14,05
8114000	Other Pay	5,535	3,785	5,713	0	8,325	8,32
8115000	Temporary/Seasonal Pay	100.550	170.200	7,701	0	0	316.00
8121000 8122010	Social Security General	108,668	179,398	216,537	290,586	316,005	316,00
8122070		144,460	276,628	353,937	482,322	577,895	577,89
8122910	401K Non-Sworn Pension Expenditure Offset	14,570	22,875	28,347	37,409 0	82,619	82,61
8122920	·	-28,689 45,679	-119,231	-138,860 395,760	0	0	
8131010	Pension Expense Medical Insurance Exp	185,272	77,011 293,315	363,561	549,321	618,818	618,81
	·				0	018,818	010,01
8131030 8131040	Net OPEB Expense Net OPEB Expenditure	-2,114	-5,204	-9,952 2,160	0	0	
8132010	Life Insurance	-1,998 267	-2,378	-2,160 739	923	966	96
8133010	Dental Insurance	9,507	879 15,149	17,453	25,505	28,051	28,05
8134010	Tool Allowance	9,307	13,149	17,433	13,200	14,400	14,40
8137010	Workers' Compensation Exp	40,035	65,508	79,411	102,562	111,532	111,53
8138010	Accrued Comp Absences	6,586	15,974	18,530	102,302	0	111,53
8140100	Temporary Services Exp	168,412	179,191	297,050	31,122	0	
	rsonnel Services	2,185,169	3,429,271	4,566,577	5,406,622	5,939,363	5,939,36
	Personnel Services	2,163,103	3,423,271	4,300,377	3,400,022	3,939,303	5,939,36
	penditures xpenditures						
8201500	Utilities	48,537	29,520	39,829	50,602	50,000	50,00
8211000	Supplies - Regular	10,806	26,341	33,366	29,867	25,885	25,88
8211100	Supplies - One-time	464,224	5,023	839	26,165	65,000	65,00
8211200	Small Equipment-Not Computer	8,330	26,426	3,810	206	0	03,00
8211300	Small Computer Equipment	6,494	36,162	22,027	0	25,116	25,11
8212010	Uniform Purchases	0	3,769	2,983	5,000	3,000	3,00
8212020	Uniform Rentals	325	13,894	20,040	23,444	26,368	26,36
8213100	Food	405	1,094	2,282	100	2,100	2,10
8216000	Cash Shortage/Overage	20	0	0	0	0	, -
8231100	Building Maintenance	0	0	0	0	0	
8232100	Maintenance - Leased Fac	11,351	0	0	9,373	0	
8233100	Maintenance - Equipment	29,664	0	0	2,100	0	
8237100	Software License/Data Storage Fees	0	190,532	300,243	156,075	155,534	155,53
8241110	Fleet Maintenance Charges	5,852,031	2,269,098	2,710,415	2,264,116	3,270,300	3,270,30
8241113	Fleet Maintenance Charges - TOTAL FO	0	0	0	0		0,=: 0,00
8242100	Vehicle Parts Exp	0	1,780,327	2,136,783	1,475,006	2,400,000	2,400,00
8244100	Vehicle Expenditure - Other	45,108	53,861	11,460	47,281	46,000	46,00
8245100	Vehicle Fuel	0	2,282	1,323	1,700	1,000	1,00
8251100	Telephone	2,853	4,442	7,064	8,959	9,705	9,70
8252100	Postage Exp	13,410	12,585	11,944	11,965	12,070	12,07
8253100	Printing	5,303	5,265	3,700	4,200	3,810	3,81
8254100	Advertising	2,598	1,950	1,950	1,600	2,000	2,00
8255100	Photo Copier	17,078	15,089	13,548	11,090	15,506	15,50
	•						
8263100	Travel, Training & Conferences	2,789	17,234	16,142	47,594	26,948	26,94

### **Finance**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Finance							
Operating E	xpenditures						
8270100	Memberships & Dues	2,784	2,110	4,783	11,108	5,800	5,80
8281100	Administrative Fees	115,966	109,384	102,732	131,268	120,531	120,53
8284100	Benefit Payments	971,074	1,291,134	1,335,866	1,541,772	1,665,000	1,665,00
8284500	Stop Loss Ins Recoveries	-14,831	-11,666	-45,045	0	0	
8285100	Insurance Exp	1,081,062	1,502,749	1,802,707	2,091,223	2,688,527	2,688,52
8285101	Risk Management Overhead Alloc	0	3,182	8,899	0	0	
8286100	Claim Settlements	376,469	433,005	457,671	605,516	722,077	722,07
8287100	Damage Expenditure	61,914	85,385	108,673	150,000	121,559	121,55
8289100	IBNR & RBNP Claims	895,960	-896,253	-14,001	0	0	
8291100	Rents Exp	217,855	222,843	217,297	218,200	227,800	227,80
Total Op	perating Expenditures	10,229,670	7,236,768	9,319,330	8,925,530	11,691,636	11,691,63
Total (	Operating Expenditures	10,229,670	7,236,768	9,319,330	8,925,530	11,691,636	11,691,63
ontract Ser							
Contract Se	rvices						
8410100	Accounting, Auditing & Legal	114,145	88,225	104,853	194,769	173,000	173,00
8430100	Medical Services	16,818	22,693	13,844	35,006	29,970	29,97
8490100	Other Contract Services	876,431	809,441	1,188,528	1,401,076	1,135,624	1,135,62
Total Co	ntract Services	1,007,394	920,359	1,307,225	1,630,851	1,338,594	1,338,59
Total (	Contract Services	1,007,394	920,359	1,307,225	1,630,851	1,338,594	1,338,59
Capital Outla	у						
Capital Outl	ay						
8440100	Service Charges	0	0	0	0	0	
8530100	Improvements	0	0	0	66,262	0	
8540100	Office Equipment	8,643	0	0	0	0	
8550100	Other Equipment	0	53,231	0	33,110	25,000	25,00
8560100	Equipment - Motor Vehicles	0	918	47,512	0	0	
8587200	Subscription Asset Expense	0	184,113	0	0	0	
Total Ca	pital Outlay	8,643	238,262	47,512	99,372	25,000	25,00
Total (	Capital Outlay	8,643	238,262	47,512	99,372	25,000	25,00
ransfers to	Other Funds						
Transfers to	Other Funds						
8941100	Transfer to General Govt Fd 041	40,700	447,807	-62,500	62,500	0	
Total Tra	ansfers to Other Funds	40,700	447,807	-62,500	62,500	0	
Total	Fransfers to Other Funds	40,700	447,807	-62,500	62,500	0	
Other Charge	es						
Other Charg	ges						
8603100	Employee Appreciation	0	69	706	1,285	885	88
8604100	Depreciation	6,957	0	0	0	0	
8605100	Loss on Sale of F/A	140,960	0	0	0	0	
8607100	Penalties and Fines	463	0	101	0	0	
8610400	Miscellaneous	0	0	0	194,650	3,000	3,00
8612100	Community Relations	0	0	0	288	0	
8615100	Indirect Cost Allocation Exp	2,061	332,433	332,433	352,700	352,672	352,67
8860100	Vehicle Parts	22,120	317,598	0	0	0	
8891100	Cost Redistribution	0	0	0	-12,650	0	
Total Ot	her Charges	172,560	650,100	333,240	536,273	356,557	356,55
Total (	Other Charges	172,560	650,100	333,240	536,273	356,557	356,55
	<u> </u>	· · · · · · · · · · · · · · · · · · ·	,	15,511,383	, -	,	,

Fire

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2025
ire							
Jses							
	n i a a						
Personnel Ser Personnel Se							
8111000	Salaries & Wages - Regular	16,331,643	17,093,407	17,856,852	18,412,978	19,640,064	19,640,06
8112000	Salaries & Wages - OT	588,716	870,394	1,250,997	898,764	752,843	752,84
8113000	Longevity Pay	583,036	557,599	545,139	574,472	542,050	542,0
8114000	Other Pay	0	6,247	4,442	5,460	5,040	5,04
8121000	Social Security	1,257,498	1,335,655	1,422,889	1,476,359	2,891,006	2,891,0
8122010	General	28,565	42,020	45,664	63,197	59,856	59,8
8122020	Law Enforcement	0	0	16	0	0	,-
8122030	401K	0	0	6	0	0	
8122040	Separation Allowance	0	0	15	0	0	
8122060	Firefighters	1,664,684	2,075,384	2,341,346	2,492,887	2,742,435	2,742,4
8122070	401K Non-Sworn	159,947	166,852	174,492	180,410	392,809	392,8
8131010	Medical Insurance Exp	2,724,331	2,820,066	2,870,141	2,966,871	3,342,296	3,342,2
8132010	Life Insurance	781	967	1,214	3,924	4,272	4,2
8133010	Dental Insurance	133,636	133,377	130,287	135,051	151,300	151,3
8137010	Workers' Compensation Exp	467,295	493,786	524,184	537,080	545,469	545,4
8140100	Temporary Services Exp	0	0	106,353	145,000	145,000	145,0
	rsonnel Services	23,940,131	25,595,755	27,274,037	27,892,453	31,214,440	31,214,4
T	10 :					· ·	
	ersonnel Services	23,940,131	25,595,755	27,274,037	27,892,453	31,214,440	31,214,4
Operating Exp	penditures						
Operating Ex	xpenditures						
8201500	Utilities	244,859	245,676	222,396	274,600	262,524	262,5
8211000	Supplies - Regular	283,850	358,822	305,466	362,911	304,480	304,4
8211100	Supplies - One-time	116,636	158,155	83,257	63,536	102,923	102,9
8211200	Small Equipment-Not Computer	327,560	217,113	181,540	903,257	247,964	247,9
8211300	Small Computer Equipment	9,846	5,015	7,635	6,341	0	
8212010	Uniform Purchases	0	84,051	46,731	66,681	40,700	40,7
8212020	Uniform Rentals	153,395	118,958	126,676	145,492	144,700	144,7
8213100	Food	4,029	3,799	2,092	8,380	0	
8231100	Building Maintenance	13,832	89,179	30,441	63,048	33,000	33,0
8233100	Maintenance - Equipment	129,621	85,080	107,624	148,365	118,591	118,5
8237100	Software License/Data Storage Fees	0	55,576	23,559	84,660	84,579	84,5
8241110	Fleet Maintenance Charges	1,709,925	1,318,010	1,574,683	1,297,040	1,044,188	1,044,1
8241113	Fleet Maintenance Charges - TOTAL FO	0	0	0	0	0	
8242100	Vehicle Parts Exp	13,485	3,928	1,264	7,450	1,201	1,2
8244100	Vehicle Expenditure - Other	14,134	51,422	16,692	39,391	0	
8245100	Vehicle Fuel	205,922	323,532	335,886	331,800	406,727	406,7
8251100	Telephone	75,524	40,631	35,419	39,444	46,739	46,7
8251200	Data Connectivity	0	31,625	39,590	45,189	78,911	78,9
8251300	Video Programming	0	35,800	35,454	36,855	35,403	35,4
8252100	Postage Exp	3,729	4,435	3,339	3,513	1,007	1,0
8253100	Printing	2,422	3,806	3,239	5,567	2,692	2,6
8254100	Advertising	2,877	1,645	6,753	8,080	2,630	2,63
8255100	Photo Copier	8,461	6,083	6,089	5,573	5,038	5,0
8261100	Local Mileage	555	428	385	390	650	6.
8263100	Travel, Training & Conferences	50,244	45,748	75,174	133,373	40,726	40,7
8269100	Travel Advance	0	192	0	0	0	
8270100	Memberships & Dues	26,950	28,227	30,183	49,087	47,446	47,4
8284100	Benefit Payments	53,662	-11,596	0	60,000	0	,-
8291100	Rents Exp	1,875	504	765	513	513	5
	erating Expenditures	3,453,395	3,305,844	3,302,332	4,190,536	3,053,332	3,053,3
Total ()	perating Expenditures	3,453,395	3,305,844	3,302,332	4,190,536	3,053,332	3,053,3

# Fire

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Fire							
Contract Ser	vices						
Contract Se	rvices						
8410100	Accounting, Auditing & Legal	0	0	0	600	200	200
8430100	Medical Services	54,458	159,992	159,556	238,480	261,785	261,78
8490100	Other Contract Services	904,541	758,437	762,514	738,727	759,190	759,19
Total Co	ontract Services	958,999	918,429	922,070	977,807	1,021,175	1,021,17
Total (	Contract Services	958,999	918,429	922,070	977,807	1,021,175	1,021,17
Capital Outla	ау						
Capital Outl	lay						
8550100	Other Equipment	75,940	303,109	81,717	253,099	1,460	1,46
8560100	Equipment - Motor Vehicles	-616,925	2,091,303	2,611,400	5,277,091	0	
8587200	Subscription Asset Expense	0	77,703	0	0	0	
Total Ca	pital Outlay	-540,985	2,472,115	2,693,117	5,530,190	1,460	1,46
Total (	Capital Outlay	-540,985	2,472,115	2,693,117	5,530,190	1,460	1,46
Transfers to	Other Funds						
Transfers to	Other Funds						
8926100	Transfer to Fed'l & St Asst 026	0	1,502	0	0	0	
8941100	Transfer to General Govt Fd 041	0	0	0	51,080	0	
8944100	Transfer to Public Safety Fd 044	262,330	79,200	100,000	0	159,320	159,32
Total Tra	ansfers to Other Funds	262,330	80,702	100,000	51,080	159,320	159,32
Total	Transfers to Other Funds	262,330	80,702	100,000	51,080	159,320	159,32
Other Chargo	es						
Other Charg	ges						
8603100	Employee Appreciation	4,422	3,209	14,771	13,100	5,800	5,80
8610400	Miscellaneous	0	0	0	5,000	0	
8612100	Community Relations	577	0	0	1,075	0	
8615100	Indirect Cost Allocation Exp	111,170	111,700	120,000	123,600	127,308	127,30
8891100	Cost Redistribution	-75,000	-75,000	-75,000	-75,000	-75,000	-75,00
Total Ot	her Charges	41,169	39,909	59,771	67,775	58,108	58,10
Total (	Other Charges	41,169	39,909	59,771	67,775	58,108	58,10
Tota	Uses	28,115,039	32,412,754	34,351,327	38,709,841	35,507,835	35,507,83

### **Human Relations**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
luman Rela	tions						
Ises							
ersonnel Se	rvices						
Personnel S	ervices						
8111000	Salaries & Wages - Regular	224,993	164,966	146,558	217,137	227,766	227,76
8113000	Longevity Pay	1,610	0	0	0	0	227,70
8114000	Other Pay	0	0	0	0	0	
8115000	Temporary/Seasonal Pay	0	0	0	0	0	
8121000	Social Security	16,778	12,273	10,848	16,611	17,425	17,42
8122010	General	21,847	18,850	17,807	27,902	31,865	31,86
8122070	401K Non-Sworn	2,207	1,450	1,466	2,211	4,556	4,55
8131010	Medical Insurance Exp	21,775	10,135	10,690	27,219	28,128	28,12
8132010	Life Insurance	12	27	17	36	36	3
8133010	Dental Insurance	1,059	444	443	1,239	1,275	1,27
8137010	Workers' Compensation Exp	6,116	4,454	3,957	5,863	6,149	6,14
8140100	Temporary Services Exp	1,117	4,835	14,500	0	0	-,
	rsonnel Services	297,515	217,434	206,285	298,218	317,200	317,20
Total F	Personnel Services	297,515	217,434	206,285	298,218	317,200	317,20
perating Ex	penditures		, -		, -		
Operating F	xpenditures						
8211000	Supplies - Regular	2,345	9,645	6,280	4,456	4,500	4,50
8211100	Supplies - One-time	0	0	0	0	0	.,50
8212010	Uniform Purchases	0	227	760	305	305	30
8212020	Uniform Rentals	452	74	0	0	0	
8213100	Food	2,554	9,803	9,722	5,545	4,545	4,54
8231100	Building Maintenance	0	0	0	244	0	.,5 .
8233100	Maintenance - Equipment	60	0	0	0	0	
8251100	Telephone	811	1,236	1,117	1,771	1,100	1,10
8252100	Postage Exp	93	806	121	461	271	27
8253100	Printing	97	118	397	601	221	22
8254100	Advertising	2,632	4,546	500	2,785	1,435	1,43
8255100	Photo Copier	750	708	548	197	671	67
8261100	Local Mileage	74	548	277	479	384	38
8263100	Travel, Training & Conferences	4,349	0	5,996	4,445	4,445	4,44
8270100	Memberships & Dues	1,546	2,328	2,290	1,962	1,300	1,30
8291100	Rents Exp	0	0	3,120	3,280	3,410	3,41
	perating Expenditures	15,763	30,038	31,127	26,531	22,587	22,58
Total (	Operating Expenditures	15,763	30,038	31,127	26,531	22,587	22,58
ontract Sen				,	, -	· · · · · · · · · · · · · · · · · · ·	<u> </u>
Contract Se	rvices						
8490100	Other Contract Services	1,999	2,509	2,834	2,326	2,541	2,54
	ntract Services	1,999	2,509	2,834	2,326	2,541	2,54
	Contract Services	1,999	2,509	2,834	2,326	2,541	2,54
apital Outla		,	,	,	,		
· Capital Outl							
8587200	Subscription Asset Expense	0	9,040	0	0	0	
	·	0	9,040	0	0	0	
Total Ca	pitai Outiay	U	9.040	U	U	U	

### **Human Relations**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Human Rela	tions						
Other Charg	es						
8603100	Employee Appreciation	80	0	38	55	55	55
8612100	Community Relations	3,504	3,093	1,928	3,300	3,300	3,300
8640100	Not-for-Profit Payments	4,125	5,500	0	5,500	5,500	5,500
8645100	Donated Scholarship Funds	0	2,000	5,375	5,900	5,000	5,000
Total Ot	her Charges	7,708	10,593	7,341	14,755	13,855	13,855
Total (	Other Charges	7,708	10,593	7,341	14,755	13,855	13,855
Total	Uses	322,985	269,613	247,586	341,830	356,183	356,183

# **Human Resources Development**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
<b>Human Reso</b> Jses	urce Development						
Personnel Se	rvices						
Personnel S		046 249	1 146 670	1 240 746	1 200 704	1 472 077	1 472 07
8111000	Salaries & Wages - Regular	946,348	1,146,679	1,348,746	1,298,794	1,472,877	1,472,87
8113000	Longevity Pay	14,271	16,584	18,232	21,184	21,991	21,99
8114000	Other Pay	420	420	5,810	5,460	5,880	5,88
8121000	Social Security	69,434	84,600	97,115	102,660	114,145	114,14
8122010	General	92,864	132,301	161,570	172,583	209,262	209,26
8122070	401K Non-Sworn	9,402	11,215	12,892	13,150	30,576	30,57
8122910	Pension Expenditure Offset	-8,197	-9,539	-11,109	0	0	
8122920	Pension Expense	13,051	6,162	16,828	0	0	
8131010	Medical Insurance Exp	114,974	128,144	142,902	170,515	196,897	196,89
8131020	Retiree Health Savings Plan	0	0	0	0	0	
8131030	Net OPEB Expense	-761	-1,621	-2,938	0	-700	-70
8131040	Net OPEB Expenditure	-555	-661	-600	0	-600	-60
8132010	Life Insurance	74	135	100	231	253	25
8133010	Dental Insurance	6,193	7,218	8,132	7,850	8,926	8,92
8137010	Workers' Compensation Exp	25,905	31,407	35,905	36,236	39,115	39,11
8140100	Temporary Services Exp	16,799	0	8,361	39,906	47,217	47,21
Total Pe	rsonnel Services	1,300,223	1,553,043	1,841,946	1,868,569	2,145,839	2,145,83
Total I	Personnel Services	1,300,223	1,553,043	1,841,946	1,868,569	2,145,839	2,145,83
perating Ex	penditures						
Onerating F	xpenditures						
8211000	Supplies - Regular	10,679	10,386	10,914	14,438	10,307	10,30
8211100	Supplies - One-time	16,320	19,889	15,145	19,048	23,200	23,20
8211200	Small Equipment-Not Computer	0	0	0	0	0	20,20
8211300	Small Computer Equipment	15,405	7,105	268	0	4,346	4,34
8212010	Uniform Purchases	0	19,620	25,057	32,005	25,775	25,77
8212020	Uniform Rentals	23,483	-2,465	-5,046	140	14	1
8213100	Food	1,652	1,138	1,237	5,415	3,895	3,89
8233100	Maintenance - Equipment	31,690	32,435	817	1,309	1,349	1,34
8237100	Software License/Data Storage Fees	0	42,439	24,216	54,533	42,862	42,86
8251100	Telephone	2,007	2,246	2,284	2,605	2,490	2,49
8252100	Postage Exp	1,448	635	429	1,754	1,597	1,59
8253100	Printing	2,438	3,658	2,722	3,911	4,987	4,98
8254100	Advertising	5,519	3,123	101	2,895	4,255	4,25
8255100	Photo Copier	6,136	5,533	4,622	3,944	6,957	6,95
8261100	Local Mileage	52	0	90	663	701	70
8262100	Internal Development	26,291	88,649	57,175	27,019	26,153	26,15
8263100	Travel, Training & Conferences	8,080	3,915	5,681	10,091	12,280	12,28
8269100	Travel Advance	0	0	0	0	0	12,20
8270100	Memberships & Dues	5,931	11,243	11,247	28,922	16,994	16,99
8281100	Administrative Fees	1,020,462	1,067,165	876,592	1,246,368	1,196,000	1,196,00
8284100	Benefit Payments	14,965,268	15,958,900	16,221,540	20,810,071	15,725,000	15,725,00
8284500	Stop Loss Ins Recoveries	-530,603	-1,043,228	-980,806	20,810,071	-300,000	-300,00
8284500	Insurance Exp		1,748,024		2,556,040	2,200,697	
		1,251,239		1,942,293			2,200,69
8285101 8289100	Risk Management Overhead Alloc		454 -1 406	555 7.056	0	5,008,115	5,008,11
	IBNR & RBNP Claims	235,658	-1,406	7,056	24 921 171	8,000	8,00
TOTAL OF	perating Expenditures	17,099,154	17,979,460	18,224,188	24,821,171	24,025,974	24,025,97
	Operating Expenditures						

# **Human Resources Development**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Human Reso	ource Development						
Contract Se	rvices						
8430100	Medical Services	35,721	39,437	42,702	72,945	61,419	61,419
8490100	Other Contract Services	191,212	282,951	258,310	290,878	288,678	288,678
Total Co	ntract Services	226,932	322,387	301,012	363,823	350,097	350,097
Total (	Contract Services	226,932	322,387	301,012	363,823	350,097	350,097
Capital Outla	ıy						
Capital Outl	ay						
8587200	Subscription Asset Expense	0	70,679	0	0	0	0
Total Ca	pital Outlay	0	70,679	0	0	0	0
Total (	Capital Outlay	0	70,679	0	0	0	0
Transfers to	Other Funds						
Transfers to	Other Funds						
8911100	Transfer to General Fund 011	735,000	1,515,000	1,111,000	1,083,000	993,000	993,000
8941100	Transfer to General Govt Fd 041	16,300	28,500	0	0	0	0
Total Tra	ansfers to Other Funds	751,300	1,543,500	1,111,000	1,083,000	993,000	993,000
Total 7	Fransfers to Other Funds	751,300	1,543,500	1,111,000	1,083,000	993,000	993,000
Other Charge	es						
Other Charg	ges						
8603100	Employee Appreciation	44,100	34,912	41,227	58,926	57,964	57,964
8610100	Other Health Plan Costs	6,594	6,947	7,296	9,000	0	0
8610400	Miscellaneous	0	0	0	131,591	0	0
8612100	Community Relations	535	1,740	2,026	2,598	2,525	2,525
Total Ot	her Charges	51,228	43,599	50,549	202,115	60,489	60,489
			40.500	50.540	202.445	CO 400	60,489
Total (	Other Charges	51,228	43,599	50,549	202,115	60,489	00,469

# Information Technology

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
-	Technology						
Uses							
Personnel Se	ervices						
Personnel S	ervices						
8111000	Salaries & Wages - Regular	1,613,252	1,815,735	1,911,126	2,248,083	2,318,413	2,318,413
8112000	Salaries & Wages - OT	3	113	0	0	0	(
8113000	Longevity Pay	21,129	25,985	30,522	30,790	26,429	26,429
8114000	Other Pay	0	5,622	0	0	0	(
8115000	Temporary/Seasonal Pay	3,900	0	5,640	31,200	0	(
8121000	Social Security	119,155	136,293	144,505	176,720	179,382	179,382
8122010	General	158,481	210,531	235,149	292,835	328,045	328,045
8122070	401K Non-Sworn	16,127	18,156	18,948	22,481	46,370	46,370
8131010	Medical Insurance Exp	191,420	194,613	186,413	263,116	271,906	271,906
8132010	Life Insurance	128	103	105	347	351	351
8133010	Dental Insurance	10,121	9,931	9,276	11,976	12,327	12,327
8137010	Workers' Compensation Exp	44,100	49,717	52,623	62,372	63,309	63,309
8140100	Temporary Services Exp	70,592	162,954	60,225	11,775	0	(
Total Pe	rsonnel Services	2,248,409	2,629,753	2,654,531	3,151,695	3,246,532	3,246,532
Total F	Personnel Services	2,248,409	2,629,753	2,654,531	3,151,695	3,246,532	3,246,532
perating Ex	penditures						
Operating E	xpenditures						
8211000	Supplies - Regular	8,804	16,220	10,303	10,929	5,420	5,420
8211100	Supplies - One-time	7,600	3,176	-265	3,500	0	(
8211200	Small Equipment-Not Computer	0	0	0	0	0	(
8211300	Small Computer Equipment	40,606	60,139	80,638	47,871	8,000	8,00
8212010	Uniform Purchases	0	1,545	1,600	1,345	1,015	1,01
8212020	Uniform Rentals	1,420	0	0	0	0	(
8213100	Food	1,257	775	416	1,485	500	500
8231100	Building Maintenance	1,710	10,988	0	45,600	0	(
8233100	Maintenance - Equipment	1,857,208	35,762	10,569	23,600	13,637	13,63
8237100	Software License/Data Storage Fees	0	2,688,532	2,827,143	3,275,299	3,279,474	3,279,474
8241110	Fleet Maintenance Charges	1,922	3,574	1,310	5,200	5,779	5,779
8241113	Fleet Maintenance Charges - TOTAL FO	0	0	0	0	0	(
8245100	Vehicle Fuel	203	0	0	0	0	(
8251100	Telephone	192,256	69,740	61,297	70,206	75,919	75,919
8251200	Data Connectivity	0	116,572	135,914	124,776	255,468	255,468
8252100	Postage Exp	1,062	163	36	189	85	85
8253100	Printing	379	367	494	497	210	210
8254100	Advertising	0	0	949	1,490	0	(
8255100	Photo Copier	1,025	2,167	1,346	986	1,804	1,804
8262100	Internal Development	13,473	0	0	39,855	0	(
8263100	Travel, Training & Conferences	24,896	33,050	43,255	41,846	41,846	41,84
8269100	Travel Advance	0	0	0	0	0	(
8270100	Memberships & Dues	3,854	63,113	2,176	54,333	52,112	52,112
Total Op	perating Expenditures	2,157,675	3,105,883	3,177,179	3,749,007	3,741,269	3,741,269
Total (	Operating Expenditures	2,157,675	3,105,883	3,177,179	3,749,007	3,741,269	3,741,269
ontract Ser	vices						
Contract Se	rvices						
8490100	Other Contract Services	663,074	701,020	786,292	985,140	932,338	932,338
Total Co	ontract Services	663,074	701,020	786,292	985,140	932,338	932,33
Total (	Contract Services	663,074	701,020	786,292	985,140	932,338	932,338

# **Information Technology**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Information	Technology						
Capital Outla	у						
Capital Outl	ay						
8560100	Equipment - Motor Vehicles	0	0	0	49,164	0	0
8587200	Subscription Asset Expense	0	6,709,396	0	0	0	0
Total Ca	pital Outlay	0	6,709,396	0	49,164	0	0
Total (	Capital Outlay	0	6,709,396	0	49,164	0	0
Transfers to	Other Funds						
Transfers to	Other Funds						
8941100	Transfer to General Govt Fd 041	988,659	1,471,314	1,030,200	1,551,963	915,911	915,911
8944100	Transfer to Public Safety Fd 044	20,000	147,750	20,000	0	0	0
Total Tra	ansfers to Other Funds	1,008,659	1,619,064	1,050,200	1,551,963	915,911	915,911
Total 7	ransfers to Other Funds	1,008,659	1,619,064	1,050,200	1,551,963	915,911	915,911
Other Charge	es						
Other Charg	ges						
8603100	Employee Appreciation	1,072	3,021	1,065	3,375	500	500
8607100	Penalties and Fines	0	0	4	0	0	0
8610400	Miscellaneous	0	0	0	2,000	0	0
8612100	Community Relations	0	0	0	45	0	0
Total Ot	her Charges	1,072	3,021	1,069	5,420	500	500
Total (	Other Charges	1,072	3,021	1,069	5,420	500	500
Total	Uses	6,078,889	14,768,136	7,669,271	9,492,389	8,836,550	8,836,550

# Mayor, Council & City Clerk

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Mayor, Coui	ncil, City Clerk						
Uses							
Personnel Se	ervices						
Personnel S							
8111000		388,425	407,158	444,638	453,827	460,460	460,460
8112000	Salaries & Wages - Regular Salaries & Wages - OT	0	4,740	3,543	433,827	5,187	5,18
8114000	Other Pay	1,050	1,258	1,260	1,260	1,260	1,26
8121000	Social Security	29,602	31,117	33,742	34,815	35,321	35,32
8122010	General	18,348	24,014	28,309	30,177	33,937	33,93
8122070	401K Non-Sworn	1,877	2,043	2,289	2,337	4,826	4,82
8131010	Medical Insurance Exp	64,053	61,735	85,970	117,950	121,888	121,88
8132010	Life Insurance	8	01,733	0	36	36	3
8133010	Dental Insurance	3,313	3,656	4,228	5,370	5,526	5,52
8137010	Workers' Compensation Exp	10,171	10,816				
	rsonnel Services	516,847	546,538	11,775 615,753	12,290 658,062	12,467 680,908	12,46
		·					
Total	Personnel Services	516,847	546,538	615,753	658,062	680,908	680,90
Operating Ex	penditures						
Operating E	xpenditures						
8211000	Supplies - Regular	1,575	4,928	4,519	3,826	4,500	4,50
8211100	Supplies - One-time	0	33	6	0	0	
8211200	Small Equipment-Not Computer	0	8,966	0	0	0	
8211300	Small Computer Equipment	2,622	18,297	0	0	1,500	1,50
8212010	Uniform Purchases	0	323	0	425	425	42
8212020	Uniform Rentals	0	0	0	0	0	
8213100	Food	14,027	15,077	10,985	19,180	9,000	9,00
8233100	Maintenance - Equipment	8,820	0	0	0	0	
8237100	Software License/Data Storage Fees	0	10,775	9,407	10,500	10,525	10,52
8251100	Telephone	7,021	8,319	10,984	12,225	10,500	10,50
8252100	Postage Exp	131	154	294	186	230	23
8253100	Printing	1,696	3,145	2,061	1,677	2,550	2,55
8254100	Advertising	228	669	248	1,100	1,150	1,15
8255100	Photo Copier	2,864	3,062	3,349	2,500	3,000	3,00
8261100	Local Mileage	0	17	0	30	30	3
8263100	Travel, Training & Conferences	27,931	42,055	72,678	77,012	78,400	78,40
8270100	Memberships & Dues	199,881	148,693	149,740	204,556	213,791	213,79
Total Op	perating Expenditures	266,795	264,513	264,270	333,217	335,601	335,60
Total (	Operating Expenditures	266,795	264,513	264,270	333,217	335,601	335,60
Contract Ser							
Contract Se							
8490100	Other Contract Services	91,503	133,597	254,352	371,501	210,000	210,00
	ntract Services	91,503				210,000	210,00
			133,597	254,352	371,501		
	Contract Services	91,503	133,597	254,352	371,501	210,000	210,00
Capital Outla	•						
Capital Outl	,						
8540100	Office Equipment	0	0	48,540	0	0	
8587200	Subscription Asset Expense	0	39,112	0	0	0	
Total Ca	pital Outlay	0	39,112	48,540	0	0	
Total (	Capital Outlay	0	39,112	48,540	0	0	

# Mayor, Council & City Clerk

Des	cription	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Mayor, Council, City Clerk							
Other Charges							
8603100 Employee A	ppreciation	110	50	23	660	675	675
8612100 Community	Relations	4,120	7,343	4,582	15,295	8,367	8,367
Total Other Charges		4,230	7,392	4,605	15,955	9,042	9,042
Total Other Charges		4,230	7,392	4,605	15,955	9,042	9,042
Total Uses		879,375	991,151	1,187,520	1,378,735	1,235,551	1,235,551

# **Marketing & Communications**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Marketing &	Communications						
Uses							
Personnel Se	prvices						
Personnel S		547.004	400 770	404.054	576 500	644.050	644.05
8111000	Salaries & Wages - Regular	517,234	483,779	494,051	576,520	641,950	641,95
8113000	Longevity Pay	4,123	3,729	4,279	4,329	4,516	4,51
8114000	Other Pay	630	35	245	420	420	42
8115000	Temporary/Seasonal Pay	0	0	452	0	0	40.40
8121000	Social Security	38,596	36,164	36,896	44,467	49,487	49,48
8122010	General	49,922	55,750	60,537	74,693	90,499	90,49
8122070	401K Non-Sworn	5,108	4,724	4,940	5,766	12,839	12,83
8131010	Medical Insurance Exp	54,623	59,111	61,142	72,584	84,384	84,38
8132010	Life Insurance	37	1	58	96	108	10
8133010	Dental Insurance	3,391	3,054	2,800	3,304	3,825	3,82
8137010	Workers' Compensation Exp	13,943	13,163	13,467	15,694	17,466	17,46
8140100	Temporary Services Exp	0	4,102	0	0	0	
Total Pe	rsonnel Services	687,606	663,612	678,867	797,873	905,494	905,49
Total Personnel Services		687,606	663,612	678,867	797,873	905,494	905,49
perating Ex	penditures						
Operating E	xpenditures						
8211000	Supplies - Regular	3,150	3,170	2,911	2,690	2,800	2,80
8211100	Supplies - One-time	7,105	4,589	750	1,812	0	
8211200	Small Equipment-Not Computer	8,844	5,057	3,024	15,978	0	
8211300	Small Computer Equipment	2,854	1,946	371	0	250	25
8212010	Uniform Purchases	0	263	964	745	745	74
8212020	Uniform Rentals	513	331	0	0	0	
8213100	Food	775	43	1,156	2,290	1,800	1,80
8233100	Maintenance - Equipment	61,275	5,635	20,457	9,800	9,000	9,00
8237100	Software License/Data Storage Fees	0	45,094	24,705	23,639	27,319	27,31
8241110	Fleet Maintenance Charges	2,225	1,004	0	1,280	0	
8241113	Fleet Maintenance Charges - TOTAL FO	0	0	0	0	0	
8245100	Vehicle Fuel	88	204	98	200	119	11
8251100	Telephone	5,437	4,323	3,877	3,986	4,130	4,13
8251200	Data Connectivity	0	1,695	1,540	1,655	2,139	2,13
8251300	Video Programming	0	5,990	5,990	5,990	5,990	5,99
8252100	Postage Exp	385	40	4	63	28	2
8253100	Printing	758	1,499	1,016	1,444	974	97
8254100	Advertising	58,513	62,471	111,730	75,910	69,910	169,91
8255100	Photo Copier	17,264	19,637	18,532	13,560	26,098	26,09
8261100	Local Mileage	0	0	0	0		20,00
8263100	Travel, Training & Conferences	3,758	5,421	5,878	5,726	2,726	2,72
8270100	Memberships & Dues	14,997	3,794	2,217	4,732	3,724	3,72
8291100	Rents Exp	17,074	11,727	10,128	10,129	10,129	10,12
Total Operating Expenditures		205,013	183,933	215,348	181,629	167,881	267,88
TOtal Op	Total Operating Expenditures						

# **Marketing & Communications**

Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Marketing & Communications						
Contract Services						
Contract Services						
8490100 Other Contract Services	93,555	149,391	37,532	51,225	44,055	44,055
Total Contract Services	93,555	149,391	37,532	51,225	44,055	44,055
Total Contract Services	93,555	149,391	37,532	51,225	44,055	44,055
Capital Outlay						
Capital Outlay						
8540100 Office Equipment	30,439	0	0	0	0	0
8550100 Other Equipment	9,350	0	0	0	0	0
8587200 Subscription Asset Expense	0	332,889	0	0	0	0
Total Capital Outlay	39,789	332,889	0	0	0	0
Total Capital Outlay	39,789	332,889	0	0	0	0
ransfers to Other Funds						
Transfers to Other Funds						
8941100 Transfer to General Govt Fd 041	0	88,348	0	0	0	0
Total Transfers to Other Funds	0	88,348	0	0	0	0
Total Transfers to Other Funds	0	88,348	0	0	0	0
Other Charges						
Other Charges						
8603100 Employee Appreciation	492	213	169	190	190	190
8612100 Community Relations	135	0	70	100	100	100
8810100 Inventory	84,131	72,187	65,314	78,300	82,000	82,000
8891100 Cost Redistribution	-92,924	-92,624	-80,302	-108,900	-119,042	-119,042
Total Other Charges	-8,166	-20,224	-14,749	-30,310	-36,752	-36,752
Total Other Charges	-8,166	-20,224	-14,749	-30,310	-36,752	-36,752
Total Uses	1,017,798	1,397,950	916,997	1,000,417	1,080,678	1,180,678

### **Other Appropriations**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Other Appro	priations						
Uses							
Personnel Se	arvicas						
Personnel S		4 400 440	4 225 222	4 200 240	6 627 255	40,000,350	40.006.35
8111000	Salaries & Wages - Regular	1,109,148	1,235,223	1,398,340	6,637,255	10,086,258	10,086,25
8112000 8121000	Salaries & Wages - OT	436 84,695	94,299	69 106,702	507,801	752,719	752,71
8122010	Social Security  General	23,362	155,040	1,402	153,898	483,087	483,08
8122020	Law Enforcement	-3,817	56,953	-23,708	133,838	490,907	490,90
8122020	401K	-3,817	0	-23,708	66,527	168,486	168,48
8122040	Separation Allowance	0	0	8	00,327	512,373	512,37
8122060	Firefighters	0	0	134,441	0	281,097	281,09
8122000	401K Non-Sworn	105	85	103	595,077	1,204,573	1,204,57
8131010	Medical Insurance Exp	1,863,252	2,021,171	2,085,594	2,300,298	2,210,443	2,210,44
8132010	Life Insurance	50,947	55,642	58,029	60,519	29,665	29,66
8133010	Dental Insurance	105	87	102	104	65,960	65,96
8136010	Unemployment Insurance	28,608	18,039	57,156	216,123	62,434	62,43
8137010	Workers' Compensation Exp	295	246	313	527	238,823	238,82
	ersonnel Services	3,157,136	3,636,785	3,818,554	10,538,129	16,586,825	16,586,82
Total	Personnel Services						
		3,157,136	3,636,785	3,818,554	10,538,129	16,586,825	16,586,82
Operating Ex	xpenditures						
Operating E	Expenditures						
8201500	Utilities	24,017	7,113	7,197	8,100	5,700	5,70
8201600	Stormwater Fees Exp	0	13,378	14,338	14,338	15,648	15,64
8211000	Supplies - Regular	1,196	1,405	872	2,354	1,200	1,20
8233100	Maintenance - Equipment	8,502	14,618	12,829	14,849	14,000	14,00
8245100	Vehicle Fuel	0	0	0	0	0	
8251100	Telephone	40	42	39	45	164	16
8252100	Postage Exp	0	0	1	9	0	
8285100	Insurance Exp	1,244,215	0	0	1,313,065	1,746,813	1,746,81
8285101	Risk Management Overhead Alloc	0	1,011,622	1,298,630	0	0	
8286100	Claim Settlements	263,413	302,111	355,645	312,000	569,005	569,00
8291100	Rents Exp	217,265	253,779	200,887	224,823	287,982	287,98
Total O	perating Expenditures	1,758,649	1,604,068	1,890,438	1,889,583	2,640,512	2,640,51
Total	Operating Expenditures	1,758,649	1,604,068	1,890,438	1,889,583	2,640,512	2,640,51
Contract Ser	vices						
Contract Se	ervices						
8410100	Accounting, Auditing & Legal	13,850	6,758	11,650	8,000	25,000	25,00
	Medical Services	-37	0	0	0	0	
8430100	Credit Card Fees	0	167,528	199,699	218,900	100,000	100,00
	Credit Card rees						
8430100	Other Contract Services	11,389	11,140	12,126	13,545	516,000	116,00
8430100 8450100 8490100		11,389 25,202	11,140 185,426	12,126 223,476	13,545 240,445	516,000 641,000	116,00 241,00

### **Other Appropriations**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Other Appro	ppriations						
Capital Outla	эу						
Capital Outl	lay						
8440100	Service Charges	141,538	8,022	0	38,635	0	
8520100	Building Expenditures	0	0	0	0	0	
8550100	Other Equipment	33,328	0	0	0	0	
Total Ca	apital Outlay	174,866	8,022	0	38,635	0	
Total (	Capital Outlay	174,866	8,022	0	38,635	0	
Fransfers to	Other Funds						
Transfers to	Other Funds						
8911100	Transfer to General Fund 011	0	0	890	0	0	
8912100	Transfer to CIP Fund 012	10,453,511	10,192,719	10,933,122	15,092,450	18,390,461	18,390,46
8916100	Transfer to Parking Fund 016	580,917	462,004	494,858	520,387	25,839	25,83
8922100	Transfer to E911 Fund 022	0	0	62,028	0	0	
8941100	Transfer to General Govt Fd 041	149,803	250,000	0	0	0	
8942100	Transfer to Econ/Phys Devel 042	2,447,000	530,000	-30,000	0	0	61,94
8945100	Transfer to Rec/Cult Fd 045	0	0	30,000	0	0	
8961100	Transfer to Transit Operating Fd 061	4,399,259	2,858,671	6,978,925	8,223,160	8,775,286	8,775,28
8967100	Transfer to Solid Waste Op Fd 067	1,993,604	0	0	0	0	
Total Tr	ansfers to Other Funds	20,024,094	14,293,394	18,469,823	23,835,997	27,191,586	27,253,53
Total <sup>-</sup>	Transfers to Other Funds	20,024,094	14,293,394	18,469,823	23,835,997	27,191,586	27,253,53
Debt Service							
Debt Service	e						
8710100	Principal Payments	0	3,922,352	0	0	0	
8720100	Interest Expense	0	328,634	0	0	0	
8721100	Cost of Issuance	11,439	0	28,375	28,500	0	
Total De	ebt Service	11,439	4,250,986	28,375	28,500	0	
Total [	Debt Service	11,439	4,250,986	28,375	28,500	0	
Other Charg	es						
Other Charg	ges						
8607100	Penalties and Fines	5,330	0	42,284	10,000	7,500	7,50
8610100	Other Health Plan Costs	242,184	0	0	510,000	1,296,000	2,096,00
8610400	Miscellaneous	-1,847	-350	-492	-17,968,539	-6,209,716	-6,709,73
8620100	Intergovernmental Payments	2,527,821	2,279,882	1,760,227	890,000	1,635,000	1,635,00
8815100	Fuel Inventory	1,105,332	1,107,376	1,719,599	1,646,000	1,300,000	1,300,00
8892100	Cost Redistribution-Fuel	-1,162,549	-1,148,220	-1,740,933	-1,696,700	-1,350,700	-1,350,70
Total Ot	ther Charges	2,716,272	2,238,689	1,780,685	-16,609,239	-3,321,916	-3,021,91
Total	Other Charges	2,716,272	2,238,689	1,780,685	-16,609,239	-3,321,916	-3,021,91
Annexation I	Payments						
Annexation	Payments						
8630100	Annexation Payments	11,226,591	9,709,769	9,909,155	17,000,710	9,709,769	9,709,76
	nnexation Payments	11,226,591	9,709,769	9,909,155	17,000,710	9,709,769	9,709,76
	Uses	39,094,248	35,927,139	36,120,507	36,962,760	53,447,776	53,409,72

### Parks, Recreation & Maintenance

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Parks, Recre	ation & Maintenance						
Jses							
Personnel Se	ervices						
Personnel S	Services						
8111000	Salaries & Wages - Regular	6,291,785	6,522,692	7,344,234	8,255,874	8,185,186	8,185,18
8112000	Salaries & Wages - OT	93,201	62,592	67,431	94,200	53,350	53,35
8113000	Longevity Pay	195,134	188,651	200,019	189,999	216,705	216,70
8114000	Other Pay	381	17,121	0	0		
8115000	Temporary/Seasonal Pay	332,570	592,272	1,259,888	1,678,458	1,659,213	1,659,21
8121000	Social Security	502,785	540,041	652,184	781,417		640,34
8122010	General	630,202	761,488	918,764	1,097,414		1,262,55
8122070	401K Non-Sworn	62,479	64,052	72,616	82,575	203,800	203,80
8131010	Medical Insurance Exp	1,179,193	1,258,109	1,352,514	1,517,094		1,510,34
8132010	Life Insurance	1,080	1,131	1,379	3,012	3,185	3,18
8133010	Dental Insurance	58,498	58,573	60,214	67,734	67,150	67,15
8135010	Clothing Allowance	0	0	429	0		07,10
8137010	Workers' Compensation Exp	184,957	199,263	239,541	275,919	226,016	226,01
8140100	Temporary Services Exp	793,346	562,685	1,068,211	1,005,209	141,300	391,30
	ersonnel Services	10,325,612	10,828,671	13,237,422	15,048,905	14,169,158	14,419,15
		10,323,012	10,828,071	13,237,422	13,048,303	14,109,138	14,419,10
Total	Personnel Services	10,325,612	10,828,671	13,237,422	15,048,905	14,169,158	14,419,15
)	· un and discussion						
	expenditures	4 757 450	4 504 002	4 045 567	2 4 2 4 7 4 4	2 257 045	2 257 04
8201500	Utilities	1,757,459	1,594,982	1,845,567	2,121,711	2,257,015	2,257,01
8201600	Stormwater Fees Exp	0	100,011	102,672	100,956	102,845	102,84
8211000	Supplies - Regular	898,463	974,888 7,357	970,457	986,454	863,134	863,13
8211100	Supplies - One-time	16,973		12,185	30,455	12,248	12,24
8211200 8211300	Small Equipment-Not Computer	16,941	48,866	94,215	12,783 74	0	
	Small Computer Equipment	13,071	14,898				10.70
8212010	Uniform Purchases	0	19,771	17,471	16,051	16,795	16,79
8212020	Uniform Rentals	40,592	29,657	32,510	36,401	34,440	34,44
8213100	Food	24,777	27,408	35,778	41,642	40,090	40,09 833,62
8231100	Building Maintenance	676,438	834,041	920,702	913,592	833,624	,
8232100	Maintenance - Leased Fac	28,968	14,517	22,335	16,961	14,750	14,75
8233100 8236100	Maintenance - Equipment	128,121 24,095	48,816 0	29,468	64,672	38,360 0	38,36
	Maintenance - Parking Lots	24,093					26.06
8237100 8241110	Software License/Data Storage Fees	770,704	22,323 854,330	15,869	36,138	36,066 968,488	36,06
	Fleet Maintenance Charges			1,167,178	918,532		1,068,48
8241113	Fleet Maintenance Charges - TOTAL FO  Vehicle Parts Exp	0	2.750	2.022	2,000	0	
8242100		208	3,750	2,032	2,900	5,027	5,02
8244100 8245100	Vehicle Expenditure - Other Vehicle Fuel	12,068 243,683	8,995 334,559	5,805 379,009	11,486 370,000	23,799 373,563	23,79 423,56
8251100	Telephone	122,654	117,987	97,723	107,246	110,662	110,66
8251200	Data Connectivity	0	11,684	31,409	32,599	61,037	61,03
8251300	Video Programming	0	52	12	112	01,037	01,03
8252100		636	459	233	693	196	19
8252100	Printing  Printing	3,209		5,765		17,190	17,19
	· ·		4,415		19,178		
8254100	Advertising  Rhoto Copier	56,023	20,831	16,127	23,500	16,015	16,01
8255100	Photo Copier	27,473	24,811	31,851	22,765	47,145	47,14
8261100	Local Mileage	774	0	40	240	40	2
8262100	Internal Development	0	0	0	0	0	
8263100	Travel, Training & Conferences	32,901	41,740	56,202	75,775	60,781	60,78

### Parks, Recreation & Maintenance

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Parks, Recre	ration & Maintenance						
Operating Ex	penditures						
8269100	Travel Advance	193	0	0	0	0	
8270100	Memberships & Dues	5,955	6,133	6,818	11,603	8,472	8,47
8285100	Insurance Exp	56,674	0	0	47,843	52,345	52,34
8285101	Risk Management Overhead Alloc	0	40,803	49,144	0	0	- /-
8286100	Claim Settlements	2,363	0	556	2,500	0	
8291100	Rents Exp	114,332	147,189	120,825	148,738	141,317	141,31
	perating Expenditures	5,075,745	5,355,273	6,070,094	6,173,600	6,135,444	6,285,44
	Operating Expenditures	5,075,745	5,355,273	6,070,094	6,173,600	6,135,444	6,285,44
Contract Ser		3,073,743	3,333,273	0,070,034	0,173,000	0,133,444	0,200,11
Contract Se							
8430100	Medical Services	380	210	3,790	590	319	31
8450100	Credit Card Fees	0	0	0	0	0	0.2
8490100	Other Contract Services	979,898	1,355,737	1,474,193	1,576,381	1,394,172	1,494,17
	ontract Services	980,278	1,355,946	1,477,983	1,576,971	1,394,491	1,494,49
Total (	Contract Services	980,278	1,355,946	1,477,983	1,576,971	1,394,491	1,494,49
Capital Outla	ау						
8520100	Building Expenditures	134,493	0	0	0	0	
8530100	Improvements	256,786	195	18,744	44,670	0	
8550100	Other Equipment	112,588	244,846	693,106	787,850	571,500	571,50
8560100	Equipment - Motor Vehicles	263,966	669,594	460,616	2,019,733	839,500	839,50
8587200	Subscription Asset Expense	0	316,906	0	0	0	
Total Ca	pital Outlay	767,833	1,231,542	1,172,465	2,852,253	1,411,000	1,411,00
Total (	Capital Outlay	767,833	1,231,542	1,172,465	2,852,253	1,411,000	1,411,00
ransfers to	Other Funds						
Transfers to	Other Funds						
8912100	Transfer to CIP Fund 012	1,687,006	1,943,938	1,413,497	2,972,625	0	
8931100	Transfer to P&R Bond Fund 031	0	713,000	0	0	0	
8941100	Transfer to General Govt Fd 041	197,500	354,144	3,555,000	0	0	
8945100	Transfer to Rec/Cult Fd 045	296,337	1,790,000	250,000	2,136,348	100,000	100,00
Total Tra	ansfers to Other Funds	2,180,843	4,801,082	5,218,497	5,108,973	100,000	100,00
Total 1	Transfers to Other Funds	2,180,843	4,801,082	5,218,497	5,108,973	100,000	100,00
Other Charge	es						
Other Charg	ges						
8603100	Employee Appreciation	4,927	2,555	3,443	3,150	0	
8607100	Penalties and Fines	0	200	0	0	0	
8607200	Tax Refunds	72,218	0	230	0	0	
8610400	Miscellaneous	0	0	0	30,000	30,000	30,00
8612100	Community Relations	18	0	0	45	45	4
8615100	Indirect Cost Allocation Exp	60,000	60,000	60,000	60,000	61,800	61,80
8640100	Not-for-Profit Payments	212,813	179,250	129,563	736,438	229,250	229,25
8891100	Cost Redistribution	0	0	0	0	-546	-54
Total Ot	her Charges	349,976	242,005	193,236	829,633	320,549	320,54
Total (	Other Charges	349,976	242,005	193,236	829,633	320,549	320,54
Total	l Uses	19,680,287	23,814,520	27,369,696	31,590,335	23,530,642	24,030,64

### Police

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Police							
Jses							
Personnel Se	arvicas						
Personnel S		27.000.007	20.040.400	20.252.040	04 000 504	24.076.000	25 450 4
8111000	Salaries & Wages - Regular	27,880,937	28,913,489	30,252,010	31,228,534	34,076,033	35,458,44
8112000	Salaries & Wages - OT	1,482,517	1,934,171	2,071,311	2,232,675	828,448	828,44
8113000 8114000	Longevity Pay	238,776 108,488	201,147	155,629	209,366	195,837	195,83
8115000	Other Pay Temporary/Seasonal Pay	22,995	63,000 130,288	45,216 146,945	42,468 0	0	
8117000	Court Pay	0	17,378	1,200	0	0	
8121000	Social Security	2,177,892	2,300,187	2,402,686	2,709,780	2,578,830	2,578,8
8122010	General	630,641	833,262	944,939	1,140,160	1,283,679	1,283,6
8122020	Law Enforcement	2,350,566	2,800,837	3,163,667	3,825,114	3,825,998	3,825,9
8122030	401K	1,137,119	1,175,187	1,213,049	1,356,428	1,249,509	1,249,5
8122040	Separation Allowance	1,660,296	2,626,778	2,975,166	3,342,228	3,996,955	3,996,9
8122070	401K Non-Sworn	60,754	63,532	70,891	82,023	180,871	180,8
8131010	Medical Insurance Exp	4,097,719	4,123,128	4,518,031	5,525,458	5,694,045	5,694,0
8132010	Life Insurance	1,917	2,995	3,849	7,309	7,288	7,2
8133010	Dental Insurance	211,733	206,206	213,045	251,518	258,103	258,1
8135010	Clothing Allowance	109,467	114,048	106,116	113,329	113,329	113,3
8137010	Workers' Compensation Exp	802,314	845,578	881,973	974,819	925,342	925,3
8140100	Temporary Services Exp	76,447	73,149	7,057	0	0	
Total Pe	ersonnel Services	43,050,579	46,424,361	49,172,779	53,041,209	55,214,267	56,596,6
Total	Personnel Services	43,050,579	46,424,361	49,172,779	53,041,209	55,214,267	56,596,6
Operating E 8201500	Expenditures Utilities	275,206	284,968	289,490	366,641	339,523	339,5
8211000	Supplies - Regular	541,046	489,976	625,613	544,294	393,046	393,0
8211100	Supplies - One-time	22,723	6,952	1,234	6,620	0	330,0
8211200	Small Equipment-Not Computer	83,980	283,281	65,071	9,960	109,692	109,6
8211300	Small Computer Equipment	6,702	29,811	48,708	0	0	,
8212010	Uniform Purchases	0	428,730	503,966	420,809	385,448	385,4
8212020	Uniform Rentals	494,711	0	0	0	0	
8213100	Food	13,922	11,833	16,469	16,175	13,487	13,4
8231100	Building Maintenance	0	0	0	0	0	
8233100	Maintenance - Equipment	1,944,805	633,194	677,153	785,945	650,832	650,8
8237100	Software License/Data Storage Fees	0	1,089,959	1,113,787	798,010	851,348	851,3
8241110	Fleet Maintenance Charges	1,276,965	1,406,178	1,460,627	1,533,600	1,095,580	1,095,5
8241113	Fleet Maintenance Charges - TOTAL FO	0	0	0	0	0	
8244100	Vehicle Expenditure - Other	132,549	39,327	196,277	331,503	123,628	123,6
8245100	Vehicle Fuel	798,088	1,116,319	1,126,712	1,175,976	1,263,298	1,263,2
8251100	Telephone	683,807	318,280	226,071	311,952	315,927	315,9
8251200	Data Connectivity	0	383,349	305,434	333,028	427,603	427,6
8252100	Postage Exp	12,872	9,682	9,823	6,578	8,510	8,5
8253100	Printing	11,704	11,927	7,547	8,401	6,360	6,3
8254100	Advertising	43,605	16,526	23,128	18,380	14,630	14,6
8255100	Photo Copier	56,996	50,951	52,114	39,777	63,947	63,9
8263100	Travel, Training & Conferences	295,020	235,689	199,902	249,611	167,356	167,3
8269100	Travel Advance	-1,968	1,815	0	0	0	
8270100	Memberships & Dues	13,162	9,846	5,889	7,865	6,357	6,3
8285100	Insurance Exp	108	4,544	126	2,500	2,500	2,5
8286100	Claim Settlements	0	1,910	0	027.022	0	0245
8291100	Rents Exp	804,614	895,817	956,194	937,932	924,594	924,5
rotar Op	perating Expenditures	7,510,616	7,760,865	7,911,334	7,905,557	7,163,666	7,163,6
	Operating Expenditures	7,510,616	7,760,865	7,911,334	7,905,557	7,163,666	7,163,6

### **Police**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Police							
Contract Ser	vices						
Contract Se	rvices						
8430100	Medical Services	61,752	118,503	100,036	124,213	60,000	60,000
8490100	Other Contract Services	520,245	694,305	692,556	764,872	558,640	558,640
Total Co	ntract Services	581,997	812,808	792,592	889,085	618,640	618,640
Total (	Contract Services	581,997	812,808	792,592	889,085	618,640	618,640
Capital Outla	у						
Capital Outl	ay						
8520100	Building Expenditures	88,374	0	0	0	0	0
8530100	Improvements	13,547	0	0	0	0	0
8540100	Office Equipment	9,454	0	0	403,776	0	0
8550100	Other Equipment	51,306	838,751	61,861	205,617	698,284	698,284
8560100	Equipment - Motor Vehicles	1,824,343	263,423	2,111,067	6,485,094	2,003,500	0
8581100	Rights-of-Way	0	0	0	0	0	0
8587200	Subscription Asset Expense	0	3,456,494	0	0	0	0
Total Ca	pital Outlay	1,987,024	4,558,668	2,172,927	7,094,487	2,701,784	698,284
Total	Capital Outlay	1,987,024	4,558,668	2,172,927	7,094,487	2,701,784	698,284
Transfers to	Other Funds						
Transfers to	Other Funds						
8926100	Transfer to Fed'l & St Asst 026	12,023	12,151	15,951	16,430	0	0
8941100	Transfer to General Govt Fd 041	0	0	0	64,406	0	0
8944100	Transfer to Public Safety Fd 044	0	201,960	268,351	0	521,296	521,296
Total Tr	ansfers to Other Funds	12,023	214,111	284,302	80,836	521,296	521,296
Total	Fransfers to Other Funds	12,023	214,111	284,302	80,836	521,296	521,296
Other Charg	es						
Other Charg	ges						
8603100	Employee Appreciation	20,028	16,858	4,038	13,210	10,515	10,515
8607100	Penalties and Fines	1,995	0	0	7,000	0	0
8609100	Confidential & Evidence Funds	100,000	100,000	75,000	100,000	100,000	100,000
8610400	Miscellaneous	0	712	0	541,622	74	74
8612100	Community Relations	16,844	17,632	18,802	21,360	15,481	15,481
8640100	Not-for-Profit Payments	3,000	10,000	3,000	3,000	3,000	3,000
Total Ot	her Charges	141,867	145,203	100,840	686,192	129,070	129,070
Total	Other Charges	141,867	145,203	100,840	686,192	129,070	129,070

#### **Public Services**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
ublic Servic	res						
lses							
ersonnel Se	ervices						
Personnel S		7 124 400	7 022 440	0.500.000	10 630 530	11 140 052	11 140 00
8111000 8112000	Salaries & Wages - Regular Salaries & Wages - OT	7,124,498 276,658	7,832,419 368,201	8,506,909 370,407	10,639,529	11,149,852	11,149,85 320,62
8113000	Longevity Pay				327,671	320,621	
8113000	Other Pay	172,263 481	160,251 1,202	166,549 4,439	164,308	161,868	161,86
8115000	Temporary/Seasonal Pay	0	4,002	4,439	0	0	
8113000	Social Security	543,250	601,623	653,404	843,579	860,381	860,38
8122010	General	756,307	956,252	1,099,246	1,409,248	1,573,044	1,573,0
8122070	401K Non-Sworn	71,068	78,246	85,055	105,443	226,760	226,76
8122910	Pension Expenditure Offset	-434,431	-505,538	-588,764	0	0	220,70
8122920	Pension Expense	691,719	326,527	891,999	0	0	
8131010	Medical Insurance Exp	1,328,958	1,425,228	1,546,662	1,956,991	2,021,484	2,021,4
8131010	Net OPEB Expense	806,586	663,310	443,492	1,930,991	2,021,484	2,021,4
8131040	Net OPEB Expenditure	-92,591	-110,191	-100,077	0	0	
8132010	Life Insurance	6,831	6,943	7,016	8,775	7,492	7,49
8133010	Dental Insurance	65,374	68,392	70,752	84,979	92,057	92,0
8137010	Workers' Compensation Exp	203,580	225,665	244,305	297,967	282,071	282,0
8137010	Accrued Comp Absences	44,254	20,669	-11,830	237,307	0	202,0
8140100	Temporary Services Exp	345,800	273,165	328,659	265,979	297,714	297,7
	rsonnel Services	11,910,605	12,396,366	13,718,223	16,104,469	16,993,344	16,993,3
	Personnel Services	11,910,605	12,396,366	13,718,223	16,104,469	16,993,344	16,993,3
		11,310,003	12,330,300	13,710,223	10,104,403	10,333,344	10,555,5
perating Ex							
8201500	Utilities	423,513	402,843	436,658	496,256	516,671	516,67
8201600	Stormwater Fees Exp	0	648	648	648	648	64
8211000	Supplies - Regular	704,767	609,696	739,991	946,056	1,049,741	1,049,74
8211100	Supplies - One-time	52,739	3,155,483	6,283	2,500	2,500	2,50
8211200	Small Equipment-Not Computer	42,092	6,139	0	6,000	6,000	6,00
8211300 8212010	Small Computer Equipment Uniform Purchases	32,735	85,459	2,552	16,481	19,038	19,03
		0	7,669	12,934	12,117	12,617	12,63
8212020	Uniform Rentals	48,751	39,758	41,670	48,240	47,886	47,88
8213100	Food  Ruilding Maintenance	3,081	3,130	3,412	4,332	4,416	4,41
8231100 8233100	Building Maintenance	40,403	24,350	30,071	100,191	64,555	64,55
	Maintenance - Equipment	82,725	17,107	13,157	39,296	24,483	24,48
8235100 8236100	Maintenance - Stormwater	4,891 0	4,636 0	10,856	7,000	7,000 0	7,00
8236100	Maintenance - Parking Lots	0			3,750		191,50
8237100	Software License/Data Storage Fees Fleet Maintenance Charges	3,276,485	125,337	133,269	224,748 3,323,360	191,509 2,506,944	
8241110	Fleet Maintenance Charges  Fleet Maintenance Charges - TOTAL FO	3,276,485	2,935,829	3,307,696	3,323,360	2,506,944	2,506,94
8242100	Vehicle Parts Exp	5,853	2,541	7,054	16,500	6,654	6,65
8244100	Vehicle Expenditure - Other	86,280	72,534	74,635	88,816	195,207	195,20
8245100	Vehicle Expenditure - Other	645,339	997,878	1,120,750	1,136,600	1,217,686	1,217,68
8251100	Telephone	83,933	52,687	37,905	54,355	64,497	64,49
8251200	Data Connectivity	05,955	30,742	38,510	40,930	69,926	69,92
UZJIZUU	Postage Exp	3,895	2,668	4,705	40,930	3,646	3,64
8252100	1 Ostage LAP	3,033	2,000	4,703	4,434	3,040	3,04
	Printing	2 1 / 7	6 024	0.001	25 622	22 006	22.00
8252100 8253100 8254100	Printing Advertising	3,147 88,890	6,924 98,907	9,091 157,667	25,633 255,997	23,098 211,486	23,09 211,48

### **Public Services**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Public Servic	res						
Operating E	xpenditures						
8263100	Travel, Training & Conferences	45,391	34,658	39,332	72,441	73,347	73,347
8269100	Travel Advance	0	-30	0	0	0	(
8270100	Memberships & Dues	12,259	13,819	13,916	16,883	13,689	13,689
8285100	Insurance Exp	107,496	0	0	126,408	140,283	140,28
8285101	Risk Management Overhead Alloc	0	88,188	105,216	0	45,079	45,07
8286100	Claim Settlements	77,833	15,871	35,890	80,000	50,541	50,54
8287100	Damage Expenditure	540	898	114	2,000	0	
8291100	Rents Exp	258,543	515,381	625,254	167,964	64,750	64,75
Total O	perating Expenditures	6,147,490	9,366,529	7,022,333	7,336,957	6,653,538	6,653,53
Total	Operating Expenditures	6,147,490	9,366,529	7,022,333	7,336,957	6,653,538	6,653,538
Contract Sei	vices						
Contract Se	ervices						
8410100	Accounting, Auditing & Legal	44,389	10,912	124,116	202,200	202,200	202,200
8430100	Medical Services	3,436	2,841	3,099	4,674	1,908	1,90
8450100	Credit Card Fees	0	34,212	32,618	40,516	49,728	49,72
8490100	Other Contract Services	5,239,496	5,452,299	4,816,476	6,004,365	6,090,962	6,090,96
Total Co	ontract Services	5,287,321	5,500,264	4,976,309	6,251,755	6,344,798	6,344,79
Total	Contract Services	5,287,321	5,500,264	4,976,309	6,251,755	6,344,798	6,344,79
apital Outl	ау						
Capital Out	lav						
8440100	Service Charges	9,743	2,873	1,300	1,300	0	(
8510100	Land Purchased	0	22,075	0	0	0	(
8540100	Office Equipment	15,084	0	0	0	0	(
8550100	Other Equipment	190,385	959,164	329,430	53,567	833,009	833,00
8560100	Equipment - Motor Vehicles	625,055	2,367,571	2,756,742	3,381,631	2,433,000	2,433,00
8581100	Rights-of-Way	0	0	104	0	0	
	Drainage Projects	0	0		0	0	
8586100			65.507	0	•	•	
8587200	Subscription Asset Expense	0	65,507	0	0	0	(
8587200 Total Ca	pital Outlay	840,267	3,417,190	3,087,576	3,436,498	3,266,009	3,266,009
8587200 Total Ca	opital Outlay Capital Outlay			0			(
8587200 Total Ca Total	apital Outlay Capital Outlay Other Funds	840,267	3,417,190	3,087,576	3,436,498	3,266,009	3,266,009
Total Ca Total Total Transfers to	opital Outlay Capital Outlay Other Funds Other Funds	840,267 840,267	3,417,190 3,417,190	0 3,087,576 3,087,576	3,436,498 3,436,498	3,266,009 3,266,009	3,266,00°
Total Carransfers to Transfers to 8911100	opital Outlay Capital Outlay Other Funds Other Funds Transfer to General Fund 011	840,267 840,267 158,726	3,417,190 3,417,190 158,726	0 3,087,576 3,087,576	3,436,498 3,436,498 158,726	3,266,009 3,266,009	3,266,000
Total Ca Total Cransfers to Transfers to Transfers to 8911100 8941100	apital Outlay Capital Outlay Other Funds Other Funds Transfer to General Fund 011 Transfer to General Govt Fd 041	840,267 840,267 158,726 266,500	3,417,190 3,417,190 158,726 79,250	0 3,087,576 3,087,576 158,726 -55,000	3,436,498 3,436,498 158,726 0	3,266,009 3,266,009 0 1,740,017	3,266,009 3,266,009 1,740,01
Total Ca Total Ca Total Cransfers to Transfers to 8911100 8941100 8943100	opital Outlay Capital Outlay Other Funds Other Funds Transfer to General Fund 011 Transfer to General Govt Fd 041 Transfer to Environmental Prot 043	840,267 840,267 158,726 266,500 50,000	3,417,190 3,417,190 158,726 79,250	0 3,087,576 3,087,576 158,726 -55,000 187,500	3,436,498 3,436,498 158,726 0 62,500	3,266,009 3,266,009 0 1,740,017	3,266,009 3,266,009 1,740,01
Total Ca Total Ca Total Ca Transfers to Transfers to 8911100 8941100 8943100 8945100	opital Outlay Capital Outlay Other Funds Other Funds Transfer to General Fund 011 Transfer to General Govt Fd 041 Transfer to Environmental Prot 043 Transfer to Rec/Cult Fd 045	840,267 840,267 158,726 266,500 50,000	3,417,190 3,417,190 158,726 79,250 0 525,000	0 3,087,576 3,087,576 158,726 -55,000 187,500 0	3,436,498 3,436,498 158,726 0 62,500 100,000	3,266,009 3,266,009 0 1,740,017 0	3,266,00 3,266,00 1,740,01
Total Ca Total Ca Total Ca Transfers to Transfers to 8911100 8941100 8945100 8945100 8946100	opital Outlay Capital Outlay Other Funds Other Funds Transfer to General Fund 011 Transfer to General Govt Fd 041 Transfer to Environmental Prot 043 Transfer to Rec/Cult Fd 045 Transfer to Transp Fd 046	840,267 840,267 158,726 266,500 50,000 0 6,367,956	3,417,190 3,417,190 158,726 79,250 0 525,000 8,084,947	0 3,087,576 3,087,576 158,726 -55,000 187,500 0 4,700,000	3,436,498 3,436,498 158,726 0 62,500 100,000 8,624,540	3,266,009 3,266,009 0 1,740,017 0 0 5,000,000	3,266,00 3,266,00 1,740,01 5,375,00
Total Ca Total Ca Total Ca Transfers to Transfers to 8911100 8941100 8945100 8946100 8947100	Other Funds Other Funds Other Funds Transfer to General Fund 011 Transfer to General Govt Fd 041 Transfer to Environmental Prot 043 Transfer to Rec/Cult Fd 045 Transfer to Transp Fd 046 Transfer to Stormwater Fd 047	840,267 840,267 158,726 266,500 50,000 0 6,367,956 7,385,473	3,417,190 3,417,190 158,726 79,250 0 525,000 8,084,947 4,591,922	0 3,087,576 3,087,576 158,726 -55,000 187,500 0 4,700,000 9,418,500	3,436,498 3,436,498 158,726 0 62,500 100,000 8,624,540 7,657,715	3,266,009 3,266,009 0 1,740,017 0 5,000,000 3,685,747	3,266,009 3,266,009 (1,740,01) (1,740,01) (1,740,01) (1,740,01) (1,740,01) (1,740,01) (1,740,01)
Total Ca Total Ca Total Ca Transfers to Transfers to 8911100 8941100 8945100 8945100 8947100 8968100	Other Funds Other Funds Other Funds Other Funds Transfer to General Fund 011 Transfer to General Govt Fd 041 Transfer to Environmental Prot 043 Transfer to Rec/Cult Fd 045 Transfer to Transp Fd 046 Transfer to Stormwater Fd 047 Transfer to Solid Waste Cap Proj Fd 06	840,267 840,267 158,726 266,500 50,000 0 6,367,956 7,385,473	3,417,190 3,417,190 158,726 79,250 0 525,000 8,084,947 4,591,922	0 3,087,576 3,087,576 158,726 -55,000 187,500 0 4,700,000 9,418,500 140,999	3,436,498 3,436,498 158,726 0 62,500 100,000 8,624,540 7,657,715 0	3,266,009 3,266,009 0 1,740,017 0 5,000,000 3,685,747	3,266,009 3,266,009 1,740,01 5,375,000 3,685,74
Total Ca Total Ca Total Ca Transfers to Transfers to 8911100 8941100 8945100 8946100 8947100 8968100	Other Funds Other Funds Other Funds Transfer to General Fund 011 Transfer to General Govt Fd 041 Transfer to Environmental Prot 043 Transfer to Rec/Cult Fd 045 Transfer to Transp Fd 046 Transfer to Stormwater Fd 047	840,267 840,267 158,726 266,500 50,000 0 6,367,956 7,385,473	3,417,190 3,417,190 158,726 79,250 0 525,000 8,084,947 4,591,922	0 3,087,576 3,087,576 158,726 -55,000 187,500 0 4,700,000 9,418,500	3,436,498 3,436,498 158,726 0 62,500 100,000 8,624,540 7,657,715	3,266,009 3,266,009 0 1,740,017 0 5,000,000 3,685,747	3,266,00° 3,266,00° 1,740,01° 5,375,00°

#### **Public Services**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Public Servic	es						
Debt Service							
Debt Service	2						
8710100	Principal Payments	14,961	122,360	123,253	2,032,593	1,914,223	1,914,223
8720100	Interest Expense	189,537	152,595	130,982	105,062	69,538	69,538
8721100	Cost of Issuance	9,812	0	0	0	0	(
Total De	bt Service	214,309	274,955	254,235	2,137,655	1,983,761	1,983,761
Total [	Debt Service	214,309	274,955	254,235	2,137,655	1,983,761	1,983,761
Other Charge	es						
Other Charg	ges						
8603100	Employee Appreciation	7,527	5,235	7,592	15,580	15,285	15,28
8604100	Depreciation	2,351,142	0	0	0	0	(
8605100	Loss on Sale of F/A	514,309	0	0	0	0	(
8608100	Bad Debt Expense	7,281	14,688	13,395	0	0	(
8610100	Other Health Plan Costs	121	0	0	0	0	(
8610400	Miscellaneous	0	0	0	134,702	0	(
8615100	Indirect Cost Allocation Exp	999,626	1,154,854	1,154,854	1,148,516	1,203,438	1,203,438
8810100	Inventory	32,622	30,551	2,891	0	0	(
8891100	Cost Redistribution	75,000	75,000	75,000	75,000	75,000	75,00
Total Ot	her Charges	3,987,628	1,280,328	1,253,732	1,373,798	1,293,723	1,293,723
Total (	Other Charges	3,987,628	1,280,328	1,253,732	1,373,798	1,293,723	1,293,723
Annexation F	Payments						
Annexation	Payments						
8630100	Annexation Payments	4,361	3,008	2,416	3,859	0	(
Total An	nexation Payments	4,361	3,008	2,416	3,859	0	(
Total /	Annexation Payments	4,361	3,008	2,416	3,859	0	-
Total	Uses	42,620,636	45,678,484	44,865,548	53,248,472	46,960,937	47,335,93

### **Transit**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
ransit							
Ises							
ersonnel Se	ervices						
Personnel S	Services						
8111000	Salaries & Wages - Regular	3,770,308	3,817,538	4,800,819	5,380,279	5,919,001	5,919,00
8112000	Salaries & Wages - OT	823,856	902,433	840,974	783,684	838,522	838,52
8113000	Longevity Pay	40,031	36,143	37,768	39,809	32,705	32,70
8114000	Other Pay	593	2,407	288	0	0	<u> </u>
8115000	Temporary/Seasonal Pay	55,148	79,424	71,974	38,315	15,000	15,00
8121000	Social Security	344,573	356,196	422,828	455,565	455,233	455,2
8122010	General	446,819	540,838	688,743	830,378	832,515	832,5
8122070	401K Non-Sworn	37,698	38,039	47,404	56,260	118,153	118,1
8122910	Pension Expenditure Offset	-450,825	-524,615	-610,982	0	0	
8122920	Pension Expense	717,823	338,849	925,656	0	0	
8131010	Medical Insurance Exp	799,389	774,076	912,579	1,163,520	1,204,816	1,204,8
8131030	Net OPEB Expense	357,453	262,278	116,262	0	0	_,,
8131040	Net OPEB Expenditure	-61,505	-73,196	-66,478	0	0	
8132010	Life Insurance	4,316	4,529	5,062	5,466	1,542	1,5
8133010	Dental Insurance	42,515	40,406	45,066	43,764	54,192	54,1
8137010	Workers' Compensation Exp	125,515	130,445	155,293	175,510	160,605	160,6
8138010	Accrued Comp Absences	-16,457	47,827	-3,834	0	0	100,0
8140100	Temporary Services Exp	24,586	111,204	114,281	77,626	0	
	ersonnel Services	7,061,837	6,884,822	8,503,703	9,050,176	9,632,284	9,632,2
T-4-1	Daniel Carrier						
TOTAL	Personnel Services	7,061,837	6,884,822	8,503,703	9,050,176	9,632,284	9,632,2
perating E	xpenditures						
Operating E	Expenditures						
0201500							
8201500	Utilities	112,548	85,839	102,102	128,486	103,360	103,3
8201500	Utilities Stormwater Fees Exp	112,548 0	85,839 3,340	102,102 3,240	128,486 3,280	103,360 3,240	
							3,2
8201600	Stormwater Fees Exp	0	3,340	3,240	3,280	3,240	3,2 112,5
8201600 8211000	Stormwater Fees Exp Supplies - Regular	0 86,435	3,340 102,595	3,240 120,280	3,280 175,998	3,240 112,500	3,2 112,5 5,5
8201600 8211000 8211100	Stormwater Fees Exp Supplies - Regular Supplies - One-time	0 86,435 1,848	3,340 102,595 437	3,240 120,280 1,507	3,280 175,998 9,218	3,240 112,500 5,500	3,2 112,5 5,5 7,6
8201600 8211000 8211100 8211200	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer	0 86,435 1,848 2,177	3,340 102,595 437 6,216	3,240 120,280 1,507 4,235	3,280 175,998 9,218 13,742	3,240 112,500 5,500 7,660	3,2 112,5 5,5 7,6 17,2
8201600 8211000 8211100 8211200 8211300	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment	0 86,435 1,848 2,177 1,444	3,340 102,595 437 6,216 54,316	3,240 120,280 1,507 4,235 9,069	3,280 175,998 9,218 13,742 254	3,240 112,500 5,500 7,660 17,299	3,2 112,5 5,5 7,6 17,2 8,9
8201600 8211000 8211100 8211200 8211300 8212010	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases	0 86,435 1,848 2,177 1,444	3,340 102,595 437 6,216 54,316 11,282	3,240 120,280 1,507 4,235 9,069 7,940	3,280 175,998 9,218 13,742 254 10,662	3,240 112,500 5,500 7,660 17,299 8,900	3,2 112,5 5,5 7,6 17,2 8,9 30,0
8201600 8211000 8211100 8211200 8211300 8212010 8212020	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals	0 86,435 1,848 2,177 1,444 0 33,202	3,340 102,595 437 6,216 54,316 11,282 22,429	3,240 120,280 1,507 4,235 9,069 7,940 25,934	3,280 175,998 9,218 13,742 254 10,662 31,289	3,240 112,500 5,500 7,660 17,299 8,900 30,041	3,2 112,5 5,5 7,6 17,2 8,9 30,0
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food	0 86,435 1,848 2,177 1,444 0 33,202	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500	3,2 112,5 5,5 7,6 17,2 8,9 30,0
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8216000	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage	0 86,435 1,848 2,177 1,444 0 33,202 1,428	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0	3,2 112,5 5,5 7,6 17,2 8,9 30,0
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8216000 8231100	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage Building Maintenance	0 86,435 1,848 2,177 1,444 0 33,202 1,428 -5 26,480	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424 0	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40 53,496	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490 40 88,335	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0	3,2 112,5 5,5 7,6 17,2 8,9 30,0 5
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8216000 8231100	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage Building Maintenance Maintenance - Leased Fac	0 86,435 1,848 2,177 1,444 0 33,202 1,428 -5 26,480	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424 0 88,828	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40 53,496	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490 40 88,335	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0 70,700	3,2 112,5 5,5; 7,6 17,2 8,9 30,0 5; 70,7
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8231100 8232100 8233100	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage Building Maintenance Maintenance - Leased Fac Maintenance - Equipment	0 86,435 1,848 2,177 1,444 0 33,202 1,428 -5 26,480 0 40,021	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424 0 88,828 0	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40 53,496 0	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490 40 88,335 0 41,012	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0 70,700	3,2 112,5 5,5; 7,6 17,2 8,9 30,0 5; 70,7
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8231100 8232100 8233100 8237100	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage Building Maintenance Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees	0 86,435 1,848 2,177 1,444 0 33,202 1,428 -5 26,480 0 40,021	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424 0 88,828 0 26,839 118,745	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40 53,496 0 24,326 122,964	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490 40 88,335 0 41,012	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0 70,700 0 29,000 144,858	3,2 112,5 5,5; 7,6 17,2; 8,9 30,0 5; 70,7
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8231100 8231100 8233100 8233100 8237100 8241110 8242100	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage Building Maintenance Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges	0 86,435 1,848 2,177 1,444 0 33,202 1,428 -5 26,480 0 40,021 0	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424 0 88,828 0 26,839 118,745	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40 53,496 0 24,326 122,964	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490 40 88,335 0 41,012 122,026	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0 70,700 0 29,000 144,858	3,2 112,5 5,5 7,6 17,2 8,9 30,0 5 70,7 29,0 144,8
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8231100 8232100 8237100 8237100 8241110 8242100 8244100	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage Building Maintenance Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Vehicle Parts Exp	0 86,435 1,848 2,177 1,444 0 33,202 1,428 -5 26,480 0 40,021 0	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424 0 88,828 0 26,839 118,745 0 382,752	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40 53,496 0 24,326 122,964 0 440,086	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490 40 88,335 0 41,012 122,026 0	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0 70,700 0 29,000 144,858 0 453,540	3,2 112,5 5,5 7,6 17,2 8,9 30,0 5 70,7 29,0 144,8 453,5 227,6
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8231100 8232100 8237100 8237100 8241110 8242100 8244100	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage Building Maintenance Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Vehicle Parts Exp Vehicle Expenditure - Other	0 86,435 1,848 2,177 1,444 0 33,202 1,428 -5 26,480 0 40,021 0 0 590,972 232,946	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424 0 88,828 0 26,839 118,745 0 382,752 139,940	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40 53,496 0 24,326 122,964 0 440,086 129,410	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490 40 88,335 0 41,012 122,026 0 394,652 288,031	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0 70,700 0 29,000 144,858 0 453,540 227,600	3,2 112,5 5,5 7,6 17,2 8,9 30,0 5 70,7 29,0 144,8 453,5 227,6 1,242,5
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8231100 8232100 8237100 8237100 8241110 8242100 8244100	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage Building Maintenance Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Vehicle Parts Exp Vehicle Expenditure - Other Vehicle Fuel	0 86,435 1,848 2,177 1,444 0 33,202 1,428 -5 26,480 0 40,021 0 0 590,972 232,946 732,791	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424 0 88,828 0 26,839 118,745 0 382,752 139,940 990,786	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40 53,496 0 24,326 122,964 0 440,086 129,410 1,098,620	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490 40 88,335 0 41,012 122,026 0 394,652 288,031 1,145,225	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0 70,700 0 29,000 144,858 0 453,540 227,600 1,242,575	103,3i 3,2i 112,5i 5,5i 7,6i 17,2i 8,9i 30,0i 5i 70,7i 29,0i 144,8i 453,5i 227,6i 1,242,5i 25,7i 15,0i
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8231100 8232100 8233100 8237100 8241110 8242100 8244100 8245100 82551100	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage Building Maintenance Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Vehicle Parts Exp Vehicle Expenditure - Other Vehicle Fuel Telephone	0 86,435 1,848 2,177 1,444 0 33,202 1,428 -5 26,480 0 40,021 0 0 590,972 232,946 732,791 19,762	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424 0 88,828 0 26,839 118,745 0 382,752 139,940 990,786 17,657	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40 53,496 0 24,326 122,964 0 440,086 129,410 1,098,620 14,809	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490 40 88,335 0 41,012 122,026 0 394,652 288,031 1,145,225 14,115	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0 70,700 0 29,000 144,858 0 453,540 227,600 1,242,575 25,765	3,2 112,5 5,5 7,6 17,2 8,9 30,0 5 70,7 29,0 144,8 453,5 227,6 1,242,5 25,7
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8231100 8232100 8237100 8241110 8242100 8245100 8251100 8251100	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage Building Maintenance Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Vehicle Parts Exp Vehicle Expenditure - Other Vehicle Fuel Telephone Data Connectivity	0 86,435 1,848 2,177 1,444 0 33,202 1,428 -5 26,480 0 40,021 0 590,972 232,946 732,791 19,762 0	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424 0 88,828 0 26,839 118,745 0 382,752 139,940 990,786 17,657 2,667	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40 53,496 0 24,326 122,964 0 440,086 129,410 1,098,620 14,809 16,849	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490 40 88,335 0 41,012 122,026 0 394,652 288,031 1,145,225 14,115 8,214	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0 70,700 0 29,000 144,858 0 453,540 227,600 1,242,575 25,765 15,061	3,2- 112,5( 5,5) 7,6( 17,2: 8,9( 30,0- 5( 70,7(  29,0( 144,8:  453,5- 227,6( 1,242,5: 25,7(
8201600 8211000 8211100 8211200 8211300 8212010 8212020 8213100 8231100 8232100 8237100 8247100 8244100 8245100 8251100 8251200 8251300	Stormwater Fees Exp Supplies - Regular Supplies - One-time Small Equipment-Not Computer Small Computer Equipment Uniform Purchases Uniform Rentals Food Cash Shortage/Overage Building Maintenance Maintenance - Leased Fac Maintenance - Equipment Software License/Data Storage Fees Fleet Maintenance Charges Vehicle Parts Exp Vehicle Expenditure - Other Vehicle Fuel Telephone Data Connectivity Video Programming	0 86,435 1,848 2,177 1,444 0 33,202 1,428 -5 26,480 0 40,021 0 590,972 232,946 732,791 19,762 0 0	3,340 102,595 437 6,216 54,316 11,282 22,429 1,424 0 88,828 0 26,839 118,745 0 382,752 139,940 990,786 17,657 2,667 0	3,240 120,280 1,507 4,235 9,069 7,940 25,934 407 -40 53,496 0 24,326 122,964 0 440,086 129,410 1,098,620 14,809 16,849	3,280 175,998 9,218 13,742 254 10,662 31,289 1,490 40 88,335 0 41,012 122,026 0 394,652 288,031 1,145,225 14,115 8,214 1,428	3,240 112,500 5,500 7,660 17,299 8,900 30,041 500 0 70,700 0 29,000 144,858 0 453,540 227,600 1,242,575 25,765 15,061	3,2- 112,5( 5,5)( 7,6( 17,2: 8,9( 30,0- 5( 70,7() 29,0( 144,8: 453,5-( 227,6( 1,242,5: 25,7( 15,0()

#### **Transit**

	Description	Actual FY 2021	Actual FY 2022	Actual FY 2023	Revised FY 2024	Recommended FY 2025	Adopted FY 2025
Transit							
Operating E	xpenditures						
8255100	Photo Copier	8,915	8,588	5,898	8,403	15,252	15,25
8263100	Travel, Training & Conferences	7,437	350	9,971	14,200	7,450	7,45
8269100	Travel Advance	0	0	0	0	0	
8270100	Memberships & Dues	2,775	4,665	3,080	6,652	3,750	3,75
8284100	Benefit Payments	0	0	0	24,627	0	
8285100	Insurance Exp	267,332	0	0	122,012	187,634	187,63
8285101	Risk Management Overhead Alloc	0	124,429	144,256	0	0	
8286100	Claim Settlements	42,342	90,049	109,482	100,000	98,754	98,75
8291100	Rents Exp	0	0	0	600	600	60
Total Op	perating Expenditures	2,257,050	2,324,985	2,487,285	2,830,240	2,857,658	2,857,65
Total (	Operating Expenditures	2,257,050	2,324,985	2,487,285	2,830,240	2,857,658	2,857,65
ontract Ser	vices						
Contract Se	rvices						
8410100	Accounting, Auditing & Legal	-2,406	0	0	500	500	50
8430100	Medical Services	7,015	5,227	7,311	9,485	10,100	10,10
8450100	Credit Card Fees	0	6,874	8,021	13,200	15,000	15,00
8490100	Other Contract Services	420,271	621,967	663,939	391,262	533,673	533,67
Total Co	ntract Services	424,879	634,068	679,271	414,447	559,273	559,27
Total (	Contract Services	424,879	634,068	679,271	414,447	559,273	559,27
Capital Outla	у						
Capital Outl	ay						
8440100	Service Charges	7,992	600	0	0	0	
8550100	Other Equipment	0	0	0	39,450	0	
8560100	Equipment - Motor Vehicles	81	12,899	4,524	18,263	121,000	121,00
Total Ca	pital Outlay	8,073	13,499	4,524	57,713	121,000	121,00
Total (	Capital Outlay	8,073	13,499	4,524	57,713	121,000	121,00
ransfers to	Other Funds						
Transfers to	Other Funds						
8962100	Transfer to Transit Cap Proj Fd 062	527,005	0	920,325	734,650	48,441	48,44
8963100	Transfer to Transit Sp Revenue Fd 063	57,200	0	60,000	60,000	0	-,
	ansfers to Other Funds	584,205	0	980,325	794,650	48,441	48,44
Total 1	Fransfers to Other Funds	584,205	0	980,325	794,650	48,441	48,44
Other Charge	es					<u> </u>	
Other Charg	ges						
8603100	Employee Appreciation	9,010	8,045	16,816	16,000	17,000	17,00
8604100	Depreciation	1,530,294	0	0	0	0	
8605100	Loss on Sale of F/A	12,933	0	0	0	0	
8608100	Bad Debt Expense	13,704	17,338	16,880	0	0	
8612100	Community Relations	48	0	534	0	0	
8615100	Indirect Cost Allocation Exp	841,840	756,822	756,822	802,900	803,000	803,00
8810100	Inventory	-27,564	-23,032	0	0	0	,
8815100	Fuel Inventory	0	0	30,681	0	0	
8860100	Vehicle Parts	166	357	0	0	0	
8891100	Cost Redistribution	-202,697	-272,234	-72,035	-265,400	0	
8893100	Transit Fleet Maintenance	0	0	0	0	0	
	her Charges	2,177,735	487,295	749,698	553,500	820,000	820,00
Total (	Other Charges	2,177,735	487,295	749,698	553,500	820,000	820,00
	Uses	12,513,779	10,344,669	13,404,806	13,700,726	14,038,656	14,038,65
		1-,010,77	20,0 1-1,000	23, .34,000	20,, 00,, 20	2 .,000,000	2 .,000,00

## **Capital Outlay by Fund**

	Type of d Capital Departm	ent Description		Price	Recommended Qty Total	Adopted Qty Total	Repl me
Replacements	eral Fund						
POL   Public Safety Cameras   \$ 68,284   1 \$ 68,284   POL   In-Car Readios   \$ 200,000   1 \$ 5,000,000   POL   Radios   \$ 100,000   1 \$ 5,000,000   POL   Records Management System   \$ 330,000   1 \$ 3,000,000   POL   Records Management System   \$ 350,000   3 \$ 5,000,000   PRM   Trailer, Utility   \$ 5,000   3 \$ 5,000,000   PRM   Tractor   \$ 58,000   3 \$ 5,174,000   PRM   Tractor   \$ 140,000   2 \$ 5,280,000   PRM   Mower   \$ 17,000   3 \$ 5,000,000   PRM   Mower   \$ 17,000   3 \$ 5,000   PRM   Riding Mower   \$ 76,500   1 \$ 76,500   PRM-District   Trailer, Utility   \$ 9,000   1 \$ 76,500   PRM-District   Trailer, Utility   \$ 1,460   Trailer, Utility   \$ 1,46							
POL   In Car Radios   \$ 200,000   1 \$ 200,000     POL   Radios and Consoletes   \$ 100,000   1 \$ 300,000     POL   Records Management System   \$ 330,000   1 \$ 330,000     PRM   Trailer, Utility   \$ 10,000   3 \$ \$ 300,000     PRM   Tractor   \$ 140,000   2 \$ 280,000     PRM   Mower   \$ 140,000   2 \$ 280,000     PRM   Mower   \$ 129,000   1 \$ 20,000     PRM   Riding Mower   \$ 129,000   1 \$ 20,000     PRM   Riding Mower   \$ 190,000   1 \$ 70,000     PRM   Riding Mower   \$ 190,000   1 \$ 70,000     PRM   Riding Mower   \$ 190,000   1 \$ 70,000     PRM   Riding Mower   \$ 1,460   1 \$ 70,000     PRM   Riding Mower   \$ 1,460   1 \$ 70,000     PRM   Riding Mower   \$ 1,460   1 \$ 70,000     PRM   Tratter   Trailer, Utility   \$ 9,000   1 \$ 1,347,784     PRM   Riding Mower   \$ 1,460   1 \$ 1,340,000     PRM   Riding Mower   \$ 38,000   3 \$ 114,000     PRM   PRM   Riding Mower   \$ 38,000   3 \$ 114,000     PRM   PRM   Riding Mower   \$ 38,000   3 \$ 114,000     PRM   Riding Mower   \$ 38,000   3 \$ 114,000     PRM   Riding Mower   \$ 38,000   1 \$ 1,340,000     PRM   Riding Mower   \$ 38,000   1 \$ 1,340,000     PRM   Riding Mower   \$ 38,000   1 \$ 1,340,000     PRM   Truck   Redulum Duty   \$ 34,000   1 \$ 1,340,000     PRM   Truck   Redulum Duty   \$ 34,000   1 \$ 1,340,000     PRM   Truck   Redulum Duty   \$ 34,000   1 \$ 1,340,000     PRM   Riding Mower   \$ 32,000   1 \$ 1,340,000     PRM   Riding Mower   \$ 32,000   2 \$ 4,229,000     Rights-of-Way   \$ 864   1 \$ 5,694,000     Rights-of-Way   \$ 32,000   2 \$ 4,229,000     Rights-of-Way   \$ 32,000   2 \$ 4,229,000     Riding Mower   \$ 22,500   2 \$ 4,500     Riding Mower   \$ 22,500   2 \$ 4,500     Riding Mower   \$ 22,500   2 \$ 4,500     Ridi	•						
POL   Records Management System   \$ 30,000   1   \$ 30,000     POL   Records Management System   \$ 330,000   3   \$ 330,000     PRM   Tractor   \$ 58,000   3   \$ 174,000     PRM   Mower   \$ 17,000   3   \$ 15,000     PRM   Mower   \$ 17,000   3   \$ 15,000     PRM   Mower   \$ 29,000   1   \$ 25,000     PRM   Riding Mower   \$ 76,500   1   \$ 76,500     PRM   Riding Mower   \$ 76,500   1   \$ 76,500     PRM - Traller, Utility   \$ 9,000   1   \$ 76,500     PRM - Traller, Utility   \$ 9,000   1   \$ 76,500     PRM - Traller, Utility   \$ 9,000   1   \$ 76,500     PRM - Traller, Utility   \$ 9,000   1   \$ 76,500     PRM - Traller, Utility   \$ 9,000   1   \$ 76,500     PRM - Traller, Utility   \$ 9,000   1   \$ 76,500     PRM - Traller, Utility   \$ 9,000   1   \$ 76,500     PRM - Traller, Utility   \$ 9,000   1   \$ 76,500     PRM - Traller, Utility   \$ 9,000   1   \$ 76,500     PRM - Traller, Utility   \$ 9,000   1   \$ 76,500     PRM - Traller, Utility   \$ 1,460     Presser   Traller, Utilit						5 \$ 68,284	Y
POL   Records Management System   \$ 330,000   1   \$ 330,000     PRM   Trattor   \$ 58,000   3   \$ 174,000     PRM   Tractor   \$ 140,000   2   \$ 280,000     PRM   Mower   \$ 12,000   3   \$ 11,000     PRM   Mower   \$ 12,000   1   \$ 29,000     PRM   Mower   \$ 76,500   1   \$ 29,000     PRM   Riding Mower   \$ 76,500   1   \$ 9,000     PRM   Riding Mower   \$ 76,500   1   \$ 9,000     PRM   Riding Mower   \$ 1,000   1   \$ 9,000     Total Replacements   \$ 1,460   1   \$ 1,347,784     Mower   \$ 1,460   1   \$ 1,347,784     Mower   \$ 1,460   1   \$ 1,460     Total Additions   \$ 1,460   1   \$ 1,460     Total Equipment -Other   \$ 1,460   1   \$ 1,460     POL						4 \$ 200,000	Y
PRM					7,	4 \$ 100,000	Υ
PRM	POL	Records Management System	\$	330,000	1 \$ 330,000	2 \$ 330,000	Υ
PRM	PRM	Trailer, Utility	\$	10,000	3 \$ 30,000	3 \$ 30,000	Υ
PRM Mower         \$ 17,000         3 \$ 51,000           PRM Mower         \$ 29,000         1 \$ 52,000           PRM Riding Mower         \$ 76,500         1 \$ 5,000           PRM-District         Trailer, Utility         \$ 9,000         1 \$ 5,000           Total Replacements           Additions           FIR         Equipment Annexation Payment         \$ 1,460         1 \$ 1,460           Total Equipment - Other         \$ 1,460         1 \$ 1,460           Vehicles           Replacements           DS         Sedan         \$ 38,000         3 \$ 114,000           POL         Marked Sedan         \$ 57,000         27 \$ 1,539,000           PRM         Truck, Heavy Duty         \$ 64,000         3 \$ 192,000 </td <td>PRM</td> <td>Tractor</td> <td>\$</td> <td>58,000</td> <td>3 \$ 174,000</td> <td>1 \$ 174,000</td> <td>Υ</td>	PRM	Tractor	\$	58,000	3 \$ 174,000	1 \$ 174,000	Υ
PRM PRM Riding Mower         \$ 29,000         1 \$ 2,000         2 \$ 76,500         1 \$ 2,000         1 \$ 5,000	PRM	Tractor	\$	140,000	2 \$ 280,000	1 \$ 280,000	Υ
PRM PRM Riding Mower         \$ 29,000         1 \$ 2,000         2 \$ 76,500         1 \$ 2,000         1 \$ 5,000	PRM	Mower	\$	17,000	3 \$ 51,000	1 \$ 51,000	}
PRM PRM-District PRM-District PRM-District Trailer, Utility         \$ 9,000         1 \$ 76,500         2 \$ 9,000         1 \$ 9,000         2,000 <td< td=""><td></td><td>Mower</td><td></td><td>29.000</td><td></td><td>1 \$ 29,000</td><td>Υ</td></td<>		Mower		29.000		1 \$ 29,000	Υ
PRM-District   Trailer, Utility   \$ 9,000   1   \$ 1,347,784     Additions   Fir   Equipment Annexation Payment   \$ 1,460   1   \$ 1,460     Total Additions   \$ 1,460   1   \$ 1,460     Total Equipment - Other   \$ 1,349,244     Vehicles   Replacements   \$ 1,460   3   \$ 1,460     Total Equipment - Other   \$ 1,349,244     Vehicles   Replacements   \$ 1,460   3   \$ 1,400     POL   Marked Sedan   \$ 57,000   27   \$ 1,339,000     POL   Umarked Sedan   \$ 57,000   27   \$ 1,339,000     POL   Marked SUV   \$ 61,250   2   \$ 122,000     PRM   Truck, Heavy Duty   \$ 64,000   3   \$ 192,000     PRM   Truck, Heavy Duty   \$ 64,000   3   \$ 192,000     PRM   Truck, Heavy Duty   \$ 64,000   3   \$ 192,000     PRM   Truck, Heavy Duty   \$ 54,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 33,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 33,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 34,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 34,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 34,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 34,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 34,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 34,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1   \$ 383,000     PRM-District   Truck, Medium Duty   \$ 383,000   1					,	1 \$ 76,500	Υ
Total Replacements         \$ 1,347,784           Additions         FIR Equipment Annexation Payment         \$ 1,460         1 \$ 1,460           Total Equipment - Other         \$ 1,460           Total Replacements         \$ 1,460           DS         Sedan         \$ 38,000         3         \$ 114,000           POL         Marked Sedan         \$ 5,7000         2         \$ 125,500           POL         Marked Sedan         \$ 5,7000         2         \$ 122,500           POL         Marked Sedan         \$ 5,7000         2         \$ 122,500           PRM         Truck         Marked SuV         \$ 5,2000         \$						1 \$ 9,000	Υ
FIR			Y	3,000		\$ 1,347,784	
FIR	Additions						
Total Equipment - Other		Equipment Annexation Payment	Ś	1.460	1 \$ 1.460	1 \$ 1,460	1
Vehicles           Replacements           DS         Sedan         \$ 38,000         3 \$ 114,000           POL         Marked Sedan         \$ 57,000         27 \$ 5 1,539,000           POL         Marked SUV         \$ 61,250         2 \$ 122,500           PRM         Truck, Heavy Duty         \$ 64,000         3 \$ 192,000           PRM         Truck, Wedium Duty         \$ 54,000         1 \$ 83,000           PRM-District         Truck, Jeght Duty         \$ 32,000         1 \$ 32,000           PRM-District         Truck, Medium Duty         \$ 32,000         1 \$ 32,000           PRM-District         Truck, Medium Duty         \$ 32,000         1 \$ 5,4000           PRM-District         Truck, Medium Duty         \$ 32,000         1 \$ 5,4000           Total Replacements         \$ 2,694,500         1 \$ 5,4000           Total Replacements           Right-of-Way         \$ 184,500         1 \$ 184,500           Total Rights-of-Way         \$ 854         1 \$ 854           Total Rights-of-Way         \$ 854         1 \$ 854           Total Rights-of-Way         \$ 854         1 \$ 854           Total Rights-of-Way         \$ 22,500         2			¥	2,100		\$ 1,460	,
Replacements	Total Equipment - C	Other			\$ 1,349,244	\$ 1,349,244	
Replacements	Vehicles						
DS							
POL   Marked Sedan   \$ 57,000   27   \$ 1,539,000     POL   Unmarked Sedan   \$ 57,000   6   \$ 342,000     POL   Marked SUV   \$ 61,250   2   \$ 122,500     PRM   Truck, Heavy Duty   \$ 64,000   3   \$ 192,000     PRM   Truck, Heavy Duty   \$ 54,000   4   \$ 216,000     PRM   Truck, Medium Duty   \$ 54,000   1   \$ 32,000     PRM-District   Truck, Light Duty   \$ 32,000   1   \$ 54,000     PRM-District   Truck, Medium Duty   \$ 54,000   1   \$ 54,000     PRM-District   Truck, Medium Duty   \$ 54,000   1   \$ 54,000     PRM-District   Truck, Medium Duty   \$ 54,000   1   \$ 54,000     PRM-District   Truck   Medium Duty   \$ 54,000   1   \$ 54,000     PRM-District   Truck   Medium Duty   \$ 54,000   1   \$ 54,000     PRM-District   Truck   Medium Duty   \$ 54,000   1   \$ 54,000     PRM-District   Truck   Medium Duty   \$ 54,000   1   \$ 184,500     Total Replacements   \$ 2,879,000     PRM-District   Truck		Cadaa	<u> </u>	20,000	2 6 114,000	3 \$ 114.000	١
POL						, , , , , , , , , , , , , , , , , , , ,	
POL   Marked SUV   \$ 61,250   2   \$ 122,500   PRM   Truck, Heavy Duty   \$ 64,000   3   \$ 192,000   PRM   Truck   \$ 83,000   1   \$ 83,000   1   \$ 83,000   PRM   Truck, Medium Duty   \$ 54,000   4   \$ 216,000   PRM-District   Truck, Medium Duty   \$ 32,000   1   \$ 32,000   Total Replacements   Truck   T					. , ,	- \$ -	١
PRM         Truck, Heavy Duty         \$ 64,000         3 \$ 192,000           PRM         Truck         \$ 83,000         1 \$ 83,000           PRM         Truck, Medium Duty         \$ 54,000         4 \$ 216,000           PRM-District         Truck, Light Duty         \$ 32,000         1 \$ 532,000           PRM-District         Truck, Medium Duty         \$ 54,000         1 \$ 54,000           Total Replacements           Additions           PRM         Truck         \$ 184,500         1 \$ 184,500           Total Vehicles         \$ 184,500         1 \$ 184,500           Rights-of-Way         \$ 854         1 \$ 854           Total Rights-of-Way         \$ 22,500         2 \$ 4,229,098           Port Fund           Equipment - Other           Riding Mower         \$ 22,500         2 \$ 45,000           Golf Cart         \$ 23,000         1 \$ 23,000 <td></td> <td></td> <td></td> <td></td> <td></td> <td>- \$ -</td> <td>١</td>						- \$ -	١
PRM						- \$ -	١
PRM PRM-District PRM-District PRM-District PRM-District Truck, Light Duty         \$ 54,000         4         \$ 216,000           PRM-District Truck, Light Duty         \$ 32,000         1         \$ 54,000           Total Replacements         Total Replacements           PRM         Truck         \$ 184,500         1         \$ 184,500         5         \$ 184,500         5         \$ 184,500         5         \$ 184,500         5         \$ 184,500         5         \$ 184,500         5         \$ 184,500         5         \$ 184,500         5         \$ 184,500         5         \$ 184,500         5         \$ 184,500         5         \$ 184,500         5         \$ 184,500         6         \$ 184,500         6         \$ 184,500         6         \$ 184,500         6         \$ 184,500         6         \$ 184,500         6         \$ 184,500         6         \$ 184,500         6         8         \$ 2,879,000         8         8         \$ 184,500         8         \$ 184,500         8         \$ 184,500         8         \$ 184,500         9         \$ 184,500         9         \$ 184,500         9         \$ 184,500         9         \$ 184,500         9         9         \$ 184,500         9	PRM	Truck, Heavy Duty		64,000		3 \$ 192,000	١
PRM-District PRM-District PRM-District PRM-District PRM-District PRM-District PRM-District PRM-District Truck, Medium Duty         \$ 32,000         1 \$ 52,000         \$ 54,000         1 \$ 54,000         \$ 2,694,500         \$ 2,694,500         \$ 2,694,500         \$ 2,694,500         \$ 2,694,500         \$ 2,694,500         \$ 2,694,500         \$ 184,500         \$ 1 \$ 184,500         \$	PRM	Truck	\$	83,000		1 \$ 83,000	١
PRM-District Total Replacements         Truck, Medium Duty         \$ 54,000         1         \$ 54,000           Additions           PRM         Truck         \$ 184,500         1         \$ 184,500           Total Vehicles         \$ 2,879,000           Rights-of-Way         \$ 854         1         \$ 854           Total Rights-of-Way         \$ 854         1         \$ 854           Total Replacements         \$ 4,229,098           Equipment - Other Replacements         \$ 22,500         2         \$ 45,000           Golf Cart         \$ 23,000         1         \$ 140,715           Total Replacements         \$ 208,715           Additions           Equipment         \$ 50,797         1         \$ 550,797         1         \$ 50,797         1         \$ 50,797         1         \$ 50,797         1         \$ 50,797         1         \$ 50,797	PRM	Truck, Medium Duty	\$	54,000	4 \$ 216,000	4 \$ 216,000	}
Total Replacements	PRM-Distr	ict Truck, Light Duty	\$	32,000	1 \$ 32,000	1 \$ 32,000	١
Additions         PRM         Truck         \$ 184,500         1 \$ 184,500           Total Vehicles         \$ 2,879,000           Rights-of-Way         \$ 854         1 \$ 854           CAO         Rights-of-Way         \$ 854         1 \$ 854           Total Rights-of-Way         \$ 854         1 \$ 854           tal General Fund         \$ 4,229,098           Port Fund           Equipment - Other Replacements         \$ 22,500         2 \$ 45,000           Golf Cart         \$ 23,000         1 \$ 23,000           Total Replacements         \$ 140,715         1 \$ 140,715           Total Replacements         \$ 208,715           Additions         Equipment         \$ 50,797         1 \$ 50,797			\$	54,000		1 \$ 54,000	. 1
PRM   Truck   \$ 184,500   1	Total Replacements	;			\$ 2,694,500	\$ 691,000	
Total Vehicles   \$ 184,500   \$ 2,879,000   \$ 2,879,000   \$ 854   1 \$ 854   \$							
Total Vehicles   \$ 2,879,000	PRM	Truck	\$	184,500		1 \$ 184,500	N
Rights-of-Way       \$ 854       1       \$ 854         Total Rights-of-Way       \$ 854       1       \$ 854         al General Fund       \$ 4,229,098         Don't Fund         Equipment - Other Replacements         Riding Mower       \$ 22,500       2       \$ 45,000         Golf Cart       \$ 23,000       1       \$ 23,000         Tractor and Mower       \$ 140,715       1       \$ 140,715         Total Replacements       \$ 208,715         Additions       \$ 50,797       1       \$ 50,797					\$ 184,500	\$ 184,500	
CAO         Right-of-Way         \$ 854         1 \$ 854           Total Rights-of-Way         \$ 854         1 \$ 854           ad General Fund         \$ 4,229,098           Equipment - Other Replacements           Replacements         \$ 22,500         2 \$ 45,000           Golf Cart         \$ 23,000         1 \$ 23,000           Tractor and Mower         \$ 140,715         1 \$ 140,715           Total Replacements         \$ 208,715           Additions         Equipment         \$ 50,797         1 \$ 50,797	Total Vehicles				\$ 2,879,000	\$ 875,500	
Total Rights-of-Way   \$ 854	Rights-of-Way						N
## Additions  ## A,229,098  \$ 4,229,098  \$ 4,229,098  \$ 4,229,098  \$ 4,229,098  \$ 4,229,098  \$ 4,229,098  \$ 4,229,098  \$ 4,229,098  \$ 4,229,098  ## A,229,098  \$ 4,229,098  ## A,229,098  ## A,229,008			\$	854	1 \$ 854	1 \$ 854	IN
Equipment - Other Replacements  Riding Mower Golf Cart Tractor and Mower Total Replacements  Additions  Equipment  Equipment  Equipment  Figure (\$ 22,500 2 \$ 45,000 1 \$ 23,000	Total Rights-of-Way	,			\$ 854	\$ 854	
Equipment - Other Replacements  Riding Mower Golf Cart Tractor and Mower Total Replacements  Additions  Equipment  Equipm	al General Fund				\$ 4,229,098	\$ 2,225,598	
Equipment - Other         Replacements         Riding Mower Golf Cart Solf Cart	ort Fund						į.
Replacements         Riding Mower       \$ 22,500       2 \$ 45,000         Golf Cart       \$ 23,000       1 \$ 23,000         Tractor and Mower       \$ 140,715       1 \$ 140,715         Total Replacements       \$ 208,715         Additions       Equipment       \$ 50,797       1 \$ 50,797							
Golf Cart   \$ 23,000   1 \$ 23,000   Tractor and Mower   \$ 140,715   1 \$ 140,715   Total Replacements   \$ 200,000   Tractor and Mower   \$ 200,000   Tractor and Mower   \$ 200,715   \$ 200,715   Total Replacements   \$ 200,000   Tractor and Mower   \$ 200,00							
Tractor and Mower         \$ 140,715         1 \$ 140,715           Total Replacements         \$ 208,715           Additions         Equipment         \$ 50,797         1 \$ 50,797						2 \$ 45,000	١
Total Replacements         \$ 208,715           Additions         Equipment         \$ 50,797         1 \$ 50,797		Golf Cart		23,000		1 \$ 23,000	Υ
Additions  Equipment \$ 50,797 1 \$ 50,797			\$	140,715		1 \$ 140,715	١
Equipment \$ 50,797 1 \$ 50,797	Total Replacements	) 			\$ 208,715	\$ 208,715	
	Additions	Equipment		E0 707	1 6 50.707	4 6 50.707	
Total Additions \$ 50,797	Total Additions	Equipment	\$	50,797	\$ 50,797 \$ 50,797	1 \$ 50,797 \$ 50,797	
Total Equipment - Other \$ 259,512	model to the	N. C.			A	\$ 259,512	

### **Capital Outlay by Fund**

	Type of				Recommended		Auoj	oted	Replac
und	Capital Departme	ent Description		Price	Qty Total	Qty		Total	men
	Vehicles								
		Pickup Truck	\$	46,000	1 \$ 46,000		1 \$	46,000	Yes
	<b>Total Vehicles</b>				\$ 46,000		\$	46,000	_
	Improvements								
		Roof Replacement on Hangar 430	\$	98,700	1 \$ 98,700		1 \$	98,700	Yes
		Marquee Sign	\$	50,000	1 \$ 50,000		1 \$	50,000	No
	Total Improvements				\$ 148,700		\$	148,700	-
					, ,			,	
otal i	Airport Fund				\$ 454,212		\$	454,212	_
olid V	Waste Fund								
	Vehicles								
	Replacements								
		SUV	\$	47,000	1 \$ 47,000		1 \$	47,000	Yes
		Rear Loader Refuse Truck	\$	375,000	1 \$ 375,000		1 \$	375,000	Yes
		Truck	\$	82,000	2 \$ 164,000		2 \$	164,000	Yes
		Side Loader Refuse Truck	\$	450,000	4 \$ 1,800,000		4 \$	1,800,000	Yes
	Total Replacements			,	\$ 2,386,000		\$	2,386,000	•
					. , ,				
)tai :	Solid Waste Fund				\$ 2,386,000		\$	2,386,000	-
orm	water Fund								
	Equipment - Other								
	Additions	Pressure Washing System	\$	17,400	1 \$ 17,400		1 \$	17,400	No
	Total Additions				\$ 17,400		\$	17,400	-
					, , , , ,		·	,	
	Equipment - Other								
	Replacements	Backhoe	\$	153,000	1 \$ 153,000		1 \$	153,000	Yes
		Excavator	\$	102,000	1 \$ 102,000		1 \$	102,000	Yes
		Sweeper	\$	360,000	1 \$ 360,000		1 \$	360,000	Yes
		Trailer	\$	15,000	1 \$ 15,000		1 \$	15,000	Yes
		Trailer	\$	24,000	2 \$ 48,000		2 \$	48,000	Yes
		Attenuator	\$	30,000	1 \$ 30,000		1 \$	30,000	Yes
	Total Replacements		Y	30,000	\$ 708,000		\$	708,000	-
	Vehicles								
	Replacements								
	•	SUV	\$	47,000	1 \$ 47,000		1 \$	47,000	Yes
	Total Replacements			,	\$ 47,000		\$	47,000	•
	·								
tal	Stormwater Fund				\$ 772,400		\$	772,400	-
ansi	it Fund								
	Vehicles								
		Vehicle	\$	41,000	1 \$ 41,000		1 \$	41,000	Yes
		Vehicle	\$	25,000	4 \$ 100,000		4 \$	100,000	Yes
		Vehicle Taxes	\$	2,050	4 \$ 8,200		4 \$	8,200	No
	Total Vehicles				\$ 149,200		\$	149,200	
otal 1	Transit Fund				\$ 149,200		\$	149,200	
eet F	Fund								
	Equipment								
	Replacements								
	,	Tire Balance Machine	\$	12,500	1 \$ 12,500		1 \$	12,500	No
		NC Inspection Machine	\$	12,500	1 \$ 12,500		1 \$	12,500	No
	Total Poplacements	·	Ş	12,500	_ <del></del>		_		- 1,0
	Total Replacements				\$ 25,000		\$	25,000	
otal I	Fleet Fund				\$ 25,000		\$	25,000	
									_
	Capital Outlay				\$ 8,015,910		\$	6,012,410	

### **Capital Outlay by Portfolio by Department**

	Type of			Re	comme	enaea		Adopt	.eu	Repla
Department	Capital Description		Price	Qty		Total	Qty		Total	mei
mmunity I	nvestment									
Develop	oment Services									
	Vehicles									
	Sedan	\$	38,000	3	\$	114,000	3	\$	114,000	Ye
	Total Vehicles				\$	114,000		\$	114,000	
Total De	evelopment Services				\$	114,000		\$	114,000	
otal Commu	unity Investment				\$	114,000		\$	114,000	
perations										
A i u u a ut										
Airport	Equipment - Other									
		\$	22,500	2	¢	45,000	2	_	45.000	.,
	Riding Mower Golf Cart	\$	23,000	1	\$ \$	23,000	2	\$	45,000	Ye
		\$					1	\$	23,000	Ye
	Equipment	\$	50,757	1	\$	50,797	1	\$	50,797	No Vo
	Tractor and Mower	\$	140,715	1	\$	140,715	1	\$	140,715	Ye
	Total Equipment - Other				\$	259,512		\$	259,512	
	Vehicles									
	Pickup Truck	\$	46,000	1	\$	46,000	1	\$	46,000	Υe
	Total Vehicles				\$	46,000		\$	46,000	
	Improvements									
	Roof Replacement on Hangar 430	\$	98,700	1	\$	98,700	1	\$	98,700	Υe
	-	\$		1						
	Marquee Sign	\$	50,000	1	\$ <b>\$</b>	50,000 <b>148,700</b>	1	\$ <b>\$</b>	50,000 <b>148,700</b>	N
	Total Improvements				ş	140,700		ş	146,700	
Total Air	rport				\$	454,212		\$	454,212	
Fire										
	Equipment - Other									
	Equipment Annexation Payment	\$	1,460	1	\$	1,460	1	\$	1,460	N
	Total Equipment - Other				\$	1,460		\$	1,460	
Total Fir	e				\$	1,460		\$	1,460	
Parks, R	ecreation & Maintenance									
	Equipment - Other									
	Trailer, Utility	\$	10,000	3	\$	30,000	3	\$	30,000	Ye
	Tractor	\$	58,000	3	\$	174,000	3	\$	174,000	Υe
	Tractor	\$	140,000	2	\$	280,000	2	\$	280,000	Υe
	Mower	\$	17,000	3	\$	51,000	3	\$	51,000	Υe
	Mower	\$	29,000	1	\$	29,000	1	\$	29,000	Ye
	Riding Mower	\$	76,500	1	\$	76,500	1	\$	76,500	Ye
	Truck	\$	184,500	1	\$	184,500	1	\$	184,500	N
	Total Equipment - Other	Ÿ	20.,500	-	\$	825,000	-	\$	825,000	
	Vehicles									
		ė	64,000	3	\$	192,000	3	\$	192,000	Υe
	Truck, Heavy Duty	\$			\$	83,000	1	\$	83,000	Ye
	Truck	\$	83,000	1			4			
	Truck Madium Duty									
	Truck, Medium Duty	\$	54,000	4	\$	216,000	4	\$	216,000	YE
	Truck, Medium Duty  Total Vehicles	\$	54,000	4	\$	491,000	4	\$	<b>491,000</b>	Ye

### **Capital Outlay by Portfolio by Department**

Park		Type of				Re	ecomm	ended		Adopt	ed	Replac
Equipment - Other   Trailer, Utility   S 9,000   1   S 9,000   V   S 9,000   V   V   S 9,000   V   V   S 9,000   V   S 9,000   V   V   S 9,000   V   S 9,000   V   V   V   V   V   V   V   V   V	partment		Description		Price	Qty		Total	Qty			men
Trailer, Utility Total Equipment - Other    Policia Equipment - Other			ce - District									
Trailer, Utility Total Equipment - Other    Police   Poli												
Vehicles												.,
Vehicles				\$	9,000	1			1			Yes
Truck, Upth Duty Total Vehicles  Total Parks, Recreation & Maintenance - District  Folice  Equipment - Other  Equipment - Other  Records Management System Total Equipment - Other  Total Equipment - Other  Wehicles  Marked Sedan S 57,000 S 70,000		Total Equipment - Oth	er				\$	9,000		\$	9,000	
Truck, Ight Duty Truck, Medium Duty Total Vehicles  Total Parks, Recreation & Maintenance - District  Figuipment - Other  Equipment - Other  Equipment - Other  Records Management System Total Equipment - Other  Vehicles  Marked Sedan Ummarked Sedan Ummarked Sedan Ummarked Suby Total Vehicles  Equipment - Other  Sequipment - Other  Sequipment - Other  Vehicles  Equipment - Other  Vehicles  Total Parks, Recreation & Maintenance - District  Name of Sequipment - Other  Vehicles  Marked Sedan Ummarked Sedan Ummarked Sedan Ummarked Sedan Sequipment - Other  Vehicles  Equipment - Other  Sequipment - Other		Vehicles										
Truck, Medium Duty Total Vehicles  Total Parks, Recreation & Maintenance - District  Folice  Fulling Safety Camera's Safety Camera's Safety Sa			Duty	\$	32,000	1	\$	32,000	1	\$	32,000	Yes
Total Parks, Recreation & Maintenance - District   S		Truck, Mediu	ım Duty		54,000	1	\$	54,000	1	\$	54,000	Yes
Police   Equipment - Other   Public Safety Cameras   \$ 68,284   1   \$ 88,284   1   \$ 88,284			•									
Police   Equipment - Other   Public Safety Cameras   \$ 68,284   1   \$ 88,284   1   \$ 88,284	Total Pa	arks. Recreation & Main	tenance - District				Ś	95.000		Ś	95.000	
Equipment - Other		.,					<u> </u>			<u> </u>		
Public Sarfey Cameras   \$ 68,284   1	Police											
In-Car Radios		Equipment - Other										
Radios and Consolettes   \$ 100,000   1   \$ 100,000   V   \$ 330,000   V   \$ 3		Public Safety	Cameras	\$	68,284	1	\$	68,284	1	\$	68,284	Yes
Radios and Consolettes   \$ 100,000   1   \$ 100,000   1   \$ 330,000   Y   \$ \$ 698,284   Y   Y   Y   Y   Y   Y   Y   Y   Y		In-Car Radios	i	\$	200,000	1	\$	200,000	1	\$	200,000	Yes
Records Management System		Radios and C	onsolettes	\$	100,000	1	\$	100,000	1			Yes
Vehicles		Records Man	agement System								,	Yes
Vehicles           Marked Sedan         \$ 57,000         27         \$ 1,539,000         -         \$ -         Y           Unmarked Sedan         \$ 57,000         6         \$ 342,000         -         \$ -         Y           Total Vehicles         \$ 61,250         2         \$ 122,500         -         \$ -         Y           Total Vehicles         \$ 2,003,500         \$ -         Y         -         Y           Total Police         \$ 2,701,784         \$ 698,284         ***			•	Ą	330,000	1			1			162
Marked Sedan		Total Equipment - Oth	er				>	698,284		\$	698,284	
Unmarked Sedan   S 57,000   6   S 342,000   - S - V Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y		Vehicles										
Unmarked Sedan   S 57,000   6   S 342,000   - S - V Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y		Marked Seda	ın	\$	57,000	27	\$	1,539,000	-	\$	-	Yes
Marked SUV   S   61,250   2   S   122,500   - S   - S   - V		Unmarked Se	edan	\$	57,000	6	\$	342,000	-	\$	-	Yes
Total Police		Marked SUV				2			_		_	Yes
Public Services				*	,	-					-	
Public Services												
Equipment - Other   Backhoe   \$ 153,000   1   \$ 153,000   1   \$ 153,000   Ye	Total Po	olice					\$	2,701,784		\$	698,284	
Backhoe	Public S	ervices										
Backhoe		Equipment - Other										
Excavator				¢	153 000	1	Ś	153.000	1	\$	153 000	Yes
Sweeper												Yes
Trailer \$ 15,000 1 \$ 15,000 1 \$ 15,000 YOUNG Trailer \$ 24,000 2 \$ 48,000 2 \$ 48,000 YOUNG Attenuator \$ 30,000 1 \$ 30,000 1 \$ 30,000 YOUNG												
Trailer       \$ 24,000       2       \$ 48,000       2       \$ 49,000       Ye         Attenuator       \$ 30,000       1       \$ 30,000       1       \$ 30,000       Ye       Ye <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>Yes</td>		•										Yes
Attenuator Pressure Washing System  Total Equipment - Other  SUV Rear Loader Refuse Truck Side L		Trailer			15,000	1	\$	15,000	1	\$	15,000	Yes
Pressure Washing System   \$ 17,400   1   \$ 17,400   N   \$ 725,400   N   \$ 125,400   N   \$ 12		Trailer		\$	24,000	2	\$	48,000	2	\$	48,000	Yes
Total Equipment - Other         \$ 725,400         \$ 725,400           Vehicles           SUV         \$ 47,000         2         \$ 94,000         2         \$ 94,000         YOUNGED FOR THE PARK		Attenuator		\$	30,000	1	\$	30,000	1	\$	30,000	Yes
Vehicles         SUV       \$ 47,000       2       \$ 94,000       2       \$ 94,000       Ye         Rear Loader Refuse Truck       \$ 375,000       1       \$ 375,000       1       \$ 375,000       Ye         Truck       \$ 82,000       2       \$ 164,000       2       \$ 164,000       Ye         Side Loader Refuse Truck       \$ 450,000       4       \$ 1,800,000       4       \$ 1,800,000       Ye         Total Vehicles       \$ 2,433,000       \$ 3,158,400       \$ 3,158,400       \$ 3,158,400       \$ 3,158,400       \$ 3,158,400       Ye         Vehicle       \$ 41,000       1       \$ 41,000       1       \$ 41,000       Ye       Ye </td <td></td> <td>Pressure Wa</td> <td>shing System</td> <td>\$</td> <td>17,400</td> <td>1</td> <td>\$</td> <td>17,400</td> <td>1</td> <td>\$</td> <td>17,400</td> <td>No</td>		Pressure Wa	shing System	\$	17,400	1	\$	17,400	1	\$	17,400	No
SUV							\$	725,400		\$	725,400	
SUV		Vahislas										
Rear Loader Refuse Truck				\$	47 000	2	Ś	94 000	2	\$	94.000	Yes
Truck Side Loader Refuse Truck         \$ 82,000         2         \$ 164,000         2         \$ 164,000         Ye           Total Vehicles         \$ 450,000         4         \$ 1,800,000         4         \$ 1,800,000         Ye           Total Public Services         \$ 3,158,400         \$ 3,158,400         \$ 3,158,400         Ye           Transit           Vehicle Vehicle         \$ 41,000         1         \$ 41,000         Ye           Vehicle Vehicle Taxes         \$ 25,000         4         \$ 100,000         Ye           Total Vehicles         \$ 2,050         4         \$ 8,200         4         \$ 8,200         Ne           Total Transit         \$ 149,200         \$ 149,200         \$ 149,200			Refuse Truck									Yes
Side Loader Refuse Truck   \$ 450,000   4   \$ 1,800,000   Ye			NETUSE TIUCK									
Total Vehicles \$ 2,433,000 \$ 2,433,000 \$ 2,433,000 \$ 7			a-for- Tour-le					,				Yes
Total Public Services         \$ 3,158,400         \$ 3,158,400           Transit           Vehicles           Vehicle         \$ 41,000         1         \$ 41,000         1         \$ 41,000         Younger           Vehicle         \$ 25,000         4         \$ 100,000         4         \$ 100,000         Younger           Vehicle Taxes         \$ 2,050         4         \$ 8,200         4         \$ 8,200         No           Total Vehicles         \$ 149,200         \$ 149,200         \$ 149,200			Refuse Truck	\$	450,000	4			4	_		Yes
Transit           Vehicles           Vehicle         \$ 41,000         1         \$ 41,000         1         \$ 41,000         Yeined           Vehicle         \$ 25,000         4         \$ 100,000         4         \$ 100,000         Yeined           Vehicle Taxes         \$ 2,050         4         \$ 8,200         4         \$ 8,200         Yeined           Total Vehicles         \$ 149,200         \$ 149,200         \$ 149,200		Total venicles					Þ	2,433,000		Þ	433,UUU در43	
Vehicles         \$ 41,000         1         \$ 41,000         1         \$ 41,000         Y           Vehicle         \$ 25,000         4         \$ 100,000         4         \$ 100,000         Y           Vehicle Taxes         \$ 2,050         4         \$ 8,200         4         \$ 8,200         Y           Total Vehicles         \$ 149,200         \$ 149,200         \$ 149,200         \$ 149,200	Total Pu	ublic Services					\$	3,158,400		\$	3,158,400	
Vehicle         \$ 41,000         1         \$ 41,000         1         \$ 41,000         Ye           Vehicle         \$ 25,000         4         \$ 100,000         4         \$ 100,000         Ye           Vehicle Taxes         \$ 2,050         4         \$ 8,200         4         \$ 8,200         New Ye           Total Vehicles         \$ 149,200         \$ 149,200         \$ 149,200         New Ye	Transit											
Vehicle       \$ 41,000       1       \$ 41,000       1       \$ 41,000       Yelicle       Yelicle       \$ 25,000       4       \$ 100,000       4       \$ 100,000       Yelicle		Vehicles										
Vehicle         \$ 25,000         4         \$ 100,000         4         \$ 100,000         Younger           Vehicle Taxes         \$ 2,050         4         \$ 8,200         4         \$ 8,200         No.				\$	41.000	1	Ś	41.000	1	Ś	41.000	Yes
Vehicle Taxes         \$ 2,050         4         \$ 8,200         4         \$ 8,200         N           Total Vehicles         \$ 149,200         \$ 149,200         \$ 149,200					,							Yes
Total Vehicles         \$ 149,200         \$ 149,200           Total Transit         \$ 149,200         \$ 149,200			5									No
Total Transit \$ 149,200 \$ 149,200			•	Y	2,000	*			-			
<del></del>							Ÿ			ب		
al Descritions	Total Tr	ansit					\$	149,200		\$	149,200	
ui Operacions \$ 7,876,056 \$ 5,872,556	al Operat	ions					\$	7,876,056		\$	5,872,556	

### **Capital Outlay by Portfolio by Department**

	Type of			Re	comm	ended	<b>A</b>	dopte	d	Replace-
Department	Capital	Description	Price	Qty		Total	Qty		Total	ment
Support Servi	ces and Administration	on								
City Attori	ney's Office									
	Rights-of-Way									
	Right-of-W	ay	\$ 854	1	\$	854	1	\$	854	No
	Total Rights-of-Way				\$	854		\$	854	
Total Cit	y Attorney's Office				\$	854		\$	854	
Finance De	epartment									
	Equipment - Fleet									
	Tire Balanc	e Machine	\$ 12,500	1	\$	12,500		\$	12,500	No
	NC Inspect	ion Machine	\$ 12,500	1	\$	12,500		\$	12,500	No
	Total Equipment - Flo	eet			\$	25,000		\$	25,000	
Total Fin	ance Department				\$	25,000		\$	25,000	
Γotal Support	Services and Admini	stration			\$	25,854		\$	25,854	
					_	8,015,910			6,012,410	

#### **Capital Funding Plan**

#### Overview

The City of Fayetteville's Capital Funding Plan (CFP) serves two purposes. It is a tool for managing existing principal and interest obligations for debt issued for major capital improvements, including bonds, installment financing agreements and other note-payable instruments. It also serves as a planning tool for projecting future capacity to issue debt or to cash fund major capital improvements.

This plan does not encompass all long-term debt obligations of the City. The City's Public Works Commission (PWC) manages debt obligations and planning for the Electric, Water and Wastewater Utilities. The City also separately manages some debt service for two loans and revenue bonds as expenditures of the Stormwater Fund; and a share of capital leases for the acquisition of operating equipment as expenditures in the Parking Fund, Environmental Services Fund, and the Stormwater Fund.

The Local Government Commission of the Department of the State Treasurer oversees long-term debt issuance by local governments in North Carolina. The City is subject to the Local Government Bond Act of North Carolina, which limits the amount of general obligation bonded debt the City may have outstanding at 8% of the appraised value of property subject to taxation. The City's total outstanding general obligation bonded debt as reported in audited financial statements as of June 30, 2023, totaled \$31,580,000. Furthermore, in November 2022, the voters approved an additional \$97,000,000 in bonds, \$60,000,000 for a new 911 center, \$25,000,000 for sidewalks, road resurfacing and bike lanes, and \$12,000,000 for housing. This issuance is planned for 2024. In combination, these would represent 0.83% of the City's total assessed taxable value on January 30, 2024.

#### Resources

- This budget dedicates an amount equivalent to 5.07 cents of the recommended 57.95 cent tax rate for the general capital funding plan, and an additional 1.42 cents of the tax rate is dedicated to fund debt service on \$35 million of authorized Parks and Recreation general obligation bonds.
- This budget dedicates an amount equivalent to a 4-cent tax rate for the 2022 bond debt service.
- Resources dedicated to the repayment of the financing for the Downtown Stadium include team lease payments, ad valorem taxes generated by property value increases at the redevelopment site from the City's general tax rate, Cumberland County's general tax rate, and other General Fund resources. The funding plan is also supported by interfund loans from the Risk Management fund to extend the funding model over thirty years, as compared to the twenty-year financing period.

#### **Outstanding Debt Instruments**

General obligation (GO) bonds pledge the full faith, credit and taxing power of the City to meet principal and interest obligations. The City is projected to have \$29,440,000 of GO bonds outstanding over two series of bonds as of June 30, 2024, at anticipated interest rates between 1.63% and 2.9637%. The City's underlying GO bond credit ratings are currently maintained at Aa1 by Moody's and AA+ by Standard and Poor's (S&P). The following table illustrates the bond credit rating structures of Moody's and S&P.

	Moody's	S&P	
Prime	Aaa	AAA	<b>↑</b>
High	Aa1	AA+	
Grade	Aa2	AA	<b>*</b>
	Aa3	AA-	ade
Upper	A1	A+	Grë
Medium	A2	Α	ent
Grade	А3	A-	stm
Lower	Baa1	BBB+	Investment Grade
Medium	Baa2	BBB+	<i>=</i>
Grade	Baa3	BBB-	

Capital lease agreements are installment purchases collateralized by the property that is financed. The City currently manages 14 capital leases through the capital funding plan for a recreation center, three fire stations, two parking decks, Segra stadium, renovations of City Hall, an aquatic center, an enterprise resource planning software system, and various vehicles and equipment. Outstanding obligations on June 30, 2025, are projected to total \$60,938,492, at fixed rates of 1.345% to 4.25% for shorter-term equipment and vehicle financing, and at 2.89% to 5.1% for facility financing.

- One interfund loan from the Risk
   Management Fund to the General Fund is
   projected to be outstanding on June 30,
   2024, for cash flow for the 30-year stadium
   funding plan. As of June 30, 2024, the
   outstanding interfund loan is projected to
   total \$6,206,591 at interest rates from
   .19347% to 3.0%.
- The Risk Management Fund is projected to provide an additional interfund loan of \$993,000 to the General Fund during the fiscal year 2025 to provide for cash flow needs for the 30-year stadium funding plan.

## **Capital Funding Plan**

	SUMMARY OF OUTSTANDING DEBT ISSUES		
Description	Purpose	Amount Outstanding @ 06/30/24 *	FY2025 Principal & Interest
General Obligation Bonds			
2019 Refunding Bonds	Refunded Series 2005 Public Improvement Bonds	340,000	357,000
2019 Parks & Recreation Bonds	First Tranche of \$35M Approved by Voters	12,000,000	1,244,000
2022 Parks & Recreation Bonds	Balance of \$35M Approved by Voters	17,100,000	1,641,125
		\$ 29,440,000	\$ 3,242,125
Other Financings			
Capital Lease - Construction	Franklin Street Parking Deck	197,719	421,860
Capital Lease - Construction	Fire Station 19	356,926	184,397
Capital Lease - Construction	Fire Station 12	2,520,000	240,750
Capital Lease - Construction	City Hall Renovations	1,222,000	131,271
Capital Lease - Construction	Downtown Stadium	24,960,000	2,796,512
Capital Lease - Construction	Downtown Stadium	1,925,000	210,043
Capital Lease - Construction	Hay St. Parking Deck and Redevelopment	10,385,000	1,160,865
Capital Lease - Construction	Lake Rim Aquatic Center	2,050,000	226,600
Capital Lease - Construction	Fire Station 4	9,387,000	830,832
Capital Lease - Equipment	ERP System Replacement	1,210,200	1,215,921
Capital Lease - Equipment	March 2021 Vehicle/Equipment Financing	971,505	976,098
Capital Lease - Equipment	March 2022 Vehicle/Equipment Financing	1,589,142	807,823
Capital Lease - Equipment	May 2023 Vehicle/Equipment Financing	964,000	342,801
Capital Lease - Equipment	May 2024 Vehicle/Equipment Financing	3,200,000	877,498
Interfund Loan	Stadium Funding Plan	6,206,591	0
		\$ 67,145,083	\$ 10,423,271
		\$ 96,585,083	\$ 13,665,396

 $<sup>^{</sup>st}$  Only includes outstanding debt funded through the Capital Funding Plan

#### SUMMARY OF PLANNED FISCAL YEAR 2025 DEBT ISSUANCE

Description	Purpose	Debt Issua Amoun	
Other Financings Interfund Loan	Stadium Funding Model	\$ 993,	000 0

<sup>\*\*</sup> Does not include issuance of \$97,000,000 of bonds approved by voters in November 2022 pending final determination of timing and compensation of tranches to be issued.

The Capital Improvement and Technology Improvement Plans, or CIP and TIP, are financing and construction/acquisition/implementation plans for projects that require significant investments of capital or technology resources. These plans, which are updated annually and submitted for adoption by the City Council, specify and describe the City's capital and major technology project schedules and priorities for the five years immediately following Council adoption.

The goals of the CIP and TIP planning processes are to apply a systemic approach to identify significant capital and technology needs, to prioritize needed investments, to plan for the financial and organizational capacity required to provide for these needs, and to ensure coordination of projects across the organization.

#### **Planning Process**

Each fiscal year, the CIP and TIP are updated to reflect the status of projects currently underway, to update project requests included in the prior adopted CIP and TIP, to gather newly identified project needs from departments for consideration, and to reprioritize project requests across the five-year planning period.

Factors upon which the CIP projects are rated include alignment with the strategic plan; state/federal mandates; other funding availability; safety hazard mitigation; maintenance of existing assets; efficiency or cost avoidance; and service improvement impacts.

TIP projects are similarly reviewed and ranked by the Information Technology Department. Priority rankings for technology projects are based upon the following factors: alignment with the strategic plan; state/federal mandates; other funding availability; department rankings; new versus continuation projects; maintenance of existing capabilities; E-Government impact; and return on investment.

The results of the ranking processes and completed CIP and TIP project summaries are submitted to the City Manager's Office for consideration for funding during the five-year planning period. The staff of the Budget and Evaluation Office works with the City Manager's Office to identify funding available for the projects. Project requests are weighed against available resources to develop a recommended CIP and TIP to be presented for consideration to the City Council.

City Council deliberation of the recommended CIP and TIP begins before the annual budget development process. The final CIP and TIP are adopted by the City Council concurrently with the annual operating budget.

The City's **Capital Improvement Plan** incorporates projects that meet the following criteria:

- Specific facility or infrastructure improvement projects with a total cost of \$50,000 or greater
- Significant maintenance projects (e.g. roof replacements, HVAC systems, etc.) meeting the \$50,000 threshold

The City's **Technology Improvement Plan** incorporates projects which meet the following:

- Replacement, upgrade, or new technology purchases with a combined implementation cost of \$25,000 or greater (e.g. hardware, software, communication devices, etc.)
- Expansion, renovation, or replacement of existing systems with a combined implementation cost of \$10,000 or greater
- Technology projects which cross multiple fiscal years
- Technology projects with enterprise-wide impacts

#### **CIP Project Groupings**

Airport Projects enhancing facilities at the City's regional airport.

Economic Development Projects supporting job growth and expanded economic opportunities

in the community.

General Government Projects relating to the provision, maintenance or expansion of City

buildings, and facilities, except for new facilities which specifically

support other categories.

Parks, Recreation & Culture Projects enhancing the quality of life through recreational

opportunities, including parks and open space.

Public Safety Projects supporting the City's ability to protect lives and property

through Police and Fire services.

Stormwater Management Projects supporting the expansion, maintenance, or improvement of

the City's stormwater management infrastructure.

Transit Projects supporting mass transit services.

Transportation Projects improving the City's surface transportation infrastructure,

including sidewalks, streets, and bridges.

#### **TIP Project Groupings**

Application/Software Services Projects that provide business support services.

Business Intelligence/Data Projects that provide enterprise solutions that use database

Analysis analytics and GIS data to make data-driven decisions.

Security/Infrastructure Projects that secure data on networks and upgrade technology

infrastructure to better accommodate the growing needs of

departments.

Citizen Engagement/Mobility Projects that promote interaction with residents and make it

easier for residents to conduct business with the City.

The CIP and TIP are only funding plans. Actual budget appropriations must be implemented through the annual operating budget and/or capital project ordinance appropriations.

Some smaller, single fiscal-year projects are budgeted for expenditure within the annual operating budget, while other larger or multi-year projects are budgeted for expenditure within specific capital project ordinances.

Project ordinances are typically funded by transfers from annual operating funds or by financing proceeds, and also in combination with grant funds.

In addition, some projects will result in ongoing operating expenditures and revenues. Those budget impacts are estimated by departments and are provided for consideration as well. When a project is approved and completed, those impacts must be considered in the annual operating budget

beginning with the fiscal year of project completion.

In March 2016, Fayetteville voters passed a bond referendum authorizing \$35 million in general obligation bonds for parks and recreation facilities.

The tables that follow provide summaries of the City's Proposed FY 2025 to 2029 Capital and Technology Improvement Plans, both by planned fiscal year of expenditure and by proposed funding sources. This page is intentionally left blank.

tal Funding by Source								CIP/TIP Plo
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
mmary								
Sources								
General Fund Pay-As-You-Go	45,285,379	2,121,527	6,832,669	2,952,747	2,934,162	1,046,537	965,927	62,138,
Enterprise Fund Pay-As-You-Go	1,210,561	2,218,450	3,393,259	33,195	34,157	35,148	94,127	7,018
Stormwater Enterprise Fund Pay-As-You-Go	54,071,482	4,555,755	4,042,454	3,150,707	3,850,000	2,187,660	1,700,000	73,558
State Grant Funding	12,668,015	9,617,255	244,339	1,104,549	1,127,881	1,251,890	-	26,013
NCDOT Grants	3,774,939	2,395,000	2,005,000	-	-	-	-	8,174
Powell Bill State Funding	-	5,000,000	5,000,000	5,320,768	5,904,341	6,125,047	5,000,000	32,350
State Funding 911 Funds	-	12,650,402	-	-	-	-	-	12,650
FEMA/ARPA Federal Grant Funding	23,948,336	375,000	2,600,000	12,950,000	6,000,000	-	-	45,873
FAA Federal Grant Funding	-	28,223,156	196,825,000	-	-	-	-	225,048
Federal Airport Terminal Grant	-	4,450,000		-			-	4,450
Federal Grant Funding Match	600,804	195,942	131,282	135,089	139,007	143,038	89,405	1,434
Local Grant	50,000	-	-	-	-	-	-	50
General Obligation Bonds	22,567,433	40,917,623	20,017,919	26,245,230	17,495,484	7,000,000	7,000,000	141,243
Limited Obligation Bonds	7,500,000	18,063,358	3,700,000	-	-	-	-	29,263
Lease Financing	-	4,443,456	920,000	920,000	3,300,000	1,840,000	1,840,000	13,263
Debt Financing	11,000,000	-	-	-	-	-	-	11,000
Facility Charges	594,333	7,352,703	6,647,489	-	-	-	-	14,594
Nongovernment Grants	3,175,000	-	-	-	-	-	-	3,175
Donations	170,000	-	-	-	-	-	-	170
Cumberland County Schools Funding	10,000	-	-	-	-	-	-	10
PayGo Capital Funding	-	-	-	-	-	-	-	
Prior Year Funding - multiple sources	107,104,836	-	-	-	-		-	107,104
Total Sources	293,731,117	142,579,627	252,359,411	52,812,285	40,785,032	19,629,320	16,689,459	818,586

port Capital Project Fund	Appropriation To- Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Tota
ACCESS CONTROL UPGRADE - GENERAL AVIATION	640,105	-	-	-	-	-	-	64
AIRLINE TERMINAL IMPROVEMENT PART II	38,419,801	-	-	-	-	-	-	38,4
AIRLINE TERMINAL IMPROVEMENT PART III	3,915,686	-	-	-	-	-	-	3,9
CONSOLIDATED RENTAL CAR FACILITY	594,333	6,652,703	6,647,489	-	-	-	-	13,89
CONSTRUCT INTERNATIONAL ARRIVALS TERMINAL - SOUTH GA RAMP		21,373,156	-	-	-	-	-	21,3
ESTABLISH SEWER LINE FROM INTERSECTION OF CLAUDE LEE & DOC BENNET	т -	210,000	1,890,000	-	_	-	-	2,1
GENERAL AVIATION HANGAR DEVELOPMENT	2,922,939	,	-,,	-	-	-	-	2,9
PAVE PINE HAVEN ROAD - SUPPORT CONRAC	-,,	700,000	-	_	_	_	-	7
PERIMETER ROAD PAVING AND FENCING REPLACEMENT	_	4,650,000	_	_	_	_	-	4,6
RECONSTRUCT CONCRETE SOUTH GENERAL AVIATION RAMP		4,450,000	500,000					4,9
RE-PAVE AND PAINT NORTH GENERAL AVIATION APRON				_	_	_		
	-	2,185,000	115,000	-	-	-	-	2,3
RUNWAY 10-28 EXTENSION AND ASSOCIATED TAXIWAYS	-	-	68,137,500	-	-	-	-	68,1
RUNWAY 4-22 EXTENSION AND ASSOCIATED TAXIWAY & ROADWAYS	-	-	130,350,000	-	-	-	-	130,3
STRENGTHEN PAVEMENT FROM DOC BENNETT TO SOUTH GA AREA	-		850,000	-	-	-	-	8
TAXIWAY F PAVEMENT AND LIGHTING REHABILITATION	-	3,500,000	-	-	-	-	-	3,5
Totals	46,492,864	43,720,859	208,489,989		-			298,7
nomic & Physical Development Capital Project Fund	Appropriation To-	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Tot
AFFORDABLE HOUSING FUND	Date 200,000	-	-	-	-	-	-	2
CHOICE IMPLEMENTATION GRANT	1,211,500	_	_		_		_	1,2
		1 200 000			_			
HAY ST PARKING DECK AND MIXED USE DEVELOPMENT	18,081,095	1,200,000	-		-		-	19,2
HOPE VI CITY CONTRIBUTIONS	6,601,000	-	-	-	-	-	-	6,6
MURCHISON ROAD REDEVELOPMENT	2,835,000	-	-	-	-	-	-	2,8
REPLACEMENT PARKING FOR CITY EMPLOYEES	1,898,788	-	-	-	-	-	-	1,8
SUPPORT INFRASTRUCTURE FOR DOWNTOWN STADIUM AREA	2,712,123	-	-	-	-	-	-	2,7
TEXFLI REMEDIATION STUDY	895,724	1 200 000	26,015	-	-	-	-	25.0
Totals	34,435,230 Appropriation To-	1,200,000	26,015	-	-	-		35,6
ironmental Protection Capital Project Fund	Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	To
COLLEGE LAKES DAM	-	-	1,000,000	-	1,695,484	-	-	2,6
DAM SAFETY AND PRESERVATION	337,500	78,187	-	82,788	-	87,660	-	5
MCFAYDEN DR. RESTORATION	3,635,632	-	-	-	-	-	-	3,6
Totals	3,973,132	78,187	1,000,000	82,788	1,695,484	87,660		6,9
peral Government Capital Project Fund	Appropriation To-	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	To
CITY HALL FIRST FLOOR RENOVATIONS	Date 1,299,803	_	_	-	-	-	_	1,2
FLEET OPERATIONS CENTER PLANNING & DEVELOPMENT	-	250,000	-	-	-	-	-	2
PARKING LOT RESURFACING	728,929	-	-	-	141,981	253,628	-	1,1
Totals	2,028,732 Appropriation To-	250,000			141,981	253,628		2,6
	Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	
ADA COMPLIANCE	Date 725,173	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	7
rks and Recreation Capital Project Fund ADA COMPLIANCE BIG CROSS CREEK MULTIUSE TRAIL	725,173 852,000	FY 2025 -	FY 2026 - -	-	FY 2028 - -	-	FY 2030 - -	7
ADA COMPLIANCE	725,173 852,000 93,750	FY 2025 - -	FY 2026 - -	FY 2027 - -	FY 2028 - -	FY 2029 - -	FY 2030 - -	7
ADA COMPLIANCE BIG CROSS CREEK MULTIUSE TRAIL	725,173 852,000	FY 2025 - - -	FY 2026	-	FY 2028	-	FY 2030	701 7 8
ADA COMPLIANCE BIG CROSS CREEK MULTIUSE TRAIL BLOUNTS CREEK TRAIL	725,173 852,000 93,750	FY 2025	FY 2026	-	FY 2028	-	FY 2030	8
ADA COMPLIANCE BIG CROSS CREEK MULTIUSE TRAIL BIOUNTS CREEK TRAIL BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT	725,173 852,000 93,750 810,325	- - - -	- - - -	- - -	- - -	- - -	- - - -	8 1,1
ADA COMPLIANCE BIG CROSS CREEK MULTIUSE TRAIL BULUNTS CREEK TRAIL BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT BUILDING MAINTENANCE - ROOF	725,173 852,000 93,750 810,325 1,178,194 823,617	- - - -	- - - -	- - -	- - -	- - -	- - - -	8 1,1
ADA COMPLIANCE BIG CROSS CREEK MULTIUSE TRAIL BIOUNTS CREEK TRAIL BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT BUILDING MAINTENANCE - ROOF BUILDING MAINTENANCE - ROOF BUILDING MAINTENANCE - OTHER PROJECTS CAPE FEAR RIVER PARK	725,173 852,000 93,750 810,325 1,178,194	- - - - - -	- - - - -	- - - - -	- - - - -	- - - - -	- - - - -	8 1,1 8 2,3
ADA COMPLIANCE SIG CROSS CREEK MULTIUSE TRAIL SIGUNTS CREEK TRAIL SUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT SUILDING MAINTENANCE - ROOF SUILDING MAINTENANCE - OTHER PROJECTS CAPE FEAR RIVER PARK CAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR	725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000	- - - - - -	- - - - -	- - - - -	- - - - -	- - - - -	- - - - -	7 8 8 1,1 8 2,3
NDA COMPILANCE BIG CROSS CREEK MULTIUSE TRAIL BLOUNTS CREEK TRAIL BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT BUILDING MAINTENANCE - ROOF BUILDING MAINTENANCE - OTHER PROJECTS LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR LENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU	725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 IDE 72,700	- - - - - -	- - - - -	- - - - -	- - - - -	- - - - -	- - - - -	7 8 1,1 8 2,3
ADA COMPLIANCE  SIG CROSS CREEK MULTIUSE TRAIL  BUILDING SCREEK MULTIUSE TRAIL  BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT  BUILDING MAINTENANCE - ROOF  BUILDING MAINTENANCE - OTHER PROJECTS  APE FEAR RIVER PARK  APE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR  EENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS	725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 IDE 72,700 155,000	- - - - - -	- - - - -	- - - - - - - - -	- - - - -	- - - - -	- - - - -	5 8 1,1 8 2,3
ADA COMPLIANCE  JIG CROSS CREEK MULTIUSE TRAIL  BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT  BUILDING MAINTENANCE - ROOF  BUILDING MAINTENANCE - ROOF  BUILDING MAINTENANCE - OTHER PROJECTS  APE FEAR RIVER PARK  CAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR  ENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS  CROSS CREEK LINEAR PARK UNION STREET BRIDGE	725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 1DE 72,700 155,000 26,149	- - - - - -	- - - - -	- - - - -	- - - - -	- - - - -	- - - - -	7 8 8 1,1 8 2,3 1
ADA COMPLIANCE SIG CROSS CREEK MULTIUSE TRAIL BLOUNTS CREEK TRAIL BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT BUILDING MAINTENANCE - THE PROJECTS BUILDING MAINTENANCE - OTHER PROJECTS CAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR CENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS CROSS CREEK LINEAR PARK UNION STREET BRIDGE DOWNTOWN CORE TREE REPLACEMENT	Pate 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 10E 72,700 155,000 26,149 50,000	- - - - - -	- - - - -	- - - - - - - - -	- - - - -	- - - - -	- - - - -	7 8 8 1,1 8 2,3 1
ADA COMPLIANCE  JIG CROSS CREEK MULTIUSE TRAIL  BIOLOUTIS CREEK TRAIL  BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT  BUILDING MAINTENANCE - ROOF  BUILDING MAINTENANCE - OTHER PROJECTS  LAPE FEAR RIVER PARK  LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR  EENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS  CROSS CREEK LINEAR PARK UNION STREET BRIDGE  DOWNTOWN CORE TREE REPLACEMENT  EMERGENCY GENERATORS	Pate 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 IDE 72,700 155,000 26,149 50,000 137,300	- - - - - -	- - - - -	- - - - - - - - -	- - - - -	- - - - -	- - - - -	2,5 1,1
ADA COMPLIANCE  JIG CROSS CREEK MULTIUSE TRAIL  JICUNTS CREEK TRAIL  BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT  BUILDING MAINTENANCE - ROOF  BUILDING MAINTENANCE - ROHER  JEDICHING MAINTENANCE - OTHER PROJECTS  APE FEAR RIVER PARK  APE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR  CENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS  CROSS CREEK LINEAR PARK UNION STREET BRIDGE  DOWNTOWN CORE TREE REPLACEMENT  MERGENCY GENERATORS  EXISTING PARKS AND BUILDING RENOVATIONS	Pate 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 10E 72,700 155,000 26,149 50,000	- - - - - -	-			- - - - -		1 8 1,1 8 2,5 1 1
INDA COMPILIANCE BIG CROSS CREEK MULTIUSE TRAIL LICUNTS CREEK TRAIL BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT BUILDING MAINTENANCE - THE PROJECTS BUILDING MAINTENANCE - OTHER PROJECTS LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR LEATER RIVER TRAILS-LINEAR PARK CONNECTOR LEATERAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU LONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS CROSS CREEK LINEAR PARK UNION STREET BRIDGE DOWNTOWN CORE TREE REPLACEMENT MERGERCY GENERATORS LISTSTING PARKS AND BUILDING RENOVATIONS HE STATION #16 PLAYGROUND	725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 155,000 26,149 50,000 137,300 2,438,478	- - - - - -	- - - - -	- - - - - - - - -	- - - - -	- - - - -	- - - - -	2,5 1,1 1 1 1 2,4
NAD COMPILANCE BIG CROSS CREEK MULTIUSE TRAIL BLOUNTS CREEK TRAIL BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT BUILDING MAINTENANCE - OTHER PROJECTS BUILDING MAINTENANCE - OTHER PROJECTS LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR LENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS CROSS CREEK LINEAR PARK UNION STREET BRIDGE DOWNTOWN CORE TREE REPLACEMENT MERGENCY GENERATORS EXISTING PARKS AND BUILDING RENOVATIONS HE STATION #16 PLAYGROUND	Pate 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 IDE 72,700 155,000 26,149 50,000 137,300	- - - - - -	-			- - - - -		2,5 1,1 1 1 1 2,4
NDA COMPLIANCE  IIG CROSS CREEK MULTIUSE TRAIL  BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT  BUILDING MAINTENANCE - OTHER PROJECTS  LAPE FEAR RIVER TRAIL  SURDING MAINTENANCE - OTHER PROJECTS  LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR  ENENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS  CROSS CREEK LINEAR PARK UNION STREET BRIDGE  DOWNTOWN CORE TREE REPLACEMENT  EMERGENCY GENERATORS  EXISTING PARKS AND BUILDING RENOVATIONS  IESE STATION #16 P LAYGROUND  SATEWAY/ROADWAY ENHANCEMENT	Date 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 155,000 26,149 50,000 137,300 2,438,478 89,370 2,400,000	- - - - - -	-			- - - - -		1,1 1,1 1,1 1,1 1,1 1,1 1,1 1,1 1,1 1,1
NDA COMPLIANCE  JIG CROSS CREEK MULTIUSE TRAIL  BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT  BUILDING MAINTENANCE - ROOF  BUILDING MAINTENANCE - OTHER PROJECTS  CAPE FEAR RIVER PARK  CAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR  ENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS  CROSS CREEK LINEAR PARK UNION STREET BRIDGE  DOWNTOWN CORE TREE REPLACEMENT  MERGENCY GENERATORS  EXISTING PARKS AND BUILDING RENOVATIONS  HEE STATION #16 PLAYGROUND  JASTEWAY/ROODWAY ENHANCEMENT  BLEENVILLE LAKE CROSSING & EAST SHORE TRAIL	Date 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 172,700 155,000 26,149 50,000 137,300 2,438,478 89,370	- - - - - -	-		-	- - - - -		1,1 1,1 1,1 1,1 1,1 1,2,4 2,2,2
IDA COMPILANCE BIG CROSS CREEK MULTIUSE TRAIL LICUNTS CREEK MULTIUSE TRAIL SULDING MAINTENANCE - HVAC/BOILER REPLACEMENT BUILDING MAINTENANCE - FOOF BUILDING MAINTENANCE - OTHER PROJECTS LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR EARTH EACH TO LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS CROSS CREEK LINEAR PARK UNION STREET BRIDGE DOWNTOWN CORE TREE REPLACEMENT MERGENCY GENERATORS EXISTING PARKS AND BUILDING RENOVATIONS IRE STATION #16 PLAYGROUND SATEWAY/ROADWAY ENHANCEMENT SIENVILLE LAKE CROSSING & EAST SHORE TRAIL HISTORIC BUILDING RESERVATIONS	Date 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 155,000 26,149 50,000 137,300 2,438,478 89,370 2,400,000	- - - - - -	-		-	- - - - -		1 1 2,4 2,4 3,2
ADA COMPLIANCE  JIG CROSS CREEK MULTIUSE TRAIL  BUILDING SCREEK MULTIUSE TRAIL  BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT  BUILDING MAINTENANCE - ROOF  BUILDING MAINTENANCE - OTHER PROJECTS  LAPE FEAR RIVER TRAILS - OTHER PROJECTS  LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR  EENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS  CROSS CREEK LINEAR PARK UNION STREET BRIDGE  DOWNTOWN CORE TREE REPLACEMENT  EMERGENCY GENERATORS  EXISTING PARKS AND BUILDING RENOVATIONS  FIRE STATION #15 PLAVGROUND  BATEWAY/ROADWAY ENHANCEMENT  SLENVILLE LAKE CROSSING & EAST SHORE TRAIL  HISTORIC BUILDING RESERVATIONS  S SPIVEY PARK IMPROVEMENTS	725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 155,000 26,149 50,000 137,300 2,438,478 89,370 2,400,000 3,200,000	- - - - - -	-		-	- - - - -		1,1 1,1 1,1 1,1 1,1 1,2,4 2,4 3,2 1,0
INDA COMPILANCE BIG CROSS CREEK MULTIUSE TRAIL SUDIONTS CREEK TRAIL SUIDING MAINTENANCE - HVAC/BOILER REPLACEMENT SUIDING MAINTENANCE - THE PROJECTS APE FEAR RIVER TRAILS-LUNEAR PARK CONNECTOR EVENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS CROSS CREEK LINEAR PARK UNION STREET BRIDGE DOWNTOWN CORE TREE REPLACEMENT MERGENCY GENERATORS SUISTING PARKS AND BUILDING RENOVATIONS RIES STATION #16 PLAYGROUND SATEWAY/ROADWAY ENHANCEMENT SIENVILLE LAKE CROSSING & EAST SHORE TRAIL HISTORIC BUILDING RESERVATIONS S SPIVEY PARK IMPROVEMENTS AKE RIM PARK IMPROVEMENTS AKE RIM PARK IMPROVEMENTS	Date 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 155,000 155,000 137,300 2,438,478 89,370 2,400,000 3,200,000 1,000,000	- - - - - -	-		-	- - - - -		1,1 1,1 1,1 1,1 1,1 1,1 1,1
ADA COMPILANCE BIG CROSS CREEK MULTIUSE TRAIL BLOUNTS CREEK TRAIL BUILDING MAINTENANCE - HYAC/BOILER REPLACEMENT BUILDING MAINTENANCE - OTHER PROJECTS LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR LENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU LONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS LENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU LONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS LENSS CREEK LINEAR PARK UNION STREET BRIDGE DOWNTOWN CORE TREE REPLACEMENT MERGENCY GENERATORS LISTING PARKS AND BUILDING RENOVATIONS LIRE STATION #16 PLAYGROUND SATEWAY/ROADWAY ENHANCEMENT SIENVILLE LAKE CROSSING & EAST SHORE TRAIL HISTORIC BUILDING RESERVATIONS S SPIVEY PARK IMPROVEMENTS LAKE RIM PARK IMPROVEMENTS LINEAR PARK PATH, STEPS, AND OVERLOOK RESTORATION	725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 155,000 26,149 50,000 137,300 2,438,478 89,370 2,400,000 3,200,000 1,000,000 1,500,000 79,593	- - - - - -	200,000					1,1 1,2,4 2,4 3,2 1,0,5
ADA COMPLIANCE  JIC CROSS CREEK MULTIUSE TRAIL  BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT  BUILDING MAINTENANCE - FOOF  BUILDING MAINTENANCE - OTHER PROJECTS  LAPE FEAR RIVER TRAILS  LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR  ENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS  CROSS CREEK LINEAR PARK UNION STREET BRIDGE  DOWNTOWN CORE TREE REPLACEMENT  EMERGENCY GENERATORS  SUSTING PARKS AND BUILDING RENOVATIONS  FIRE STATION #15 PLAVGROUND  GATEWAY/ROADWAY ENHANCEMENT  SLENVILLE LAKE CROSSING & EAST SHORE TRAIL  HISTORIC BUILDING RESERVATIONS  S SPIVEY PARK IMPROVEMENTS  AKE RIM PARK IMPROVEMENTS  JIECAN FARK PATH, STEPS, AND OVERLOOK RESTORATION  UTTLE CROSS CREEK GREENWAY - PHASES I AND II	Date 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 155,000 155,000 26,149 50,000 137,300 2,438,478 89,370 2,400,000 3,200,000 1,000,000 1,500,000 79,593	- - - - - -	200,000					2,4 3,2 1,0 2,4 2,4 3,2 1,0
ADA COMPILANCE BIG CROSS CREEK MULTIUSE TRAIL BLOUNTS CREEK TRAIL BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT BUILDING MAINTENANCE - OTHER PROJECTS BUILDING MAINTENANCE - OTHER PROJECTS LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR EENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS CROSS CREEK LINEAR PARK UNION STREET BRIDGE DOWNTOWN CORE TREE REPLACEMENT MERGENCY GENERATORS EXISTING PARKS AND BUILDING RENOVATIONS FIRE STATION #16 PLAYGROUND SATEWAY/ROADWAY ENHANCEMENT SELEVILLE LAKE CROSSING & EAST SHORE TRAIL HISTORIC BUILDING RESERVATIONS S SPIVEY PARK IMPROVEMENTS AKE RIM PARK IMPROVEMENTS LINEAR PARK IMPROVEMENTS LINEAR PARK IMPROVEMENTS LINEAR PARK PATH, STEPS, AND OVERLOOK RESTORATION JUTILE CROSS CREEK GREENWAY - PHASES I AND III MABLE C SMITH PARK IMPROVEMENTS	Date 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 155,000 26,149 50,000 137,300 2,438,478 - 89,370 2,400,000 1,000,000 1,500,000 1,500,000 1,500,000 2,285,320		200,000					1 1 1 1 2,44 1 1,55 1 1
ADA COMPILANCE BIG CROSS CREEK MULTIUSE TRAIL BLOUNTS CREEK TRAIL BUILDING MAINTENANCE - HYAC/BOILER REPLACEMENT BUILDING MAINTENANCE - OTHER PROJECTS LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR LENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU LONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS LENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU LONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS LENSS CREEK LINEAR PARK UNION STREET BRIDGE DOWNTOWN CORE TREE REPLACEMENT MERGENCY GENERATORS LISTING PARKS AND BUILDING RENOVATIONS LIRE STATION #16 PLAYGROUND SATEWAY/ROADWAY ENHANCEMENT SIENVILLE LAKE CROSSING & EAST SHORE TRAIL HISTORIC BUILDING RESERVATIONS S SPIVEY PARK IMPROVEMENTS LAKE RIM PARK IMPROVEMENTS LINEAR PARK PATH, STEPS, AND OVERLOOK RESTORATION LITTLE CROSS CREEK GREENWAY - PHASES I AND II MABLE C SMITH PARK IMPROVEMENTS LAKER SENTEN BAKE IMPROVEMENTS LINEAR PARK PATH, STEPS, AND OVERLOOK RESTORATION LITTLE CROSS CREEK GREENWAY - PHASES I AND II MABLE C SMITH PARK IMPROVEMENTS	725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 155,000 26,149 50,000 137,300 2,438,478 89,370 2,400,000 1,000,000 1,000,000 1,500,000 1,500,000 2,285,320 800,000		200,000					\$\\ \text{1,} \\ \text{1} \\ \text{2,} \\ \text{2} \\ \text{3,} \\ \text{2} \\ \text{3,} \\ \text{2} \\ \text{3,} \\ \text{2,} \\ \text{1} \\ \text{1} \\ \text{1} \\ \text{1} \\ \text{2,}
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AND COMPILANCE BIG CROSS CREEK MULTIUSE TRAIL BICOUNTS CREEK TRAIL BICOUNTS CREEK TRAIL BILLDING MAINTENANCE - HYAC/BOILER REPLACEMENT BUILDING MAINTENANCE - OTHER PROJECTS LAPE FEAR RIVER TRAILS—LINEAR PARK CONNECTOR EARTH FEAR RIVER TRAILS—LINEAR PARK CONNECTOR EARTH LATE THAILS—LINEAR PARK CONNECTOR EARTH LATE THAILS—LINEAR PARK CONNECTOR EARTH LATE THAILS—LINEAR PARK LOND STREET BRIDGE DOWNTOWN CORE TREE REPLACEMENTS/REPAIRS AT VARIOUS PARKS CROSS CREEK LINEAR PARK UNION STREET BRIDGE DOWNTOWN CORE TREE REPLACEMENT MERGERCY GENERATORS EXISTING PARKS AND BUILDING RENOVATIONS FIRE STATION #16 PLAYGROUND SATEWAY/ROADWAY ENHANCEMENT SIENVILLE LAKE CROSSING & EAST SHORE TRAIL HISTORIC BUILDING RESERVATIONS S SPIVEY PARK IMPROVEMENTS LAKE RIM PARK IMPROVEMENTS LINEAR PARK PATH, STEPS, AND OVERLOOK RESTORATION LITTLE CROSS CREEK GREENWAY—PHASES I AND II MABLE C SMITH PARK IMPROVEMENTS MAKERSPACE MARTIN LUTHER KING JR. PARK MCARTHUR ROAD SPORTS COMPLEX VC STATE VETERANS PARK—PHASE 28  VC VETERANS PARK HURRICANE MATTHEW REPAIR VEGGHBORHOOD ENTRYWAY MATCHING GRANT PROGRAMS PICKING SHELTER REPLACEMENTS/REFURBISHING PLAYGROUND REPAIRS REFURBISHING REFORESTATION AREAS REPONING AT WALKING TRAILS SEPOING CENTER EAST PLASH PAGS AND STADIUM PLAY SPACE AND FOUNTAIN	Date 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 155,000 155,000 137,300 2,438,478	15,553,358						\$\begin{array}{cccccccccccccccccccccccccccccccccccc
ADA COMPILANCE BIG CROSS CREK MULTIUSE TRAIL BICOUNTS CREEK TRAIL BICOUNTS CREEK TRAIL BUILDING MAINTENANCE - HVAC/BOILER REPLACEMENT BUILDING MAINTENANCE - OTHER PROJECTS LAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR EVENTAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS CROSS CREEK LINEAR PARK UNION STREET BRIDGE DOWNTOWN CORE TREE REPLACEMENT MERGENCY GENERATORS EXISTING PARKS AND BUILDING RENOVATIONS FIRE STATION #16 PLAYGROUND SATEWAY/ROADWAY ENHANCEMENT SELEVILLE LAKE CROSSING & EAST SHORE TRAIL HISTORIC BUILDING RESERVATIONS S SPIVEY PARK IMPROVEMENTS AKE RIM PARK IMPROVEMENTS AKE RIM PARK IMPROVEMENTS UNEAR PARK PATH, STEPS, AND OVERLOOK RESTORATION JUTTLE CROSS CREEK GREENWAY - PHASE I AND II MABLE C SMITH PARK IMPROVEMENTS MAKERSPACE MAK	Date 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 26,149 50,000 137,300 2,438,478 89,370 2,400,000 1,000,000 1,500,000 1,500,000 79,593 146,000 2,285,320 800,000 7,100,000 3,677,663 1,142,470 328,452 25,000 2,038,800 75,000 450,000 60,000 9,197,900	15,553,358	200,000 - - - - - - - - - - - - - - - - -					1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
IDA COMPLIANCE  IG CROSS CREEK MULTIUSE TRAIL  SICUNTS CREEK TRAIL  SUILDING MAINTENANCE - HYAC/BOILER REPLACEMENT  SUILDING MAINTENANCE - FOOF  SUILDING MAINTENANCE - OTHER PROJECTS  LAPE FEAR RIVER TRAILS—LINEAR PARK CONNECTOR  CAPE FEAR RIVER TRAILS—LINEAR PARK CONNECTOR  CHAPTER FEAR RIVER TRAILS—LINEAR PARK CONNECTOR  CHAPTER LOT L'ANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GU  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS  CROSS CREEK LINEAR PARK UNION STREET BRIDGE  DOWNTOWN CORE TREE REPLACEMENT  MERGERCY GENERATORS  CINSTING PARKS AND BUILDING RENOVATIONS  IRE STATION #16 PLAYGROUND  SATEWAY/ROADWAY ENHANCEMENT  SIELEVILLE LAKE CROSSING & EAST SHORE TRAIL  HISTORIC BUILDING RESERVATIONS  S SPIVEY PARK IMPROVEMENTS  AKE RIM PARK IMPROVEMENTS  INEAR PARK PATH, STEPS, AND OVERLOOK RESTORATION  JITTLE CROSS CREEK GREENWAY - PHASES I AND II  MABLE C SMITH PARK IMPROVEMENTS  MARE IN LUTHER KING IR. PARK  MCARTHUR ROAD SPORTS COMPLEX  KC STATE VETTERANS PARK - PHASE 2B  KC VETERANS PARK HURRICANE MATTHEW REPAIR  WEGGHBORHOOD ENTRYWAY MATCHING GRANT PROGRAMS  VICING SHELTER REPLACEMENTS/REFURBISHING  LAYGROUND REPAIRS REFURBISHING  LEGORESTATION AREAS  KEID ROSS TRACK IMPROVEMENTS  REGORESTATION AREAS  KEID ROSS TRACK IMPROVEMENTS  REPONING AT WALKING TRAILS  REPONING AT WALKING TRAILS  REPONING AT WALKING TRAILS  REPONING AT WALKING TRAILS	Date 725,173 852,000 93,750 810,325 1,178,194 823,617 2,380,815 185,000 155,000 155,000 137,300 2,438,478	15,553,358						\$\begin{array}{cccccccccccccccccccccccccccccccccccc

		Appropriation To-	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
blic Safety Capital Project Fund		Date	112025	2020	2027	2020	2023	2030	
CITY WIDE SECURITY ACCESS		796,693	-	-	-	-	-	-	796,69
FIRE APPARATUS		250.000	4,443,456	920,000	920,000	3,300,000	1,840,000	1,840,000	13,263,45
FIRE STATION #2 RELOCATION		250,000 11,000,000	986,851	9,013,149	-	-	-	-	10,250,00
FIRE STATION #4 RELOCATION FIRE STATION #9		250,000		986,851	9,013,149		_		11,000,00
FIRE STATION #16		1,800,000	9,013,149	500,051	5,015,145	_	_	_	10,813,14
POLICE COMMUNICATIONS CENTER		1,850,000	27,400,000	_	_	_	_	_	29,250,00
POLICE COMMONICATIONS CENTER	Totals	15,946,693	41,843,456	10,920,000	9,933,149	3,300,000	1,840,000	1,840,000	85,623,29
	Totals	Appropriation To-							
lid Waste Capital Project Fund		Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
455 GROVE STREET	Totals	170,500 <b>170,500</b>	-						170,50 <b>170,50</b>
		Appropriation To-	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ecial Revenue Fund		Date	50,000	50,000	50,000	50,000	50,000	11 2030	
COMMERCIAL CORRIDOR GRANT GOOD NEIGHBOR HOMEBUYER PROGRAM		500,000 450,000	50,000	50,000	50,000	50,000	50,000	-	750,00 450,00
	Totals	950,000	50,000	50,000	50,000	50,000	50,000	-	1,200,00
ormwater Capital Project Fund		Appropriation To-	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ALW DAM		Date	500,000	2,000,000	10,000,000				12,500,00
		-	750,000	750,000	750,000	750,000	750,000	750,000	
DRAINAGE ASSISTANCE PROGRAM EASEMENT / LAND ACQUSITION		-	150,000	150,000	150,000	150,000	150,000	150,000	4,500,00 900,00
HINSDALE ROAD RECONSTRUCTION		338,115	407,561	693,954	130,000	130,000	130,000	130,000	1,439,63
PERSON & RUSSELL		-	1,900,000	-	18,500,000	_	_	_	20,400,00
PROJECT MANAGEMENT		_	150,000	150,000	150,000	150,000	150,000	150,000	900,00
RAMSEY ST PUMP STATION		500,000	1,851,376	130,000		130,000	-		2,351,37
RHEMISH		-	-,551,575	_		3,100,000			3,100,00
ROCKFORD		-	-	-		5,700,000		-	5,700,00
ROSE LAKE		-	500,000	2,000,000	-	8,000,000	-	-	10,500,0
SESSOMS		-	2,000,000	-	-	-	-	-	2,000,0
SPOT REPAIR PROGRAM		-	150,000	150,000	150,000	150,000	150,000	150,000	900,0
STORMWATER PROGRAM		53,760,754		-	-	-	-	-	53,760,7
TRYON		-	1,000,000	-	-	-	-	-	1,000,00
WATERSHED PROJECTS		-	-	-	-	5,000,000	7,000,000	7,000,000	19,000,0
WATERSHED STUDIES		-	2,000,000	1,000,000	1,000,000	500,000	500,000	500,000	5,500,0
WAYLAND DRIVE		-	-	3,000,000	-	-	-	-	3,000,0
	Totals	54,598,869	11,358,937	9,893,954	30,700,000	23,500,000	8,700,000	8,700,000	147,451,7
shundami lunumanana Businata		Appropriation To-	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
chnology Improvement Projects		Date 200,000		200,000					400,0
AIRPORT TERMINAL RENOVATION - DATA INFRASTRUCTURE APPLICATION PACKAGING FACTORY		95,000		200,000	_		_		95,0
BRIEFCAM PUBLIC SAFETY IMPROVEMENT		-	162,001	29,359	30,826	32,368	33,986	_	288,5
CAD SYSTEM		_	102,001	2,367,159	-	52,500	-	_	2,367,1
CITY DOMAIN MIGRATION/NETWORK INFRASTRUCTURE REPLACE	EMENT	1,703,000	100,000	100,000	100,000	100,000	100,000	100,000	2,303,0
CITY WEBSITE UPDATE/REDESIGN	LIVILIAI	150,080	100,000	100,000	100,000	-	-	-	150,0
			50.000	50,000	50.000	50,000	50,000	50.000	
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM		614,104 6,298,540	50,000 600,000	50,000 600,000	50,000	50,000 600,000	50,000 600,000	50,000 600,000	914,1
CITY WIRELESS NETWORK EXPANSION		614,104							914,1 9,898,5
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM		614,104	600,000	600,000					914,1 9,898,5 750,0
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT		614,104 6,298,540 -	600,000	600,000					914,1 9,898,5 750,0 210,0
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS		614,104 6,298,540 - 210,000	600,000	600,000					914,1 9,898,5 750,0 210,0 505,2
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES		614,104 6,298,540 - 210,000 505,242	600,000 375,000 - -	600,000 375,000 -	600,000 - - -	600,000 - - -	600,000 - - -	600,000 - - -	914,1 9,898,5 750,0 210,0 505,2 1,201,4
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000	600,000 375,000 - -	600,000 375,000 -	600,000 - - -	600,000 - - -	600,000 - - -	600,000 - - -	914,1 9,898,5 750,0 210,0 505,2 1,201,4
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE		614,104 6,298,540 - 210,000 505,242 535,496 138,044	600,000 375,000 - - 165,911 - -	600,000 375,000 -	600,000 - - -	600,000 - - -	600,000 - - -	600,000 - - -	914,1 9,898,5 750,0 210,0 505,2 1,201,4 138,0 115,0
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152	600,000 375,000 - -	600,000 375,000 - - 100,000 - - - 297,000	600,000 - - - 100,000 - - -	600,000 - - - 100,000 - - -	600,000 - - -	600,000 - - -	914,1 9,898,5 750,0 210,0 505,2 1,201,4 138,0 115,0 477,1 7,811,1
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT EMP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE		614,104 6,298,540 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827	600,000 375,000 - - 165,911 - -	600,000 375,000 - - - 100,000 - -	600,000 - - -	600,000 - - 100,000 - - - - 1,892,521	600,000 - - - 100,000 - - -	600,000 - - - - 100,000 - -	914,1 9,898,5 750,0 210,0 505,2 1,201,4 138,0 477,1 7,811,1 8,465,0
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841	600,000 375,000 - - 165,911 - -	600,000 375,000 - - 100,000 - - - 297,000	600,000 - 100,000 - - - 1,603,831	600,000 - - - 100,000 - - -	600,000 - - - 100,000 - -	600,000 - - - - 100,000 - -	914,1 9,898,5 750,0 210,0 505,2 1,201,4 138,0 115,0 477,1 7,811,1 8,465,0 1,019,8
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653	600,000 375,000 - - 165,911 - -	600,000 375,000 - - 100,000 - - - 297,000	600,000 - - - 100,000 - - -	600,000 - - 100,000 - - - - 1,892,521	600,000 - - - 100,000 - - -	600,000 - - - - 100,000 - -	914,1 9,898,5 750,0 210,0 505,2 1,201,4 138,0 115,0 477,1 7,811,1 8,465,0 1,019,8 2,346,6
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE		614,104 6,298,540 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500	600,000 375,000 - - 165,911 - -	600,000 375,000 - - 100,000 - - - 297,000	600,000 - 100,000 - - - 1,603,831	600,000 - - 100,000 - - - - 1,892,521	600,000 - - - 100,000 - - -	600,000 - - - - 100,000 - -	914,1 9,898,5 750,0 210,0 505,2 1,201,4 138,0 115,0 477,1 7,811,1 8,465,0 1,019,8 2,346,6 64,5
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653	600,000 375,000 - - 165,911 - -	600,000 375,000 - 100,000 - 297,000 1,603,830	600,000 - 100,000 - - - 1,603,831	600,000 - - 100,000 - - - - 1,892,521	600,000 - - - 100,000 - - -	600,000 - - - - 100,000 - -	914,1 9,898,5 750,0 210,0 505,2 1,201,4 138,6 477,1 7,811,1 8,465,6 1,019,8 2,346,6 64,5
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE		614,104 6,298,540 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500	600,000 375,000 - 165,911 - - 1,740,017	600,000 375,000 - - 100,000 - - - 297,000	600,000 - 100,000 - - - 1,603,831	600,000 - - 100,000 - - - - 1,892,521	600,000 - - - 100,000 - - -	600,000 - - - - 100,000 - -	914,y 9,898,8 750,0 210,0 505,5 1,201,4 138,1 115,0 477,7 7,811,1 8,465,1 1,019,8 2,346,6 4,4 439,9 1,454,3
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPULANCE CIS RADIO CORE UPGRADE RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601	600,000 375,000 - - 165,911 - -	600,000 375,000 - 100,000 - 297,000 1,603,830	600,000 - 100,000 - - - 1,603,831	600,000 - - 100,000 - - - - 1,892,521	600,000 - - - 100,000 - - -	600,000 - - - - 100,000 - -	914,; 9,898, 750, 210,0, 505,; 1,201,4 115,5, 477,; 7,811,1 8,465, 1,019,8 2,346, 64,4 439, 1,454,2 1,454,2 1,454,2
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS  DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND A DODITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM		614,104 6,298,540 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500	600,000 375,000 	600,000 375,000 - 100,000 - 297,000 1,603,830	600,000 - 100,000 - - - 1,603,831	600,000 - - 100,000 - - - - 1,892,521	600,000 - - - 100,000 - - -	600,000 - - - - 100,000 - -	914,1 9,898,5 750,0 210,0,505,2 1,201,4 138,0 477,7,811,1 8,465,5 1,019,8 2,346,6 44,4 439,9 1,454,3 1,426,8
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPULANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601	600,000 375,000 - 165,911 - 1,740,017 - - - 1,426,832	600,000 375,000 - 100,000 - 297,000 1,603,830	600,000 - 100,000 - - - 1,603,831	600,000 - - 100,000 - - - - 1,892,521	600,000 - - - 100,000 - - -	600,000 - - - - 100,000 - -	914,1 9,898,5 750,0 210,0,0 505,2 1,201,4 138,6,0 477,1 7,811,1 8,465,0 1,019,8 2,346,6 43,6 43,6 43,6 1,454,3 1,468,8 264,1 1,59,3
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPULANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDAGED BAD INDERADES TOMA RADIO UPGRADE STATE MANDAGED MULTIPLE ACCESS		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601	600,000 375,000 - - 165,911 - - 1,740,017 - - - 1,426,832 - 159,320 359,295	600,000 375,000 - 100,000 - 297,000 1,603,830	600,000 - 100,000 - - - 1,603,831	600,000 - - 100,000 - - - - 1,892,521	600,000 - - - 100,000 - - -	600,000 - - - - 100,000 - -	914,1 9,898,5 750,0,2 110,0 505,2 1,201,4 138,0 115,0 147,1 8,465,0 1,019,8 2,346,6 439,6 439,6 1,454,3 1,426,8 264,1 159,3
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADES TOMAN SIT FARE COLLECTION SYSTEM REPLACEMENT		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601	600,000 375,000 - 165,911 - 1,740,017 - - 1,426,832 159,220 359,295 13,253	600,000 375,000 - 100,000 - 297,000 1,603,830	600,000 - 100,000 - - - 1,603,831	600,000 - - 100,000 - - - - 1,892,521	600,000 - - - 100,000 - - -	600,000 - - - - 100,000 - -	914,1 9,898,5 750,0,2 10,0 505,2 1,201,4 138,6 477,1 7,811,1 8,465,0 1,019,8 439,6 439,6 439,6 1,454,3 1,426,8 264,1 159,3 359,2 307,7
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TDMA RADIO UPGRADE MULTIPLE ACCESS TEANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSITOR REPLACEMENT		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500	600,000 375,000 - - 165,911 - - 1,740,017 - - - 1,426,832 - 159,320 359,295	600,000 375,000 - 100,000 - 297,000 1,603,830	600,000 - 100,000 - - - 1,603,831	600,000 - - 100,000 - - - - 1,892,521	600,000 - - - 100,000 - - -	600,000 - - - - 100,000 - -	914,1 9,888,5 750,0 210,0 505,2 1,201,4 138,0 115,0 477,1,7 7,811,1 8,465,0 64,5 439,6,6 1,454,3 1,426,8 264,1 159,3 359,2 307,7 72,1,7
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TEANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSITOR REPLACEMENT	Total	614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000	600,000 375,000 - 165,911 - 1,740,017 - 1,426,832 - 159,320 359,295 13,253 72,198	600,000 375,000 - 100,000 - 297,000 1,603,830 - - 1,454,321 - -	600,000 - - 100,000 - - - 1,603,831 - 312,000 - - - - -	600,000 - - 100,000 - - - 1,892,521 - - - - - - - -	600,000 - - 100,000 - - - - - - - - - - - - - - - - -	600,000 100,000	914,1 9,898,5 750,0,2 110,0 210,0 505,2 1,201,4 138,0 477,1 7,811,1 8,455,0 1,019,8 2,346,6 4,39,6 439,6 449,6 449,6 459,3 307,7 72,1
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TEANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSITOR REPLACEMENT	Totals	614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000 24,377,874	600,000 375,000 - 165,911 - 1,740,017 - 1,426,832 - 159,320 359,295 13,253 72,198	600,000 375,000 - 100,000 - 297,000 1,603,830 - - 1,454,321 - - - - - - - - - - - - - - - - - - -	600,000 - - 100,000 - - - 1,603,831 - - 312,000 - - - - - - - - - - - - - - - - - -	600,000 - - 100,000 - - - 1,892,521 - - - - - - - - - - - - - - - - - - -	600,000 - - 100,000 - - - - - - - - - - - - - - - - -	600,000 100,000	914,1 9,898,5 750,0 210,0 210,0 138,0 115,0 477,1 7,811,1 8,455,0 1,019,8 2,346,6 4,39,6 1,454,3 1,426,8 264,1 159,3 307,7 72,1 80,0,0
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT WIFI LOCKS	Totals	614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000	600,000 375,000 - 165,911 - 1,740,017 - 1,426,832 - 159,320 359,295 13,253 72,198	600,000 375,000 - 100,000 - 297,000 1,603,830 - - 1,454,321 - -	600,000 - - 100,000 - - - 1,603,831 - 312,000 - - - - -	600,000 - - 100,000 - - - 1,892,521 - - - - - - - -	600,000 - - 100,000 - - - - - - - - - - - - - - - - -	600,000 100,000	914,1 9,898,5 750,0,2 110,0 210,0 505,2 1,201,4 138,0 477,1 7,811,1 8,455,0 1,019,8 2,346,6 4,39,6 439,6 449,6 449,6 459,3 307,7 72,1
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT WIFI LOCKS	Totals	614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000 24,377,874 Appropriation To-	600,000 375,000 - 165,911 - 1,740,017 - 1,426,832 - 159,320 359,295 13,253 72,198	600,000 375,000 - 100,000 - 297,000 1,603,830 - - 1,454,321 - - - - - - - - - - - - - - - - - - -	600,000 - - 100,000 - - - 1,603,831 - - 312,000 - - - - - - - - - - - - - - - - - -	600,000 - - 100,000 - - - 1,892,521 - - - - - - - - - - - - - - - - - - -	600,000 - - 100,000 - - - - - - - - - - - - - - - - -	600,000 100,000	914,1 9,898,5 750,0 210,0 210,0 505,2 1,201,4 138,4 115,0 477,3 7,811,1 8,465,6 1,019,8 439,6 1,454,3 159,3 307,7 72,1 80,0 44,083,5
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPISE DATA WAREHOUSE ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE RADIO UPGRADE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TDMA RADIO UPGRADES TDMA RADIO UPGRADES TDMA RADIO UPGRADES TRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  **INSIT!* CAPITAL PROJECT AND SPECIAL REVENUE FUNDS  **INSIT!* CAPITAL PROJECT AND SPECIAL REVENUES FUNDS  **I	Totals	614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000 24,377,874 Appropriation To-	600,000 375,000 - 165,911 - 1,740,017 - 1,426,832 - 159,320 359,295 13,253 72,198 - 5,223,827	600,000 375,000 	600,000 100,000 1,603,831 - 312,000	600,000 100,000 1,892,521	600,000 100,000	600,000	914,1 9,898,5 750,0 210,0 210,0 138,6 115,6 477,7 7,811,1 7,811,1 64,5 1,019,8 2,346,6 64,1 439,6 1,454,3 1,426,8 264,1 159,3 359,2 307,7 72,2 80,6 44,083,6 1,060,6
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND A DOBITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MOST ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE STAMA SOFTWARE PUBLIC SAFETY COMPLIANCE CIS STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE WITHITHE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS	Totals	614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000 24,377,874 Appropriation To-Date	600,000 375,000 - 165,911 - 1,740,017 - 1,426,832 - 159,320 359,295 13,253 72,198 - 5,223,827	600,000 375,000 	600,000 100,000 1,603,831 - 312,000	600,000 100,000 1,892,521	600,000 100,000	600,000	914,1 9,898,5 750,0 210,0 210,0 150,5 1,201,4 138,0 115,0 477,7,7 7,811,1 8,465,0 64,5 64,5 439,9 1,454,3 1,426,6 264,1 1,93,3 307,7 72,1,8 80,0 44,083,5
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LISDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO LOGRADE AND A DOTTIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MOITURILE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  POSITION OF THE PROJECT AND SPECIAL REVENUES FUNDS  PAST CENTER BUILDOUT GROVE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SHELTERS AND BENCHES SHELTERS AND BENCHES SHELTERS AND BENCHES	Totals	614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 80,000 24,377,874 Appropriation To- Date - 300,000	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025	600,000 375,000 - 100,000 1,603,830 - 1,454,321 - - - 7,176,669	600,000 100,000 1,603,831 - 312,000 2,796,657 FY 2027	600,000	600,000 100,000	600,000 100,000	914,1 9,898,5 750,0 210,0 210,0 210,0 210,0 115,0 115,0 115,0 115,0 147,1,1 7,811,1 8,465,0 1,454,3 1,426,8 1,454,3 1,426,8 1,
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LISDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND A DOITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE STOMA ROSINITIE LE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  STRAIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  STRAIT FARE TOPICATE AND SPECIAL REVENUES FUNDS FAST CENTER BUILDOUT GROVE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SHELTERS AND BENCHES	Totals	614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000 24,377,874 Appropriation To-Date 300,000 276,505	600,000 375,000 	600,000 375,000	600,000 100,000 1,603,831 - 312,000	600,000 100,000 1,892,521	600,000	600,000	914,4 9,898,7 500,0 210,0 210,0 505,5 1,201,4 138,1 115,0 477,7 7,811,1 8,466,1 1,454,1 1,426,6 264,4 1,426,3 359,7 72,2 80,0 44,083,7 772,7 72,1 80,0 681,1
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE MAND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  2015 CENTER BUILDOUT GROVE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000 24,377,874 Appropriation To-Date 300,000 276,505 569,860 1,146,365 Appropriation To-	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025 1,060,000 62,700 96,232 1,218,932	600,000 375,000	600,000 100,000 1,603,831 - 312,000	600,000 100,000 1,892,521	600,000 100,000	600,000	914,9,898,8750,0,210,0,211,100,0,210,0,210,0,211,101,10
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPULANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  PARSIT CARRET COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  PARSIT CENTER BUILDOUT GROVE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS		614,104 6,298,540	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025	600,000 375,000 - 100,000 - 297,000 1,603,830 - 1,454,321 7,176,669 FY 2026 - 64,519 99,022	600,000 100,000 - 1,603,831 - 312,000	600,000 100,000 1,892,521	600,000 100,000	600,000	914,9 9,898,7 500,0 210,0 210,0 210,0 138,6 115,6 477,7 7,811,1 8,465,6 64,1 439,9 1,454,1 1,426,6 264,1 1,426,6 300,0 681,1 1,190,8 3,232,6 Total
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS  DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LISDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFH LOCKS  INISIE Capital Project and Special Revenues Funds FAST CENTER BUILDOUT GROVE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS		614,104 6,298,540	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025 1,060,000 96,232 1,218,932 FY 2025	600,000 375,000 100,000 297,000 1,603,830 1,454,321 7,176,669 FY 2026 64,519 99,022 163,541 FY 2026	600,000	1,892,521  1,892,521  1,892,521  2,774,889  FY 2028	600,000	600,000	914,4 9,898,7 500,0 210,0 210,0 210,0 138,1 115,6 477,7 ,811,1 2,346,6 4,4 439,1 1,454,2 159,3 307,7 72,2 80,0 44,083,2 Total 1,060,0 300,0 300,0 303,323,2 Total 3,750,1
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADES TOMA RADIO UPGRADE WILLTIPLE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  2015 CENTER BUILDOUT GROVE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  SIELETRAND CAPITALITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  BRIDGE PRESERVATION SYSTEM		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000 24,377,874 Appropriation To- Date 300,000 276,505 569,860 1,146,365 Appropriation To- Date 1,000,000 816,293	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025	600,000 375,000	600,000 100,000 1,603,831 - 312,000	600,000 100,000 1,892,521	600,000 100,000	600,000	914, 9,898, 750, 0, 210, 505, 1,201, 138, 115, 477, 7,811, 8,465, 1,019, 2,346, 64, 159, 307, 72, 80, 300, 44,083, Total 1,060, 3,232, Total 3,750, 1,971, 1,971, 1,971,
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TEMANIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  **INSIT CAPITAL PROJECT AND SPECIAL REVENUES FUNDS FAST CENTER BUILDOUT GROVE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  **INSPORTATION CAPITAL PROJECT FUND BLANTON RO EXTENSION BENDIGE PRESERVATION SYSTEM  BLANTON RO EXTENSION BENDIGE PRESERVATION SYSTEM CAPE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN		614,104 6,298,540	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025 1,060,000 96,232 1,218,932 FY 2025	600,000 375,000 100,000 297,000 1,603,830 1,454,321 7,176,669 FY 2026 64,519 99,022 163,541 FY 2026	600,000	600,000	600,000	600,000	914, 9,898, 750, 210, 505, 1,201, 138, 115, 477, 7,811, 8,465, 1,019, 2,346, 64, 439, 1,454, 1,426, 264, 1,59, 359, 307, 72, 80, 44,083, Total 1,060, 300, 681, 1,190, 3,232, Total 3,750, 1,971, 4,920,
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB ELEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LISDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO UPGRADE AND A DOTIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT WIFI LOCKS  PASTIC CENTER BUILDOUT GROVE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  PUBLIC SAPETY COMPLIANCE FUND BRIDGE PRESERVATION SYSTEM  BLANTON RO EXTENSION BRIDGE PRESERVATION SYSTEM  BLANTON RO EXTENSION BRIDGE PRESERVATION SYSTEM  BRIDGE PRESERVATION SYSTEM  BRIDGE PRESERVATION SYSTEM  BLANTON RO EXTENSION BRIDGE PRESERVATION SYSTEM  DOWNTOWN STREETSCAPE  DOWNTOWN STREETSCAPE		614,104 6,298,540	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025 1,060,000 96,232 1,218,932 FY 2025 2,750,000 208,500	600,000 375,000 100,000 1,003,830 1,454,321 1,454,321 7,176,669 FY 2026 64,519 99,022 163,541 FY 2026	1,603,831 1,603,831 312,000 - 2,796,657 FY 2027 - 66,389 101,895 168,284 FY 2027	600,000	600,000	600,000	914, 9,898, 750, 210, 510, 1201, 138, 115, 477, 7,811, 8,465, 1,019, 2,346, 439, 1,454, 1,426, 1,971, 1,960, 1,961, 1,971, 1,960, 1,961, 1,971, 1,960, 1,961, 1,971, 1,960, 1,961, 1,971, 1,960, 1,961, 1,960, 1,961, 1,971, 1,960, 1,961, 1,961, 1,971, 1,960, 1,961, 1,961, 1,971, 1,960, 1,961
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS  DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES  ENTERPRISE DATA WAREHOUSE ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  SIRSTE CAPITAL PROJECT AND SPECIAL REVENUES FUNDS SIATE MULTIPLE ACCESS STRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  SIRSTE CAPITAL PROJECT AND SPECIAL REVENUES FUNDS SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS SILLETERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  BRIDGE PRESERVATION SYSTEM BRIDGE PRESERVATION SYSTEM CAPE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN DOWNTOWN STREETSCAPE INTERSECTION IMPROVEMENTS		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000 24,377,874 Appropriation To- Date 1,000,000 816,293 4,920,256 1,795,980 680,956	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025 1,060,000 62,700 96,232 1,218,932 FY 2025 2,750,000 208,500 100,000	600,000 375,000 - 100,000 - 297,000 1,603,830 1,454,321 7,176,669 FY 2026 - 64,519 99,022 163,541 FY 2026 - 214,547 - 200,000	600,000	600,000	600,000	600,000	914, 9,898, 750, 210, 505, 1,201, 138, 115, 477, 7,811, 2,346, 64, 439, 1,454, 1,426, 264, 1,49, 307, 72, 80, 300, 44,083, Total 1,060, 3,232, Total 3,750, 1,971, 4,920, 1,968, 1,980,
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TEMANIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  **INSIT CAPITAL PROJECT AND SPECIAL REVENUE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  **INSPORTATION OF SYSTEM BLAND OF STENSION BENDIGE PRESERVATION SYSTEM CAPE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN DOWNTOWN STREETSCAPE INTERSECTION IMPROVEMENTS NCDOT MUNICIPAL AGREEMENTS NCDOT MUNICIPAL AGREEMENTS NCDOT MUNICIPAL AGREEMENTS		614,104 6,298,540	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025 1,060,000 62,700 96,232 1,218,932 FY 2025 2,750,000 208,500 1,450,000 1,450,000	600,000 375,000	600,000	600,000	600,000 100,000	600,000	914,1 9,898,8 750,0 210,0 210,0 210,0 138,1 138,1 115,0 477,7 7,811,1 8,465,0 1,419,0 1,454,1 1,426,2 1,454,1 1,426,2 1,434,0
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LISDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND A DOITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE SITEMAN SYSTEM STATE MANDATED RADIO UPGRADES THOMA RADIO UPGRADE WITHITHE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT WIFI LOCKS  PAST CENTER BUILDOUT GROVE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  PAST SERVATION SYSTEM CAPE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN DOWNTOWN STREETSCAPE INTERSECTION IMPROVEMENTS PAVEMENT PRESERVATION SPORGRAM		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 80,000 24,377,874 Appropriation Tobate 300,000 276,505 569,860 1,146,365 Appropriation Tobate 1,000,000 816,293 4,920,256 1,795,980 680,956 1,625,424 33,680,782	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025 1,060,000 62,700 96,232 1,218,932 FY 2025 2,750,000 208,500 100,000	600,000 375,000 - 100,000 - 297,000 1,603,830 1,454,321 7,176,669 FY 2026 - 64,519 99,022 163,541 FY 2026 - 214,547 - 200,000	600,000	600,000	600,000	600,000	914,1 9,898,5 750,0 210,
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  SIDIEM PROJECT AND STEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  SIDIEMAL PROJECT AND SPECIAL REVENUES FUNDS SIDIEMAL SAND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS BELANTON RD EXTENSION BRIDGE PRESERVATION SYSTEM CAPE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN DOWNTOWN STREETSCAPE INTERSECTION IMPROVEMENTS NCADOT MUNICIPAL AGREEMENTS PAYMEMENT PRESERVATION PROGRAM RAY AWE REPAIR		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000 24,377,874 Appropriation To- Date 1,000,000 21,3655 Appropriation To- Date 1,000,000 816,293 4,920,256 1,795,980 680,956 1,625,424 33,680,782 1,639,922	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025 1,060,000 62,700 96,232 1,218,932 FY 2025 2,750,000 208,500 1,450,000 9,000,000	600,000 375,000 - 100,000 - 297,000 1,603,830 1,454,321 7,176,669 FY 2026 - 64,519 99,022 163,541 FY 2026 - 214,547 - 200,000 500,000 8,650,000	600,000	600,000	600,000	600,000	914,1 9,898,5 750,0 210,0 210,0 210,0 210,0 210,0 138,0 115,0 477,1,1 7,811,1 8,465,0 1,019,8 2,346,6 64,5 439,6 44,043,9 70,1 1,190,8 3,232,0 70,1 1,190,8 3,232,0 70,1 1,971,4 4,920,2 1,968,8 1,980,9 8,375,4 72,530,7
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TEANSIT FARE COLLECTION SYSTEM REPLACEMENT WIFI LOCKS  ADDIA CREDITAL PROJECT AND SPECIAL REVENUES FUNDE FAST CENTER BUILDOUT GROVE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  ADDITIONAL PROJECT FUND BLIANTON RO EXTENSION BRIDGE PRESERVATION SYSTEM CAPE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN DOWNTOWN STREETSCAPE INTERSECTION IMPROVEMENTS NCDOT MUNICIPAL AGREEMENTS PAVEMENT PRESERVATION PROGRAM RAY AVE REPAIR SIDEWALK IMPROVEMENTS		614,104 6,298,540	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025 1,060,000 62,700 208,500 208,500 1,450,000 1,450,000 9,000,000 8,423,571	600,000 375,000	600,000 100,000 - 1,603,831 - 312,000	600,000	600,000 100,000	600,000	914,1 9,898,5 750,0 210,0 210,0 210,0 210,0 210,0 15,0 15,0 115,0 477,1 7,811,1 8,465,0 1,019,8 2,346,6 64,5,4 439,6 264,1 159,3 359,2 307,7 72,1,1 80,0 681,1 1,190,8 3,232,0 Total 3,750,0 1,971,0 4,920,2 1,968,8 1,980,9 8,375,4 72,530,7 1,639,9
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM CONNECTIVITY PROJECT SUPPORT CONTROL LINK LIGHTS DESKTOP VIRTUALIZATION INFRASTRUCTURE DIRECT FIBER CONNECTION FOR REMOTE SITES DRONES ENTERPRISE DATA WAREHOUSE ENTERPRISE DATA WAREHOUSE ENTERPRISE GIS ENVIRONMENT ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE INTERNET PHONE VOIP IT DISASTER RECOVERY INITIATIVE LSDBE PROGRAM TRACKING SOFTWARE PUBLIC SAFETY COMPLIANCE CIS RADIO CORE UPGRADE RADIO UPGRADE AND ADDITIONAL CONSOLETTES REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES TOMA RADIO UPGRADES TOMA RADIO UPGRADES TOMA RADIO UPGRADE MULTIPLE ACCESS TRANSIT FARE COLLECTION SYSTEM REPLACEMENT TRANSLOC REPLACEMENT WIFI LOCKS  ansit Capital Project and Special Revenues Funds FAST CENTER BUILDOUT GROVE ST FACILITY IMPROVEMENTS SHELTERS AND BENCHES SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  BILOGE PRESERVATION SYSTEM  BRIDGE PRESERVATION SYSTEM  CAPE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN DOWNTOWN STREETSCAPE INTERSECTION IMPROVEMENTS NCAPE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN DOWNTOWN STREETSCAPE INTERSECTION IMPROVEMENTS NCAPE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN DOWNTOWN STREETSCAPE INTERSECTION IMPROVEMENTS NCAPE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN DOWNTOWN STREETSCAPE INTERSECTION IMPROVEMENTS		614,104 6,298,540 - 210,000 505,242 535,496 138,044 115,000 477,162 5,774,152 3,364,827 1,019,841 2,034,653 64,500 439,601 - 264,132 - 294,500 - 80,000 24,377,874 Appropriation To- Date 1,000,000 21,3655 Appropriation To- Date 1,000,000 816,293 4,920,256 1,795,980 680,956 1,625,424 33,680,782 1,639,922	600,000 375,000 165,911 1,740,017 1,740,017 1,426,832 159,320 359,295 13,253 72,198 5,223,827 FY 2025 1,060,000 62,700 96,232 1,218,932 FY 2025 2,750,000 208,500 1,450,000 9,000,000	600,000 375,000 - 100,000 - 297,000 1,603,830 1,454,321 7,176,669 FY 2026 - 64,519 99,022 163,541 FY 2026 - 214,547 - 200,000 500,000 8,650,000	600,000	600,000	600,000	600,000	914,1 9,898,5 750,0 210,0 210,0 505,2 1,201,4 138,0 115,0 477,1 7,811,1 8,465,0 1,019,8 2,346,6 64,5 439,6 1,454,3 1,426,8 264,1 159,3 359,2 307,7 72,1 80,0 44,083,9 1,060,0 300,0 681,1 1,190,8 3,232,0

Airport Capital Project Fund								CIP/TIP I
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ummary								
Sources		4 200 000	2 042 500					4 242
Enterprise Fund Pay-As-You-Go NCDOT Grants	2,922,939	1,300,000 2,395,000	3,012,500 2,005,000	-	-	-	-	4,312 7,322
AA Federal Grant Funding	2,922,939	28,223,156	196,825,000		-	-		225,048
ederal Airport Terminal Grant	-	4,450,000	190,823,000		-	-	-	4,450
Facility Charges	594,333	7,352,703	6,647,489	-	-	-	-	14,594
Prior Year Funding	42,975,592							42,975
Total Sources	46,492,864	43,720,859	208,489,989	-	-	-	-	298,703
Uses								
ACCESS CONTROL UPGRADE - GENERAL AVIATION	640,105	-	-	-	-	-	-	640
AIRLINE TERMINAL IMPROVEMENT PART II	38,419,801	-	-	-	-	-	-	38,419
AIRLINE TERMINAL IMPROVEMENT PART III	3,915,686	-	-	-	-	-	-	3,915
CONSOLIDATED RENTAL CAR FACILITY	594,333	6,652,703	6,647,489	-	-	-	-	13,894
CONSTRUCT INTERNATIONAL ARRIVALS TERMINAL -		24 272 456						24 272
SOUTH GA RAMP ESTABLISH SEWER LINE FROM INTERSECTION OF	-	21,373,156	-	-	-	-	-	21,373
CLAUDE LEE & DOC BENNETT		210,000	1,890,000	_		_	_	2,100
GENERAL AVIATION HANGAR DEVELOPMENT	2,922,939		2,050,000	-	-	-	_	2,922
PAVE PINE HAVEN ROAD - SUPPORT CONRAC	-	700,000	-	-	-	-	-	700
PERIMETER ROAD PAVING AND FENCING		77						
REPLACEMENT	-	4,650,000	-	-	-	-	-	4,650
RECONSTRUCT CONCRETE SOUTH GENERAL								
AVIATION RAMP	-	4,450,000	500,000	-	-	-	-	4,950
RE-PAVE AND PAINT NORTH GENERAL AVIATION								
APRON	-	2,185,000	115,000	-	-	-	-	2,300
RUNWAY 10-28 EXTENSION AND ASSOCIATED								
TAXIWAYS	-	-	68,137,500	-	-	-	-	68,137
RUNWAY 4-22 EXTENSION AND ASSOCIATED								
TAXIWAY & ROADWAYS	-	-	130,350,000	-	-	-	-	130,350
STRENGTHEN PAVEMENT FROM DOC BENNETT TO								
SOUTH GA AREA	-	-	850,000	-	-	-	-	850
TAXIWAY F PAVEMENT AND LIGHTING REHABILITATION		3,500,000						3,500
Total Uses	46,492,864	43,720,859	208,489,989					298,703
Total Sources Over/(Under) Uses	-	-	-	-	-	-		
un ferre en 1 a a							in and Constant	Desired F
IP/TIP Project Summary						A	irport Capital	Project Fl
	Appropriation	EV 2025	EV 2026	EV 2027	EV 2020	EV 2020	EV 2020	<b>T.1.1</b>
CCESS CONTROL UPGRADE - GENERAL AVIATION	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Project Description/Scope:	Project will integrat	e commercial secu	rity system with the	nrivate aviation se	curity system with	Johnson Control	c	
ources	rroject will integrat	e commercial secu	ity system with the	private aviation se	curry system with	i John Son Control	3.	
Enterprise Fund Pay-As-You-Go			-		-	-	-	
NCDOT Grants	-	-		-	-	-	-	
				_	-	-	-	
FAA Federal Grant Funding			-				-	
FAA Federal Grant Funding Federal Airport Terminal Grant	-	-	-	-	-	-		
		-	-	-	-	-	-	
Federal Airport Terminal Grant	- - - 640,105	- - -	- - -	- - -	- - -	-	-	640
Federal Airport Terminal Grant Facility Charges	-		-			-	-	
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants	- 640,105		-			-	-	640 640
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources Total Estimated Project Cost	- 640,105 640,105	-	- - -	- - -	- - -	-	-	640
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources	- 640,105 640,105	- - -	- - -		- - -	-	-	640
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	- 640,105 640,105	- - -	- - -		- - -		-	640 640
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	640,105 640,105 640,105			- - - - -	- - - - -	- - - - - -	irport Capital	640 640
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary	640,105 640,105 640,105	- - -	- - -		- - -		<u>-</u>	640 640
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary	640,105 640,105 640,105 - Appropriation To-Date	- - - - - - FY 2025	- - - - - - FY 2026	- - - - - FY 2027	- - - - - FY 2028	- - - - - A	- - - irport Capital	640 640 <b>Project Fo</b> Total
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary	640,105 640,105 640,105 Appropriation To-Date	- - - - - FY 2025		- - - - - FY 2027	FY 2028	- - - - - A	- - - irport Capital	640 640 <b>Project Fo</b> Total
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRLINE TERMINAL IMPROVEMENT PART II  Project Description/Scope:	640,105 640,105 640,105 - Appropriation To-Date	- - - - - FY 2025		- - - - - FY 2027	FY 2028	- - - - - A	- - - irport Capital	640 640 <b>Project Fo</b> Total
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRLINE TERMINAL IMPROVEMENT PART II  Project Description/Scope:	640,105 640,105 640,105 Appropriation To-Date	- - - - - FY 2025		- - - - - FY 2027	FY 2028	- - - - - A	- - - irport Capital	640 640 <b>Project Fo</b> Total
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRLINE TERMINAL IMPROVEMENT PART II  Project Description/Scope: Durces Enterprise Fund Pay-As-You-Go	640,105 640,105 640,105 Appropriation To-Date	- - - - - FY 2025		FY 2027  includes new elevey stations, and bagi	FY 2028  stors, escalators, so gage claim.	- - - - - A	- - - irport Capital	640 640 <b>Project F</b>
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRLINE TERMINAL IMPROVEMENT PART II  Project Description/Scope: Durces Enterprise Fund Pay-As-You-Go NCDOT Grants	640,105 640,105 640,105 Appropriation To-Date	- - - - - FY 2025		- - - - - FY 2027	FY 2028	- - - - - A	- - - irport Capital	640 640 <b>Project Fo</b> Total
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRLINE TERMINAL IMPROVEMENT PART II  Project Description/Scope: Durces Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding	Appropriation To-Date  Terminal Improvem moving offices, and	FY 2025  ent Project Part II if rehabilitation of Co	FY 2026  FY 2026  Includes installation succurse B, ticketing	FY 2027  From the service of the ser	FY 2028 stors, escalators, so gage claim.	FY 2029	FY 2030 nopy replacement,	640 640 <b>Project Fo</b> Total
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRLINE TERMINAL IMPROVEMENT PART II  Project Description/Scope: DUTCES Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant	640,105 640,105 640,105 Appropriation To-Date	- - - - - FY 2025		FY 2027  includes new elevey stations, and bagi	FY 2028  stors, escalators, so gage claim.	- - - - - A	- - - irport Capital	640 640 <b>Project Fo</b> Total
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRLINE TERMINAL IMPROVEMENT PART II  Project Description/Scope: Ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges	Appropriation To-Date  Terminal Improvem moving offices, and	FY 2025  ent Project Part II if rehabilitation of Co	FY 2026  mcludes installation nncourse B, ticketing	FY 2027  includes new elevely stations, and baging stations.	FY 2028  stors, escalators, significant control of the control of	FY 2029  creening lanes, ca	FY 2030 nopy replacement,	640 640 Project Fo Total utility upgra
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRLINE TERMINAL IMPROVEMENT PART II  Project Description/Scope: Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Prior Year Funding - Federal Grants & Airport Funds	Appropriation To-Date  Terminal Improvem moving offices, and	FY 2025  ent Project Part II if rehabilitation of Co	FY 2026  FY 2026  Includes installation succurse B, ticketing	FY 2027  From the service of the ser	FY 2028 stors, escalators, so gage claim.	FY 2029	FY 2030 nopy replacement,	Project For Total utility upgra
Federal Airport Terminal Grant Facility Charges Prior Year Funding - Grants Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRLINE TERMINAL IMPROVEMENT PART II  Project Description/Scope: Ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges	Appropriation To-Date  Terminal Improvem moving offices, and	FY 2025  Ent Project Part II if rehabilitation of Co	FY 2026  FY 2026  Includes installation oncourse B, ticketing	FY 2027  FY 2027  includes new eleval stations, and bags	FY 2028 sitors, escalators, so	FY 2029  creening lanes, ca	rport Capital FY 2030  nopy replacement,	640 640 Project Fo Total utility upgra

							Airport Capital	Project Fur
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
IRLINE TERMINAL IMPROVEMENT PART III	TO Bate	11 2023	112020	112027	112020	11 2023	112030	Total
Project Description/Scope:	Terminal Improvem signage.	ent Project Part III	includes upfitting ba	ggage makeup sp	ace into ticketing	offices, re-roofin	ng, and improvement	s to exterior
ources Enterprise Fund Pay-As-You-Go	-				-			
NCDOT Grants	-	-	-	-	-	-	-	
FAA Federal Grant Funding	-	-	-	-	-			
Federal Airport Terminal Grant	-	-	-	-	-			
Facility Charges	3,915,686	-	-	-	-			2.015.6
Prior Year Funding - Federal Grants & Airport Funds Total Sources	3,915,686							3,915,6 3,915,6
Total Estimated Project Cost	3,915,686			_				3,915,0
Total Project Sources Over/(Under) Uses	3,913,080							3,313,
CIP/TIP Project Summary							Airport Capital	Project Fu
ary fir Project Summary	Appropriation						All port cupitur	rrojectru
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ONSOLIDATED RENTAL CAR FACILITY								7000
Project Description/Scope:	Project includes rela	ocation of rental ca	r location and includ	les design, bid, site	work, and const	ruction of a Cons	solidated Rent-A-Car	Facility (CRAC
ources								
Enterprise Fund Pay-As-You-Go	-	-	-	-			-	
NCDOT Grants FAA Federal Grant Funding	-	-	-	-				
FAA Federal Grant Funding Federal Airport Terminal Grant	-	-	-	-				
Facility Charges	594,333	6,652,703	6,647,489	-	-			13,894,
Total Sources	594,333	6,652,703	6,647,489	-	-			13,894,
Total Estimated Project Cost	594,333	6,652,703	6,647,489	-	-			13,894,
Total Project Sources Over/(Under) Uses	-	-	-	-	-			
							Almand Courted	Duntant Co
IP/TIP Project Summary							Airport Capital	Project Fu
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ONSTRUCT INTERNATIONAL ARRIVALS TERMINAL -	TO-Date	F1 2025	FT 2020	F1 2027	F1 2028	F1 2029	F1 2030	Total
OUTH GA RAMP								
	Construction of inte	rnational arrivals t	erminal and replace	ment of current as	phalt ramp with	concrete to supp	ort heavy commercia	l and military
Project Description/Scope:	aircraft.							
ources								
Enterprise Fund Pay-As-You-Go	-	650,000	-	-	-			650,
NCDOT Grants	-	-	-	-	-			
FAA Federal Grant Funding	-	20,723,156	-	-	-			20,723,
Federal Airport Terminal Grant Facility Charges	-							
Total Sources		21,373,156						21,373,
Total Estimated Project Cost		21,373,156	_					21,373,
		21,373,130						21,373,
Total Project Sources Over/(Under) Uses								
IP/TIP Project Summary							<b>Airport Capital</b>	Project Fu
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
STABLISH SEWER LINE FROM INTERSECTION OF CLAUD	E							
EE & DOC BENNETT	Project is to suppor	t airport tenants by	y replacing septic tar	nks to improve res	trooms and prepared	are for additional	l international restroc	om usage.
EE & DOC BENNETT  Project Description/Scope:	Project is to suppor	t airport tenants by	y replacing septic tar	nks to improve res	trooms and prepared	are for additional	l international restroc	om usage.
EE & DOC BENNETT  Project Description/Scope:	Project is to suppor	t airport tenants by	y replacing septic tar	nks to improve res	trooms and prepared	are for additional	l international restroc	om usage.
Project Description/Scope:	Project is to suppor	t airport tenants by - 210,000	y replacing septic tar - 1,890,000	iks to improve res - -	trooms and prepared to the common and the common	are for additional	l international restroc	
Project Description/Scope:  ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding	-	-	-	nks to improve res - - -	trooms and prepared in the control of the control o	are for additional		
Project Description/Scope:  ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant	:	-	1,890,000 - -	- - -				
Project Description/Scope:  ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges	:	210,000 - -	1,890,000 - -	-	- - -			2,100,
Project Description/Scope: ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources	- - - - -	210,000	1,890,000 - - - 1,890,000		- - - - -			2,100,
Project Description/Scope:  ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources Total Estimated Project Cost	- - - - - -	210,000 - -	1,890,000 - -	-	- - - - -			2,100,
Project Description/Scope: ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources	- - - - -	210,000	1,890,000 - - - 1,890,000		- - - - -			2,100,
Project Description/Scope:  ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses		210,000	1,890,000 - - - 1,890,000	-	- - - - -			2,100, 2,100, 2,100,
Project Description/Scope:  burces Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	- - - - - -	210,000	1,890,000 - - - 1,890,000	-	- - - - -			2,100, 2,100, 2,100,
Project Description/Scope:  ources  Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  EENERAL AVIATION HANGAR DEVELOPMENT	- - - - - - - - - - - - - - - - - - -	210,000 - - 210,000 210,000	1,890,000 - - 1,890,000 1,890,000	- - - - - - - - - - - -				2,100, 2,100, 2,100, Project Fu
Project Description/Scope: Fources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SENERAL AVIATION HANGAR DEVELOPMENT Project Description/Scope:	- - - - - - - - - - - - - - - - - - -	210,000 - - 210,000 210,000	1,890,000 - - 1,890,000 1,890,000	- - - - - - - - - - - -				2,100, 2,100, 2,100, Project Fu
Project Description/Scope:  ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  EENERAL AVIATION HANGAR DEVELOPMENT Project Description/Scope: ources	- - - - - - - - - - - - - - - - - - -	210,000 - - 210,000 210,000	1,890,000 - - 1,890,000 1,890,000	- - - - - - - - - - - -				2,100, 2,100, 2,100, Project Fu
Project Description/Scope:  ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SENERAL AVIATION HANGAR DEVELOPMENT Project Description/Scope: ources Enterprise Fund Pay-As-You-Go	Appropriation To-Date  Project proposal is t	210,000 210,000 210,000 210,000 - FY 2025	1,890,000 - - 1,890,000 1,890,000 - FY 2026	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - -	FY 2029		2,100, 2,100, 2,100, Project Fu
Project Description/Scope:  ources  Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ENERAL AVIATION HANGAR DEVELOPMENT Project Description/Scope: ources Enterprise Fund Pay-As-You-Go NCDOT Grants	- - - - - - - - - - - - - - - - - - -	210,000 - - 210,000 210,000	1,890,000 - - 1,890,000 1,890,000	- - - - - - - - - - - -		FY 2029		2,100, 2,100, 2,100, Project Fu
Project Description/Scope:  ources  Enterprise Fund Pay-As-You-Go  NCDOT Grants  FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SENERAL AVIATION HANGAR DEVELOPMENT  Project Description/Scope:  ources  Enterprise Fund Pay-As-You-Go  NCDOT Grants FAA Federal Grant Funding	Appropriation To-Date  Project proposal is t	210,000 210,000 210,000 210,000 - FY 2025	1,890,000 - - 1,890,000 1,890,000 - FY 2026	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - -	FY 2029		2,100, 2,100, 2,100, Project Fu
Project Description/Scope:  ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  ENERAL AVIATION HANGAR DEVELOPMENT Project Description/Scope: ources Enterprise Fund Pay-As-You-Go NCDOT Grants	Appropriation To-Date  Project proposal is t	210,000 210,000 210,000 210,000 FY 2025 to develop addition	1,890,000 1,890,000 1,890,000 FY 2026	- - - - - - - - - - - - - - - - - - -		FY 2029		2,100, 2,100, 2,100, Project Fu
Project Description/Scope:  ources  Enterprise Fund Pay-As-You-Go  NCDOT Grants  FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  SENERAL AVIATION HANGAR DEVELOPMENT  Project Description/Scope:  ources  Enterprise Fund Pay-As-You-Go  NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant	Appropriation To-Date  Project proposal is t	210,000 210,000 210,000 210,000 FY 2025 to develop addition	1,890,000 1,890,000 1,890,000 FY 2026	- - - - - - - - - - - - - - - - - - -		FY 2029		2,100, 2,100, 2,100, 7 Total 2,922,
Project Description/Scope:  ources  Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ENERAL AVIATION HANGAR DEVELOPMENT Project Description/Scope: ources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges	Appropriation To-Date  Project proposal is t	210,000 210,000 210,000 	1,890,000			FY 2029		2,100, 2,100, 2,100, 2,100, Project Fu Total
Project Description/Scope: fources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  EIP/TIP Project Summary  SENERAL AVIATION HANGAR DEVELOPMENT Project Description/Scope: fources Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges Prior Year Funding	Appropriation To-Date  Project proposal is t  2,922,939	210,000 - 210,000 210,000 210,000	1,890,000		FY 2028	FY 2029		2,100,0 2,100,0 2,100,0 Project Fu

IP/TIP Project Summary							Airport Capital F	Project Fu
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
VE PINE HAVEN ROAD - SUPPORT CONRAC								
Project Description/Scope:	Project will upgrade	Pine Haven Road t	to and from the Cons	solidated Rental C	ar Facility (CRACF).			
urces								
Enterprise Fund Pay-As-You-Go	-	-	-	-	-			
NCDOT Grants	-	-	-	-	-			
FAA Federal Grant Funding Federal Airport Terminal Grant		-		-	-			
Facility Charges		700,000	-	-	-			700,
Total Sources	-	700,000	-	-	-			700,
Total Estimated Project Cost	-	700,000	-	-	-			700,
Total Project Sources Over/(Under) Uses	-	-	-	-	-			
P/TIP Project Summary							Airport Capital I	Project Fu
.,,,	Appropriation						, por coaprair	. 0,000 . 0
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
RIMETER ROAD PAVING AND FENCING REPLACEMENT								
Project Description/Scope:	Project will replace	entire airport perir	meter security fencir	g and road to limi	it wildlife access an	d improve sec	urity.	
urces								
Enterprise Fund Pay-As-You-Go	-	650,000	-	-	-		-	650
NCDOT Grants FAA Federal Grant Funding	-	4,000,000	-		-			4,000
Federal Airport Terminal Grant	-	4,000,000	-	-	-			4,000
Facility Charges	-		-	-				
Total Sources		4,650,000	-					4,650
Total Estimated Project Cost	-	4,650,000	-	-	-			4,650
Total Project Sources Over/(Under) Uses	-	-	-	-	-			
P/TIP Project Summary							Airport Capital I	Proiect Fu
., roject damma. y	Appropriation						, por couprain	·ojetti
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CONSTRUCT CONCRETE SOUTH GENERAL AVIATION								
MP								
Project Description/Scope:	aircraft.	ernational arrivals t	erminai and repiace	ment of current a	sphait ramp with co	oncrete to sup	port heavy commercial	and military
urces	an orare.							
Enterprise Fund Pay-As-You-Go	-	-	500,000	-	-			500
NCDOT Grants	-	-	-	-	-			
FAA Federal Grant Funding	-	-	-	-	-			
Federal Airport Terminal Grant	-	4,450,000	-	-	-			4,450
Facility Charges Total Sources	-	4,450,000	500,000	-	-			4,950
Total Estimated Project Cost	_	4,450,000	500,000					4,950
Total Project Sources Over/(Under) Uses		-,430,000	300,000	_				7,550
· · · · · ·								
IP/TIP Project Summary							Airport Capital I	Project Fi
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Tatal
		FT 2023	FT 2020	F1 2027	FT 2028	F1 2029	F1 2030	Total
-PAVE AND PAINT NORTH GENERAL AVIATION APRON								
Project Description/Scope:		tate an apron to su	stain based aircraft	and transient ope	rations. The curren	t pavement is	deteriorating which cou	ıld become a
urces	safety concern.							
Enterprise Fund Pay-As-You-Go		_						
NCDOT Grants	-	2,185,000	115,000	-	-			2,300
FAA Federal Grant Funding	-	-	-	-	-			,
Federal Airport Terminal Grant	-	-	-		-			
Facility Charges	-	2.405.000	-	-	-			2.200
Total Sources		2,185,000	115,000	-	-			2,300
Total Estimated Project Cost	-	2,185,000	115,000	-	-			2,300
Total Project Sources Over/(Under) Uses	-		-	-	-			
P/TIP Project Summary							Airport Capital I	Project Fi
	Appropriation							-
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
NWAY 10-28 EXTENSION AND ASSOCIATED TAXIWAYS	5							
	This is a safety and	operational project	t to support commer	cial aircrafts with	forecasted traffic in	ncreases of the	e International Arrivals	Facility. Sco
			and extending taxiw					
Project Description/Scope:	includes crosswind							
	includes crosswind	, .						
urces	includes crosswind	, .						
urces Enterprise Fund Pay-As-You-Go	includes crosswind	-	862,500	-	-			862
urces Enterprise Fund Pay-As-You-Go NCDOT Grants	includes crosswind	- -	-	-	-			
urces Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding	includes crosswind	-	862,500 - 67,275,000	-				
urces Enterprise Fund Pay-As-You-Go NCDOT Grants	-	- -	-	- - - -	-			
urces Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant	- - -		-		-			67,275 68,137
urces Enterprise Fund Pay-As-You-Go NCDOT Grants FAA Federal Grant Funding Federal Airport Terminal Grant Facility Charges	- - - -	- - - -	- 67,275,000 - -	-	-			67,275

CIP/TIP Project Summary							irport Capital	Project Fund
	Appropriation							,
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
RUNWAY 4-22 EXTENSION AND ASSOCIATED TAXIWAY 8	k							
ROADWAYS								
Project Description/Scope:			ct to support comme extension of taxiway					
Sources								
Enterprise Fund Pay-As-You-Go	-	-	1,650,000	-	-	-	-	1,650,000
NCDOT Grants	-	-	-	-	-	-	-	
FAA Federal Grant Funding	-	-	128,700,000	-	-	-	-	128,700,00
Federal Airport Terminal Grant	-	-	-	-	-	-	-	
Facility Charges	-	-	-	-	-	-	-	
Total Sources	-	-	130,350,000	-	-	-	-	130,350,000
Total Estimated Project Cost	-	-	130,350,000	-	-	-	-	130,350,00
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary						-	Airport Capital	Proiect Fund
	Appropriation						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
STRENGTHEN PAVEMENT FROM DOC BENNETT TO								
SOUTH GA AREA								
Project Description/Scope:	Road Improvemen	t to accommodate	Fuel Truck Deliveries	and increased Sou	ith GA Hangar Use	ł.		
Sources								
Enterprise Fund Pay-As-You-Go	-	-	-	-	-	-	-	
NCDOT Grants	-	-	-	-	-	-	-	
FAA Federal Grant Funding	-	-	850,000	-	-	-	-	850,000
Federal Airport Terminal Grant		-		-	-	-	-	
Facility Charges	-	-	-	-	-	-	-	
Total Sources	-	-	850,000	-	-		-	850,000
Total Estimated Project Cost	-	-	850,000	-	-	-	-	850,000
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary						A	Airport Capital	Project Fund
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
TAXIWAY F PAVEMENT AND LIGHTING REHABILITATION								
Project Description/Scope:	This project will pr	ovide for rehabilita	ation of existing Taxiw	vay "F" and suppor	ting lighting to inc	lude stub Taxiwa	y "G."	
Sources								
Enterprise Fund Pay-As-You-Go	-	-	-	-	-	-	-	
NCDOT Grants	-	-	-	-	-	-	-	
FAA Federal Grant Funding	-	3,500,000	-	-	-	-	-	3,500,000
Federal Airport Terminal Grant	-	-	-	-	-	-	-	
Facility Charges	-	-	-	-	-	-	-	
						_	_	3,500,00
Total Sources	-	3,500,000	-	-	-			3,300,000
Total Sources  Total Estimated Project Cost	-	3,500,000	-	-		-	-	3,500,000

	ect Fund							CIP/TIP Pla
Economic & Physical Development Capital Proje	Appropriation	51/2025	EV 2026	5V 2027	54.2020	EV 2020	F1/ 2020	
Summary	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Sources								
General Fund Pay-As-You-Go	13,642,012	-	-	-	-	-	-	13,642,01
General Obligation Bonds Limited Obligation Bond Debt Financing	7,500,000	1,200,000	26,015	-	-	-	-	26,01 8,700,00
Local Grant	-	-	-	-	-	-	-	0,700,00
Prior Year Funding	13,293,218	-	-	-	-	-	-	13,293,21
Total Sources	34,435,230	1,200,000	26,015	-	-		-	35,661,24
Uses AFFORDABLE HOUSING FUND	200,000		_			_		200,00
CHOICE IMPLEMENTATION GRANT	1,211,500	-	-	-	-	-	-	1,211,50
HAY ST PARKING DECK AND MIXED USE DEVELOPMENT	18,081,095	1,200,000	-	-	-	-	-	19,281,09
HOPE VI CITY CONTRIBUTIONS  MURCHISON ROAD REDEVELOPMENT	6,601,000	-	-	-	-	-	-	6,601,00 2,835,00
REPLACEMENT PARKING FOR CITY EMPLOYEES	2,835,000 1,898,788	-	-	-	-	-	-	1,898,78
SUPPORT INFRASTRUCTURE FOR DOWNTOWN STADIUM A	2,712,123	-	-	-	-	-	-	2,712,12
TEXFLI REMEDIATION STUDY	895,724	-	26,015	-	=	-	-	921,73
Total Uses	34,435,230	1,200,000	26,015	-	-	-	-	35,661,24
Total Sources Over/(Under) Uses	-	-	-	-	-	-	=	
CIP/TIP Project Summary				Eco	onomic & Phy	sical Develop	ment Capital P	roject Fun
	Appropriation	54.2025	FW 2026	51/2027	F1/ 2020	51/ 2020	EV 2020	T
AFFORDABLE HOUSING FUND	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
	The Affordable Hou	using Fund was est	ablished with the	Fiscal Year 2016 b	udget to effectiv	ely produce decen	t, safe, and affordat	le housing fo
_	low and moderate	income household	s within the B-Str	eet (Central Camp	bellton) area.			
Sources General Fund Pay-As-You-Go	200,000	_	-	-	_	_	-	200,00
General Obligation Bonds	-	-	-	-	-	-	-	200,00
Limited Obligation Bond Debt Financing	-	-	-	-	-	-	-	
Local Grant Prior Year Funding	-	-	-	-	-	-	-	
Total Sources	200,000	-	-	-	-	-	-	200,00
Total Estimated Project Cost	200,000	-	-	-	-	-	-	200,00
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary				Eco	onomic & Phy	sical Develop	ment Capital P	roject Fun
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CHOICE IMPLEMENTATION GRANT	10 Date	112023	11 2020	11 2027	11 2020	11 2023	11 2030	TOTAL
	City of Fayetteville,	in partnership witl	n Fayetteville Met	ropolitan Housing	Authority (FMHA	), was awarded a F	HUD Choice Neighbo	rhoods
Project Description/Scope:	Planning Grant for	the Murchison neig	hborhood to crea	ate a Transformati	on Plan with a str	ong commitment t	o diversity and inclu	sion.
Sources								
General Fund Pay-As-You-Go								
	1,211,500	-	-		-	-	-	1,211,50
General Obligation Bonds	1,211,500	-	-		-	-	-	1,211,50
Limited Obligation Bond Debt Financing	-	-	-	-	-	-	-	1,211,50
	1,211,500 - - - -	- - - -	- - - -	- - - -	-	-	-	1,211,50
Limited Obligation Bond Debt Financing Local Grant	-	- - - - -	- - - -	- - - - -	- - - - -	- - - -	- - - - -	
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost	- - - -	-	-	-	- - - - -	-		1,211,50
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources	- - - - 1,211,500	-	-	-	- - - - - -	-	- - - - - - -	1,211,50
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	- - - - 1,211,500	-	-	- - - -	- - -	- - -	ment Capital P	1,211,50 1,211,50
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	1,211,500 1,211,500 Appropriation	- - - -	-	- - - - Ecc	onomic & Phy	sical Develop	ment Capital P	1,211,50 1,211,50 roject Fun
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary	1,211,500 1,211,500	-	-	- - - -	- - -	- - -	- - -	1,211,50 1,211,50
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary	1,211,500 1,211,500 	- - - - - FY 2025	- - - - - FY 2026	- - - - - - - - - - - 	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	1,211,50 1,211,50 roject Fun Total
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary	1,211,500 1,211,500 1,211,500 Appropriation To-Date  This project is an ac	- - - - - FY 2025	- - - - - FY 2026	- - - - - - - - - - - 	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	ment Capital P	1,211,50 1,211,50 roject Fun Total
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT  Project Description/Scope:	1,211,500 1,211,500 	- - - - - FY 2025	- - - - - FY 2026	- - - - - - - - - - - 	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	1,211,50 1,211,50 roject Fun Total
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT	1,211,500 1,211,500 1,211,500 Appropriation To-Date  This project is an ac	- - - - - FY 2025	- - - - - FY 2026	- - - - - - - - - - - 	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	1,211,50 1,211,50 roject Fun Total
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT  Project Description/Scope:  Sources General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing	1,211,500 1,211,500 1,211,500 Appropriation To-Date This project is an addevelopment.	- - - - - FY 2025	- - - - - FY 2026	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	1,211,5( 1,211,5( roject Fun Total
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT Project Description/Scope:  Sources General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income	1,211,500 1,211,500 1,211,500 - Appropriation To-Date  This project is an acdevelopment 7,500,000 10,581,095	FY 2025  Equisition of a structure of the structure of th	FY 2026  ture including at I	FY 2027  Least 400 parking s		FY 2029  d by a private parts	FY 2030  y as part of a mixed-	1,211,5( 1,211,5( roject Fun Total use 8,700,0( 10,581,05
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT Project Description/Scope: Sources General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income Total Sources	1,211,500 1,211,500 1,211,500 - Appropriation To-Date  This project is an addevelopment 7,500,000 10,581,095 18,081,095	FY 2025  Equisition of a structure of the structure of th	FY 2026		onomic & Phy FY 2028 spaces constructe	rsical Develop.  FY 2029  d by a private part	rent Capital P FY 2030  y as part of a mixed-	1,211,50 1,211,50 roject Fun Total use 8,700,00 10,581,05 19,281,05
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT  Project Description/Scope: Sources General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income Total Sources Total Estimated Project Cost	1,211,500 1,211,500 1,211,500 - Appropriation To-Date  This project is an acdevelopment 7,500,000 10,581,095	FY 2025  Equisition of a structure of the structure of th	FY 2026  ture including at I	FY 2027  Least 400 parking s		FY 2029  d by a private parts	FY 2030  y as part of a mixed-	1,211,50 1,211,50 roject Fun Total use 8,700,00 10,581,05 19,281,05
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT  Project Description/Scope: General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	1,211,500 1,211,500 1,211,500 - Appropriation To-Date  This project is an addevelopment 7,500,000 10,581,095 18,081,095	FY 2025  Equisition of a structure of the structure of th	FY 2026  ture including at I		FY 2028 spaces constructe		rent Capital P FY 2030  y as part of a mixed	1,211,5(2) 1,211,5(2)
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT  Project Description/Scope: General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	1,211,500 1,211,500 1,211,500  Appropriation To-Date  This project is an addevelopment.  - 7,500,000 10,581,095 18,081,095	FY 2025  Equisition of a structure of the structure of th	FY 2026  ture including at I		FY 2028 spaces constructe		FY 2030  y as part of a mixed-	1,211,5(2) 1,211,5(2)
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT  Project Description/Scope: Sources General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary	1,211,500 1,211,500 1,211,500 1,211,500  Appropriation To-Date  This project is an addevelopment.  - 7,500,000 10,581,095 18,081,095 - 4,000 Appropriation	FY 2025  Equisition of a structure of the structure of th	FY 2026  Sture including at I	FY 2027  Least 400 parking s	FY 2028 spaces constructe	rsical Develop  FY 2029  d by a private part	ment Capital P FY 2030  y as part of a mixed	1,211,50 1,211,50 roject Fun Total use 8,700,00 10,581,05 19,281,05 19,281,05 roject Fun Total
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT  Project Description/Scope: Sources General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income Total Sources Total Estimated Project Cost	1,211,500 1,211,500 1,211,500  Appropriation To-Date  This project is an addevelopment.  - 7,500,000 10,581,095 18,081,095 18,081,095 Appropriation  The Fayetteville Me	FY 2025  Equisition of a struct  1,200,000  1,200,000  1,200,000	FY 2026  ture including at I	FY 2027  Least 400 parking s	FY 2028  Spaces constructe	sical Develop  FY 2029  d by a private part	rent Capital P FY 2030  y as part of a mixed	1,211,50 1,211,50 roject Fun Total use 8,700,00 10,581,05 19,281,05 19,281,05 roject Fun Total
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT Project Description/Scope: General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income Total Sources Total Estimated Project Cost Total Project Summary  HOPE VI CITY CONTRIBUTIONS Project Description/Scope:	1,211,500 1,211,500 1,211,500 1,211,500  Appropriation To-Date  This project is an addevelopment.  - 7,500,000 10,581,095 18,081,095 - 4,000 Appropriation	FY 2025  Equisition of a struct  1,200,000  1,200,000  1,200,000  etropolitan Housing	FY 2026  ture including at I	FY 2027  Least 400 parking s	FY 2028  Spaces constructe	sical Develop  FY 2029  d by a private part	ment Capital P FY 2030  y as part of a mixed	1,211,50 1,211,50 roject Fun Total use 8,700,00 10,581,05 19,281,05 19,281,05 roject Fun Total
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT  Project Description/Scope: Sources General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income Total Sources Total Estimated Project Cost Total Project Summary  HOPE VI CITY CONTRIBUTIONS  Project Description/Scope:	1,211,500 1,211,500 1,211,500 1,211,500  Appropriation To-Date  This project is an addevelopment.  - 7,500,000 10,581,095 18,081,095 18,081,095  Appropriation  The Fayetteville Me Development to de	FY 2025  Equisition of a struct  1,200,000  1,200,000  1,200,000  etropolitan Housing	FY 2026  ture including at I	FY 2027  Least 400 parking s	FY 2028  Spaces constructe	sical Develop  FY 2029  d by a private part	ment Capital P FY 2030  y as part of a mixed	1,211,50 1,211,50 1,211,50 roject Fun Total use 8,700,00 10,581,05 19,281,05 19,281,05 Total g and Urban
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT Project Description/Scope: General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income Total Sources Total Estimated Project Cost Total Project Summary  HOPE VI CITY CONTRIBUTIONS Project Description/Scope: Sources General Fund Pay-As-You-Go Local Grant	1,211,500 1,211,500 1,211,500 1,211,500  Appropriation To-Date  This project is an addevelopment.  - 7,500,000 10,581,095 18,081,095 18,081,095  Appropriation  The Fayetteville McDevelopment to de	FY 2025  Equisition of a struct  1,200,000  1,200,000  -  1,200,000  etropolitan Housing molish and build re	FY 2026  Ture including at I	FY 2027  Least 400 parking :	FY 2028  Spaces constructe	FY 2029  d by a private part	rent Capital P FY 2030  y as part of a mixed	1,211,50 1,211,50 1,211,50 roject Fun Total use 8,700,00 10,581,05 19,281,05 19,281,05 Total g and Urban
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT  Project Description/Scope: Sources General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income Total Sources Total Estimated Project Cost Total Project Summary  HOPE VI CITY CONTRIBUTIONS  Project Description/Scope: Sources General Fund Pay-As-You-Go Local Grant Prior Year Funding	1,211,500 1,211,500 1,211,500 1,211,500  Appropriation To-Date  This project is an addevelopment.  - 7,500,000 10,581,095 18,081,095 18,081,095  Appropriation  The Fayetteville Me Development to de 6,601,000	FY 2025  Equisition of a struct  1,200,000  1,200,000  1,200,000	FY 2026  ture including at I	FY 2027  Least 400 parking s  Least 400 parking s  Least 400 parking s  Least 400 parking s	FY 2028  spaces constructe	rsical Develop  FY 2029  d by a private part	ment Capital P FY 2030  y as part of a mixed	1,211,50 1,211,50 roject Fun Total use 8,700,00 10,581,05 19,281,05 19,281,05 roject Fun Total g and Urban 6,601,00
Limited Obligation Bond Debt Financing Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  HAY ST PARKING DECK AND MIXED USE DEVELOPMENT Project Description/Scope: General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Prior Year Funding - Project Investment Income Total Sources Total Estimated Project Cost Total Project Summary  HOPE VI CITY CONTRIBUTIONS Project Description/Scope: Sources General Fund Pay-As-You-Go Local Grant	1,211,500 1,211,500 1,211,500 1,211,500  Appropriation To-Date  This project is an addevelopment.  - 7,500,000 10,581,095 18,081,095 18,081,095  Appropriation  The Fayetteville McDevelopment to de	FY 2025  Equisition of a struct  1,200,000  1,200,000  -  1,200,000  etropolitan Housing molish and build re	FY 2026  Ture including at I	FY 2027  Least 400 parking :	FY 2028  Spaces constructe	FY 2029  d by a private part	rent Capital P FY 2030  y as part of a mixed	8,700,000 10,581,09 19,281,09 19,281,09 Total

CIP/TIP Project Summary				Eco	nomic & Phy	sical Develop	ment Capital P	roject Fun
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
MURCHISON ROAD REDEVELOPMENT								10tai
Project Description/Scope:							Road Redevelopmen	t Plan, which
C	follows recommen	idations of the Land	Use and Economi	c Development Pl	an for the Murchis	on Road Corridor.		
Sources Conoral Fund Boy As You Co	2,835,000							2,835,00
General Fund Pay-As-You-Go Local Grant	2,033,000	-	-	-	-	-	-	2,033,00
Prior Year Funding	-	-	-	-	-	-	-	
Total Sources	2,835,000	-		-				2,835,00
Total Estimated Project Cost	2,835,000	-						2,835,00
Total Project Sources Over/(Under) Uses	2,833,000		<del></del>					2,833,00
				-				and the second
CIP/TIP Project Summary				ECO	nomic & Pnys	icai Developi	ment Capital Pı	oject Fun
	Appropriation							
DEDLA CENAENT DA DVINC FOR CITY FAADI OVEES	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
REPLACEMENT PARKING FOR CITY EMPLOYEES	This project is to ac		h-4h 5111	Seedow and Mr. S			alassa aaaldaa U.	
Project Description/Scope:	inis project is to ac	quire property on t	oth corners of w	inslow and W. Rus	sell Streets and co	instruct a new em	ployee parking lot.	
Sources General Fund Pay-As-You-Go	1,898,788							1,898,78
Local Grant	1,050,700	_	_	_	_	_	_	1,050,70
Prior Year Funding	-	-	-	-	-	-	-	
Total Sources	1,898,788	-	-	-	-	-	-	1,898,78
Total Estimated Project Cost	1,898,788	_	-	_	_			1,898,78
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary				Fcd	nomic & Phys	sical Develon	ment Capital Pi	roject Fund
cir/ fir rioject sulfillary	Ai-ti			LCO	nonne & Fnys	icui Developi	nent capital Fi	oject runt
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
SUPPORT INFRASTRUCTURE FOR DOWNTOWN STADIUM	10-Date	11 2023	11 2020	11 2027	11 2028	11 2023	11 2030	Total
AREA								
	Project to construc	t street, curb, sidew	valk, plaza, stormy	vater, and utility in	nfrastructure to su	pport the Downto	own Stadium Redeve	lopment Site
Project Description/Scope:								
					-			
Sources								
C 15 15 4 W C								
General Fund Pay-As-You-Go	-	-	-	-		-		
General Fund Pay-As-You-Go Local Grant	-	-	-	- -	- -	-	-	
Local Grant Prior Year Funding - General Fund & Debt	- - 2,712,123	-	- - -	-	-	- - -	- -	
Local Grant	- - 2,712,123 2,712,123	- - -	- - -	- - -	- - -	- - - -	- - -	
Local Grant Prior Year Funding - General Fund & Debt		-	-	-	-		-	2,712,12
Local Grant Prior Year Funding - General Fund & Debt Total Sources	2,712,123	-		-	-	-	-	2,712,12; 2,712,12; 2,712,12;
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	2,712,123 2,712,123	-	-	- - -	- - -	- - -	- - -	2,712,12 2,712,12
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost	2,712,123 2,712,123	-	-	- - -	- - -	- - -	-	2,712,12 2,712,12
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	2,712,123 2,712,123 	- - - -	-	Eco	onomic & Phys	sical Developi	ment Capital Pr	2,712,12 2,712,12 roject Fund
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses CIP/TIP Project Summary	2,712,123 2,712,123	-	-	- - -	- - -	- - -	- - -	2,712,12 2,712,12
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses CIP/TIP Project Summary TEXFI REMEDIATION STUDY	2,712,123 2,712,123 - Appropriation To-Date	- - - - - FY 2025	- - FY 2026	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	2,712,12 2,712,12 roject Fund
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses CIP/TIP Project Summary	2,712,123 2,712,123 - Appropriation To-Date  Project includes en	- - - - FY 2025	FY 2026  pring and reporting	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - sical Develops FY 2029	exfi site. The Texfi si	2,712,12 2,712,12 roject Fund Total te includes 3
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses CIP/TIP Project Summary  TEXFI REMEDIATION STUDY  Project Description/Scope:	2,712,123 2,712,123 - Appropriation To-Date  Project includes en	- - - - FY 2025	FY 2026  pring and reporting	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - sical Develops FY 2029	- - - - - - - - - - - - - - - - - - -	2,712,12 2,712,12 roject Fundation Total
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses CIP/TIP Project Summary  TEXFI REMEDIATION STUDY  Project Description/Scope:	2,712,123 2,712,123 - Appropriation To-Date  Project includes en	- - - - FY 2025	FY 2026  pring and reporting	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - sical Develops FY 2029	exfi site. The Texfi si	2,712,12 2,712,12 roject Fun Total te includes 3
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  TEXFI REMEDIATION STUDY  Project Description/Scope: Sources	2,712,123 2,712,123 - Appropriation To-Date Project includes en separate parcels of	- - - - FY 2025	FY 2026  pring and reporting	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - sical Develops FY 2029	exfi site. The Texfi si	2,712,12 2,712,12 2,712,12 Total Total te includes 3
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  TEXFI REMEDIATION STUDY  Project Description/Scope: Sources General Fund Pay-As-You-Go General Obligation Bonds Prior Year Funding	2,712,123 2,712,123 2,712,123  Appropriation To-Date  Project includes en separate parcels of 895,724	FY 2025  vironmental monito f land containing ap	FY 2026  Pring and reporting and reporting and reporting and reporting are 26,015	FY 2027 g required to mitig	FY 2028  tate environmental Road, which were	FY 2029  I concerns of the T the previous locat	FY 2030  exfi site. The Texfi si ion of a textile plant	2,712,12 2,712,12 roject Fund Total te includes 3
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  TEXFI REMEDIATION STUDY  Project Description/Scope:  Sources General Fund Pay-As-You-Go General Obligation Bonds	2,712,123 2,712,123 2,712,123 Appropriation To-Date Project includes enseparate parcels of	FY 2025  vironmental monito f land containing ap	FY 2026  pring and reporting oproximately 100 a	FY 2027 g required to mitig	FY 2028 tate environmental Road, which were	FY 2029  I concerns of the T the previous locat	FY 2030  exfi site. The Texfi si ion of a textile plant	2,712,12: 2,712,12: roject Fund Total te includes 3
Local Grant Prior Year Funding - General Fund & Debt Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  TEXFI REMEDIATION STUDY  Project Description/Scope: Sources General Fund Pay-As-You-Go General Obligation Bonds Prior Year Funding	2,712,123 2,712,123 2,712,123  Appropriation To-Date  Project includes en separate parcels of 895,724	FY 2025  vironmental monito f land containing app	FY 2026  Pring and reporting and reporting and reporting and reporting are 26,015	FY 2027 g required to mitig	FY 2028 state environmental Road, which were	sical Developi FY 2029 Concerns of the T the previous locat	FY 2030  exfi site. The Texfi si ion of a textile plant	2,712,12 2,712,12 roject Fund Total te includes 3

Total Project Sources Over/(Under) Uses

Summary   Summ	Environmental Protection Capital Project	Fund							CIP/TIP Plai
Summary	Description		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Semeral Fund Pay-A-You-Go	Gummary								Total
Stormwater Enterprise Fund Pay-A-You-Go   18,6425   43,003   1,000,000   82,788   500,000   87,660   1,400,000	Sources								
ARPA/FEMA Federal Grant Funding   3,635,632			-	-	-	-	-	-	151,8
Total Sources			43,003	1,000,000	82,788	500,000	87,660	-	1,899,0
Total Sources			-	-	-	-	-	-	3,635,6
Uses	-						-		1,230,6
COLLIGE LAKES DAM   387,560   337,500   78,187   1,000,000   1,695,484   7,600   7,0	Total Sources	3,973,132	78,187	1,000,000	82,788	1,695,484	87,660		6,917,
DAM SAFETY AND PRESERVATION   337,500 78,187   82,788   87,660   3, 3, 750   70,187   70,18	Uses								
MCRAYDEN DR. RESTORATION   3,635,632   3,7   1701   1,000,000   82,788   1,695,884   87,660   - 6,7   1,000,000   82,788   1,695,884   87,660   - 6,7   1,000,000   82,788   1,695,884   87,660   - 6,7   1,000,000   82,788   1,695,884   87,660   - 6,7   1,000,000   82,788   1,695,884   87,660   - 6,7   1,000,000   82,788   1,695,884   87,660   - 1,000,000   82,788   1,695,884   87,660   - 1,000,000   82,788   1,695,884   87,660   - 1,000,000   82,788   1,000,000   1,0	COLLEGE LAKES DAM	-	-	1,000,000	-	1,695,484	-	-	2,695,4
Total Juses   3,973,132   78,187   1,000,000   82,788   1,695,484   87,660   6.10     Total Sources Over/(Under) Uses	DAM SAFETY AND PRESERVATION	337,500	78,187	-	82,788	-	87,660	-	586,
Total Sources Over/(Under) Uses			-		-		-	-	3,635,
IP/TIP Project Summary	Total Uses	3,973,132	78,187	1,000,000	82,788	1,695,484	87,660	-	6,917,2
Description	Total Sources Over/(Under) Uses	-	-	-	-	-	-	-	
Description	ID/TID Project Summany					Environ	mental Protec	tion Canital P	roject Fu
Description   To-Date   Pt 2025   Pt 2026   Pt 2027   Pt 2028   Pt 2029   Pt 2030   Te	ir/ fir Froject Summary	A				LIIVII OIII	memui Frotet	tion cupitui Fi	Oject i u
Project Description/Scope:	Description		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
General Fund Pay-As-You-Go  Free Fund Pay-As-You-Go  General Fund Pay-As-You-Go  General Funding  General Cottal Estimated Project Cost Total Stormwart  Appropriation To-Date  Project Description/Scope:  General Collagiation Bonds  Appropriation To-Date  Project Description/Scope:  General Collagiation Bonds  Appropriation To-Date  Project Description Project Cost Total Project Summary  General Collagiation Bonds  General Collagiation Bonds  Free Stormwarter Enterprise Fund Pay-As-You-Go Total Project Summary  Project Description Storm Stormwarter Enterprise Fund Pay-As-You-Go Total Project Summary  Project Description Storm Stormwarter Enterprise Fund Pay-As-You-Go Total Project Summary  Project Description Stormwarter Enterprise Fund Pay-As-You-Go Total Broject Summary  Repair of damage to McFadyen Drive and Devonwood Dam From Hurricane Storm Stormwarter Enterprise Fund Pay-As-You-Go Total Broject Sources Over/(Under) Uses  Repair of damage to McFadyen Drive and Devonwood Dam From Hurricane Stormwarter Enterprise Fund Pay-As-You-Go Total Broject Sources Over/(Under) Uses  Repair of damage to McFadyen Drive and Devonwood Dam From Hurricane Stormwarter Enterprise Fund Pay-As-You-Go Stormwarter Enterprise Fund Pay-As-You-Go  Appropriation To-Date  Repair of damage to McFadyen Drive and Devonwood Dam From Hurricane Storm Storm Hurricane Storm Stormwarter Enterprise Fund Pay-As-You-Go Stormwarte									
Stormwater Enterprise Fund Pay-As-You-Go		This project will eit	her breach College	Lakes Dam or retr	ofit the dam for a	dditional stormwa	ater capacity as a d	ry lake dam.	
Stormwarter Enterprise Fund Pay-As-You-Go									
ARPA/FEMA Federal Grant Funding		-	-	-	-	-	-	-	
Common   C		-	-	1,000,000	-	500,000	-	-	1,500,
Total Sources		-	-	-	-	-	-	-	
Total Estimated Project Cost		-	-	-	-		-		1,195,4
Total Project Sources Over/(Under) Uses  Description  Description  Description  Project Description  Project Description  Project Description/Scope:  Project Description/Scope:  Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  Project Description/Scope:  Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  Project Description/Scope:  Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  Project Description/Scope:  Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  Project Plan Pay-As-You-Go  185,625 43,003 - 82,788 - 87,660	Total Sources	-	-	1,000,000			-		2,695,4
Description Description To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2030 To To-Date Project Description/Scope: Project Description/Scope: Office of City maintained dams and updated Emergency Action Plan required by the State.  Project Description/Scope: Project Description/Scope: Office of City maintained dams and updated Emergency Action Plan required by the State.  Project Description/Scope: Office offi	Total Estimated Project Cost	-	-	1,000,000	-	1,695,484	-	-	2,695,4
Description  Appropriation To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2028 FY 2029 FY 2030 TO  AMM SAFETY AND PRESERVATION Project Description/Scope: Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  By 151,875 By 161,875 By 172,878	Total Project Sources Over/(Under) Uses	-	-	-	-	-	-		
To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To To To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To To To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   FY	CIP/TIP Project Summary					Environi	mental Protec	tion Capital Pi	roject Fu
Project Description/Scope: Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  Project Description/Scope: Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  Project Description Plan Pay-As-You-Go 151,875	Description		EV 2025	EV 2026	EV 2027	EV 2020	EV 2020	EV 2020	T 1
Project Description/Scope: Project provides funding for maintenance of 6 City maintained dams and updated Emergency Action Plan required by the State.  Beneral Fund Pay-As-You-Go 151,875	AM SAFETY AND PRESERVATION	TO-Date	F1 2025	FT 2020	FT 2027	FT 2026	F1 2029	FT 2030	Total
Stormwater Enterprise Fund Pay-As-You-Go	Project Description/Scope:	Project provides fu	nding for mainten	ance of 6 City mair	ntained dams and	updated Emergen	cy Action Plan requ	ired by the State.	
Stormwater Enterprise Fund Pay-As-You-Go									
ARPA/FEMA Federal Grant Funding	•			-		-		-	151,
Semeral Obligation Bonds		185,625	43,003	-	82,788	-	87,660	-	399,0
Total Sources   337,500   78,187   - 82,788   - 87,660   - 1     Total Estimated Project Cost   337,500   78,187   - 82,788   - 87,660   - 1     Total Project Sources Over/(Under) Uses   - 2   - 2   - 2   - 2   - 2   - 2     Total Project Sources Over/(Under) Uses   - 2   - 2   - 2   - 2   - 2     Total Project Sources Over/(Under) Uses   - 2   - 2   - 2   - 2     Description   Appropriation   To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To description / Scope: Repair of damage to McFadyen Drive and Devonwood Dam from Hurricane Matthew.    Project Description/Scope: Repair of damage to McFadyen Drive and Devonwood Dam from Hurricane Matthew.   Sources   General Fund Pay-As-You-Go   - 2   - 2   - 2   - 2   - 2     Stormwater Enterprise Fund Pay-As-You-Go   - 2   - 2   - 2   - 2   - 2     Stormwater Enterprise Fund Pay-As-You-Go   - 3   - 3   - 3     General Obligation Bonds   - 2   - 3   - 3   - 3   - 3     General Obligation Bonds   - 3   - 3   - 3   - 3   - 3     Stormwater Enterprise Fund Pay-As-You-Go   - 3     Stormwater Enterprise Fund Pay-As-You-Go   - 3     Stormwater Enterprise Fund Pay-As-You-Go   - 3     Stormwater Enterprise Fund Pay-A		-	-	-	-	-	-	-	
Total Estimated Project Cost   337,500   78,187   - 82,788   - 87,660   -       Total Project Sources Over/(Under) Uses   -   -   -   -   -       Total Project Summary   Environmental Protection Capital Project Summary   Environmental Protection Capital Project Summary   Environmental Protection Capital Project Summary   Secription   Appropriation   To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To Summary   To-Date   Project Description/Scope:   Repair of damage to McFadyen Drive and Devonwood Dam from Hurricane Matthew.   Project Description/Scope:   Repair of damage to McFadyen Drive and Devonwood Dam from Hurricane Matthew.   Stormwater Enterprise Fund Pay-As-You-Go   -   -   -   -   -   -   -   -   -		-		-	-	-	-		35,:
Total Project Sources Over/(Under) Uses  1				-		-			586,
Environmental Protection Capital Project  Description  Appropriation To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2029 FY 2029 FY 2029 FY 2030 TO  ACFAYDEN DR. RESTORATION  Repair of damage to McFadyen Drive and Devonwood Dam from Hurricane Matthew.  Ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding 3,635,632 3,  General Obligation Bonds 3,  General Obligation Bonds	•	337,500	78,187	-	82,788	-	87,660		586,
Description Description To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2030 To To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2030 To To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2030 To To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2028 FY 2029 FY 2030 To-Date FY 2025 FY 2026 FY 2028 FY 2029 FY 2029 FY 2029 FY 2028 FY 2029 FY 20	Total Project Sources Over/(Under) Uses	-	-	-	-	-	-		
To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030   To-Date   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2030	IP/TIP Project Summary					Environi	mental Protec	tion Capital Pi	roject Fu
Project Description/Scope: Repair of damage to McFadyen Drive and Devonwood Dam from Hurricane Matthew.  Beneral Fund Pay-As-You-Go  Commander Enterprise Fund P	Description		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Fources         Cources         Cources <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>									
General Fund Pay-As-You-Go         - </td <td></td> <td>Repair of damage t</td> <td>o McFadyen Drive</td> <td>and Devonwood D</td> <td>am from Hurrican</td> <td>e Matthew.</td> <td></td> <td></td> <td></td>		Repair of damage t	o McFadyen Drive	and Devonwood D	am from Hurrican	e Matthew.			
Stormwater Enterprise Fund Pay-As-You-Go         -									
ARPA/FEMA Federal Grant Funding         3,635,632         -         -         -         -         -         3,635,632         -         -         -         -         -         3,635,632         -	•	-	-	-	-	-	-	-	
General Obligation Bonds		2 625 622	-	-	-	-	-	-	2.665
		3,635,632	-	-	-	-	-	-	3,635,
10tal Sources 3,635,632 3,	General Obligation Bonds						-	-	3,635,
Total Estimated Project Cost 3,635,632 3,	Tatal Carrage								

General Government Capital Project F	und							CIP/TIP Pla
	Appropriation	51,0005	5110005	5110005	F14 0000	511.0000	514.0000	
ummary	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Sources								
	1 (20 722							1 (20 7)
General Fund Pay-As-You-Go	1,628,732	250,000	-	-	-	-	-	1,628,73 250,00
imited Obligation Bond Debt Financing	-	250,000	-	-	4 44 004	252.620		
Powell Bill State Funding	-	-	-	-	141,981	253,628	-	395,60
ARPA Federal Grant Funding	390,000	-	-	-	-	-	-	390,00
Cumberland County Schools Funding	10,000	-	-	-		-	-	10,00
Total Sources	2,028,732	250,000	-	-	141,981	253,628	-	2,674,34
Uses								
CITY HALL FIRST FLOOR RENOVATIONS	1,299,803	-	-	-	-	-	-	1,299,80
LEET OPERATIONS CENTER PLANNING &								
EVELOPMENT		250,000	-	-	-	-		250,00
PARKING LOT RESURFACING	728,929	-			141,981	253,628		1,124,53
Total Uses	2,028,732	250,000	-	-	141,981	253,628	-	2,674,34
Total Sources Over/(Under) Uses					,	,		, , , ,
						- 		wais at Euro
IP/TIP Project Summary					G	enerai Govern	ment Capital P	roject Fun
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ITY HALL FIRST FLOOR RENOVATIONS								
Project Description/Scope:	This project will be associated electrical		the First Floor of Ci	ty Hall adding and	d removing walls, c	abinetry, furnishin	gs, public stations, c	ubicles, and
ources								
General Fund Pay-As-You-Go	1,299,803	-	-	-	-	-	-	1,299,80
Limited Obligation Bond Debt Financing	-	-	-	-	-	-	-	
Total Sources	1,299,803	-	-	-	-	-	-	1,299,80
Total Estimated Project Cost	1,299,803	-	-	_	-	-	-	1.299.80
Total Project Sources Over/(Under) Uses	-	-		_	-	-	-	
•						10		
IP/TIP Project Summary					G	eneral Govern	ment Capital P	roject Fun
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
LEET OPERATIONS CENTER PLANNING & DEVELOPMENT								
Project Description/Scope:								
ources								
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
Limited Obligation Bond Debt Financing	-	250,000	-	-	-	-	-	250,00
Total Sources	-	250,000	-	-	-	-	-	250,00
	_	250,000	_	_	-	-	-	250,00
Total Estimated Project Cost							-	
Total Estimated Project Cost Total Project Sources Over/(Linder) Uses					_			
Total Estimated Project Cost Total Project Sources Over/(Under) Uses	-	-	-	-	-			
Total Project Sources Over/(Under) Uses	-	-	-	-	-	eneral Govern	ment Canital P	roject Eun
	Aggregatishing	-	-	-	- Go	eneral Govern	ment Capital P	roject Fun
Total Project Sources Over/(Under) Uses	Appropriation	- EV 2025	-	- -			<u>'</u>	
Total Project Sources Over/(Under) Uses	Appropriation To-Date	FY 2025	- FY 2026	FY 2027	FY 2028	eneral Govern	ment Capital F	roject Fun Total
Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ARKING LOT RESURFACING	To-Date				FY 2028	FY 2029	<u>'</u>	
Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ARKING LOT RESURFACING  Project Description/Scope:					FY 2028	FY 2029	<u>'</u>	
Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ARKING LOT RESURFACING  Project Description/Scope: ources	To-Date  This is an on-going				FY 2028	FY 2029	<u>'</u>	Total
Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ARKING LOT RESURFACING  Project Description/Scope:  Durces  General Fund Pay-As-You-Go	To-Date		nd resurface City or		FY 2028	FY 2029	<u>'</u>	Total
Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ARKING LOT RESURFACING  Project Description/Scope: Durces General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing	To-Date  This is an on-going				FY 2028 with thermoplasti	FY 2029 c markings.	<u>'</u>	Total 328,9:
Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ARKING LOT RESURFACING  Project Description/Scope: Durces General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Powell Bill State Funding	To-Date  This is an on-going  328,929  -		nd resurface City or		FY 2028	FY 2029	<u>'</u>	Total 328,9. 395,60
Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ARKING LOT RESURFACING Project Description/Scope: Durces General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Powell Bill State Funding ARPA Federal Grant Funding	To-Date  This is an on-going  328,929  390,000		nd resurface City or		FY 2028 with thermoplasti	FY 2029 c markings.	<u>'</u>	Total  328,93  395,60  390,00
Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ARKING LOT RESURFACING  Project Description/Scope: Durces General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Powell Bill State Funding	To-Date  This is an on-going  328,929  -		nd resurface City or		FY 2028 with thermoplasti	FY 2029 c markings.	<u>'</u>	Total  328,93  395,60  390,00
Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  ARKING LOT RESURFACING Project Description/Scope: ources General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Powell Bill State Funding ARPA Federal Grant Funding	To-Date  This is an on-going  328,929  390,000		nd resurface City or		FY 2028 with thermoplasti	FY 2029 c markings.	<u>'</u>	
Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  ARKING LOT RESURFACING  Project Description/Scope: ources General Fund Pay-As-You-Go Limited Obligation Bond Debt Financing Powell Bill State Funding ARPA Federal Grant Funding Cumberland County Schools Funding	To-Date  This is an on-going  328,929  - 390,000 10,000	project to repair an	nd resurface City or	wned parking lots	FY 2028 with thermoplastic	FY 2029  c markings.  253,628	<u>'</u>	Total  328,93  395,60 390,00 10,00

	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
nmary								
ources General Fund Pay-As-You-Go	8,657,167	100,000	103,000	106,090	109,273	112,551	115.927	9,304
NCDOT Grant Funding	852,000	100,000	105,000	100,090	109,275	112,551	113,927	9,304 852
State Grant Funding	8,231,810	-	-			-		8,231
ARPA/FEMA Federal Grant Funding	12,688,436	-	-	_	-	-	_	12,688
General Obligation Bonds	20,267,433	-	-			_		20,267
Limited Obligation Bond Debt Financing	-	15,553,358	3,700,000	-	-		-	19,253
Nongovernment Grants	3,175,000	-	-	-	-	-	-	3,175
Donations	170,000			-	-		-	170
Prior Year Funding	5,429,618	-	-		-	-	-	5,429
Total Sources	59,471,464	15,653,358	3,803,000	106,090	109,273	112,551	115,927	79,371
ses								
ADA COMPLIANCE	725,173	-	-	-	-	-	-	725
BIG CROSS CREEK MULTIUSE TRAIL	852,000	-	-	-	-	-	-	852
BLOUNTS CREEK TRAIL	93,750	-	-	-	-	-	-	93
REPLACEMENT	810,325	-	-	-	-	-	-	810
BUILDING MAINTENANCE - ROOF	1,178,194	-	-	-	-	-	-	1,178
BUILDING MAINTENANCE - OTHER PROJECTS CAPE FEAR RIVER PARK	823,617	-	-	-	-			823
CAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR	2,380,815 185,000	-	-	-	-	-	-	2,380 185
CENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND	185,000	-	-	-	-	_	-	10.
PARKS PLAN/DESIGN GUIDE	72,700							72
CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS	155,000	-	-	_	-	-	_	155
CROSS CREEK LINEAR PARK UNION STREET BRIDGE	26,149	-				-		26
DOWNTOWN CORE TREE REPLACEMENT	50,000	-			-			50
EMERGENCY GENERATORS	137,300	-	-	-	-	-	-	137
EXISTING PARKS AND BUILDING RENOVATIONS	2,438,478	-	-	-	-	-	-	2,438
FIRE STATION #16 PLAYGROUND	-	-	200,000	-	-	-	-	200
GATEWAY/ROADWAY ENHANCEMENT	89,370		-	-	-	-	-	89
GLENVILLE LAKE CROSSING & EAST SHORE TRAIL	2,400,000	-	-	-	-	-	-	2,400
HISTORIC BUILDING RESERVATIONS	3,200,000	-	-	-	-	-	-	3,200
JS SPIVEY PARK IMPROVEMENTS	1,000,000	-	-	-	-	-	-	1,000
LAKE RIM PARK IMPROVEMENTS	1,500,000	-	-	-	-	-	-	1,500
LINEAR PARK PATH, STEPS, AND OVERLOOK								
RESTORATION	79,593	-	-	-	-	-	-	79
LITTLE CROSS CREEK GREENWAY - PHASES I AND II	146,000	-	-	-	-	-	-	146
MABLE C SMITH PARK IMPROVEMENTS	2,285,320	-	-	-	-	-	-	2,285
MAKERSPACE	800,000	-	-	-	-	-	-	800
MARTIN LUTHER KING JR. PARK	7,100,000	-	-	-	-	-	-	7,100
MCARTHUR ROAD SPORTS COMPLEX	3,677,663	15,553,358	3,500,000	-	-	-	-	22,731
NC STATE VETERANS PARK - PHASE 2B	1,142,470	-	-	-	-	-	-	1,142
NC VETERANS PARK HURRICANE MATTHEW REPAIR	328,452	-	-	-	-	-	-	328
NEIGHBORHOOD ENTRYWAY MATCHING GRANT								
PROGRAMS	25,000	-	-	-	-	-	-	25
PICNIC SHELTER REPLACEMENTS/REFURBISHING	250,000	-	-	-	-	-	-	250
PLAYGROUND REPAIRS REFURBISHING	2,038,800	-	-	-	-	-	-	2,038
REFORESTATION AREAS	75,000	-	-	-	-	-	-	75
REID ROSS TRACK IMPROVEMENTS	450,000	-	-	-		-	-	450
REPAVING AT WALKING TRAILS	60,000	-	-	-	-	-	-	60
SENIOR CENTER EAST	9,197,900	-	-	-	-	-	-	9,197
SPLASH PADS AND STADIUM PLAY SPACE AND								
FOUNTAIN	1,999,395	-	-	-	-	-	-	1,999
TENNIS CENTER	11,500,000	-	-	-	-	-	-	11,500
TENNIS COURT RESURFACING	-	100,000	103,000	106,090	109,273	112,551	115,927	646
WESTERN DOG PARKS: BONANZA AND BAILEY	198,000	-	-	-	-	-	-	198
Total Uses Total Sources Over/(Under) Uses	59,471,464	15,653,358	3,803,000	106,090	109,273	112,551	115,927	79,371

CIP/TIP Project Summary					Park	s & Recreation	Capital Pro	oject Fund
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029 FY	2030	Total
ADA COMPLIANCE								
Project Description/Scope:	Determine needed co will also maintain ADA							This project
Sources								
General Fund Pay-As-You-Go		-	-	-	-	-	-	-
State Grant Funding	-	-	-	-	-	-	-	-
ARPA/FEMA Federal Grant Funding	725,173	-	-	-	-	-	-	725,173
General Obligation Bonds	-	-	-	-	-	-	-	-
Nongovernment Grants	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-
Total Sources	725,173	-	-	-	-	-	-	725,173
Total Estimated Project Cost	725,173	-	-	-	-	-	-	725,173
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	-

CIP/TIP Project Summary						Parks & Recre	ation Capital P	roject Fund
	Appropriation						•	•
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
BIG CROSS CREEK MULTIUSE TRAIL	The proposed trail	will provide 6 mile	s of nedestrian an	d hicycle trails wh	nich will connect	Smith Lake Recrea	tion complex on Ft.	Bragg Military
Project Description/Scope:	Reservation to the						tion complex on it.	Dragg Willitary
Sources								
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	-
NCDOT Grant Funding State Grant Funding	852,000	-	-	-		-	-	852,000
ARPA/FEMA Federal Grant Funding	-	-	-	-		-	-	-
General Obligation Bonds	-	-	-	-	-	-	-	
Nongovernment Grants	-	-	-	-	-	-	-	-
Donations Total Sources	852,000	-	-	-	-	-	-	852,000
Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	852,000	-		-				852,000
, , ,								
CIP/TIP Project Summary						Parks & Recre	ation Capital P	roject Fund
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
BLOUNTS CREEK TRAIL	TO Date	11 2025	11 2020	11 2027	11 2020	11 2023	11 2030	
Project Description/Scope:	The Parks and Recr	reation Departmer	nt has been awarde	ed a FAMPO grant	for Blount's Cree	ek Trail in fiscal yea	r 2018-2019.	
Sources								
General Fund Pay-As-You-Go State Grant Funding	-	-	-		-	-	-	-
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	_
General Obligation Bonds	-	-	-			-	-	
Nongovernment Grants	-	-	-		-	-	-	-
Donations Prior Year Funding - Grant Funds (FAMPO)	93,750	-	-	-	-	-	-	93,750
Total Sources	93,750					-		93,750
Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	93,750	-	-	-				93,750
Total Project Sources Over/(Uniter) Uses		-				-		
CIP/TIP Project Summary						Parks & Recre	ation Capital P	roject Fund
	Appropriation	EV 2025	EV 2026	EV 2027	EV 2020	54.2020	EV 2020	T. 1. 1
BUILDING MAINTENANCE - HVAC/BOILER	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
REPLACEMENT								
Project Description/Scope:	HVAC replacement	for citywide facili	ties.					
Sources								
General Fund Pay-As-You-Go State Grant Funding	252,325	-	-	-		-	-	252,325
ARPA/FEMA Federal Grant Funding	558,000		-		-	-	_	558,000
General Obligation Bonds	-	-	-	-	-	-	-	-
Nongovernment Grants	-	-	-	-	-	-	-	-
Donations Total Sources	810,325				-	-	-	810,325
Total Estimated Project Cost	810,325							810,325
Total Project Sources Over/(Under) Uses	010,323							- 010,323
CIP/TIP Project Summary						Parks & Recre	ation Capital P	roject Fund
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
BUILDING MAINTENANCE - ROOF	TO-Date	FT 2023	FT 2020	F1 2027	F1 2026	FT 2029	F1 2030	Total
Project Description/Scope:	Roof replacement	for various City str	uctures.					
Sources								
General Fund Pay-As-You-Go	238,194	-	-	-	-	-	-	238,194
State Grant Funding ARPA/FEMA Federal Grant Funding	940,000	-	-	-	-	-	-	940,000
General Obligation Bonds	340,000	-	-	-	-	-	-	340,000
Nongovernment Grants	-	-	-	-	-	-	-	-
Donations		-	-	-	-	-		
Total Sources	1,178,194	-	-	-	-	-		1,178,194
Total Estimated Project Cost	1,178,194	-	-	-	-	-	-	1,178,194
Total Project Sources Over/(Under) Uses		-	-	-	-	-		
CIP/TIP Project Summary						Parks & Recre	ation Capital P	roject Fund
,	Appropriation							
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
BUILDING MAINTENANCE - OTHER PROJECTS	To-Date						FY 2030	Total
BUILDING MAINTENANCE - OTHER PROJECTS Project Description/Scope:							FY 2030	Total
BUILDING MAINTENANCE - OTHER PROJECTS Project Description/Scope: Sources	To-Date						FY 2030	Total
BUILDING MAINTENANCE - OTHER PROJECTS Project Description/Scope:	To-Date						FY 2030	Total -
BUILDING MAINTENANCE - OTHER PROJECTS Project Description/Scope: Sources General Fund Pay-As-You-Go	To-Date	nt maintenance pr			o roofs or HVAC		FY 2030 - -	-
BUILDING MAINTENANCE - OTHER PROJECTS Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds	To-Date  These are significant	nt maintenance pr			o roofs or HVAC		FY 2030	-
BUILDING MAINTENANCE - OTHER PROJECTS Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants	To-Date  These are significant	nt maintenance pr - -		ities not related to	o roofs or HVAC	systems.	- - - -	-
BUILDING MAINTENANCE - OTHER PROJECTS Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations	To-Date  These are significan  823,617	nt maintenance pr - -		ities not related to	o roofs or HVAC	systems.	-	- - 823,617 - - -
BUILDING MAINTENANCE - OTHER PROJECTS Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants	To-Date  These are significant	nt maintenance pr - - - - - -	ojects for City facil	ities not related to	o roofs or HVAC	systems.	-	Total 823,617 823,617 - 823,617

CIP/TIP Project Summary					F	arks & <u>Recre</u> c	ation Capital P	rojec <u>t Fun</u> c
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
APE FEAR RIVER PARK	10 5010	2023	2020	11 2027	11 2020	112023	112000	Total
Project Description/Scope:	The park is part of t	the Council's goa	to develop propert	y along the Cape	Fear River. The pr	oject may include	landscaped areas, I	arge open
	space areas, picnic	facilities, access	to the river front, ar	nd site amenities a	as part of the prop	oosed bond packag	ge.	
Courses								
General Fund Pay-As-You-Go State Grant Funding	-	-	-	-	-	-	-	
ARPA/FEMA Federal Grant Funding	-	-		-	-	-	-	
General Obligation Bonds	2,380,815	-	-	-	-	-	-	2,380,81
Nongovernment Grants	-	-	-	-	-	-	-	
Donations	-	-	-	-	-	-	-	
Total Sources	2,380,815	-	-	-	-	-	-	2,380,81
Total Estimated Project Cost	2,380,815	-	-	-	-	-	-	2,380,81
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary					F	Parks & Recrea	ation Capital P	Proiect Fun
, , ,	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CAPE FEAR RIVER TRAILS-LINEAR PARK CONNECTOR								
Project Description/Scope:	Replace damaged s	structures along (	cross Creek Linear P	ark from Ray Ave.	to Green St., incli	uding repairs to the	e Union St. pedestr	ian bridge.
Sources								
General Fund Pay-As-You-Go	185,000	-				-		185,00
State Grant Funding	-	-	-	-	-	-	-	
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	
General Obligation Bonds	-	-	-	-	-	-	-	
Nongovernment Grants	-	-	-	-	-	-	-	
Donations Total Sources	185,000	-	-	-	-	-	-	185,00
			-			-		
Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	185,000	-	-	-			-	185,00
Total Project Sources Over/(Under) Uses								
CIP/TIP Project Summary					E .	Parks & Recred	ation Canital B	and the set Proces
					F	uiks & Netiet	ition cupitui r	roject Fun
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	
		FY 2025	FY 2026	FY 2027				Total
PARKS PLAN/DESIGN GUIDE					FY 2028	FY 2029	FY 2030	Total
CENTRAL CITY LANDSCAPE DESIGN FOR TRAILS AND PARKS PLAN/DESIGN GUIDE  Project Description/Scope:	To-Date				FY 2028	FY 2029	FY 2030	Total
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources	To-Date				FY 2028	FY 2029	FY 2030	Total
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go	To-Date				FY 2028	FY 2029	FY 2030	Total
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding	To-Date				FY 2028	FY 2029	FY 2030	Total
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding	To-Date	mmittee is workir - -			FY 2028	FY 2029 green spaces in th	FY 2030 re surrounding dow - - -	Total
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds	To-Date				FY 2028	FY 2029	FY 2030	Total
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants	To-Date	mmittee is workir - -			FY 2028	FY 2029 green spaces in th	FY 2030 re surrounding dow - - -	Total
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds	To-Date	mmittee is workir - -	ng on a Linear Park I - - - - -		FY 2028	FY 2029 green spaces in th	FY 2030  The surrounding down to the surrounding down	Total vntown area.
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations	To-Date  The Linear Park Cor	mmittee is workir - -	ng on a Linear Park I - - - - -		FY 2028	FY 2029 green spaces in th	FY 2030  The surrounding down to the surrounding down	Total  Intown area.  72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund	To-Date  The Linear Park Cor  72,700	mmittee is workii	ng on a Linear Park I - - - - - - -	Enhancement Plan	FY 2028  1. This includes all	green spaces in th	FY 2030  THE SURFOUNDING DOWN  THE SURFOUNDING TOWN  THE SURFOUNDI	Total  /ntown area.  72,70 72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund Total Sources	To-Date  The Linear Park Cor  72,700 72,700	mmittee is workii	ng on a Linear Park I - - - - - - -	Enhancement Plan	FY 2028  1. This includes all	green spaces in th	FY 2030  THE SURFOUNDING DOWN  THE SURFOUNDING TOWN  THE SURFOUNDI	Total  /ntown area.  72,70 72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	To-Date  The Linear Park Cor  72,700 72,700	mmittee is workii	ng on a Linear Park I - - - - - - -	Enhancement Plan	FY 2028  1. This includes all	FY 2029  green spaces in th	FY 2030  PE surrounding down	72,70 72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	To-Date  The Linear Park Cor  72,700 72,700 72,700	mmittee is workii	ng on a Linear Park I - - - - - - -	Enhancement Plan	FY 2028  1. This includes all	FY 2029  green spaces in th	FY 2030  THE SURFOUNDING DOWN  THE SURFOUNDING TOWN  THE SURFOUNDI	72,70 72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund Total Sources Total Estimated Project Cost	To-Date  The Linear Park Cor  72,700 72,700	mmittee is workii	ng on a Linear Park I - - - - - - -	Enhancement Plan	FY 2028  1. This includes all	FY 2029  green spaces in th	FY 2030  PE surrounding down	72,70 72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS	To-Date  The Linear Park Cor  72,700 72,700 72,700 Appropriation	mmittee is working	ng on a Linear Park I - - - - - - -	Enhancement Plan	FY 2028  1. This includes all	green spaces in th	FY 2030  Pe surrounding down	72,70 72,70 72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS	To-Date  The Linear Park Cor  72,700 72,700 72,700 Appropriation	mmittee is working a continuous c	ng on a Linear Park I	Enhancement Plan	FY 2028  . This includes all	green spaces in th	FY 2030  Pe surrounding down	72,70 72,70 72,70 72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources  General Fund Pay-As-You-Go State Grant Funding  ARPA/FEMA Federal Grant Funding  General Obligation Bonds  Nongovernment Grants  Donations  Prior Year Funding - City's Tree Fund  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS  PARKS  Project Description/Scope: Sources	To-Date  The Linear Park Cor  72,700 72,700 72,700 70.700 Concrete replacem	mmittee is working a continuous c	ng on a Linear Park I	Enhancement Plan	FY 2028  . This includes all	green spaces in th	FY 2030  Pe surrounding down	72,70 72,70 72,70 72,70 72,70 70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS  Project Description/Scope: Sources General Fund Pay-As-You-Go	To-Date  The Linear Park Cor  72,700 72,700 72,700 - Appropriation To-Date	mmittee is working a continuous c	or a Linear Park I	Enhancement Plan	FY 2028  1. This includes all	green spaces in the	FY 2030  e surrounding down	72,70 72,70 72,70 72,70 72,70 70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Fources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS Project Description/Scope: Fources General Fund Pay-As-You-Go State Grant Funding State Grant Funding	To-Date  The Linear Park Cor  72,700 72,700 72,700 70.700 Concrete replacem	mmittee is working a continuous c	ng on a Linear Park I	Enhancement Plan	FY 2028  . This includes all	green spaces in th	FY 2030  Pe surrounding down	72,70 72,70 72,70 72,70 72,70 72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources  General Fund Pay-As-You-Go State Grant Funding  ARPA/FEMA Federal Grant Funding  General Obligation Bonds  Nongovernment Grants  Donations  Prior Year Funding - City's Tree Fund  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS  PARKS  Project Description/Scope: Sources  General Fund Pay-As-You-Go State Grant Funding  ARPA/FEMA Federal Grant Funding	To-Date  The Linear Park Cor  72,700 72,700 72,700 70.700 Concrete replacem	mmittee is working a continuous c	or a Linear Park I	Enhancement Plan	FY 2028  1. This includes all	green spaces in the	FY 2030  e surrounding down	72,70 72,70 72,70 72,70 72,70 72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds	To-Date  The Linear Park Cor  72,700 72,700 72,700 Appropriation To-Date  Concrete replacem 155,000	mmittee is working a continuous c	on a Linear Park I	Enhancement Plan	FY 2028  1. This includes all	green spaces in the	FY 2030  Pe surrounding down	72,70 72,70 72,70 72,70 72,70 70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources  General Fund Pay-As-You-Go State Grant Funding  ARPA/FEMA Federal Grant Funding  General Obligation Bonds  Nongovernment Grants  Donations  Prior Year Funding - City's Tree Fund  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS  PARKS  Project Description/Scope: Sources  General Fund Pay-As-You-Go State Grant Funding  ARPA/FEMA Federal Grant Funding	To-Date  The Linear Park Cor  72,700 72,700 72,700 Appropriation To-Date  Concrete replacem 155,000	mmittee is working a continuous c	on a Linear Park I	Enhancement Plan	FY 2028  1. This includes all	green spaces in the	FY 2030  Pe surrounding down	72,70 72,70 72,70 72,70 72,70 72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants	To-Date  The Linear Park Cor  72,700 72,700 72,700 Appropriation To-Date  Concrete replacem 155,000	mmittee is working a continuous c	on a Linear Park I	Enhancement Plan	FY 2028  This includes all  This includes all  FY 2028  FY 2028  This includes all  This	FY 2029  green spaces in the	FY 2030  Pe surrounding down	72,70 72,70 72,70
PARKS PLAN/DESIGN GUIDE  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Prior Year Funding - City's Tree Fund Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  CONCRETE REPLACEMENTS/REPAIRS AT VARIOUS PARKS Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations	To-Date  The Linear Park Cor  72,700 72,700 72,700 Appropriation To-Date  Concrete replacem 155,000	mmittee is working a continuous c	on a Linear Park I	Enhancement Plan	FY 2028  This includes all  This includes all  FY 2028  FY 2028  This includes all  This	FY 2029  green spaces in the	FY 2030  Pe surrounding down	72,70 72,70 72,70 72,70 72,70 75,70

CIP/TIP Project Summary	Annanistica					Parks & Recre	ation Capital P	roject Fund
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CROSS CREEK LINEAR PARK UNION STREET BRIDGE	Dealers describe						to the control of	Contractors
Project Description/Scope:	Replace damaged s	tructures along C	ross Creek Linear P	ark from kay Ave. 1	o Green St., Inc	cluding repairs to tr	he Union St. pedestri	ian bridge.
Sources								
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	-
State Grant Funding ARPA/FEMA Federal Grant Funding	26,149	-	-	-		-	-	26,149
General Obligation Bonds	20,145	-	-	-	-	-	-	20,143
Nongovernment Grants	-	-		-			-	
Donations	-	-	-	-	-	-	-	-
Total Sources	26,149		-	-	-	-		26,149
Total Estimated Project Cost	26,149	-	-	-		-		26,149
Total Project Sources Over/(Under) Uses				-		-		
CIP/TIP Project Summary						Parks & Recre	ation Capital P	roject Fund
	Appropriation							
<del></del>	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
DOWNTOWN CORE TREE REPLACEMENT	Downtown Favette	ville has many ma	ature trees that are	in need of replace	ment along city	streets Funding fr	om the City's establi	ished Tree Fund
Project Description/Scope:  Sources	provided support for		ature trees triat are	птисси от териис	ment diong city	streets. Fulluling II	om the city s establi	siled free rund
General Fund Pay-As-You-Go	50,000		-	-	-	-	-	50,000
State Grant Funding	-		-	-		-	-	-
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	-
General Obligation Bonds Nongovernment Grants		-	-		-	-		-
Donations Donations	-	-	-		-	-	-	-
Total Sources	50,000	-	-	-	-	-		50,000
Total Estimated Project Cost	50,000	-	-	-	-	-	-	50,000
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	-
CIP/TIP Project Summary						Parks & Recre	ation Capital P	roject Fund
	Appropriation							
EMERGENCY GENERATORS	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Project Description/Scope:	Installation of eme	rgency generator	transfer switch con	nection at Kiwanis	Recreation Cer	nter.		
Sources		0, 0						
General Fund Pay-As-You-Go	137,300	-	-	-	-	-	-	137,300
State Grant Funding ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	-
General Obligation Bonds	-	-	-	-		-	-	-
Nongovernment Grants	-	-	-	-	-	-	-	-
Donations			-	-	-	-		-
Total Sources	137,300		-	-		-		137,300
Total Estimated Project Cost	137,300		-	-		-	-	137,300
Total Project Sources Over/(Under) Uses								
CIP/TIP Project Summary						Parks & Recre	ation Capital P	roject Fund
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Tatal
EXISTING PARKS AND BUILDING RENOVATIONS	10-Date	F1 2023	F1 2020	FT 2027	FT 2020	F1 2029	F1 2030	Total
Project Description/Scope	Upgrades and reno	vations will be m	ade to buildings an	d park grounds tha	t are aged, infil	led by growth, and	usage. Facilities to b	e completed
	include Dorothy Gi	lmore Therapeuti	c Recreation Cente	r, Brentwood Scho	ol Park, Mazario	ck Park, Clark Park.		
Sources General Fund Pay-As-You-Go								
State Grant Funding	-		-			-		
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	-
General Obligation Bonds	-		-	-		-	-	-
Nongovernment Grants	-		-	-	-	-	-	-
Donations Prior Year Funding - P&R Bond, State Grant, Non Govt.	-		-	-		-	-	
Bond	2,438,478						_	2,438,478
Total Sources	2,438,478	-		-	-			2,438,478
Total Estimated Project Cost	2,438,478	-	-	-	-	-	-	2,438,478
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-		-
CIP/TIP Project Summary						Parks & Recre	ation Capital P	roject Fund
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
FIRE STATION #16 PLAYGROUND	าง-บลเย	11 2023	11 2020	11 2027	11 2028	1.1 2053	11 2030	i Utal
Project Description/Scope:	Addition of a playg	round on the par	cel for construction	of the new Fire St	ation #16.			
Sources								
General Fund Pay-As-You-Go	-		-	-	-	-	-	-
State Grant Funding ARPA/FEMA Federal Grant Funding	-		-			-	-	
Limited Obligation Bond	-	-	200,000		-	-	-	200,000
Limited Obligation Bond Debt Financing	-		-	-		-	-	-
Total Sources	-	-	200,000	-	-	-	-	200,000
Total Period Course Over // Under Vises	-	-	200,000	-	-		-	200,000
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	-

CIP/TIP Project Summary						Parks & Recre	ation Capital F	Project Fund
,	Appropriation						ar on oup our	. ojour ame
ATTIMAY (DO A DIWAY TANKA NOTATAK	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
GATEWAY/ROADWAY ENHANCEMENT	This project will en	hance the gateway	corridors into the	City of Fayettevill	le in an effort to	shape the overall	future appearance of	of the City.
Project Description/Scope:	Proposed Gateway							,
Cources								
General Fund Pay-As-You-Go	-	-	-	-		-	-	
State Grant Funding ARPA/FEMA Federal Grant Funding	-	-	-	-			-	
General Obligation Bonds	-	-	-	-			_	
Nongovernment Grants	-	-	-	-			-	
Donations	-	-	-	-			-	
Prior Year Funding - Tree Fund Resource	89,370	-	-	-			-	89,37
Total Sources	89,370	-				· -	-	89,37
Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	89,370					· -		89,37
CIP/TIP Project Summary						Parks & Recre	ation Capital F	Project Fun
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
GLENVILLE LAKE CROSSING & EAST SHORE TRAIL	TO-Date	11 2023	112020	11 2027	11 2020	11 2023	11 2030	Total
	Upper Glenville Cro	ossing and East Sid	e Trail is a multi-us	e trail included in	the Center City	Parks & Trails Mas	ter Plan. Trail provi	des additional
Project Description/Scope:	access to Mazarick	Park and the exist	ng trail system fro	m the Murchison	Road Corridor.			
Constal Final Peri As Van Co	2 250 002							2.250.00
General Fund Pay-As-You-Go State Grant Funding	2,350,000 50,000	-		-		-	-	2,350,00 50,00
ARPA/FEMA Federal Grant Funding	-	-					-	30,00
General Obligation Bonds	-	-					-	
Nongovernment Grants	-	-	-	-	-		-	
Donations	2 400 000	-	-			-	-	2 400 00
Total Sources	2,400,000	-		-		<u> </u>		2,400,00
Total Project Sources Over/Under Uses	2,400,000	-				· -	-	2,400,00
Total Project Sources Over/(Under) Uses	-		-			-	-	
CIP/TIP Project Summary						Parks & Recre	ation Capital F	Project Fun
	Appropriation	5V 2025	EV 2026	EV 2027	EV 2020	EV 2020	F1/ 2020	
HISTORIC BUILDING RESERVATIONS	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
HISTORIC BOILDING RESERVATIONS	Renovations and in	nprovements to Or	ange Street Schoo	l, Market House, E	EE Smith House,	, Martin Luther King	g Jr. Park, and Umoj	a Wall.
Project Description/Scope:	Renovations includ	e updating of feat	ures and accessibil					
Project Description/Scope:		e updating of feat	ures and accessibil					
Project Description/Scope:	Renovations includ	e updating of feat	ures and accessibil					
Project Description/Scope:	Renovations includ	e updating of feat	ures and accessibil			n and acquisition of		raterproofing,
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding	Renovations includ landscaping, and go	e updating of feati reen space expansi -	ures and accessibil on.	ity, security upgra	des, restoration	n and acquisition of	historical pieces, w	raterproofing,
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds	Renovations includ landscaping, and gr - 2,700,000 - -	e updating of feati reen space expansi -	ures and accessibil on.	ity, security upgra	des, restoration	n and acquisition of	historical pieces, w	aterproofing, 2,700,00
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants	Renovations includ landscaping, and gu - 2,700,000 - - 350,000	e updating of feat reen space expansi - - - -	ures and accessibil on. - - - -	ity, security upgra - - - -	des, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations	Renovations includ landscaping, and go - 2,700,000 - - 350,000 150,000	e updating of feati reen space expansi - - -	ures and accessibil on. - -	ity, security upgra - - -	des, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants	Renovations includ landscaping, and gu - 2,700,000 - - 350,000	e updating of feat reen space expansi - - - - -	ures and accessibil on. - - - - -	ity, security upgra - - - - - -	des, restoration - - - - - -	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources	Renovations includ landscaping, and grandscaping, and grandscaping and gra	e updating of feat reen space expansi - - - - - -	ures and accessibil on. - - - - - -	ity, security upgra	ides, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	Renovations includ landscaping, and grandscaping, and grandscaping and gra	e updating of feat reen space expansi - - - - - -	ures and accessibil on. - - - - - -	ity, security upgra	ides, restoration	n and acquisition of	historical pieces, w	350,00 150,00 3,200,00
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	Renovations includ landscaping, and grand scaping, and grand scaping are grand scaping and grand scapi	e updating of feat reen space expansi - - - - - -	ures and accessibil on. - - - - - -	ity, security upgra	ides, restoration	n and acquisition of	historical pieces, w	350,00 150,00 3,200,00
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	Renovations includ landscaping, and grandscaping, and grandscaping and gra	e updating of feat reen space expansi - - - - - -	ures and accessibil on. - - - - - -	ity, security upgra	ides, restoration	n and acquisition of	historical pieces, w	350,00 150,00 3,200,00
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses CIP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS	Renovations includ landscaping, and grand	e updating of feat reen space expansi - - - - - - - - - - - -	ures and accessibil on.	ity, security upgra	edes, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total
Project Description/Scope:  Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS Project Description/Scope:	Renovations includ landscaping, and grant landscaping lands	e updating of feat reen space expansi - - - - - - - - - - - -	ures and accessibil on.	ity, security upgra	edes, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total
Project Description/Scope:  Jources  General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS  Project Description/Scope:	Renovations includ landscaping, and grand	e updating of feat reen space expansi - - - - - - - - - - - -	ures and accessibil on.	ity, security upgra	edes, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Project Sources Over/(Under) Uses CIP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS Project Description/Scope: Sources General Fund Pay-As-You-Go	Renovations included landscaping, and gradual series of the series of th	e updating of feat reen space expansi - - - - - - - - - - - -	ures and accessibil on.	ity, security upgra	edes, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total
Project Description/Scope: iources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS Project Description/Scope:	Renovations includ landscaping, and grand	e updating of feat reen space expansi - - - - - - - - - - - - - - - - - - -	ures and accessibil on.	ity, security upgra	edes, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total
Project Description/Scope:  Jources  General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS Project Description/Scope: Jources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds	Renovations included landscaping, and gradual series of the series of th	e updating of feat reen space expansi - - - - - - - - - - - - - - - - - - -	ures and accessibil on.	ity, security upgra	edes, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 7.70tal enter.
Project Description/Scope:  Sources  General Fund Pay-As-You-Go State Grant Funding  ARPA/FEMA Federal Grant Funding  General Obligation Bonds  Nongovernment Grants  Donations  Total Sources  Total Sources  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS  Project Description/Scope: Sources  General Fund Pay-As-You-Go State Grant Funding  ARPA/FEMA Federal Grant Funding  General Obligation Bonds  Nongovernment Grants	Renovations included landscaping, and gradual series of the series of th	e updating of featireen space expansion	ures and accessibil on.	ity, security upgra	edes, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total enter.
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  IS SPIVEY PARK IMPROVEMENTS Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations	Renovations included landscaping, and gradual series of the series of th	e updating of featreen space expansion	ures and accessibil on.	ity, security upgra	edes, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total enter. 243,34 756,666
Project Description/Scope: iources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS Project Description/Scope: iources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources	Renovations include landscaping, and gradual series of the	e updating of featreen space expansion	res and accessibil on.	FY 2027  FY 2027  Ind ballfield impro	FY 2028  overnents to the	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total enter. 243,34 756,66
Project Description/Scope:  ources  General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS  Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations  Total Sources  Total Estimated Project Cost	Renovations included landscaping, and gradual series of the series of th	e updating of featireen space expansion	ures and accessibil on.	ity, security upgra	edes, restoration	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total enter. 243,34 756,66
Project Description/Scope:  ources  General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources	Renovations include landscaping, and gradual series of the	e updating of featreen space expansion	res and accessibil on.	FY 2027  FY 2027  Ind ballfield impro	FY 2028  overnents to the	n and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total enter. 243,34 756,66
Project Description/Scope: iources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS Project Description/Scope: iources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	Renovations include landscaping, and gradual series of the	e updating of featreen space expansion	res and accessibil on.	FY 2027  FY 2027  Ind ballfield impro	FY 2028  overnents to the	an and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total enter. 243,34 756,666 1,000,00
Project Description/Scope: Jources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS Project Description/Scope: Jources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	Renovations include landscaping, and gradual series of the	e updating of featireen space expansion	res and accessibil on.	FY 2027  FY 2027  Ind ballfield impro	FY 2028  Sovements to the	Parks & Recre	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total enter. 243,34 756,666 1,000,00 1,000,00
Project Description/Scope:  General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Summary  S SPIVEY PARK IMPROVEMENTS Project Description/Scope:  General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Sources Total Project Summary	Renovations include landscaping, and gradual series of the landscaping and series of the landscaping a	e updating of featreen space expansion	res and accessibil on.	FY 2027  FY 2027  Ind ballfield impro	FY 2028  overnents to the	an and acquisition of	historical pieces, w	2,700,00 350,00 150,00 3,200,00 3,200,00 Total enter. 243,34 756,666 1,000,00
Project Description/Scope:  Sources  General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS Project Description/Scope: General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  AKE RIM PARK IMPROVEMENTS	Renovations include landscaping, and gradual series of the landscaping and series of the landscaping a	e updating of featireen space expansion	res and accessibil on.	ry 2027  FY 2027  FY 2027	FY 2028  FY 2028  FY 2028	parks & Recre FY 2029  parks & Recre FY 2029  park located at JS S	historical pieces, w	2,700,00  350,00 150,00 3,200,00  7 otal enter.  243,34 756,66 1,000,00 1,000,00  Total
Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  S SPIVEY PARK IMPROVEMENTS  Project Description/Scope: Sources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	Renovations included landscaping, and gradual states of the second state	e updating of featireen space expansion of a control of the contro	res and accessibil on.	ry 2027  FY 2027  g trail along the we	FY 2028  FY 2028  FY 2028  FY 2028  FY 2028  FY 2028	parks & Recre FY 2029  parks & Recre FY 2029  park located at JS S	historical pieces, w	2,700,00 350,00 150,00 3,200,00 7 otal enter. 243,34 756,66 1,000,00 1,000,00 Total
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Little Cross Creek GreenWAY - PHASES I AND II  Project Description/Scope:  Browners  General Fund Pay-A-You-Go  General Fund Ray-A-You-Go  ARPA/FEMA Federal Grant Funding  General Obligation Bonds  Nongovernment Grants  Total Broject Sources Over/(Under) Uses  CIP/TIP Project Summary  Appropriation  To-Date PY 2025 FY 2026 FY 2027 FY 2028 FY 2029  State Grant Funding  APPA/FEMA Federal Grant Funding  APPA/FEMA Federal Grant Funding  Appropriation  To-Date PY 2025 FY 2026 FY 2027 FY 2028 FY 2029  Total Broject Sources Over/(Under) Uses  Construction of a community building, paved walking trail, splashpad, playground unit and additional park ament of the control of the community building. Paved walking trail, splashpad, playground unit and additional park ament of the control of the community building. Paved walking trail, splashpad, playground unit and additional park ament of the control of the community building. Paved walking trail, splashpad, playground unit and additional park ament of the control of the community building. Paved walking trail, splashpad, playground unit and additional park ament of the control of the community building. Paved walking trail, splashpad, playground unit and additional park ament of the control of the community building. Paved walking trail, splashpad, playground unit and additional park ament of the control of the community building. Paved walking trail, splashpad, playground unit and additional park ament of the control of the community building. Paved walking trail, splashpad, playground unit and additional park ament of the control		
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Sources  General Fund Pay-As-You-Go		communal
General Fund Pay-As-You-Go         - </td <td>uild.</td> <td></td>	uild.	
State Grant Funding         800,000         - <td></td> <td></td>		
ARPA/FEMA Federal Grant Funding         800,000         -	-	
General Obligation Bonds         - <td></td> <td>800,00</td>		800,00
Nongovernment Grants Donations		800,00
Donations	-	
Total Sources 800,000	-	800,00
Total Estimated Project Cost 800,000	-	800,00
Total Project Sources Over/(Under) Uses	-	
PD/TID Project Summary	n Canital Proje	ioct Eur
CIP/TIP Project Summary Parks & Recreation	т сирпит Ргоје	ect Fun
Appropriation  To-Date FY 2025 FY 2026 FY 2027 FY 2028 FY 2029	Y 2030	Total
MARTIN LUTHER KING JR. PARK	. 2000	· Jul
The MLK committee and the City entered into an agreement in 1998 to jointly develop a park to honor Dr. King. Ti	ne City provided the	he land (1
Project Description/Scope: acres) and the initial signage.		•
Sources		
General Fund Pay-As-You-Go 2,000,000		2,000,00
State Grant Funding 2,500,000		2,500,00
ARPA/FEMA Federal Grant Funding		
General Obligation Bonds	-	2 600 00
Nongovernment Grants 2,600,000	-	2,600,00
Donations         -         -         -         -         -         -           Total Sources         7,100,000         -         -         -         -         -         -	-	7 100 00
	- - - -	
Total Estimated Project Cost         7,100,000         -         -         -         -         -         -           Total Project Sources Over/(Under) Uses         -	- - - -	7,100,00

CIP/TIP Project Summary					P	arks & Recrea	tion Capital P	roject Fund
	Appropriation	EV 2025	EV 2026	EV 2027	EV 2020	EV 2020	EV 2020	Total
ACARTHUR ROAD SPORTS COMPLEX	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Project Description/Scope:	The McArthur Road such as walk/jog tra					ariety of athletic fi	ields and may inclu	de amenities
ources								
General Fund Pay-As-You-Go		-	-	-	-	-	-	
State Grant Funding	-	-	-	-	-	-	-	
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	
General Obligation Bonds	3,677,663	15,553,358	3 500 000	-	-	-	-	3,677,66
Limited Obligation Bond Debt Financing Nongovernment Grants		15,553,358	3,500,000	-	-		-	19,053,35
Donations		-	-	-	-	-	-	
Total Sources	3,677,663	15,553,358	3,500,000	_	_	_	_	22,731,02
Total Estimated Project Cost	3,677,663	15,553,358	3,500,000		_		_	22,731,02
Total Project Sources Over/(Under) Uses	3,077,003	13,333,338	3,300,000					22,731,02
Total Project Sources Over/(Officer) Oses								
CIP/TIP Project Summary					P	arks & Recrea	tion Capital P	roject Fun
	Appropriation			<u> </u>	<u> </u>			
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
IC STATE VETERANS PARK - PHASE 2B								
Project Description/Scope:	The NC Veterans Pa						rom all branches of	f service.
	Project to include v	valking paths, gree	n space, unity plaz	a, and pedestrian	bridge connected	to phase I.		
Cources								
General Fund Pay-As-You-Go		-	-	-	-	-	-	
State Grant Funding	1,142,470	-	-	-	-	-	-	1,142,47
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	
General Obligation Bonds	-	-	-	-	-	-	-	
Nongovernment Grants	-	-	-	-	-	-	-	
Donations		-	-	-	-	-	-	
Total Sources	1,142,470							1,142,47
Total Estimated Project Cost	1,142,470	-	-	-	-	-	-	1,142,47
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary					P	arks & Recrea	tion Capital P	roject Fun
an / The Project Summary	Appropriation					arns a neerea	cion capitairi	oject i um
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
NC VETERANS PARK HURRICANE MATTHEW REPAIR		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
	To-Date			FY 2027	FY 2028	FY 2029	FY 2030	Total
Project Description/Scope:				FY 2027	FY 2028	FY 2029	FY 2030	Total
Project Description/Scope:	To-Date  Repair damage caus			FY 2027	FY 2028	FY 2029	FY 2030	
Project Description/Scope: ources General Fund Pay-As-You-Go	To-Date			FY 2027	FY 2028	FY 2029 -	FY 2030	
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding	To-Date  Repair damage caus			FY 2027	FY 2028	FY 2029 - -	FY 2030	
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding	To-Date  Repair damage caus			FY 2027	FY 2028	FY 2029	FY 2030	
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding	To-Date  Repair damage caus			FY 2027	FY 2028	FY 2029	FY 2030	
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds	To-Date  Repair damage caus			FY 2027	FY 2028	FY 2029	FY 2030	
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants	To-Date  Repair damage caus	sed by flooding to	NC Veteran Park. - - - - -	-	-	-	FY 2030	328,45
Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources	To-Date  Repair damage cau:  328,452  328,452	sed by flooding to	NC Veteran Park.		- - - -			328,45 328,45
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost	To-Date  Repair damage cau:  328,452	sed by flooding to	NC Veteran Park		- - - -			328,45 328,45
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources	To-Date  Repair damage cau:  328,452  328,452	sed by flooding to	NC Veteran Park.		- - - -			328,45 328,45 328,45
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	To-Date  Repair damage cau:  328,452  328,452	sed by flooding to	NC Veteran Park					328,45 328,45 328,45
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	To-Date  Repair damage cau:  328,452	sed by flooding to	NC Veteran Park.		- - - - - - -	- - - - - - - - - - - - - - - - - - -		328,45 328,45 328,45 roject Fun
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	To-Date  Repair damage cau:  328,452 328,452 328,452 328,452	sed by flooding to	NC Veteran Park					328,45 328,45 328,45
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  EIGHBORHOOD ENTRYWAY MATCHING GRANT	To-Date  Repair damage cau:  328,452	sed by flooding to	NC Veteran Park.		- - - - - - -	- - - - - - - - - - - - - - - - - - -		328,45 328,45 328,45 roject Fun
Project Description/Scope:  burces General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  EIGHBORHOOD ENTRYWAY MATCHING GRANT ROGRAMS  Project Description/Scope:	Repair damage cau:  328,452 328,452 328,452 328,452 Appropriation To-Date	sed by flooding to	NC Veteran Park	- - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -		328,4! 328,4! 328,4! Total
Project Description/Scope:  Durces General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  EIGHBORHOOD ENTRYWAY MATCHING GRANT ROGRAMS  Project Description/Scope:	Repair damage causes a second of the second	sed by flooding to	NC Veteran Park	- - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	328,45 328,45 328,45 Total
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IEIGHBORHOOD ENTRYWAY MATCHING GRANT ROGRAMS Project Description/Scope: ources General Fund Pay-As-You-Go	To-Date  Repair damage cau:  328,452	sed by flooding to	NC Veteran Park					328,45 328,45 328,45 Total
Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  EIGHBORHOOD ENTRYWAY MATCHING GRANT ROGRAMS Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding	Repair damage causes a second of the second	sed by flooding to	NC Veteran Park	- - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	328,4:  328,4:  328,4:  Total  andscape.
Project Description/Scope:  ources  General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IEIGHBORHOOD ENTRYWAY MATCHING GRANT ROGRAMS Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding	To-Date  Repair damage cau:  328,452	sed by flooding to	NC Veteran Park					328,4:  328,4:  328,4:  Total  andscape.
Project Description/Scope:  ources  General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IEIGHBORHOOD ENTRYWAY MATCHING GRANT ROGRAMS Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds	To-Date  Repair damage cau:  328,452	sed by flooding to	NC Veteran Park					328,45 328,45 328,45 Total
Project Description/Scope:  ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IEIGHBORHOOD ENTRYWAY MATCHING GRANT ROGRAMS  Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants	To-Date  Repair damage cau:  328,452	sed by flooding to	NC Veteran Park					328,45 328,45 328,45 Total
Project Description/Scope:  ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  IEIGHBORHOOD ENTRYWAY MATCHING GRANT ROGRAMS Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations	To-Date  Repair damage cau:  328,452	sed by flooding to	NC Veteran Park					328,45 328,45 328,45 Total Total andscape.
Project Description/Scope:  ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  IEIGHBORHOOD ENTRYWAY MATCHING GRANT PROGRAMS  Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants	To-Date  Repair damage cau:  328,452	sed by flooding to	NC Veteran Park					328,45 328,45 328,45 Total

CIP/TIP Project Summary					P	arks & <u>Recre</u> c	ition Capital P	Project Fund
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ICNIC SHELTER REPLACEMENTS/REFURBISHING	TO-Date	F1 2025	FT 2020	FT 2027	F1 2028	F1 2029	F1 2030	TOTAL
Project Description/Scope:	Improvements at n	nultiple park loca	tions to include rep	placing picnic shelt	ers, picnic tables,	& outdoor grills.		
ources								
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
State Grant Funding	350,000	-	-	-	-	-	-	250.00
ARPA/FEMA Federal Grant Funding General Obligation Bonds	250,000	-	-	-	-	-	-	250,00
Nongovernment Grants	-	-	-	-	-	-	-	
Donations	-	-	-	-	-	-	-	
Total Sources	250,000	-	-	-	-	-	-	250,00
Total Estimated Project Cost	250,000							250,00
Total Project Sources Over/(Under) Uses	230,000							230,00
Total Project Sources Over/(Onder) Oses								
IP/TIP Project Summary					P	arks & Recrec	ition Capital P	Project Fund
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
LAYGROUND REPAIRS REFURBISHING								
Project Description/Scope:	Citywide playgroun	id repairs, replace	ement, and additio	ns to ensure safe p	lay area for childr	en of all ages and	abilities.	
ources	4 360 303							4 200 20
General Fund Pay-As-You-Go	1,260,303		-	-		-	-	1,260,30
State Grant Funding ARPA/FEMA Federal Grant Funding	778,497	-	-	-	-	-	-	778,49
General Obligation Bonds	778,497	-	-	-	-	-	-	778,49
Nongovernment Grants	-	-	-	-	-	-	-	
Donations		-			-	-	-	
Total Sources	2,038,800	-	-	-	-	-	-	2,038,80
Total Estimated Project Cost	2,038,800	_	_	_	_	_	_	2,038,80
Total Project Sources Over/(Under) Uses	_,	_	_				_	
Total Project Sources Over/(Onder) Oses								
IP/TIP Project Summary					P	arks & Recrec	ition Capital P	Project Fun
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
EFORESTATION AREAS								
Project Description/Scope:	Reforestation with	a focus on the H	azardous Mitigatio	n Grant Program Pr	operties.			
General Fund Pay-As-You-Go	75,000							75,00
State Grant Funding	75,000	_	-	-	_	_	-	73,00
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	
General Obligation Bonds		-			-	-	-	
Nongovernment Grants	-	-	-	-	-	-	-	
Donations	-	-	-	-	-	-	-	
Total Sources	75,000	-	-	-	-	-	-	75,00
Total Estimated Project Cost	75,000	-	-	-	-	-	-	75,00
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary					P	arks & Recrec	ition Capital P	roject Fun
	Appropriation							
TID DOCC TRACK INADDOVENATAITS	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
EID ROSS TRACK IMPROVEMENTS  Project Description/Scope:	Rubberized track re	surfacing & drain	nage improvement	s at Tokay Park/Rei	d Ross			
ources	Nubbelized track is	esurracing & drain	nage improvement	s at Tokay Falk/ Nei	u Noss.			
General Fund Pay-As-You-Go			-					
State Grant Funding		-			-	-		
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	
General Obligation Bonds	-	-	-	-	-	-	-	
Nongovernment Grants	-	-	-	-	-	-	-	
Donations	-	-	-	-	-	-	-	
				-	-	-	-	450,00
State Grant	450,000	-				-		450,00
State Grant Total Sources	450,000	-	-	-	-			
State Grant		-	-	-	-	-	-	450,00
State Grant Total Sources	450,000	-	- -		-	-	-	
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	450,000	-	-	-	-	-	tion Constant	450,00
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	450,000 450,000	-	-	-	-	-	tion Capital P	450,00
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	450,000 450,000 - Appropriation	-	-	-	- - P	arks & Recrec		450,00 Project Fun
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses IP/TIP Project Summary	450,000 450,000	-	-	-	-	-	- - I <b>tion Capital P</b> FY 2030	450,00
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses IP/TIP Project Summary  EPAVING AT WALKING TRAILS	450,000 450,000 - Appropriation To-Date	- - FY 2025	- - FY 2026	- - FY 2027	- - - P FY 2028	- - arks & Recrea FY 2029	FY 2030	450,00 Project Fund
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  EPAVING AT WALKING TRAILS Project Description/Scope:	450,000 450,000 - Appropriation	- - FY 2025	- - FY 2026	- - FY 2027	- - - P FY 2028	- - arks & Recrea FY 2029	FY 2030	450,00 Project Fund
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  EPAVING AT WALKING TRAILS  Project Description/Scope:	450,000 450,000	- - FY 2025	- - FY 2026	- - FY 2027	- - - P FY 2028	- - arks & Recrea FY 2029	FY 2030	450,00 Project Fund Total
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  EPAVING AT WALKING TRAILS Project Description/Scope: Durces General Fund Pay-As-You-Go	450,000 450,000 - Appropriation To-Date	- - FY 2025	- - FY 2026	- - FY 2027	- - - P FY 2028	- - arks & Recrea FY 2029	FY 2030	450,000 Project Fun Total
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  EPAVING AT WALKING TRAILS  Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding	450,000 450,000	- - FY 2025	- - FY 2026	- - FY 2027	- - - P FY 2028	FY 2029  Illy, Kiwanis and Co	FY 2030	450,000 Project Fun Total
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  EPAVING AT WALKING TRAILS  Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding  ARPA/FEMA Federal Grant Funding	450,000 450,000	- - FY 2025	- - FY 2026	- - FY 2027	- - - P FY 2028	FY 2029  Illy, Kiwanis and Co	FY 2030	450,000 Project Fun Total
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  EEPAVING AT WALKING TRAILS Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds	450,000 450,000  Appropriation To-Date  Project required to 60,000	FY 2025 repair worn area	- - FY 2026	FY 2027 g trails located at V	FY 2028  /estover, Glen Rei	r 2 arks & Recreo FY 2029 Illy, Kiwanis and Co - - -	FY 2030  Illege Lakes Parks.	450,00 Project Fund Total
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IEPAVING AT WALKING TRAILS Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants	450,000 450,000  Appropriation To-Date  Project required to 60,000	FY 2025 repair worn area	- - FY 2026	FY 2027 g trails located at V	FY 2028  /estover, Glen Rei	r 2 arks & Recreo FY 2029 Illy, Kiwanis and Co - - -	FY 2030  Illege Lakes Parks.	450,00 Project Fund
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  EEPAVING AT WALKING TRAILS Project Description/Scope: ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds	Appropriation To-Date  Project required to  60,000	FY 2025 repair worn area	- - FY 2026	FY 2027 g trails located at V	FY 2028  Jestover, Glen Rei	- arks & Recrea FY 2029  Ily, Kiwanis and Co	FY 2030  Illege Lakes Parks.	450,00 Project Fund Total
State Grant Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  EPAVING AT WALKING TRAILS  Project Description/Scope:  ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations	450,000 450,000  Appropriation To-Date  Project required to 60,000	FY 2025 repair worn area	FY 2026 as along the walking	FY 2027 g trails located at V	FY 2028  /estover, Glen Rei	FY 2029  Illy, Kiwanis and Co	FY 2030  Illege Lakes Parks.	450,00 Project Fund Total 60,00

CIP/TIP Project Summary					Р	arks & <u>Recrea</u>	tion Capital P	roject Fu <u>n</u> e
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ENIOR CENTER EAST								
Project Description/Scope:	Develop a facility to						th exercise equipm	ent,
	library/computer ro	om, billiards roon	n, racquetball cour	t, multi-purpose r	oom, and warm-v	vater pool.		
ources General Fund Pay-As-You-Go	713,000							713,00
State Grant Funding	-	-						713,00
ARPA/FEMA Federal Grant Funding	2,287,000	-						2,287,00
General Obligation Bonds	6,197,900	-						6,197,90
Nongovernment Grants	-	-						
Donations Total Sources	9,197,900	<u> </u>						9,197,90
Total Estimated Project Cost	9,197,900							9,197,9
Total Project Sources Over/(Under) Uses	9,197,900							9,197,9
Total Project Sources Over/(Onder) Oses	-					-	-	
IP/TIP Project Summary					P	arks & Recrec	ation Capital P	roject Fur
	Appropriation							
PLASH PADS AND STADIUM PLAY SPACE AND	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
OUNTAIN	The Downtown Sta	dium Play Space a	nd Fountain is the	only splash projec	t remaining for co	ompletion. Projects	s already complete	d include:
Project Description/Scope:	Kiwanis, Massey Hi						ouncady complete	a merade.
Cources								
General Fund Pay-As-You-Go	500,000	-	-	-		-	-	500,0
State Grant Funding	-	-	-	-	-	-	-	
ARPA/FEMA Federal Grant Funding General Obligation Bonds	1,254,395	-	-	-		-	-	1,254,3
Nongovernment Grants	225,000					-		225,0
Donations	20,000	-	-	-		-	-	20,0
Total Sources	1,999,395	-	-	-	-	-	-	1,999,3
Total Estimated Project Cost	1,999,395	-	-	-	-	-	-	1,999,3
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary					P	arks & Recrea	ation Capital P	roject Fur
any mr Project Summary	Appropriation				•	urks & necree	ition capitari	rojectrui
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ENNIS CENTER				-				
Project Description/Scope:	Construct a tennis i							ay and 1
	championship cour	t with 1,000 spect	ator seats; a 6,500	sq ft. pro shop, s	nowers, locker roo	oms and meeting r	ooms.	
Sources								
General Fund Pay-As-You-Go State Grant Funding	-			-	-	-	-	
State Grant Funding	5,500,000	-	-	-	-	-	-	5,500,0
	5,500,000 6,000,000	- - -	- - -	- - -	- - -	:	- - -	
State Grant Funding ARPA/FEMA Federal Grant Funding		-	-	-	- - - -	-	- - - -	
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations	6,000,000 - -		-	-	-	-	-	6,000,0
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources	6,000,000 - - 11,500,000	-	-	- - - - - -	-	- - - - - -	- - - - - -	5,500,00 6,000,00 11,500,00
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost	6,000,000 - -		-	-	-	-	- - - - - - -	11,500,0
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources	6,000,000 - - 11,500,000		-	-	-	-	-	6,000,0
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	6,000,000 - - 11,500,000	-	-	-	- - - -	- - - -	- - - - - - - ation Capital P	6,000,0 11,500,0 11,500,0
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	6,000,000 - - 11,500,000	-	-	-	- - - -	- - - -	- - - -	6,000,0 11,500,0 11,500,0
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary	6,000,000 - - 11,500,000 11,500,000	-	-	-	- - - -	- - - -	- - - -	6,000,0 11,500,0 11,500,0
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses CIP/TIP Project Summary ENNIS COURT RESURFACING	6,000,000 - - 11,500,000 11,500,000 - Appropriation To-Date	- - - - - FY 2025	- - - - - FY 2026	- - - - - FY 2027	- - - - - - FY 2028	- - - - - Parks & Recrea	- - - - ration Capital P	6,000,0 11,500,0 11,500,0
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  EIP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope:	6,000,000	- - - - - FY 2025	- - - - - FY 2026	- - - - - FY 2027	- - - - - - FY 2028	- - - - - Parks & Recrea	- - - - ration Capital P	6,000,0 11,500,0 11,500,0
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  EIP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: ources	6,000,000 - - 11,500,000 11,500,000 - Appropriation To-Date		- - - - - FY 2026		FY 2028		- - - etion Capital P FY 2030	6,000,0  11,500,0  11,500,0  Project Fun
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: ources General Fund Pay-As-You-Go	6,000,000 - - 11,500,000 11,500,000 - Appropriation To-Date	- - - - - FY 2025	- - - - - FY 2026	- - - - - FY 2027	- - - - - - FY 2028	- - - - - Parks & Recrea	- - - - ration Capital P	6,000,0  11,500,0  11,500,0  Project Fun
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  EIP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: ources	6,000,000 - - 11,500,000 11,500,000 - Appropriation To-Date		- - - - - FY 2026		FY 2028		- - - etion Capital P FY 2030	6,000,0  11,500,0  11,500,0  Project Fun
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds	6,000,000 - - 11,500,000 11,500,000 - Appropriation To-Date		- - - - - FY 2026		FY 2028		- - - etion Capital P FY 2030	6,000,0  11,500,0  11,500,0  Project Fun
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  FENNIS COURT RESURFACING Project Description/Scope: Fources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants	6,000,000 - - 11,500,000 11,500,000 - Appropriation To-Date		- - - - - FY 2026		FY 2028		- - - etion Capital P FY 2030	6,000,0  11,500,0  11,500,0  Project Fun
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  TENNIS COURT RESURFACING Project Description/Scope: General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations	6,000,000	FY 2025  FY 2025  acing at Mazarick  100,000	FY 2026  Park. New asphalt  103,000	FY 2027  and paint to be a  106,090	FY 2028  pplied to the exist  109,273		FY 2030  5.  115,927	6,000,0 11,500,0 11,500,0 17oject Fur Total
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  EIP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources	6,000,000 - - 11,500,000 11,500,000 - Appropriation To-Date	FY 2025  acing at Mazarick  100,000  100,000	FY 2026  Park. New asphalt  103,000  103,000	FY 2027  Tand paint to be a  106,090  106,090	FY 2028  pplied to the exist  109,273		FY 2030  115,927	6,000,0 11,500,0 11,500,0 17oject Fur Total 646,8
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  EIP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost	6,000,000	FY 2025  FY 2025  acing at Mazarick  100,000	FY 2026  Park. New asphalt  103,000	FY 2027  and paint to be a  106,090	FY 2028  pplied to the exist  109,273		FY 2030  5.  115,927	6,000,0 11,500,0 11,500,0 17oject Fur Total 646,8
State Grant Funding  ARPA/FEMA Federal Grant Funding  General Obligation Bonds  Nongovernment Grants  Donations  Total Sources  Total Federal Forest Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ENNIS COURT RESURFACING  Project Description/Scope:  Ources  General Fund Pay-As-You-Go  State Grant Funding  ARPA/FEMA Federal Grant Funding  General Obligation Bonds  Nongovernment Grants  Donations  Total Sources	6,000,000	FY 2025  acing at Mazarick  100,000  100,000	FY 2026  Park. New asphalt  103,000  103,000	FY 2027  Tand paint to be a  106,090  106,090	FY 2028  pplied to the exist  109,273		FY 2030  115,927	6,000,0 11,500,0 11,500,0 17oject Fur Total 646,8
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  EIP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	6,000,000	FY 2025  acing at Mazarick  100,000  100,000	FY 2026  Park. New asphalt  103,000  103,000	FY 2027  Tand paint to be a  106,090  106,090	FY 2028  Pplied to the exist  109,273  109,273  109,273	FY 2029  ing 8 tennis courts  112,551  112,551  112,551	FY 2030  115,927	6,000,0 11,500,0 11,500,0 11,500,0 10 for Fur Total 646,8 646,8
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	6,000,000	FY 2025  acing at Mazarick  100,000  100,000	FY 2026  Park. New asphalt  103,000  103,000	FY 2027  Tand paint to be a  106,090  106,090	FY 2028  Pplied to the exist  109,273  109,273  109,273	FY 2029  ing 8 tennis courts  112,551  112,551  112,551	FY 2030  5.  115,927  - 115,927  115,927	6,000,0 11,500,0 11,500,0 11,500,0 10 for Fur Total 646,8 646,8
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	6,000,000	FY 2025  acing at Mazarick  100,000  100,000	FY 2026  Park. New asphalt  103,000  103,000	FY 2027  Tand paint to be a  106,090  106,090	FY 2028  Pplied to the exist  109,273  109,273  109,273	FY 2029  ing 8 tennis courts  112,551  112,551  112,551	FY 2030  5.  115,927  - 115,927  115,927	6,000,0 11,500,0 11,500,0 11,500,0 10 for Fur Total 646,8 646,8
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	6,000,000	FY 2025  FY 2025  acing at Mazarick  100,000  100,000  100,000	FY 2026  FY 2026  FY 2026  FY 2026	FY 2027  FY 2027  FY 2027	FY 2028  109,273  109,273  109,273  109,273	FY 2029  112,551  112,551  112,551  12,7551  12,7551  12,7551	FY 2030  115,927  115,927  115,927  115,927  115,927  175,927	6,000,00  11,500,00  11,500,00  11,500,00  Total  646,8  646,8  646,8  Total
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	6,000,000  11,500,000  11,500,000  Appropriation To-Date  Tennis court resurf	FY 2025  FY 2025  acing at Mazarick  100,000  100,000  100,000  FY 2025  Dog Park is the or	FY 2026  Park. New asphalt  103,000  103,000  103,000  FY 2026	FY 2027  and paint to be a  106,090  106,090  106,090  FY 2027	FY 2028  pplied to the exist  109,273  - 109,273  109,273  FY 2028	FY 2029  112,551  112,551  112,551  12,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551	FY 2030  115,927  115,927  115,927  115,927  115,927  115,927  115,927	6,000,0  11,500,0  11,500,0  11,500,0  10,500,
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  EIP/TIP Project Summary  VESTERN DOG PARKS: BONANZA AND BAILEY Project Description/Scope:	6,000,000	FY 2025  FY 2025  acing at Mazarick  100,000  100,000  100,000  FY 2025  Dog Park is the or	FY 2026  Park. New asphalt  103,000  103,000  103,000  FY 2026	FY 2027  and paint to be a  106,090  106,090  106,090  FY 2027	FY 2028  pplied to the exist  109,273  - 109,273  109,273  FY 2028	FY 2029  112,551  112,551  112,551  12,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551	FY 2030  115,927  115,927  115,927  115,927  115,927  115,927  115,927	6,000,0  11,500,0  11,500,0  10,500,0  Total  646,8  646,8  646,8  Total
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  EIP/TIP Project Summary  VESTERN DOG PARKS: BONANZA AND BAILEY Project Description/Scope:	6,000,000  11,500,000  11,500,000  Appropriation To-Date  Tennis court resurf	FY 2025  FY 2025  acing at Mazarick  100,000  100,000  100,000  FY 2025  Dog Park is the or	FY 2026  Park. New asphalt  103,000  103,000  103,000  FY 2026	FY 2027  and paint to be a  106,090  106,090  106,090  FY 2027	FY 2028  pplied to the exist  109,273  - 109,273  109,273  FY 2028	FY 2029  112,551  112,551  112,551  12,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551	FY 2030  115,927  115,927  115,927  115,927  115,927  115,927  115,927	6,000,0  11,500,0  11,500,0  11,500,0  Total  Total  646,8  646,8  7roject Full  Total
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  VESTERN DOG PARKS: BONANZA AND BAILEY Project Description/Scope:	Appropriation To-Date  Appropriation To-Date  Currently Riverside be available in the	FY 2025  FY 2025  acing at Mazarick  100,000  100,000  100,000  FY 2025  Dog Park is the or	FY 2026  Park. New asphalt  103,000  103,000  103,000  FY 2026	FY 2027  and paint to be a  106,090  106,090  106,090  FY 2027	FY 2028  pplied to the exist  109,273  - 109,273  109,273  FY 2028	FY 2029  112,551  112,551  112,551  12,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551  17,7551	FY 2030  115,927  115,927  115,927  115,927  115,927  115,927  115,927	6,000,0  11,500,0  11,500,0  11,500,0  10 of Fun  Total  646,8  646,8  646,8  roject Fun  Total  Total
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  EIP/TIP Project Summary  ENNIS COURT RESURFACING Project Description/Scope: Ources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Summary  VESTERN DOG PARKS: BONANZA AND BAILEY Project Description/Scope: Ources General Fund Pay-As-You-Go	6,000,000	FY 2025  acing at Mazarick  100,000  100,000  100,000  FY 2025  Dog Park is the or city. This project v	FY 2026  Park. New asphalt  103,000  103,000  103,000  FY 2026  hly one of its kind i vill provide amenit	FY 2027  and paint to be a  106,090  106,090  106,090  106,090  FY 2027  In Fayetteville. The ies of adding two	FY 2028  pplied to the exist  109,273  109,273  109,273  109,273  FFY 2028  is project will adv. dog parks in the w	FY 2029  Ting 8 tennis courts  112,551  112,551  112,551  112,551  20arks & Recreo	FY 2030  115,927  115,927  115,927  115,927  115,927  115,927  115,927  115,927	6,000,0  11,500,0  11,500,0  11,500,0  10 of Fun  Total  646,8  646,8  646,8  roject Fun  Total  Total
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  FENNIS COURT RESURFACING Project Description/Scope: General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Sources Total Project Summary  WESTERN DOG PARKS: BONANZA AND BAILEY Project Description/Scope: Gources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Grant Funding ARPA/FEMA Federal Grant Funding General Grant Funding General Grant Funding General Obligation Bonds	6,000,000	FY 2025  acing at Mazarick  100,000  100,000  100,000  FY 2025  Dog Park is the or city. This project v	FY 2026  Park. New asphalt  103,000  103,000  103,000  FY 2026  hly one of its kind i vill provide amenit	FY 2027  and paint to be a  106,090  106,090  106,090  106,090  FY 2027  In Fayetteville. The ies of adding two	FY 2028  pplied to the exist  109,273  109,273  109,273  109,273  FFY 2028  is project will adv. dog parks in the w	FY 2029  Ting 8 tennis courts  112,551  112,551  112,551  112,551  20arks & Recreo	FY 2030  115,927  115,927  115,927  115,927  115,927  115,927  115,927  115,927	6,000,0  11,500,0  11,500,0  11,500,0  10 of Fun  Total  646,8  646,8  646,8  roject Fun  Total  Total
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  TENNIS COURT RESURFACING Project Description/Scope: General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources  Total Estimated Project Cost Total Project Summary  WESTERN DOG PARKS: BONANZA AND BAILEY Project Description/Scope: General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Summary	6,000,000	FY 2025  acing at Mazarick  100,000  100,000  100,000  FY 2025  Dog Park is the or city. This project v	FY 2026  Park. New asphalt  103,000  103,000  103,000  FY 2026  hly one of its kind i vill provide amenit	FY 2027  and paint to be a  106,090  106,090  106,090  FY 2027  FY 2027  In Fayetteville. The less of adding two	FY 2028  pplied to the exist  109,273  109,273  109,273  109,273  FFY 2028  is project will adv. dog parks in the w	FY 2029  cing 8 tennis courts  112,551	FY 2030  115,927  115,927  115,927  115,927  115,927  115,927  115,927  115,927	6,000,00  11,500,00  11,500,00  11,500,00  Total  646,8  646,8  646,8  Total
State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  FENNIS COURT RESURFACING Project Description/Scope: General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Obligation Bonds Nongovernment Grants Donations Total Sources Total Sources Total Project Summary  WESTERN DOG PARKS: BONANZA AND BAILEY Project Description/Scope: Gources General Fund Pay-As-You-Go State Grant Funding ARPA/FEMA Federal Grant Funding General Grant Funding ARPA/FEMA Federal Grant Funding General Grant Funding General Grant Funding General Obligation Bonds	6,000,000	FY 2025  acing at Mazarick  100,000  100,000  100,000  FY 2025  Dog Park is the or city. This project v	FY 2026  Park. New asphalt  103,000  103,000  103,000  FY 2026  hly one of its kind i vill provide amenit	FY 2027  and paint to be a  106,090  106,090  106,090  106,090  FY 2027  In Fayetteville. The ies of adding two	FY 2028  pplied to the exist  109,273  109,273  109,273  109,273  FFY 2028  is project will adv. dog parks in the w	FY 2029  Ting 8 tennis courts  112,551  112,551  112,551  112,551  20arks & Recreo	FY 2030  115,927  115,927  115,927  115,927  115,927  115,927  115,927  115,927	6,000,0  11,500,0  11,500,0  11,500,0  10,00

Public Safety Capital Project Fund								CIP/TIP PI
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Immary Sources								
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
State Funding 911 Funds	-	11,223,570	-	-	-	-	-	11,223,5
General Obligation Bonds	2,300,000	26,176,430	10,000,000	9,013,149	-	-	-	47,489,5
Lease Financing Limited Obligation Bonds	-	4,443,456	920,000	920,000	3,300,000	1,840,000	1,840,000	13,263,4
Debt Financing	11,000,000				-	-	-	11,000,0
Prior Funding	2,646,693	-	-	-	-	-	-	2,646,6
Total Sources	15,946,693	41,843,456	10,920,000	9,933,149	3,300,000	1,840,000	1,840,000	85,623,2
Uses								
CITY WIDE SECURITY ACCESS	796,693	4 442 456	-	-	2 200 000	1 040 000	1 040 000	796,6
FIRE APPARATUS FIRE STATION #2 RELOCATION	250.000	4,443,456 986,851	920,000 9.013.149	920,000	3,300,000	1,840,000	1,840,000	13,263,4 10,250,0
FIRE STATION #4 RELOCATION	11,000,000	-	-	-	-	-	-	11,000,0
FIRE STATION #9	250,000	-	986,851	9,013,149	-	-	-	10,250,0
FIRE STATION #16	1,800,000	9,013,149	-	-	-	-	-	10,813,1
POLICE COMMUNICATIONS CENTER  Total Uses	1,850,000 15,946,693	27,400,000 41,843,456	10,920,000	9,933,149	3,300,000	1,840,000	1,840,000	29,250,0 85,623,2
Total Sources Over/(Under) Uses	13,940,093	41,643,430	10,920,000	9,955,149	3,300,000	1,840,000	1,840,000	03,023,2
Total Sources Over/(Unider) Uses			-					
IP/TIP Project Summary						Public Sa	fety Capital P	roject Fui
	Appropriation							
ITY WIDE SECURITY ACCESS	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
III WIDE SECURITY ACCESS	This project is to in	nnlement a City-W	ide Security Acces	Control and Secu	rity System (Proxy	/ Cards Cameras e	etc ) that can be ce	ntrally mana
Project Description/Scope:	to control access to				, -, (* ,		,	,
ources								
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
General Obligation Bonds	-	-	-	-	-	-	-	
Lease Financing Debt Financing	-		-	-	-	-	-	
Prior Year Funding - Grants	796,693	-	-	-	-	-	-	796,6
Total Sources	796,693	-	-	-	-	-	-	796,6
Total Estimated Project Cost	796,693	-	-	-	-	-	-	796,6
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary						Public So	fety Capital P	roiect Fur
,	Appropriation					7 415115 54	jery cupituii i	ojece i un
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
IRE APPARATUS								
Project Description/Scope:	This project entails	adding a permane	ent fire station in the	ne Morganton/Rei	lly Road area.			
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
General Obligation Bonds	-	-	-	-	-	-	-	
Lease Financing	-	4,443,456	920,000	920,000	3,300,000	1,840,000	1,840,000	13,263,4
Debt Financing	-	-	-	-	-	-	-	
Total Sources	-	4,443,456	920,000	920,000	3,300,000	1,840,000	1,840,000	13,263,4
Total Estimated Project Cost		4,443,456	920,000	920,000	3,300,000	1,840,000	1,840,000	13,263,4
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
IP/TIP Project Summary						Public Sa	fety Capital P	roject Fui
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
IRE STATION #2 RELOCATION		Eiro Station #2's r	alocation to anoth	ar parcel within th	a immediata raca	once area		
		THE Station #2 3 I	elocation to anoth	er parcer within th	e iiiiiieuiate resp	onse area.		
Project Description/Scope:	This project entails							
Project Description/Scope:	This project entails	-		-	-	-	-	
Project Description/Scope: ources	This project entails - 250,000	- 986,851	- 9,013,149		-	-	-	10,250,0
Project Description/Scope: ources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing	-	- 986,851 -	- 9,013,149 -			-	-	10,250,0
Project Description/Scope: ources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing	250,000	-	-	-	-	-	-	
Project Description/Scope: ources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources	250,000 - 250,000	- - 986,851	9,013,149	-	-	- - -		10,250,0
Project Description/Scope: ources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources Total Estimated Project Cost	250,000	-	-	-	-	-	-	10,250,0
Project Description/Scope: Durces General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	250,000 - 250,000	- - 986,851	9,013,149	-	-	-		10,250,0 10,250,0
Project Description/Scope: Durces General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	250,000 - - 250,000 250,000	- - 986,851	9,013,149	-	-	-	-	10,250,0 10,250,0
Project Description/Scope: burces General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	250,000 - 250,000	- - 986,851	9,013,149	-	-	-		10,250,0 10,250,0
Project Description/Scope: burces General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary	250,000 - 250,000 250,000 - Appropriation To-Date	986,851 986,851	9,013,149 9,013,149 FY 2026	- - - - - FY 2027	- - - - - FY 2028	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	10,250,0 10,250,0 roject Fun
Project Description/Scope: burces General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary	250,000 250,000 250,000 Appropriation To-Date	986,851 986,851 - FY 2025 relocation is the D	9,013,149 9,013,149 - FY 2026	- - - - - FY 2027	- - - - - FY 2028		- - - - - - - - - - - - - - - - - - -	10,250,0 10,250,0 <b>roject Fu</b> i
Project Description/Scope:  ources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRE STATION #4 RELOCATION  Project Description/Scope:	250,000 - 250,000 250,000 - Appropriation To-Date	986,851 986,851 - FY 2025 relocation is the D	9,013,149 9,013,149 - FY 2026	- - - - - FY 2027	- - - - - FY 2028		- - - - - - - - - - - - - - - - - - -	10,250,0 10,250,0 <b>roject Fu</b> i
Project Description/Scope: Durces  General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRE STATION #4 RELOCATION Project Description/Scope: Durces	250,000 250,000 250,000 Appropriation To-Date	986,851 986,851 - FY 2025 relocation is the D	9,013,149 9,013,149 - FY 2026	- - - - - FY 2027	- - - - - FY 2028		- - - - - - - - - - - - - - - - - - -	10,250,0 10,250,0 <b>roject Fu</b>
Project Description/Scope: ources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRE STATION #4 RELOCATION Project Description/Scope: ources General Fund Pay-As-You-Go	250,000 250,000 250,000 Appropriation To-Date	986,851 986,851 - FY 2025 relocation is the D	9,013,149 9,013,149 - FY 2026	- - - - - FY 2027	- - - - - FY 2028		- - - - - - - - - - - - - - - - - - -	10,250,0 10,250,0 <b>roject Fu</b> ll
Project Description/Scope: ources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IRE STATION #4 RELOCATION Project Description/Scope: ources	250,000 250,000 250,000 Appropriation To-Date	986,851 986,851 - FY 2025 relocation is the I	9,013,149 9,013,149 - FY 2026	FY 2027  ized the need to r re adequate living	FY 2028  elocate Fire Static conditions for Cit		- - - - - - - - - - - - - - - - - - -	10,250,0 10,250,0 <b>roject Fu</b> i
Project Description/Scope: ources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IMP/TIP Project Summary  IRE STATION #4 RELOCATION  Project Description/Scope: ources General Fund Pay-As-You-Go General Obligation Bonds	250,000 250,000 250,000 Appropriation To-Date	986,851 986,851 - FY 2025 relocation is the I	9,013,149 9,013,149 - FY 2026	FY 2027  ized the need to r re adequate living	FY 2028  elocate Fire Static conditions for Cit		- - - - - - - - - - - - - - - - - - -	10,250,0 10,250,0 roject Full Total
Project Description/Scope:  Ources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  IRE STATION #4 RELOCATION Project Description/Scope:  Ources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Prior Funding	Appropriation To-Date  The purpose of the demand of the are:	986,851 986,851 FY 2025 relocation is the Ea served and to pro	9,013,149 9,013,149	FY 2027  ized the need to r re adequate living	FY 2028  elocate Fire Static conditions for Cit	Public Sa FY 2029 on #4 to a location by employees.	fety Capital P FY 2030 better suited to me	10,250,0 10,250,0 roject Fur Total eet the service
Project Description/Scope: Jources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  Project Description/Scope: Jources General Fund Pay-As-You-Go General Obligation Bonds Lease Financing Debt Financing	250,000 250,000 250,000 250,000 To-Date  The purpose of the demand of the area	986,851 986,851 	9,013,149 9,013,149  FY 2026  Department recognication of the control of the cont	FY 2027  ized the need to r re adequate living	FY 2028  elocate Fire Static c conditions for Cit	Public Sa  FY 2029 on #4 to a location ty employees.	FY 2030 better suited to me	Total

CIP/TIP Project Summary						Public So	afety Capital P	roject Fund
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
IRE STATION #9								
Project Description/Scope:	This project entails temporary fire stat				9 located at 5091	Santa Fe Drive. Th	ne project will requ	ire the use of a
Cources	temporary me stat	ion and apparatus	bay on-site during	construction.				
General Fund Pay-As-You-Go	-				-		-	
General Obligation Bonds	250,000	-	986,851	9,013,149	-	-		10,250,00
Lease Financing	-	-	-	-	-	-	_	, , .
Debt Financing		-				-		
Prior Funding		_				_		
Total Sources	250,000	-	986,851	9,013,149	-	-	-	10,250,00
Total Estimated Project Cost	250,000	-	986,851	9,013,149	-	-	-	10,250,00
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
IP/TIP Project Summary						Public Sc	afety Capital F	roject Fun
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
IRE STATION #16	This	the end divine a fire					la carlla Carla Car	-l Bli-
Project Description/Scope:	This project entails Interstate 95 corrid			e station to service	e the eastern mos	t area or the city a	nong the Cedar Cre	ek koad to
ources								
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
General Obligation Bonds	1,800,000	9,013,149	-	-	-	-	-	10,813,1
Lease Financing	-	-	-	-	-	-	-	
Debt Financing	-	-	-	-	-	-	-	
Prior Funding	-	-	-	-	-	-	-	
Total Sources	1,800,000	9,013,149	-	-	-	-	-	10,813,1
Total Estimated Project Cost	1,800,000	9,013,149	-	-	-	-		10,813,14
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
IP/TIP Project Summary						Public Sc	afety Capital F	roject Fur
an / The Troject Summary	Appropriation					r done se	ijety capitari	roject run
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
OLICE COMMUNICATIONS CENTER	10 2010	112023	112020	11 2027		11.2023	112000	Total
Project Description/Scope:	This facility will hou	use the City's 911 (	Communications C	enter, as well as se	erve as a backup f	or Cumberland Co	unty's 911 and Em	ergency
Project Bescription/Scope.	Operations Center.	Additionally, PWC	will have a space	provided in the fa	cility for a data ba	ckup center.		
ources								
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
State Funding	-	-	-	-	-	-	-	
State Funding 911 Funds	-	11,223,570	-	-	-	-	-	11,223,5
ARPA Federal Grant Funding	-	-	-	-	-	-	-	
General Obligation Bonds	-	16,176,430	-	-	-	-	-	16,176,4
Prior Year Funding - State E911 and Public Safety Bonds	1,850,000		_			_		1,850,0
Total Sources	1,850,000	27,400,000	-	-	-	-	-	29,250,0
Total Estimated Project Cost	1,850,000	27,400,000						29,250,00
	2,000,000	27, 100,000						23,230,0
Total Project Sources Over/(Under) Uses	_	_	_					

Solid Waste Capital Project Fund								CIP/TIP Plan
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ummary								
Sources								
General Fund Pay-As-You-Go	-	-	-	-	-			
Enterprise Fund Pay-As-You-Go	170,500	-	-	-	-			170,5
State Grant Funding	-	-	-	-	-			
ARPA Grant Funding	-	-	-	-	-			
Total Sources	170,500	-	-	-	-			170,5
Uses								
455 GROVE STREET	170,500	-	-	-	-			170,5
Total Uses	170,500	-	-	-	-			170,5
Total Sources Over/(Under) Uses	-	-	-	-	-			
Total Sources Over/(Under) Uses	-	-	-					
Total Sources Over/(Under) Uses	-	-	-		-		Solic	l Waste Fur
,	- Appropriation		-		-			
IP/TIP Project Summary	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	<i>Solia</i>	<b>l Waste Fur</b> Total
IP/TIP Project Summary	To-Date	FY 2025		FY 2027			FY 2030	Total
,	To-Date  The Grove Street face	FY 2025	e Transit Departme	FY 2027 ent and Solid Was	te Division is in nee	ed of renovation.	FY 2030 This project aims to	Total
IP/TIP Project Summary	To-Date	FY 2025	e Transit Departme	FY 2027 ent and Solid Was	te Division is in nee	ed of renovation.	FY 2030 This project aims to	
CIP/TIP Project Summary  55 GROVE STREET	To-Date  The Grove Street face	FY 2025	e Transit Departme	FY 2027 ent and Solid Was	te Division is in nee	ed of renovation.	FY 2030 This project aims to	Total
CIP/TIP Project Summary  55 GROVE STREET	To-Date  The Grove Street face	FY 2025	e Transit Departme	FY 2027 ent and Solid Was	te Division is in nee	ed of renovation.	FY 2030 This project aims to	Total
55 GROVE STREET  Project Description/Scope:	To-Date  The Grove Street face	FY 2025	e Transit Departme	FY 2027 ent and Solid Was	te Division is in nee	ed of renovation.	FY 2030 This project aims to	Total
55 GROVE STREET  Project Description/Scope:	To-Date  The Grove Street face	FY 2025 cility used by th	e Transit Departme	FY 2027 ent and Solid Was mmon areas, and	te Division is in nee	ed of renovation.	FY 2030 This project aims to	Total
SS GROVE STREET  Project Description/Scope:  ources General Fund Pay-As-You-Go	To-Date  The Grove Street farmodernizing the face	FY 2025 cility used by th	e Transit Departme	FY 2027 ent and Solid Was mmon areas, and	te Division is in nee	ed of renovation.	FY 2030 This project aims to	Total address this by
STREET  Project Description/Scope:  ources General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go	To-Date  The Grove Street farmodernizing the face	FY 2025 cility used by th	e Transit Departme	FY 2027 ent and Solid Was mmon areas, and - -	te Division is in nee	ed of renovation.	FY 2030 This project aims to	Total address this by 170,5
SS GROVE STREET  Project Description/Scope:  ources General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding	To-Date  The Grove Street farmodernizing the factors and the factors are street factors are street factors and the factors are street factors are street factors and the factors are street factors are street factors and the factors are street factors are street factors and the factors are street factors are street factors and the factors are street factors and the factors are street factors and the factors are street factors are street factors and the factors are street factors are street factors are street factors and the factors are street factors are street factors are street factors and the factors are street factors and the factors are street factor	FY 2025 cility used by th	e Transit Departme	FY 2027 ent and Solid Was mmon areas, and - -	te Division is in nee	ed of renovation.	FY 2030 This project aims to	Total address this by

Special Revenue Fund								CIP/TIP Pla
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
iummary								
Sources								
General Fund Pay-As-You-Go	900,000	50,000	50,000	50,000	50,000	50,000	-	1,150,00
Local Grant	50,000	-	-	-	-	-	-	50,00
Prior Year Funding	-	-	-	-	-	-	-	
Total Sources	950,000	50,000	50,000	50,000	50,000	50,000	-	1,200,00
Uses								
COMMERCIAL CORRIDOR GRANT	500,000	50,000	50,000	50,000	50,000	50,000	-	750,00
GOOD NEIGHBOR HOMEBUYER PROGRAM	450,000	-	-	-	-	-	-	450,00
Total Uses	950,000	50,000	50,000	50,000	50,000	50,000	-	1,200,00
Total Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary							Special Re	venue Fund
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
COMMERCIAL CORRIDOR GRANT  Project Description/Scope:	The Commercial Co and moderate-inco	rridor Improveme						located in low-
Project Description/Scope:	The Commercial Co and moderate-inco	rridor Improvemer me block groups fo	or improvements in	ncluding facade im	provements and o	ther qualified expe		
	The Commercial Co	rridor Improveme						located in low-
Project Description/Scope: ources General Fund Pay-As-You-Go Local Grant	The Commercial Co and moderate-inco 500,000	rridor Improvemer me block groups fo 50,000	or improvements in	ocluding facade im 50,000	provements and o	ther qualified expe	enses.	
Project Description/Scope: ources General Fund Pay-As-You-Go	The Commercial Co and moderate-inco 500,000	rridor Improvemei me block groups fo 50,000 -	or improvements in 50,000	scluding facade im 50,000 -	50,000 -	ther qualified expe	enses.	750,00
Project Description/Scope: ources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources	The Commercial Co and moderate-inco 500,000 - -	rridor Improvemer me block groups fo 50,000 - -	or improvements in 50,000 - -	50,000 - -	50,000 - -	ther qualified expe 50,000 - -	enses.	750,00 750,00
Project Description/Scope:  cources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources Total Estimated Project Cost	The Commercial Co and moderate-inco 500,000 - - 500,000 500,000	rridor Improvemen me block groups fo 50,000 - - 50,000 50,000	50,000 - - 50,000 50,000	50,000 - 50,000	50,000 - - 50,000 50,000	50,000 - 50,000		750,00 750,00
Project Description/Scope: Sources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	The Commercial Co and moderate-inco 500,000 - - 500,000	rridor Improvemer me block groups fo 50,000 - - 50,000	50,000 50,000	50,000 - 50,000 - 50,000 50,000	50,000 - 50,000	50,000 - 50,000 50,000		750,00 750,00 750,00
Project Description/Scope: Sources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources Total Estimated Project Cost	The Commercial Co and moderate-inco 500,000 - - 500,000 500,000	rridor Improvemen me block groups fo 50,000 - - 50,000 50,000	50,000 - - 50,000 50,000	50,000 - 50,000 - 50,000 50,000	50,000 - - 50,000 50,000	50,000 - 50,000 50,000		750,00 750,00
Project Description/Scope:  ources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	The Commercial Co and moderate-inco 500,000 - 500,000 500,000 - Appropriation	50,000 50,000	50,000 - - - 50,000 50,000	50,000 - - 50,000 50,000	50,000 - - 50,000 50,000	50,000 - - 50,000 50,000		750,000 750,000 750,000
Project Description/Scope: ources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	The Commercial Co and moderate-inco 500,000 - - 500,000 500,000	rridor Improvemen me block groups fo 50,000 - - 50,000 50,000	50,000 - - 50,000 50,000	50,000 - 50,000 - 50,000 50,000	50,000 - - 50,000 50,000	50,000 - 50,000 50,000		750,00 750,00 750,00
Project Description/Scope:  ources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary	The Commercial Co and moderate-inco	50,000 50,000 50,000 50,000	50,000 - - 50,000 50,000 - - FY 2026	50,000 - - 50,000 50,000 - - FY 2027	50,000 - - 50,000 50,000 - - FY 2028	50,000 - - 50,000 50,000 - - FY 2029		750,00 750,00 750,00 Total
Project Description/Scope:  ources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  GOOD NEIGHBOR HOMEBUYER PROGRAM Project Description/Scope:	The Commercial Co and moderate-inco 500,000 - 500,000 500,000 - Appropriation	50,000 - 50,000 S0,000 - FY 2025	50,000 - - 50,000 50,000 - FY 2026	50,000 - - 50,000 50,000 - FY 2027	50,000 - - 50,000 50,000 - FY 2028	50,000 - - 50,000 50,000 - FY 2029	special Reserved to the served of the served	750,00 750,00 750,00 Total
Project Description/Scope:  ources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  OOD NEIGHBOR HOMEBUYER PROGRAM Project Description/Scope:	The Commercial Co and moderate-inco 500,000 - 500,000 S00,000 - Appropriation To-Date The Good Neighbor to use for their dow	50,000 50,000 50,000 FY 2025	50,000 - - 50,000 50,000 - FY 2026	50,000 - - 50,000 50,000 - FY 2027	50,000 - - 50,000 50,000 - FY 2028	50,000 - - 50,000 50,000 - FY 2029	special Reserved to the served of the served	750,000 750,000 750,000 Total
Project Description/Scope:  ources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  OOD NEIGHBOR HOMEBUYER PROGRAM Project Description/Scope:  ources General Fund Pay-As-You-Go	The Commercial Co and moderate-inco 500,000 - 500,000 - 500,000 - To-Date The Good Neighbor to use for their dow	50,000 50,000 50,000 FY 2025 Homebuyer Progr	50,000 50,000 50,000 FY 2026 ram is funded by thids, or closing cost	50,000 - - 50,000 50,000 - - FY 2027	50,000 50,000 50,000 FY 2028 and allows City emp	50,000 50,000 50,000 FY 2029  loyees to receive a leir primary resider	Special Re FY 2030  depreciating loar	750,00 750,00 750,00 750,00 Total Total 400,00
Project Description/Scope:  ources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  GOOD NEIGHBOR HOMEBUYER PROGRAM Project Description/Scope:  ources General Fund Pay-As-You-Go Local Grant	The Commercial Co and moderate-inco 500,000 - 500,000 S00,000 - Appropriation To-Date The Good Neighbor to use for their dow	50,000 50,000 50,000 FY 2025	50,000 - - 50,000 50,000 - FY 2026	50,000 - - 50,000 50,000 - - FY 2027	50,000 - - 50,000 50,000 - FY 2028	50,000 - - 50,000 50,000 - FY 2029	special Reserved to the served of the served	750,00 750,00 750,00 750,00 Total Total 400,00
Project Description/Scope:  ources General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  GOOD NEIGHBOR HOMEBUYER PROGRAM Project Description/Scope: ources General Fund Pay-As-You-Go Local Grant Prior Year Funding	The Commercial Co and moderate-inco and moderate-inco 500,000 - 500,000 S00,000 S00,000 To-Date The Good Neighbor to use for their dow 400,000 S0,000	50,000 50,000 50,000 FY 2025 Homebuyer Progr	50,000 - 50,000 50,000 - FY 2026  am is funded by thids, or closing cost	50,000 - 50,000 50,000 - FY 2027 Be General Fund are son the purchase	50,000 50,000 50,000 FY 2028 and allows City empor a property as the	50,000 50,000 50,000 FY 2029  loyees to receive a leir primary resider	Special Ref	750,00 750,00 750,00 750,00 Total Total 400,00 50,00
Project Description/Scope: DUTCES General Fund Pay-As-You-Go Local Grant Prior Year Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses IP/TIP Project Summary  OOD NEIGHBOR HOMEBUYER PROGRAM Project Description/Scope: DUTCES General Fund Pay-As-You-Go Local Grant	The Commercial Co and moderate-inco 500,000 - 500,000 - 500,000 - To-Date The Good Neighbor to use for their dow	50,000 50,000 50,000 FY 2025 Homebuyer Progr	50,000 50,000 50,000 FY 2026 ram is funded by thids, or closing cost	50,000 - - 50,000 50,000 - - FY 2027	50,000 50,000 50,000 FY 2028 and allows City emp	50,000 50,000 50,000 FY 2029  loyees to receive a leir primary resider	Special Re FY 2030  depreciating loar	750,00 750,00 750,00 750,00 Total Total 400,00

								CIP/TIP Plan
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ummary	10 0000	11 2025	112020	112027	112020	112023	112030	Total
Sources								
General Fund Pay-As-You-Go	213,012	-	-	-	_	-	-	213,0
Stormwater Enterprise Fund Pay-As-You-Go	53,885,857	3,642,744	2,893,954	2,200,000	1,200,000	1,700,000	1,700,000	67,222,5
ARPA/FEMA Federal Grant Funding	500,000	375,000	2,600,000	12,950,000	6,000,000	-	-	22,425,0
General Obligation Bonds	-	7,341,193	4,400,000	15,550,000	16,300,000	7,000,000	7,000,000	57,591,1
Debt Funded								
otal Sources	54,598,869	11,358,937	9,893,954	30,700,000	23,500,000	8,700,000	8,700,000	147,451,
Uses ALW DAM		500,000	2,000,000	10,000,000				12,500,0
DRAINAGE ASSISTANCE PROGRAM	-	750,000	750,000	750,000	750,000	750,000	750,000	4,500,0
EASEMENT / LAND ACQUSITION		150,000	150,000	150,000	150,000	150,000	150,000	900,
HINSDALE ROAD RECONSTRUCTION	338,115	407,561	693,954	-	-	-	-	1,439,
PERSON & RUSSELL	-	1,900,000	-	18,500,000	-		-	20,400,
PROJECT MANAGEMENT	-	150,000	150,000	150,000	150,000	150,000	150,000	900,
RAMSEY ST PUMP STATION	500,000	1,851,376	-	-	-	-	=	2,351,
RHEMISH	-	-	-	-	3,100,000	-	-	3,100,
ROCKFORD	-	-	-	-	5,700,000	-	-	5,700,
ROSE LAKE	-	500,000	2,000,000	-	8,000,000	-	-	10,500,
SESSOMS	-	2,000,000	-	=	=	-	-	2,000,
SPOT REPAIR PROGRAM	-	150,000	150,000	150,000	150,000	150,000	150,000	900,
STORMWATER PROGRAM	53,760,754	4.000.000	=	-	=	-	-	53,760,
TRYON WATERSHED PROJECTS	-	1,000,000	-	-	E 000 000	7 000 000	7 000 000	1,000
WATERSHED STUDIES	-	2 000 000	1,000,000	1,000,000	5,000,000 500,000	7,000,000 500,000	7,000,000 500,000	19,000,
WAYLAND DRIVE	-	2,000,000	3,000,000	1,000,000	300,000	300,000	500,000	5,500, 3,000,
Total Uses	54,598,869	11,358,937	9,893,954	30,700,000	23,500,000	8,700,000	8,700,000	147,451,
Total Sources Over/(Under) Uses	_	_	-	-	-	-	_	
P/TIP Project Summary								Stormwater Fu
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
	-	V dam analysis.	-	-	-	-	-	
purces seneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go kRPA/FEMA Federal Grant Funding	-		- - -	-	- -	-	-	
ources Seneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go SRPA/FEMA Federal Grant Funding Seneral Obligation Bonds	- - - -	- - - - 500,000	- - - 2,000,000	- - - 10,000,000	- - -	- - -	- - - -	12,500,
ources seneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go suRA/FEMA Federal Grant Funding seneral Obligation Bonds bebt Funded	· -	- - - 500,000 -	-	-	- - - -	-	-	
ources ieneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds bebt Funded Total Sources	· -	500,000 - 500,000	2,000,000	10,000,000		-	-	12,500,
urces inversel Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds beth Funded Total Sources Total Estimated Project Cost	· -	- - - 500,000 -	-	-		-	-	12,500,
urces eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds ebt Funded Total Sources	· -	500,000 - 500,000	2,000,000	10,000,000		-	-	12,500,
ources sieneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding sieneral Obligation Bonds bebt Funded Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	-	500,000 - 500,000	2,000,000	10,000,000		-	-	12,500, 12,500,
urces eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds ebet Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses		500,000 - 500,000 500,000	2,000,000 2,000,000	10,000,000 10,000,000		- - - - - -		12,500, 12,500, Stormwater Fu
urces eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds ebt Funded Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary	-	500,000 - 500,000	2,000,000	10,000,000	- - - - - - - - - - - - - - - - -	-	-	12,500 <sub>0</sub> 12,500 <sub>0</sub>
eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds lebt Funded Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary		500,000 - 500,000 500,000	2,000,000 2,000,000	10,000,000 10,000,000	- - - - - - - - - - - - - - - - - - -	- - - - - -		12,500, 12,500, Stormwater Fu
urces eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds ebt Funded Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary		500,000 500,000 500,000	2,000,000 2,000,000 - FY 2026	10,000,000 10,000,000		- - - - - - - - - -	- - - - - - - FY 2030	12,500, 12,500 Stormwater FL
eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds ebit Funded Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary  RAINAGE ASSISTANCE PROGRAM  Project Description/Scope:	Appropriation	500,000 500,000 500,000	2,000,000 2,000,000 - FY 2026	10,000,000 10,000,000		- - - - - - - - - -	- - - - - - - FY 2030	12,500, 12,500, Stormwater Fu
purces  ieneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds bebt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  RAINAGE ASSISTANCE PROGRAM  Project Description/Scope:	Appropriation	500,000 500,000 500,000	2,000,000 2,000,000 - FY 2026	10,000,000 10,000,000		- - - - - - - - - -	- - - - - - - FY 2030	12,500, 12,500, 12,500, Stormwater FL
purces perces pe	Appropriation To-Date  Provides response to	500,000 500,000 500,000 FY 2025	2,000,000 2,000,000 - - FY 2026	FY 2027	ts around the City -	FY 2029	FY 2030	12,500, 12,500, Stormwater Fu Total
eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds ebt Funded Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary  Project Description/Scope:  purces eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go	Appropriation	500,000 500,000 500,000	2,000,000 2,000,000 - FY 2026	10,000,000 10,000,000		- - - - - - - - - -	- - - - - - - FY 2030	12,500, 12,500, Stormwater Fu Total
purces ieneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds bebt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  RAINAGE ASSISTANCE PROGRAM  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding	Appropriation To-Date  Provides response to	500,000 500,000 500,000 FY 2025	2,000,000 2,000,000 - - FY 2026	FY 2027	ts around the City -	FY 2029	FY 2030	12,500, 12,500, Stormwater Fu Total
purces ieneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds bebt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  RAINAGE ASSISTANCE PROGRAM  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding	Appropriation To-Date  Provides response to	500,000 500,000 500,000 FY 2025	2,000,000 2,000,000 - - FY 2026	FY 2027	ts around the City -	FY 2029	FY 2030	12,500, 12,500, Stormwater Fu Total
purces ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding ieneral Obligation Bonds lebt Funded Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  Project Description/Scope:  Durces ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding ieneral Obligation Bonds Total Sources	Appropriation To-Date  Provides response to	500,000 500,000 500,000 500,000 FY 2025 drainage assistand	2,000,000 2,000,000	10,000,000 10,000,000 FY 2027 and improvemen 750,000 750,000	ts around the City - 750,000 750,000	FY 2029  to improve draina  - 750,000 - 750,000	FY 2030  FY 2030  FY 2030  FY 2030  FY 2030  FY 2030	12,500, 12,500, Stormwater Fu Total 4,500,
purces  purces	Appropriation To-Date  Provides response to	500,000 - 500,000 500,000 - FY 2025 - drainage assistand	2,000,000 2,000,000 - FY 2026 :e service requests - 750,000	10,000,000 10,000,000 FY 2027 and improvemen 750,000	ts around the City - 750,000 - -	FY 2029  to improve draina	FY 2030  FY 2030  FY 2030  FY 2030	12,500, 12,500, Stormwater Fu Total 4,500,
eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds ebbt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  P/TIP Project Summary  Project Description/Scope:  Project Project Summary  Project Description/Scope:  Description/Scope: Description/	Appropriation To-Date  Provides response to	500,000 500,000 500,000 500,000 FY 2025 drainage assistand	2,000,000 2,000,000	10,000,000 10,000,000 FY 2027 and improvemen 750,000 750,000	ts around the City - 750,000 750,000	FY 2029  to improve draina  - 750,000 - 750,000	FY 2030  FY 2030  FY 2030  FY 2030  FY 2030  FY 2030	12,500, 12,500,  Stormwater Fu  Total  4,500, 4,500, 4,500,
purces ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds bebt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	Appropriation To-Date  Provides response to	500,000 500,000 500,000 500,000 FY 2025 drainage assistand	2,000,000 2,000,000	10,000,000 10,000,000 FY 2027 and improvemen 750,000 750,000	ts around the City - 750,000 750,000	FY 2029  to improve draina  - 750,000 - 750,000	FY 2030  FY 2030  FY 2030  FY 2030  FY 2030  FY 2030	12,500 12,500 Stormwater FU Total  4,500 4,500
purces ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds bebt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	Appropriation To-Date  Provides response to	500,000 500,000 500,000 	2,000,000 2,000,000	10,000,000 10,000,000 FY 2027  and improvemen - 750,000 - 750,000 750,000	ts around the City - 750,000 - - 750,000 750,000	FY 2029  to improve drains  750,000 750,000	FY 2030  FY 2030	12,500, 12,500,  Stormwater Fu  Total  4,500, 4,500, 4,500,  Stormwater Fu
eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds bebt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  RAINAGE ASSISTANCE PROGRAM  Project Description/Scope: Durces eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RRA/FEMA Federal Grant Funding eneral Obligation Bonds  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  ITOTAL Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary	Appropriation To-Date  Provides response to	500,000 500,000 500,000 500,000 FY 2025 drainage assistand	2,000,000 2,000,000	10,000,000 10,000,000 FY 2027 and improvemen 750,000 750,000	ts around the City - 750,000 750,000	FY 2029  to improve draina  - 750,000 - 750,000	FY 2030  FY 2030  FY 2030  FY 2030  FY 2030  FY 2030	12,500 12,500 Stormwater FU Total  4,500 4,500
eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds ebbt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  RAINAGE ASSISTANCE PROGRAM  Project Description/Scope: eneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go RPA/FEMA Federal Grant Funding eneral Obligation Bonds  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  P/TIP Project Sources Over/(Under) Uses  P/TIP Project Sources Over/(Under) Uses	Appropriation To-Date  Provides response to	500,000 500,000 500,000 FY 2025  drainage assistance 750,000 750,000 750,000 FY 2025	2,000,000 2,000,000	10,000,000 10,000,000 FY 2027 and improvemen 750,000 750,000 750,000	ts around the City	FY 2029  To improve draina  750,000  750,000  750,000  FY 2029	FY 2030  FY 2030  FY 2030  FY 2030  FY 2030	12,500, 12,500,  Stormwater Fu  Total  4,500, 4,500, 4,500,  Stormwater Fu
purces  Project Description/Scope:  Total Estimated Pay-As-You-Go  Project Description Diligation Bonds  Project Description Diligation Bonds  Project Description Diligation Bonds  Project Surres  Project Surres  Project Description Scope:	Appropriation To-Date  Provides response to  Appropriation To-Date	500,000 500,000 500,000 FY 2025  drainage assistance 750,000 750,000 750,000 FY 2025	2,000,000 2,000,000	10,000,000 10,000,000 FY 2027 and improvemen 750,000 750,000 750,000	ts around the City	FY 2029  To improve draina  750,000  750,000  750,000  FY 2029	FY 2030  FY 2030  FY 2030  FY 2030  FY 2030	12,500, 12,500,  Stormwater Fu  Total  4,500, 4,500, 4,500,  Stormwater Fu
purces ieneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds bebt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds  Total Estimated Project Cost  Total Project Summary  Stement Fund Pay-As-You-Go Tornwater Enterprise Fund Pay-As-	Appropriation To-Date  Provides response to  Appropriation To-Date	500,000 500,000 500,000 FY 2025  drainage assistance 750,000 750,000 750,000 FY 2025	2,000,000 2,000,000	10,000,000 10,000,000 FY 2027 and improvemen 750,000 750,000 750,000	ts around the City	FY 2029  To improve draina  750,000  750,000  750,000  FY 2029	FY 2030  FY 2030  FY 2030  FY 2030  FY 2030	12,500, 12,500,  Stormwater Fu  Total  4,500, 4,500, 4,500,  Stormwater Fu
purces ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go RRA/FEMA Federal Grant Funding ieneral Obligation Bonds bebt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go RRA/FEMA Federal Grant Funding ieneral Obligation Bonds  Total Sources  Total Estimated Project Cost  Total Project Summary  ASEMENT / LAND ACQUSITION  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go Project Summary	Appropriation To-Date  Provides response to  Appropriation To-Date	500,000 500,000 500,000 FY 2025  drainage assistance 750,000 750,000 750,000 FY 2025	2,000,000 2,000,000	10,000,000 10,000,000 FY 2027 and improvemen 750,000 750,000 750,000	ts around the City	FY 2029  To improve draina  750,000  750,000  750,000  FY 2029	FY 2030  FY 2030  FY 2030  FY 2030  FY 2030	12,500, 12,500,  Stormwater Fu  Total  4,500, 4,500, 4,500  Stormwater Fu  Total
purces ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds bebt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  RAINAGE ASSISTANCE PROGRAM  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds  Total Estimated Project Cost  Total Project Summary  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding ieneral Obligation Bonds  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  ASEMENT / LAND ACQUSITION  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go IRPA/FEMA Federal Grant Funding	Appropriation To-Date  Provides response to  Appropriation To-Date  Appropriation To-Date	500,000 500,000 500,000 FY 2025 drainage assistance 750,000 750,000 750,000 750,000 FY 2025	2,000,000 2,000,000	10,000,000 10,000,000 FY 2027  and improvemen 750,000 750,000 750,000 FY 2027  FY 2027	ts around the City	FY 2029  to improve draina  750,000  750,000  750,000  FY 2029	FY 2030  FY 2030  FY 2030  FY 2030  FY 2030	12,500, 12,500,  Stormwater Fu  Total  4,500, 4,500, 4,500  Stormwater Fu  Total
purces ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go RRA/FEMA Federal Grant Funding ieneral Obligation Bonds bebt Funded  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  RAINAGE ASSISTANCE PROGRAM  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go RRA/FEMA Federal Grant Funding ieneral Obligation Bonds  Total Sources  Total Estimated Project Cost  Total Project Summary  ASEMENT / LAND ACQUSITION  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go REMENT / LAND ACQUSITION  Project Description/Scope: Durces ieneral Fund Pay-As-You-Go RRA/FEMA Federal Grant Funding ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go RRA/FEMA Federal Grant Funding ieneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go RRAPA/FEMA Federal Grant Funding ieneral Obligation Bonds	Appropriation To-Date  Provides response to  Appropriation To-Date  Appropriation To-Date	500,000 500,000 500,000 FY 2025 drainage assistance 750,000 750,000 750,000 750,000 1 FY 2025 arch, meeting prop	2,000,000 2,000,000	10,000,000 10,000,000 FY 2027  and improvemen 750,000 750,000 750,000 FY 2027  acquiring forms at	ts around the City	FY 2029  to improve drains  750,000  750,000  750,000  150,000  150,000	FY 2030  FY 2030  750,000  750,000  750,000  150,000  FY 2030	12,500, 12,500,  Stormwater Fu  Total  4,500, 4,500, 4,500, 5tormwater Fu  Total
purces sieneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go tornwater Dbligation Bonds bebt Funded Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  Project Description/Scope: Durces Seneral Fund Pay-As-You-Go tornwater Enterprise Fund Pay-As-You-Go to	Appropriation To-Date  Provides response to	500,000 500,000 500,000 FY 2025 drainage assistance 750,000 750,000 750,000 750,000 FY 2025	2,000,000 2,000,000	10,000,000 10,000,000 10,000,000  FY 2027  and improvemen 750,000 750,000 750,000 FY 2027  FY 2027  acquiring forms at 150,000	ts around the City 750,000 750,000 - 750,000 - FY 2028  Ind easements for s	FY 2029  to improve draina  750,000 750,000 750,000 FY 2029  ttormwater projec	FY 2030  FY 2030  FY 2030  T50,000  FY 2030  T50,000  T50,000	12,500, 12,500,  Stormwater Fu  Total  4,500, 4,500, 4,500  Stormwater Fu  Total

CIP/TIP Project Summary								Stormwater Fun
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
INSDALE ROAD RECONSTRUCTION	10 5010	112023	112020	112027	112020	112023	112000	Total
Project Description/Scope:	Reconstruction of Hir	nsdale Road includ	les replacement of	curbs, sidewalks,	driveways, storm	drain pipes, gutter	s, and asphalt.	
ources General Fund Pay-As-You-Go	213,012			_				213,0
Stormwater Enterprise Fund Pay-As-You-Go	125,103	407,561	693,954	-	-	-	-	1,226,6
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	÷	-	
General Obligation Bonds Total Sources	338,115	407,561	693,954	-	-	-	-	1,439,6
Total Estimated Project Cost	338,115	407,561	693,954	-	-	-	-	1,439,6
Total Project Sources Over/(Under) Uses	=	=	E	-	=	=	-	
IP/TIP Project Summary								Stormwater Fu
	Appropriation	EV 2025	EV 2026	EV 2027	EV 2020	EV 2020	EV 2020	Tatal
ERSON & RUSSELL	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Project Description/Scope:	Project to construct a	single lane round	about by reducing	the number of tr	avel lanes on Perso	on Street and remo	oving the traffic sig	nal. Project will improve
	stormwater runoff.							
ources General Fund Pay-As-You-Go	-		-	-	-	-	-	
Stormwater Enterprise Fund Pay-As-You-Go	-	-	-	-	-	-	-	
ARPA/FEMA Federal Grant Funding General Obligation Bonds	-	1,900,000	-	12,950,000 5,550,000	-	-	-	12,950,0 7,450,0
Debt Funded	-	-	-	-	-	-	-	7,130,0
Total Sources	-	1,900,000	-	18,500,000	-	-	-	20,400,0
Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	-	1,900,000	-	18,500,000	-	-	-	20,400,0
								Ctormustor-E-
IP/TIP Project Summary	Appropriation							Stormwater Fu
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ROJECT MANAGEMENT  Project Description/Scope:	Includes project man	agament seres	rious stormust	nlanc and arai+	s to onhance the C	itule etarmunte - !-	ofractruct	
project Description/Scope: ources	includes project man	agement across va	arious stormwater	pians and project	s to ennance the C	ity's stormwater ir	ntrastructure.	
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding	-	150,000	150,000	150,000	150,000	150,000	150,000	900,0
General Obligation Bonds	-	-	-	-	-	-	-	
Debt Funded	-		-					
Total Sources  Total Estimated Project Cost	-	150,000 150,000	150,000 150,000	150,000 150,000	150,000 150,000	150,000 150,000	150,000 150,000	900,0
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	300,0
CIP/TIP Project Summary								Stormwater Fur
	Appropriation							
				EM 0007	E1/ 0000			
AMSEY ST PUMP STATION	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
AMSEY ST PUMP STATION  Project Description/Scope:								Total ng their life cycle and wi
AMSEY ST PUMP STATION  Project Description/Scope: ources								
Project Description/Scope: ources General Fund Pay-As-You-Go	This project is to imp	rove the stormwar	ter pumping syster	m located on Ram -	sey Street at the R	R trestle. The thre	ee pumps are neari -	ng their life cycle and wi
Project Description/Scope: ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go	This project is to imp be replaced.							ng their life cycle and wi
Project Description/Scope: ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding	This project is to imp be replaced.	rove the stormwal - 1,851,376 - -	ter pumping syster	m located on Ram -	sey Street at the R	R trestle. The thre	ee pumps are neari -	ng their life cycle and w 1,851,3 500,0
Project Description/Scope: ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources	This project is to imp be replaced.  500,000 - 500,000	- 1,851,376 - 1,851,376	ter pumping system - - - - -	n located on Ram - - - - -	sey Street at the R	R trestle. The thre	ee pumps are neari - - - - -	ng their life cycle and w 1,851,3 500,0 2,351,3
Project Description/Scope: ources Seneral Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding Seneral Obligation Bonds Total Sources Total Estimated Project Cost	This project is to imp be replaced.	rove the stormwal - 1,851,376 - -	ter pumping syster	m located on Ram -	sey Street at the R	R trestle. The thre	ee pumps are neari -	ng their life cycle and w 1,851,3 500,0 2,351,3
Project Description/Scope: ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	This project is to imp be replaced.  500,000 - 500,000	- 1,851,376 - 1,851,376	ter pumping system - - - - -	n located on Ram - - - - -	sey Street at the R	R trestle. The thre	ee pumps are neari - - - - -	1,851,3 500,6 2,351,3
Project Description/Scope: ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	This project is to imp be replaced.	- 1,851,376 - 1,851,376	ter pumping system - - - - -	n located on Ram - - - - -	sey Street at the R	R trestle. The thre	ee pumps are neari - - - - -	ng their life cycle and wi
Project Description/Scope: ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses IP/TIP Project Summary	This project is to imp be replaced.  500,000 - 500,000	- 1,851,376 - 1,851,376	ter pumping system - - - - -	n located on Ram - - - - -	sey Street at the R	R trestle. The thre	ee pumps are neari - - - - -	1,851,3 500,0 2,351,3
Project Description/Scope: ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go RRPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses IP/TIP Project Summary	This project is to imp be replaced.  500,000  500,000  500,000  Appropriation To-Date	1,851,376 1,851,376 1,851,376 1,851,376	ter pumping system	n located on Ram	sey Street at the R	R trestle. The thre	ee pumps are neari	1,851,3 500,0 2,351,3 2,351,3 Stormwater Full
Project Description/Scope: ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH  Project Description/Scope:	This project is to imp be replaced.	1,851,376 1,851,376 1,851,376 1,851,376	ter pumping system	n located on Ram	sey Street at the R	R trestle. The thre	ee pumps are neari	1,851,3 500,0 2,351,3 2,351,3 Stormwater Full
Project Description/Scope:  Durces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Star Star Star Star Star Star Star Star	This project is to imp be replaced.  500,000  500,000  500,000  Appropriation To-Date	1,851,376 1,851,376 1,851,376 1,851,376	ter pumping system	n located on Ram	sey Street at the R	R trestle. The thre	ee pumps are neari	1,851; 500,0 2,351; 2,351; Stormwater Fu
Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go RRPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Fstimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH  Project Description/Scope: ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go	This project is to imp be replaced.  500,000  500,000  500,000  Appropriation To-Date	1,851,376 1,851,376 1,851,376 1,851,376	ter pumping system	n located on Ram	sey Street at the R	R trestle. The thre	ee pumps are neari	1,851; 500,0 2,351; 2,351; Stormwater Fu
Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH  Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding	This project is to imp be replaced.	1,851,376 1,851,376 1,851,376 1,851,376 1,851,376 ired design and co	rer pumping system	n located on Ram	sey Street at the R	R trestle. The thre	ee pumps are neari	1,851,; 500,( 2,351,; 2,351,;  Stormwater Fu. Total  City requirements.
Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH  Project Description/Scope: ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds	This project is to imp be replaced.  500,000  500,000  500,000  Appropriation To-Date	1,851,376 1,851,376 1,851,376 1,851,376	ter pumping system	n located on Ram	sey Street at the R	R trestle. The thre	ee pumps are neari	1,851,; 500,( 2,351,; 2,351,;  Stormwater Fu. Total  City requirements.
Project Description/Scope:  purces Seneral Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Seneral Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH  Project Description/Scope: Durces Seneral Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Stormwater Enterpri	This project is to imp be replaced.	1,851,376 1,851,376 1,851,376 1,851,376 1,851,376 ired design and co	rer pumping system	n located on Ram	sey Street at the R	R trestle. The thre	ee pumps are neari	1,851,; 500,0 2,351,; 2,351,;  Stormwater Fu Total  City requirements.  3,100,0 3,100,0
Project Description/Scope:  purces General Fund Pay-As-You-Go stormwater Enterprise Fund Pay-As-You-Go stormwater Enterprise Fund Pay-As-You-Go star Fund Federal Grant Funding General Obligation Bonds Total Sources Total Federal Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH  Project Description/Scope: Durces General Fund Pay-As-You-Go stormwater Enterprise Fund Pay	This project is to imp be replaced.	1,851,376 1,851,376 1,851,376 1,851,376 1,851,376	er pumping system	rn located on Ram	sey Street at the R	R trestle. The thre	ee pumps are neari	1,851,; 500,6 2,351,; 2,351,;  Stormwater Ful Total  City requirements.  3,100,6 3,100,6
Project Description/Scope:  purces General Fund Pay-As-You-Go itornwater Enterprise Fund Pay-As-You-Go itornwater Enterprise Fund Pay-As-You-Go itornwater Enterprise Fund Pay-As-You-Go itornwater Enterprise Fund Pay-As-You-Go itoral Sources  Total Sources  Total Estimated Project Cost  Total Project Summary  HEMISH  Project Description/Scope:  Durces General Fund Pay-As-You-Go itornwater Enterprise Fund	This project is to imp be replaced.	1,851,376  1,851,376  1,851,376  1,851,376  FY 2025  ired design and co	FY 2026  FY 2026	rn located on Ram	FY 2028  rmwater infrastruc  3,100,000	R trestle. The thre	ee pumps are neari	1,851,1 500,6 2,351,2 3,100,6 3,100,6 3,100,6 3,100,6
Project Description/Scope:  purces General Fund Pay-As-You-Go itornwater Enterprise Fund Pay-As-You-Go itornwater Enterprise Fund Pay-As-You-Go itornwater Enterprise Fund Pay-As-You-Go itornwater Enterprise Fund Pay-As-You-Go itoral Sources  Total Sources  Total Estimated Project Cost  Total Project Summary  HEMISH  Project Description/Scope:  Durces General Fund Pay-As-You-Go itornwater Enterprise Fund	This project is to imp be replaced.	1,851,376  1,851,376  1,851,376  1,851,376  FY 2025  ired design and co	FY 2026  FY 2026	rn located on Ram	FY 2028  rmwater infrastruc  3,100,000	R trestle. The thre	ee pumps are neari	1,851,1 500,0 2,351,2 3,502,0  Stormwater Fu  Total  City requirements.  3,100,0 3,100,0 3,100,0
Project Description/Scope: burces beneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go RRPA/FEMA Federal Grant Funding beneral Obligation Bonds Total Sources Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH  Project Description/Scope: burces burces beneral Fund Pay-As-You-Go tormwater Enterprise Fund Pay-As-You-Go RRPA/FEMA Federal Grant Funding beneral Obligation Bonds bebt Funded Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	This project is to imp be replaced.	1,851,376  1,851,376  1,851,376  1,851,376  FY 2025  ired design and co	FY 2026  FY 2026	rn located on Ram	FY 2028  rmwater infrastruc  3,100,000	R trestle. The thre	ee pumps are neari	1,851,1 500,0 2,351,2 3,502,0  Stormwater Fu  Total  City requirements.  3,100,0 3,100,0 3,100,0
Project Description/Scope:  purces Seneral Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go SERPA/FEMA Federal Grant Funding Seneral Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH Project Description/Scope: Dources Seneral Fund Pay-As-You-Go Stormwater Enterprise Tunding Seneral Obligation Bonds Debt Funded Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary	This project is to imp be replaced.	rove the stormwal  1,851,376  1,851,376  1,851,376  FY 2025  FY 2025	FY 2026  FY 2026  Instruction to enh.	FY 2027  FY 2027  ance the City's sto	FY 2028  FY 2028  rmwater infrastruc  3,100,000  3,100,000  -	R trestle. The thre	ee pumps are neari	1,851,3 500,0 2,351,2 2,351,2 2,351,2 3 5 1,2 5
Project Description/Scope:  purces Seneral Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go SERPA/FEMA Federal Grant Funding Seneral Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH Project Description/Scope: Dources Seneral Fund Pay-As-You-Go Stormwater Enterprise Tunding Seneral Obligation Bonds Debt Funded Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary	This project is to imp be replaced.	rove the stormwal  1,851,376  1,851,376  1,851,376  1,851,376  FY 2025  FY 2025	FY 2026  FY 2026	rn located on Ram	FY 2028  FY 2028  FY 2028  FY 2028  FY 2028	R trestle. The thre	ee pumps are neari	1,851,1 500,0 2,351,2 2,351,2  Stormwater Fu  Total  City requirements.  3,100,0 3,100,0  Stormwater Fu  Total
Project Description/Scope:  ources Seneral Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go RRPA/FEMA Federal Grant Funding Seneral Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH  Project Description/Scope:  ources Seneral Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go RRPA/FEMA Federal Grant Funding Seneral Obligation Bonds Debt Funded Total Sources  Total Estimated Project Cost Total Project Summary  OCKFORD  Project Description/Scope:	This project is to imp be replaced.	rove the stormwal  1,851,376  1,851,376  1,851,376  1,851,376  FY 2025  FY 2025	FY 2026  FY 2026	rn located on Ram	FY 2028  FY 2028  FY 2028  FY 2028  FY 2028	R trestle. The thre	ee pumps are neari	1,851, 500, 1 2,351, 2,351, 2,351, 3 100, 1 3,100, 1 3,100, 1 Total
Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go RARPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go RARPA/FEMA Federal Grant Funding General Obligation Bonds Debt Funded Total Sources Total Estimated Project Cost Total Project Summary  OCKFORD  Project Description/Scope:	This project is to imp be replaced.	rove the stormwal  1,851,376  1,851,376  1,851,376  1,851,376  FY 2025  FY 2025	FY 2026  FY 2026	rn located on Ram	FY 2028  FY 2028  FY 2028  FY 2028  FY 2028	R trestle. The thre	ee pumps are neari	1,851,1 500,0 2,351,2 2,351,2  Stormwater Fu  Total  City requirements.  3,100,0 3,100,0  Stormwater Fu  Total
Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH  Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Debt Funded Total Sources Total Estimated Project Cost Total Project Summary  OCKFORD  Project Description/Scope:  ources General Fund Pay-As-You-Go Total Cources Total Estimated Project Cost Total Project Summary  OCKFORD  Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go	This project is to imp be replaced.	rove the stormwal  1,851,376  1,851,376  1,851,376  1,851,376  FY 2025  FY 2025	FY 2026  FY 2026	rn located on Ram	FY 2028  FY 2028  FY 2028  FY 2028  FY 2028	R trestle. The thre	ee pumps are neari	1,851,1 500,0 2,351,2 2,351,2  Stormwater Fu  Total  City requirements.  3,100,0 3,100,0  Stormwater Fu  Total
Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go RAPPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go RAPPA/FEMA Federal Grant Funding General Obligation Bonds Debt Funded Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  OCKFORD  Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go	This project is to imp be replaced.	rove the stormwal  1,851,376  1,851,376  1,851,376  1,851,376  FY 2025  FY 2025	FY 2026  FY 2026	rn located on Ram	FY 2028  rmwater infrastruc  3,100,000  3,100,000  FY 2028  rmwater infrastruc	R trestle. The thre	ee pumps are neari	Ing their life cycle and w  1,851,; 500,( 2,351,; 2,351,;  Stormwater Fu  Total  City requirements.  3,100,( 3,100,( Total  City requirements.
Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  IHEMISH  Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Debt Funded Total Sources  Total Estimated Project Cost Total Project Summary  INCOKFORD  Project Description/Scope:  ources General Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds  Debt Funded Total Sources Total Estimated Project Cost Total Project Summary  INCOKFORD  Project Description/Scope:  Ources General Obligation Bonds Debt Funded Dilgation Bonds Debt Funded Dilgation Bonds Debt Funded Dilgation Bonds Debt Funded Dilgation Bonds	This project is to imp be replaced.	rove the stormwal  1,851,376  1,851,376  1,851,376  FY 2025  FY 2025  FY 2025  FY 2025  Irred design and co	FY 2026  FY 2026  FY 2026  Instruction to enh.	FY 2027  FY 2027  ance the City's sto	sey Street at the R	R trestle. The thre	ee pumps are neari	1,851,3 500,0 2,351,3 2,351,3  Stormwater Full Total  City requirements.  3,100,0 3,100,0  Stormwater Full Total  City requirements.
Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Total Sources Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  HEMISH  Project Description/Scope:  ources General Obligation Bonds Debt Funded Total Sources Total Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Debt Funded Total Sources Total Project Summary  OCKFORD  Project Description/Scope:  ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds	This project is to imp be replaced.	rove the stormwal  1,851,376  1,851,376  1,851,376  FY 2025  FY 2025  FY 2025  FY 2025  Irred design and co	FY 2026  FY 2026  FY 2026  Instruction to enh.	FY 2027  FY 2027  ance the City's sto	FY 2028  rmwater infrastruc  3,100,000  3,100,000  FY 2028  rmwater infrastruc	R trestle. The thre	ee pumps are neari	1,851,3 500,0 2,351,3 2,351,2 Stormwater Full Total City requirements. 3,100,0 3,100,0 Stormwater Full Total

CIP/TIP Project Summary								Stormwater Fund
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
OSE LAKE								
Project Description/Scope:	Project related to da	ım analysis for Rose	e Lake area.					
ources General Fund Pay-As-You-Go								
Stormwater Enterprise Fund Pay-As-You-Go	-	-	1,000,000	-	-	-	-	1,000,00
ARPA/FEMA Federal Grant Funding	-	375,000	500,000	-	6,000,000	-	-	6,875,00
General Obligation Bonds	-	125,000	500,000	=	2,000,000	-	-	2,625,00
Debt Funded	-	-	-	-	-	-	-	
Total Sources	-	500,000	2,000,000	-	8,000,000	-	-	10,500,00
Total Estimated Project Cost		500,000	2,000,000	-	8,000,000	-		10,500,00
Total Project Sources Over/(Under) Uses		-	-	-	-	-	-	
CIP/TIP Project Summary								Stormwater Fun
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ESSOMS								
Project Description/Scope:	Project includes requ	uired design and co	nstruction to enh	ance the City's sto	rmwater infrastruc	ture to meet com	munity needs and (	ity requirements.
ources	r roject melades requ	anca acsign ana ca	instruction to cim	arree trie erry 3 ste	minustra	icare to meet com	manney meeds and e	ary requirements.
General Fund Pay-As-You-Go	_	-	-	-	_	-		
Stormwater Enterprise Fund Pay-As-You-Go	-	-	-	-	-	-	-	
ARPA/FEMA Federal Grant Funding	-	-	-		-	-	-	
General Obligation Bonds	-	2,000,000	-	-	-	-	-	2,000,00
Debt Funded	-	2 000 000	=	=	=	-	-	2,000,00
Total Sources		2,000,000						
Total Estimated Project Cost  Total Project Sources Over/(Under) Uses		2,000,000		-		-		2,000,00
Total Project Sources Over/(Unider) Oses						-		
IP/TIP Project Summary								Stormwater Fun
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
POT REPAIR PROGRAM								
Project Description/Scope:				ice the City's storr	nwater infrastructi	ire to meet comm	unity needs & City i	requirements. Projects
ources	include the DAP that	t addresses private	drainage issues.					
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
Stormwater Enterprise Fund Pay-As-You-Go	-	150,000	150,000	150,000	150,000	150,000	150,000	900,00
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	
General Obligation Bonds Debt Funded	-	-	=	-	-	-	-	
Total Sources	-	150,000	150,000	150,000	150,000	150,000	150,000	900,00
Total Estimated Project Cost	-	150,000	150,000	150,000	150,000	150,000	150,000	900,00
Total Project Sources Over/(Under) Uses		-	130,000	130,000	130,000	-	-	300,00
CIP/TIP Project Summary								Stormwater Fun
	Appropriation	511 2025	511.000.5	511 2027	F1/ 2020	EV 2022	F1/ 2020	
TORMWATER PROGRAM	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
TORIVIVATER PROGRAMI								
Project Description/Scope:	Projects include requ	uired design and co	nstructions to enh					
				nance the City's st	ormwater infrastru	cture to meet con	munity needs and	City requirements.
ources				nance the City's st	ormwater infrastru	cture to meet con	imunity needs and	City requirements.
ources General Fund Pay-As-You-Go	-	-	-	nance the City's st	ormwater infrastru -	cture to meet con	nmunity needs and	City requirements.
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go	53,760,754	-	-	-	-	-	-	53,760,75
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources	53,760,754	-	- - -	nance the City's st - - -	ormwater infrastru - - -	cture to meet com	nmunity needs and - - -	53,760,75 53,760,75
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost		-	- - -	- - - -	- - - -	- - -	- - -	53,760,75 53,760,75
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources	53,760,754		-	-	-	-	-	53,760,75 53,760,75
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	53,760,754	-	- - -	- - - -	- - - -	- - -	- - -	53,760,75 53,760,75 53,760,75
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	53,760,754	-	- - -	- - - -	- - - -	- - -	- - -	53,760,75 53,760,75 53,760,75
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses IP/TIP Project Summary	53,760,754 53,760,754 -	-	- - -	- - - -	- - - -	- - -	- - -	53,760,75 53,760,75 53,760,75
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses IP/TIP Project Summary	53,760,754 53,760,754 - Appropriation	-		-		- - - -		53,760,75 53,760,75 53,760,75 <b>Stormwater Fun</b>
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses IP/TIP Project Summary	53,760,754 53,760,754 - Appropriation To-Date	- - FY 2025	- - - - - FY 2026		- - - - - - FY 2028	- - - - - FY 2029	- - - - - FY 2030	53,760,75 53,760,75 53,760,75 <b>Stormwater Fun</b> Total
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  RYON  Project Description/Scope:	53,760,754 53,760,754	- - FY 2025	- - - - - FY 2026		- - - - - - FY 2028	- - - - - FY 2029	- - - - - FY 2030	53,760,75 53,760,75 53,760,75 <b>Stormwater Fun</b> Total
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  RYON  Project Description/Scope:	53,760,754 53,760,754	- - FY 2025	- - - - - FY 2026		- - - - - - FY 2028	- - - - - FY 2029	- - - - - FY 2030	53,760,7: 53,760,7: 53,760,7: <b>Stormwater Fun</b> Total
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  RYON  Project Description/Scope: Dources Seneral Fund Pay-As-You-Go	53,760,754 53,760,754	- - FY 2025	- - - - - FY 2026		- - - - - - FY 2028	- - - - - FY 2029	- - - - - FY 2030	53,760,7: 53,760,7: 53,760,7: <b>Stormwater Fun</b> Total
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  RYON  Project Description/Scope: Ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go	53,760,754 53,760,754 - Appropriation To-Date  Project includes requ	FY 2025 Lired design and co	FY 2026	FY 2027  FY stoethe City's sto	FY 2028	FY 2029	FY 2030	53,760,75 53,760,75 53,760,75 <b>Stormwater Fun</b> Total
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  RYON  Project Description/Scope: fources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding	53,760,754 53,760,754 - Appropriation To-Date  Project includes requ	FY 2025 Lired design and co	FY 2026	FY 2027  FY stoethe City's sto	FY 2028	FY 2029	FY 2030	53,760,75 53,760,75 53,760,75 53,760,75  Stormwater Fun Total  ity requirements.
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  FRYON  Project Description/Scope: FOURCES  General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Debt Funded	53,760,754 53,760,754 - Appropriation To-Date  Project includes requ	FY 2025  uired design and co  1,000,000	FY 2026	FY 2027  FY stoethe City's sto	FY 2028	FY 2029	FY 2030  Full ty needs and C	53,760,75 53,760,75 53,760,75  Stormwater Fund Total  ity requirements.
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  RYON  Project Description/Scope: fources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Debt Funded Total Sources	53,760,754 53,760,754 - Appropriation To-Date  Project includes requ	FY 2025  Lired design and co	FY 2026  struction to enhale	FY 2027  FY 2027  ance the City's sto	FY 2028  rmwater infrastruc	FY 2029  ture to meet comi	FY 2030  munity needs and C	53,760,75 53,760,75 53,760,75  Stormwater Fun Total  ity requirements.
Stormwater Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  FRYON  Project Description/Scope: General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Debt Funded	53,760,754 53,760,754 - Appropriation To-Date  Project includes requ	FY 2025  uired design and co  1,000,000	FY 2026  struction to enhale	FY 2027  FY 2027  ance the City's sto	FY 2028  rmwater infrastruc	FY 2029  ture to meet comment		53,760,75 53,760,75 53,760,75 <b>Stormwater Fund</b>

								Stormwater Fund
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
WATERSHED PROJECTS	TO-Date	FT 2023	11 2020	11 2027	11 2020	F1 2023	F1 2030	TOLAI
	Drainets include resu	irod docian O con	struction to onbon	ao tha Citula atom	water infrastructu	us to most somm	unitu noods 9 Citura	equirements. Projects
Project Description/Scope:	include large Capital			,				equirements. Projects
Sources								
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
Stormwater Enterprise Fund Pay-As-You-Go	-	-	-	-	-	-	-	-
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	-
General Obligation Bonds	-	-	-	-	5,000,000	7,000,000	7,000,000	19,000,000
Debt Funded	-	-	-	-	-	-	-	-
Total Sources	-	-	-	-	5,000,000	7,000,000	7,000,000	19,000,000
Total Estimated Project Cost	-	-	-	-	5,000,000	7,000,000	7,000,000	19,000,000
Total Project Sources Over/(Under) Uses		-	-	-	-	-	-	-
CIP/TIP Project Summary								Stormwater Fund
· · · · · · · · · · · · · · · · · · ·	Appropriation							
WATERCHER CTUDIES	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
WATERSHED STUDIES								
Project Description/Scope:  Sources	include the compreh			,	iwater illifastructu	ire to meet comm	unity needs & City re	equirements. Projects
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
Stormwater Enterprise Fund Pay-As-You-Go	-	183,807	-	1,000,000	-	500,000	500,000	2,183,807
ARPA/FEMA Federal Grant Funding	-	-	-	-	-	-	-	-
General Obligation Bonds		1,816,193	1,000,000	-	500,000	-	-	3,316,193
Debt Funded	-	-	-	-	-	-	-	-
Total Sources	-	2,000,000	1,000,000	1,000,000	500,000	500,000	500,000	5,500,000
Total Estimated Project Cost	ē	2,000,000	1,000,000	1,000,000	500,000	500,000	500,000	5,500,000
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	-
CIP/TIP Project Summary								Stormwater Fund
	Appropriation							
WAYLAND DRIVE	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Project Description/Scope:	Project includes requ	ired design and co	onstruction to enh	ance the City's sto	rmwater infrastru	cture to meet com	munity needs and Ci	ity requirements.
.,								
Sources								
	_				_		-	
General Fund Pay-As-You-Go	=	-	-	-	-	-	-	-
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go	-	-	2 100 000	-	-	-	-	2 100 000
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding	-	- - -	2,100,000 900,000	-	-	-	- - -	
Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds	- - - -	-	2,100,000 900,000	-	-	-	-	
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds Debt Funded								2,100,000 900,000 
General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding General Obligation Bonds	-	-	900,000	-	-	-	-	900,000

Transit Capital Project and Special Revenue	e Funds							CIP/TIP Plan
	Appropriation							
Summary	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Sources								
Enterprise Fund Pay-As-You-Go	781,161	31,350	32,259	33,195	34,157	35,148	94,127	1,041,39
Federal Grant Funding Match	365,204	127,582	131,282	135,089	139,007	143,038	89,405	1,130,607
Limited Obligation Bond Debt Financing	- 446.265	1,060,000	-	-	- 472.464	- 170.100	- 402 522	1,060,000
Total Sources	1,146,365	1,218,932	163,541	168,284	173,164	178,186	183,532	3,232,00
Uses FAST CENTER BUILDOUT		1.060.000						1.000.000
GROVE ST FACILITY IMPROVEMENTS	300,000	1,060,000	-	-	-	-	-	1,060,000
SHELTERS AND BENCHES	276,505	62,700	64,519	66,389	68,315	70,296	72,405	681,129
SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS	569,860	96,232	99,022	101,895	104,849	107,890	111,127	1,190,87
Total Uses	1,146,365	1,218,932	163,541	168,284	173,164	178,186	183,532	3,232,004
Total Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary					Transit Cap	ital Proiect aı	nd Special Rev	enue Fund:
	Appropriation				, , , , , , , , , , , , , , , , , , , ,			
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
FAST CENTER BUILDOUT								
Project Description/Scope:								
Sources Enterprise Fund Pay As You Co								
Enterprise Fund Pay-As-You-Go Federal Grant Funding Match	-			-		-	-	
Limited Obligation Bond Debt Financing	-	1,060,000	-	-	-	-	-	1,060,000
Total Sources	-	1,060,000	-	-	-	-	-	1,060,000
Total Estimated Project Cost	-	1,060,000	-	-	-	-	-	1,060,000
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary					Transit Cap	ital Project ai	nd Special Rev	enue Fund:
	Appropriation					,,,,,,,,		
	Appropriation							
GROVE ST FACILITY IMPROVEMENTS  Project Description/Scope:	To-Date  This project provide						FY 2030 nstalling a back-up	Total generator,
Project Description/Scope: Sources Enterprise Fund Pay-As-You-Go	To-Date  This project provide extending a canopy  228,000	es for improvemen	ts for FAST's Oper	ations and Mainte	nance (O&M) Faci	lity. This includes		generator, 228,000
Project Description/Scope: Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match	To-Date  This project provide extending a canopy  228,000 72,000	es for improvement in the fueling area	ts for FAST's Oper a, and installation	ations and Mainte of a fill location in -	nance (O&M) Faci the fueling station -	lity. This includes in.	nstalling a back-up -	generator, 228,000 72,000
Project Description/Scope: Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources	To-Date  This project provide extending a canopy  228,000 72,000 300,000	es for improvemen	ts for FAST's Oper	ations and Mainte	nance (O&M) Faci	lity. This includes		228,000 72,000 300,000
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost	To-Date  This project provide extending a canopy  228,000 72,000 300,000 300,000	es for improvement in the fueling area - - -	ts for FAST's Oper a, and installation	ations and Mainte of a fill location in -	nance (O&M) Faci the fueling station -	lity. This includes in.	nstalling a back-up -	228,000 72,000 300,000
Project Description/Scope: Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources	To-Date  This project provide extending a canopy  228,000 72,000 300,000	es for improvement in the fueling area	ts for FAST's Oper a, and installation	ations and Mainte of a fill location in -	nance (O&M) Faci the fueling station -	lity. This includes in.	nstalling a back-up -	228,000 72,000 300,000
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost	To-Date  This project provide extending a canopy  228,000 72,000 300,000 300,000	es for improvement in the fueling area - - -	ts for FAST's Oper a, and installation	ations and Mainte of a fill location in -	nance (O&M) Faci the fueling station - - -	lity. This includes in.	nstalling a back-up -	228,000 72,000 300,000
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	To-Date  This project provide extending a canopy  228,000 72,000 300,000 300,000 Appropriation	es for improvemen in the fueling area - - -	ts for FAST's Oper a, and installation - - -	ations and Mainte of a fill location in - - -	the fueling station	lity. This includes in.	nstalling a back-up  -  -  -  -  -  -  -  -  -  -  -  -  -	228,000 72,000 300,000 300,000
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary	To-Date  This project provide extending a canopy 228,000 72,000 300,000	es for improvement in the fueling area - - -	ts for FAST's Oper a, and installation	ations and Mainte of a fill location in -	nance (O&M) Faci the fueling station - - -	lity. This includes in.	nstalling a back-up - - - -	228,000 72,000 300,000
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope:	To-Date  This project provide extending a canopy  228,000 72,000 300,000 300,000 Appropriation	es for improvemen in the fueling area - - - - FY 2025	ts for FAST's Oper a, and installation - - - - - FY 2026 us shelters and be	ations and Mainte of a fill location in - - - - FY 2027 nches at FAST bus	nance (O&M) Faci the fueling station - - - - - Transit Cap FY 2028	lity. This includes in.	nstalling a back-up	228,000 72,000 300,001 300,001 Total
Project Description/Scope: Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope: Sources	To-Date  This project provide extending a canopy 228,000 72,000 300,000 300,000  Appropriation To-Date  This project is for the wheelchair access the signage.	es for improvement in the fueling area	ts for FAST's Opera, and installation FY 2026  us shelters and be ks or parking lots,	ations and Mainte of a fill location in - - - - - FY 2027 nches at FAST bus and installation o	nance (O&M) Faci the fueling station - - - - - - - - - - - - - - - - - - -	ity. This includes i	rnstalling a back-up	228,000 72,000 300,000 300,000 Total
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go	To-Date  This project provide extending a canopy  228,000 72,000 300,000  300,000  Appropriation To-Date  This project is for the wheelchair access the second of the seco	es for improvemen in the fueling area - - - - FY 2025	ts for FAST's Oper a, and installation - - - - - FY 2026 us shelters and be	ations and Mainte of a fill location in - - - - FY 2027 nches at FAST bus	nance (O&M) Faci the fueling station - - - - - Transit Cap FY 2028	lity. This includes in.	nstalling a back-up	228,000 72,000 300,000 Total Total crete pad, e, solar light an
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope:  Sources	To-Date  This project provide extending a canopy  228,000 72,000 300,000 300,000  Appropriation To-Date  This project is for the wheelchair access the signage.	es for improvemen in the fueling area	ts for FAST's Opera, and installation	ations and Mainte of a fill location in  FY 2027  Inches at FAST bus and installation o	nance (O&M) Faci the fueling station  Transit Cap FY 2028 stops. Each new ld f a prefabricated b	ity. This includes in.	rnstalling a back-up	228,000 72,000 300,000 300,000 Total crete pad, 2, solar light an
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match	To-Date  This project provide extending a canopy  228,000 72,000 300,000  300,000  Appropriation To-Date  This project is for the wheelchair access the signage.  55,301 221,204	es for improvement in the fueling area of the fueling area of the fuel in the	ts for FAST's Opera, and installation	ations and Mainte of a fill location in  FY 2027  Inches at FAST bus and installation o  13,278 53,111	rnance (O&M) Faci the fueling station - - - - - - - - - - - - - - - - - - -	ity. This includes in.	rnstalling a back-up	228,000 72,000 300,000 300,000 Total crete pad, 2, solar light an
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources	To-Date  This project provide extending a canopy  228,000 72,000 300,000 300,000  Appropriation To-Date  This project is for the wheelchair access the signage.  55,301 221,204 276,505	es for improvement in the fueling area of the fueling area of the fuel in the	ts for FAST's Opera, and installation	ations and Mainte of a fill location in  FY 2027  Inches at FAST bus and installation o  13,278 53,111 66,389	rance (O&M) Faci the fueling station - - - - - - - - - - - - - - - - - - -	ital Project and FY 2029  Docation includes a ench and/or shelt  14,059 56,237 70,296	ry 2030  Eleast a 4'x 20' con er, trash receptacle  72,405	228,000 72,000 300,000 300,000 Total crete pad, 2, solar light an
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses	To-Date  This project provide extending a canopy  228,000 72,000 300,000 300,000  Appropriation To-Date  This project is for the wheelchair access the signage.  55,301 221,204 276,505	es for improvement in the fueling area of the fueling area of the fuel in the	ts for FAST's Opera, and installation	ations and Mainte of a fill location in  FY 2027  Inches at FAST bus and installation o  13,278 53,111 66,389	rance (O&M) Faci the fueling station - - - - - - - - - - - - - - - - - - -	ity. This includes in.	rnstalling a back-up	228,000 72,000 300,000 300,000 Total Total crete pad, 2, solar light an 194,15( 486,979 681,129
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	To-Date  This project provide extending a canopy  228,000 72,000 300,000 300,000  Appropriation To-Date  This project is for the wheelchair access the signage.  55,301 221,204 276,505	es for improvement in the fueling area of the fueling area of the fuel in the	ts for FAST's Opera, and installation	ations and Mainte of a fill location in  FY 2027  Inches at FAST bus and installation o  13,278 53,111 66,389	rance (O&M) Faci the fueling station - - - - - - - - - - - - - - - - - - -	ity. This includes in.	ry 2030  Eleast a 4'x 20' con er, trash receptacle  72,405	228,000 72,000 300,000 300,000 Total Total crete pad, 2, solar light an 194,151 486,979 681,121
Project Description/Scope: Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Summary  SHELTERS AND BENCHES  Project Description/Scope: Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost Total Project Summary	To-Date  This project provide extending a canopy 228,000 72,000 300,000 300,000  Appropriation To-Date  This project is for the wheelchair access the signage. 55,301 221,204 276,505	es for improvement in the fueling area of the fueling area of the fuel in the	ts for FAST's Opera, and installation	ations and Mainte of a fill location in  FY 2027  Inches at FAST bus and installation o  13,278 53,111 66,389	rance (O&M) Faci the fueling station - - - - - - - - - - - - - - - - - - -	ity. This includes in.	rnstalling a back-up	228,000 72,000 300,000 300,000 Total crete pad, 2, solar light an 194,150 486,975 681,125
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope: Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary	To-Date  This project provide extending a canopy 228,000 72,000 300,000 300,000 Appropriation To-Date  This project is for the wheelchair access the signage. 55,301 221,204 276,505 276,505 Appropriation	es for improvemen in the fueling area in the fuel in the f	ts for FAST's Oper a, and installation	ations and Mainte of a fill location in	rnance (O&M) Faci the fueling station - - - - - - - - - - - - - - - - - - -	ital Project au  FY 2029  Deation includes at ench and/or shelt  14,059 56,237 70,296 70,296  FY 2029	rstalling a back-up	228,000 72,000 300,000 300,000 Total  Total  crete pad, e, solar light an 194,15( 486,97( 681,12( 681,12(  enue Funds  Total
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Summary  SHELTERS AND BENCHES  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Summary  SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS Project Description/Scope:  Sources  Project Description/Scope:	To-Date  This project provide extending a canopy 228,000 72,000 300,000 300,000  Appropriation To-Date  This project is for the wheelchair access the signage. 55,301 221,204 276,505 276,505  Appropriation To-Date  This project is for concrete pads need.	es for improvement in the fueling area in the fuel in	ts for FAST's Oper o, and installation o, and installation of the state of the stat	ry 2027  FY 2027  The standard of a fill location in a fill location i	rance (O&M) Faci the fueling station - - - - - - - - - - - - - - - - - - -	ital Project and FY 2029  14,059 56,237 70,296 70,296 FY 2029	ristalling a back-up	228,000 72,000 300,000 300,000  Total  crete pad, 2, solar light an 194,15( 486,979 681,129 681,129 enue Funds
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go	To-Date  This project provide extending a canopy 228,000 72,000 300,000 300,000  Appropriation To-Date  This project is for the wheelchair access the signage.  55,301 221,204 276,505 276,505  Appropriation To-Date  This project is for concrete pads need	es for improvement in the fueling area in the fuel	ts for FAST's Oper a, and installation	ations and Mainte of a fill location in	rnance (O&M) Faci the fueling station - - - - - - - - - - - - - - - - - - -	ity. This includes in.	restalling a back-up	228,000 72,000 300,000 300,000 Total  Total crete pad, e, solar light an 194,156 486,975 681,125 681,125 enue Funds  Total
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost  Total Project Summary  SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match  Total Project Summary	To-Date  This project provide extending a canopy  228,000 72,000 300,000 300,000  Appropriation To-Date  This project is for the wheelchair access the signage.  55,301 221,204 276,505 276,505  Appropriation To-Date  This project is for concrete pads need the p	es for improvemen in the fueling area in the fuel in the f	ts for FAST's Opera, and installation and installation and installation are seen as a seen and installation are seen as a seen as a seen are seen	ations and Mainte of a fill location in	rance (O&M) Faci the fueling station 	itul Project al FY 2029 coation includes a ench and/or shelt 14,059 56,237 70,296 70,296 FY 2029 FY 2029	rnstalling a back-up	228,000 72,000 300,000 300,000  Total  Total  194,156 486,97: 681,12: 681,12: enue Fund:  Total
Project Description/Scope:  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SHELTERS AND BENCHES  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  SIDEWALK AND ADA ACCESSIBILITY IMPROVEMENTS  Project Description/Scope:  Sources Enterprise Fund Pay-As-You-Go	To-Date  This project provide extending a canopy 228,000 72,000 300,000 300,000  Appropriation To-Date  This project is for the wheelchair access the signage.  55,301 221,204 276,505 276,505  Appropriation To-Date  This project is for concrete pads need	es for improvement in the fueling area in the fuel	ts for FAST's Oper a, and installation	ations and Mainte of a fill location in	rnance (O&M) Faci the fueling station - - - - - - - - - - - - - - - - - - -	ity. This includes in.	restalling a back-up	228,000 272,000 300,000 300,000 Total  crete pad, e, solar light an 194,156 681,125 681,125

Total Project Sources Over/(Under) Uses

ransportation Capital Project Fund	A							CIP/TIP Plan
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ummary								
Sources								
General Fund Pay-As-You-Go	6,144,891	-	-				-	6,144,
Stormwater Enterprise Fund Pay-As-You-Go	4 426 205	0.647.255	244,339	867,919	2,150,000	400,000	-	3,417,
State Grant Funding Powell Bill State Funding	4,436,205	9,617,255		1,104,549	1,127,881	1,251,890	5,000,000	17,782,
FEMA/ARPA Federal Grant Funding	2,572,735	5,000,000	5,000,000	5,320,768	5,762,360	5,871,419	5,000,000	31,954, 2,572,
General Obligation Bonds	2,372,733	7,364,816	5,591,904	1,682,081	_	_	_	14,638,
Prior Year Funding	36,985,563		-		-	-	-	36,985
Total Sources	50,139,394	21,982,071	10,836,243	8,975,317	9,040,241	7,523,309	5,000,000	113,496
Uses								
BLANTON RD EXTENSION	1,000,000	2.750.000	_	_	_	_	_	3,750
BRIDGE PRESERVATION SYSTEM	816,293	208,500	214,547	270,768	227,171	233,759	-	1,971
CAPE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN	4,920,256	-	-	-	-	-	-	4,920
DOWNTOWN STREETSCAPE	1,795,980	_	-	_	85,189	87,660	_	1,968
INTERSECTION IMPROVEMENTS	680,956	100,000	200,000	300,000	300,000	400,000	-	1,980
NCDOT MUNICIPAL AGREEMENTS	1,625,424	1,450,000	500,000	2,250,000	2,150,000	400,000	-	8,375
PAVEMENT PRESERVATION PROGRAM	33,680,782	9,000,000	8,650,000	5,300,000	5,400,000	5,500,000	5,000,000	72,530
RAY AVE REPAIR	1,639,922	-	-	-	=	=	-	1,639
SIDEWALK IMPROVEMENTS	3,304,781	8,423,571	1,221,696	804,549	827,881	851,890	-	15,434
THOROUGHFARE STREET LIGHTING	675,000	50,000	50,000	50,000	50,000	50,000	-	925
Total Uses	50,139,394	21,982,071	10,836,243	8,975,317	9,040,241	7,523,309	5,000,000	113,496
Total Sources Over/(Under) Uses								
						_		
P/TIP Project Summary						Transpo	rtation Capital	Project F
	Appropriation							
ANTON RD EXTENSION	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
urces	Villagio Place near the i	ntersection with B	ragg Boulevard.		lanton Road from			
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go	-	-	ragg Boulevard. - -			-	- -	3 250
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding	- - 500,000	- 2,750,000	-					
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go	-	-	-					500
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding	- - 500,000 500,000	- - 2,750,000	-					500 3,750
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost	500,000 500,000 1,000,000	2,750,000 2,750,000	- - - -	- - -	- - - - -	- - -	- - -	500 3,750
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	500,000 500,000 1,000,000	2,750,000 2,750,000	- - - -	- - -	- - - - -	- - - -		3,750 3,750
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	500,000 500,000 1,000,000	2,750,000 2,750,000	- - - -	- - -	- - - - -	- - - -	- - -	3,750 3,750
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary	500,000 500,000 1,000,000 1,000,000	2,750,000 2,750,000 2,750,000	-	- - - - -		Transpo	rtation Capital	3,75 3,75 Project F
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary	500,000 500,000 1,000,000 1,000,000 - Appropriation To-Date	2,750,000 2,750,000 2,750,000	- - - - - - - - - -	- - - - - FY 2027	- - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	rtation Capital	3,750 3,750 Project F
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope: urces	500,000 500,000 1,000,000 1,000,000 1,000,000 Appropriation To-Date	2,750,000 2,750,000 2,750,000	- - - - - - - - - -	- - - - - FY 2027	- - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	rtation Capital	500 3,750 3,750 <b>Project F</b> Total
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope:  Purces General Fund Pay-As-You-Go	500,000 500,000 1,000,000 1,000,000 - Appropriation To-Date	2,750,000 2,750,000 2,750,000	- - - - - - - - - -	- - - - - FY 2027	- - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	rtation Capital	500 3,750 3,750 <b>Project F</b> Total
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope:  urces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go	500,000 500,000 1,000,000 1,000,000 1,000,000 Appropriation To-Date	2,750,000 2,750,000 2,750,000	- - - - - - - - - -	FY 2027	FY 2028		rtation Capital	500 3,750 3,750 Project F Total
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope:  ources General Fund Pay-As-You-Go Powell Bill State Funding	500,000 500,000 1,000,000 1,000,000 1,000,000 Appropriation To-Date	2,750,000 2,750,000 2,750,000 - - FY 2025 	FY 2026	- - - - - FY 2027	- - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	rtation Capital	500 3,750 3,750 Project F Total
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Forject Sources Over/(Under) Uses  P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope:  purces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds	500,000 500,000 1,000,000 1,000,000 1,000,000 - Appropriation To-Date	2,750,000 2,750,000 2,750,000 	FY 2026  Esservation program	FY 2027  To closely monitor  270,768	FY 2028  FY 2028  227,171		rtation Capital	500 3,750 3,750 Project F Total
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope:  urces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources	This project is a compress  816,293  816,293	2,750,000 2,750,000 2,750,000 2,750,000 - FY 2025 	FY 2026  Esservation program	FY 2027  The closely monitor  270,768	FY 2028  FY 2028  or our bridges for s  -  227,171	FY 2029  FY 2039  afety.  233,759	rtation Capital  FY 2030	50( 3,75( 3,75( Project F Total 81( 73: 42: 1,97:
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope: urces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds	500,000 500,000 1,000,000 1,000,000 1,000,000 - Appropriation To-Date	2,750,000 2,750,000 2,750,000 	FY 2026  Esservation program	FY 2027  To closely monitor  270,768	FY 2028  FY 2028  227,171		rtation Capital	50( 3,75( 3,75( Project F Total 81( 73: 42: 1,97:
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope:  urces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources	This project is a compress  816,293  816,293	2,750,000 2,750,000 2,750,000 2,750,000 - FY 2025 	FY 2026  Esservation program	FY 2027  The closely monitor  270,768	FY 2028  or our bridges for s  227,171	FY 2029  FY 2039  afety.  233,759	rtation Capital  FY 2030	50( 3,75( 3,75( Project F Total 81( 73: 42: 1,97:
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope:  wrces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	This project is a compress  816,293  816,293	2,750,000 2,750,000 2,750,000 2,750,000 - FY 2025 	FY 2026  Esservation program	FY 2027  The closely monitor  270,768	FY 2028  or our bridges for s  227,171	FY 2029  FY 2029  safety.  - 233,759  233,759	rtation Capital  FY 2030	500 3,750 3,750 Project F Total 816 73: 42: 1,97: 1,97:
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary  IDGE PRESERVATION SYSTEM  Project Description/Scope:  urces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	This project is a compres	2,750,000 2,750,000 2,750,000 2,750,000	FY 2026  FY 2026  esservation program	FY 2027  To closely monitor  270,768  270,768  270,768	FY 2028  or our bridges for s  - 227,171  227,171	FY 2029  FY 2029  afety.  233,759 233,759 233,759	FY 2030	50(3,75(3,75(2,75))  Project F  Total  816  73: 42: 1,97:  Project F
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Project Sources Over/(Under) Uses P/TIP Project Summary  IDGE PRESERVATION SYSTEM  Project Description/Scope:  urces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary	This project is a compres  816,293 816,293	2,750,000 2,750,000 2,750,000 2,750,000 - FY 2025 	FY 2026  Esservation program	FY 2027  The closely monitor  270,768	FY 2028  or our bridges for s  227,171	FY 2029  FY 2029  safety.  - 233,759  233,759	rtation Capital  FY 2030	50 3,75 3,75 Project F Total 81 73 42 1,97
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary  **Project Description/Scope: **urces** General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Summary	This project is a compres	2,750,000 2,750,000 2,750,000 2,750,000 FY 2025  chensive bridge pro 208,500 208,500 208,500 FY 2025	FY 2026  FY 2026  FY 2026  FY 2026	FY 2027  FY 2027  To closely monitor  270,768  270,768  270,768	FY 2028  FY 2028  Or our bridges for s  227,171  227,171  227,171	FY 2029  FY 2039  FY 2029  afety.  - 233,759 233,759 233,759 FY 2029	FY 2030  FY 2030  FY 2030	50(3,75(3,75)  Project F  Total  81(1,73) 42: 1,97: 1,97:  Total
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Enterprise Gover/(Under) Uses  P/TIP Project Sources Over/(Under) Uses  P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope:  surces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary  APE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN  Project Description/Scope:	This project is a compres 816,293 816,293 816,293 Appropriation To-Date	2,750,000 2,750,000 2,750,000 2,750,000 FY 2025  chensive bridge pro 208,500 208,500 208,500 FY 2025	FY 2026  FY 2026  FY 2026  FY 2026	FY 2027  FY 2027  To closely monitor  270,768  270,768  270,768	FY 2028  FY 2028  Or our bridges for s  227,171  227,171  227,171	FY 2029  FY 2039  FY 2029  afety.  - 233,759 233,759 233,759 FY 2029	FY 2030  FY 2030  FY 2030	50(3,75(3,75(2,75))  Project F  Total  81( 73: 42: 1,97: 1,97: 1,97: Total
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope: urces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Estimated Project Cost Total Project Sources Total Project Summary  APE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN  Project Description/Scope: urces	This project is a compres 816,293 816,293 816,293 Appropriation To-Date	2,750,000 2,750,000 2,750,000 2,750,000 FY 2025  chensive bridge pro 208,500 208,500 208,500 FY 2025	FY 2026  FY 2026  FY 2026  FY 2026	FY 2027  FY 2027  To closely monitor  270,768  270,768  270,768	FY 2028  FY 2028  Or our bridges for s  227,171  227,171  227,171	FY 2029  FY 2039  FY 2029  afety.  - 233,759 233,759 233,759 FY 2029	FY 2030  FY 2030  FY 2030	50(3,75(3,75(2,75))  Project F  Total  816  733  423  1,973  1,975  Project F  Total
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary  RIDGE PRESERVATION SYSTEM Project Description/Scope:  urces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary  APE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN Project Description/Scope:	500,000 500,000 1,000,000 1,000,000 1,000,000 Appropriation To-Date  This project is a compre 816,293 816,293 816,293 Appropriation To-Date  The project is the const	2,750,000 2,750,000 2,750,000 2,750,000 FY 2025  chensive bridge pro 208,500 208,500 208,500 FY 2025	FY 2026  FY 2026  FY 2026  FY 2026	FY 2027  FY 2027  To closely monitor  270,768  270,768  270,768	FY 2028  FY 2028  Or our bridges for s  227,171  227,171  227,171	FY 2029  FY 2039  FY 2029  afety.  - 233,759 233,759 233,759 FY 2029	FY 2030  FY 2030  FY 2030	50(3,75(3,75(2,75))  Project F  Total  816  733  423  1,973  1,975  Project F  Total
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Project Sources Over/(Under) Uses  P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope: Durces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources Total Estimated Project Cost  Total Project Summary  APE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN  Project Description/Scope: Durces General Fund Pay-As-You-Go Project Description/Scope: Description/Scope: Description/Scope: Durces General Fund Pay-As-You-Go	500,000 500,000 1,000,000 1,000,000 1,000,000 Appropriation To-Date  This project is a compre 816,293 816,293 816,293 Appropriation To-Date  The project is the const	2,750,000 2,750,000 2,750,000 2,750,000 FY 2025  chensive bridge pro 208,500 208,500 208,500 FY 2025	FY 2026  Esservation program  214,547 214,547 214,547	FY 2027  To closely monite  270,768  270,768  270,768	FY 2028  FY 2028  or our bridges for s  - 227,171  - 227,171  - 227,171	FY 2029  FY 2029  FY 2029  FY 2029  FY 2029  Transpo	FY 2030  FY 2030  FY 2030	50(3,75( 3,75(  Project F  Total  816  73: 42: 1,97: 1,97:  Total  Sotanical Gar
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Enterprise Gover/(Under) Uses  P/TIP Project Summary  RIDGE PRESERVATION SYSTEM  Project Description/Scope:  urces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Sources  Total Project Sources  P/TIP Project Summary  APE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN  Project Description/Scope:  urces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go	This project is a compress s16,293 s16	2,750,000 2,750,000 2,750,000 2,750,000 FY 2025  chensive bridge pro 208,500 208,500 208,500 FY 2025	FY 2026  Esservation program  214,547 214,547 214,547	FY 2027  To closely monite  270,768  270,768  270,768	FY 2028  FY 2028  or our bridges for s  - 227,171  - 227,171  - 227,171	FY 2029  FY 2029  FY 2029  FY 2029  FY 2029  Transpo	FY 2030  FY 2030  FY 2030	Total  816  731  422  1,971  1,971  Project F
General Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  IP/TIP Project Summary  Project Description/Scope: Durces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Summary  APE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN  Project Description/Scope: Durces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Stormwater Trail PHASE 2 AND BOTANICAL GARDEN  Project Description/Scope: Durces General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding	This project is a compress s16,293 s16	2,750,000 2,750,000 2,750,000 2,750,000 FY 2025  chensive bridge pro 208,500 208,500 208,500 FY 2025	FY 2026  Esservation program  214,547 214,547 214,547	FY 2027  To closely monite  270,768  270,768  270,768	FY 2028  FY 2028  or our bridges for s  - 227,171  - 227,171  - 227,171	FY 2029  FY 2029  FY 2029  FY 2029  FY 2029  Transpo	FY 2030  FY 2030  FY 2030	50(3,75( 3,75(  Project F  Total  816  73: 42: 1,97: 1,97:  Total  Sotanical Gar
Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses IIP/TIP Project Summary  Project Description/Scope: Ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Powell Bill State Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Summary  APE FEAR RIVER TRAIL PHASE 2 AND BOTANICAL GARDEN  Project Description/Scope: Ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding	This project is a compress s16,293 s16	2,750,000 2,750,000 2,750,000 2,750,000 FY 2025  chensive bridge pro 208,500 208,500 208,500 FY 2025	FY 2026  Esservation program  214,547 214,547 214,547	FY 2027  To closely monite  270,768  270,768  270,768	FY 2028  FY 2028  or our bridges for s  - 227,171  - 227,171  - 227,171	FY 2029  FY 2029  FY 2029  FY 2029  FY 2029  Transpo	FY 2030  FY 2030  FY 2030	50( 3,75( 3,75(  Project F  Total  81( 73: 42: 1,97: 1,97:  Total  Sotanical Gat

CIP/TIP Project Summary						Transpo	rtation Capital	Project Fund
	Appropriation						,	
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
OWNTOWN STREETSCAPE	Decurring projects invol	ulna ronalrina mic	sing broken er u	novemby cottled by	also alana Hay Strae	at Old Stroot and	intercepting streets	alang Hay Street
Project Description/Scope:	Recurring projects invol- This project also include				cks along Hay Stree	et, Old Street, and	intersecting streets	along Hay Street.
ources								
General Fund Pay-As-You-Go	1,363,167	-	-	-	-	-	-	1,363,167
Stormwater Enterprise Fund Pay-As-You-Go	-	-	-	-	-	-	÷	•
State Grant Funding Powell Bill State Funding	-	-	-	-	85,189	87,660	-	172,849
ARPA Grant Funding	432,813	-	-	-	-	-	-	432,813
General Obligation Bonds	_	_	_	_	_	_	_	_
Total Sources	1,795,980	-	-	-	85,189	87,660	=	1,968,829
Total Estimated Project Cost	1,795,980	-	-	-	85,189	87,660	-	1,968,829
Total Project Sources Over/(Under) Uses	_	_	_	_	_	_		
CIP/TIP Project Summary						Transpo	rtation Capital	Project Fund
en , m i roject banna.	Appropriation					· · · · · · · · ·	reaction oup tai	ojest : a.i.a
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
INTERSECTION IMPROVEMENTS								10101
2	Designate in alcoholista and		in skalling a said i					
Project Description/Scope:	Projects include improv	ements that invol	ve installing and i	mproving traffic sig	gnais, pedestrian a	ccessibility, and ro	oundabouts.	
Sources								
General Fund Pay-As-You-Go	680,956	-	-	-	-	-	-	680,956
Stormwater Enterprise Fund Pay-As-You-Go	-		-	200.000	300.000	400.000	-	1 000 000
State Grant Funding Powell Bill State Funding	-	-		300,000	300,000	400,000	-	1,000,000
General Obligation Bonds	-	100,000	200,000	-	-	-	-	300,000
Total Sources	680,956	100,000	200,000	300,000	300,000	400,000	=	1,980,956
Total Estimated Project Cost	680,956	100,000	200,000	300,000	300,000	400,000	-	1,980,956
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	-
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,								
CIP/TIP Project Summary						Transpo	rtation Capital	Project Fund
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
NCDOT MUNICIPAL AGREEMENTS  Project Description/Scope:	Multiple municipal agree	aments with NC De	enartment of Tran	sportation to provi	de enhancements	to roadway corrido	ors Projects include	sidowalks
Project Description/3cope.	landscaping, traffic sign				de emancements	to roadway cornec	ors. Projects include .	side walks,
Sources								
General Fund Pay-As-You-Go	1,625,424	-	-	-	-	-	-	6,425,424
Stormwater Enterprise Fund Pay-As-You-Go	-	_	_	067.040		400 000		
				867,919	2,150,000	400,000	-	
State Grant Funding	=	-	-	-	-	-	÷	-
Powell Bill State Funding	- -	-	-	867,919	2,150,000	400,000	-	-
Powell Bill State Funding ARPA Grant Funding	-	-	- -	-	-	-	÷	1,950,000
Powell Bill State Funding	- - - 1,625,424	1,450,000 1,450,000	-	-	-	-	-	
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds	- -	1,450,000	- - - 500,000	- - - 1,382,081	-	-	-	8,375,424
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost	- - 1,625,424	1,450,000 1,450,000	500,000 500,000	1,382,081 2,250,000	- - - - - 2,150,000	- - - - 400,000	: : :	8,375,424
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	- - 1,625,424	1,450,000 1,450,000	500,000 500,000	1,382,081 2,250,000	- - - - - 2,150,000	- - - - 400,000 400,000	- - - - - -	8,375,424 8,375,424
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost	1,625,424 1,625,424	1,450,000 1,450,000	500,000 500,000	1,382,081 2,250,000	- - - - - 2,150,000	- - - - 400,000 400,000	: : :	1,950,000 8,375,424 8,375,424 Project Fund
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	1,625,424 1,625,424 - Appropriation	1,450,000 1,450,000 1,450,000	500,000 500,000	1,382,081 2,250,000 2,250,000	2,150,000 2,150,000	400,000 400,000 -	rtation Capital	8,375,424 8,375,424 Project Fund
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses CIP/TIP Project Summary	1,625,424 1,625,424	1,450,000 1,450,000	500,000 500,000	1,382,081 2,250,000	- - - - - 2,150,000	- - - - 400,000 400,000	- - - - - -	8,375,424 8,375,424
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses CIP/TIP Project Summary	1,625,424 1,625,424 - Appropriation	1,450,000 1,450,000 1,450,000	500,000 500,000 500,000	1,382,081 2,250,000 2,250,000	2,150,000 2,150,000 -	400,000 400,000 - Transpo	- - - - - - - - - - - - - - - - - - -	8,375,424 8,375,424 Project Fund
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope:  Sources	1,625,424 1,625,424 - Appropriation To-Date	1,450,000 1,450,000 1,450,000	500,000 500,000 500,000	1,382,081 2,250,000 2,250,000	2,150,000 2,150,000 -	400,000 400,000 - Transpo	- - - - - - - - - - - - - - - - - - -	8,375,424 8,375,424 Project Fund
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go	1,625,424 1,625,424 - Appropriation To-Date	1,450,000 1,450,000 1,450,000	500,000 500,000 500,000	1,382,081 2,250,000 2,250,000	2,150,000 2,150,000 -	400,000 400,000 - Transpo	- - - - - - - - - - - - - - - - - - -	8,375,424 8,375,424 Project Fund
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go	1,625,424 1,625,424 - Appropriation To-Date	1,450,000 1,450,000 1,450,000	500,000 500,000 500,000	1,382,081 2,250,000 2,250,000	2,150,000 2,150,000 -	400,000 400,000 - Transpo	- - - - - - - - - - - - - - - - - - -	8,375,424 8,375,424 Project Fund
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go	1,625,424 1,625,424 - Appropriation To-Date	1,450,000 1,450,000 1,450,000	500,000 500,000 500,000	1,382,081 2,250,000 2,250,000	2,150,000 2,150,000 -	400,000 400,000 - Transpo	- - - - - - - - - - - - - - - - - - -	8,375,424 8,375,424 Project Fund Total
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM  Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding ARPA Grant Funding	1,625,424 1,625,424	1,450,000 1,450,000 1,450,000 FY 2025 ride funding for th	500,000 500,000 500,000 500,000 - FY 2026 e preservation of	1,382,081 2,250,000 2,250,000 - FY 2027 City streets by utili	2,150,000 2,150,000 FY 2028 Zing several measu	400,000 400,000 Transpo FY 2029		8,375,424 8,375,424 Project Fund Total
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov	1,450,000 1,450,000 1,450,000 1,450,000 FY 2025	500,000 500,000 500,000 500,000 - FY 2026	1,382,081 2,250,000 2,250,000 FY 2027 City streets by utili	2,150,000 2,150,000 FY 2028 Zing several measu	400,000 400,000 Transpo FY 2029		8,375,424 8,375,424  8,775,424  Total  Total  30,900,000 7,950,000
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds	Appropriation To-Date  This project would prov	1,450,000 1,450,000 1,450,000 1,450,000 FY 2025 iide funding for th	FY 2026 e preservation of 5,000,000	1,382,081 2,250,000 2,250,000 FY 2027  City streets by utili 5,000,000 - 300,000	2,150,000 2,150,000 2,150,000 FY 2028 zing several measu	400,000 400,000 - Transpo FY 2029 pres to extend its le		8,375,424 8,375,424  Project Fund  Total  30,900,000 7,950,000 33,680,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov  33,680,782 33,680,782	1,450,000 1,450,000 1,450,000 1,450,000 FY 2025 ride funding for th	FY 2026 e preservation of 5,000,000 - 3,650,000 - 8,650,000	1,382,081 2,250,000 2,250,000	2,150,000 2,150,000 2,150,000 - FY 2028 zing several measu - - 5,400,000	400,000 400,000 		8,375,424 8,375,424  Project Fund  Total  30,900,000 7,950,000 33,680,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov 33,680,782 33,680,782	1,450,000 1,450,000 1,450,000 1,450,000 FY 2025 ride funding for th	FY 2026 e preservation of 5,000,000 - 3,650,000 - 8,650,000 - 8,650,000	1,382,081 2,250,000 2,250,000 FY 2027  City streets by utili 5,000,000 - 300,000	2,150,000 2,150,000 2,150,000 FY 2028 Zing several measu 5,400,000 5,400,000 5,400,000	400,000 400,000 - Transpo FY 2029 pres to extend its le		8,375,424 8,375,424  Project Fund  Total  30,900,000 7,950,000 33,680,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov  33,680,782 33,680,782	1,450,000 1,450,000 1,450,000 1,450,000 FY 2025 ride funding for th	FY 2026 e preservation of 5,000,000 - 3,650,000 - 8,650,000	1,382,081 2,250,000 2,250,000	2,150,000 2,150,000 2,150,000 - FY 2028 zing several measu - - 5,400,000	400,000 400,000 		8,375,424 8,375,424  Project Fund  Total  30,900,000 7,950,000 33,680,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov  33,680,782 33,680,782	1,450,000 1,450,000 1,450,000 1,450,000 FY 2025 ride funding for th	FY 2026 e preservation of 5,000,000 - 3,650,000 - 8,650,000 - 8,650,000	1,382,081 2,250,000 2,250,000	2,150,000 2,150,000 2,150,000 FY 2028 Zing several measu 5,400,000 5,400,000 5,400,000	400,000 400,000  Transpo FY 2029  Tres to extend its letter to extend it		8,375,424 8,375,424 8,375,424  Project Fund  Total  30,900,000 7,950,000 33,680,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov  33,680,782 33,680,782	1,450,000 1,450,000 1,450,000 1,450,000 FY 2025 ride funding for th	FY 2026 e preservation of 5,000,000 - 3,650,000 - 8,650,000 - 8,650,000	1,382,081 2,250,000 2,250,000	2,150,000 2,150,000 2,150,000 FY 2028 Zing several measu 5,400,000 5,400,000 5,400,000	400,000 400,000  Transpo FY 2029  Tres to extend its letter to extend it		8,375,424 8,375,424 8,375,424  Project Fund  Total  30,900,000 7,950,000 33,680,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov  33,680,782 33,680,782	1,450,000 1,450,000 1,450,000 1,450,000 FY 2025 ride funding for th	FY 2026 e preservation of 5,000,000 - 3,650,000 - 8,650,000 - 8,650,000	1,382,081 2,250,000 2,250,000	2,150,000 2,150,000 2,150,000 FY 2028 Zing several measu 5,400,000 5,400,000 5,400,000	400,000 400,000  Transpo FY 2029  Tres to extend its letter to extend it		8,375,424 8,375,424 8,375,424  Project Fund  Total  30,900,000 7,950,000 33,680,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope:  General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost  Total Project Summary	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov 33,680,782 33,680,782 33,680,782 Appropriation	1,450,000 1,450,000 1,450,000  FY 2025  ride funding for th	500,000 500,000 500,000 500,000 - FY 2026 e preservation of - - 5,000,000 - 3,650,000 8,650,000	1,382,081 2,250,000 2,250,000 	2,150,000 2,150,000  FY 2028  zing several measu 5,400,000 5,400,000 5,400,000	400,000 400,000  Transpo  FY 2029  Ires to extend its let  5,500,000 5,500,000 5,500,000  Transpo		8,375,424 8,375,424 8,375,424  Project Funa  Total  30,900,000 7,950,000 33,680,782 72,530,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  RAY AVE REPAIR	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov  33,680,782 33,680,782 33,680,782  Appropriation To-Date	1,450,000 1,450,000 1,450,000  FY 2025  ide funding for th  5,000,000 9,000,000 9,000,000 FY 2025	500,000 500,000 500,000 500,000 FY 2026  E preservation of  5,000,000  3,650,000  8,650,000  FY 2026	1,382,081 2,250,000 2,250,000  FY 2027  City streets by utili 5,000,000 300,000 5,300,000 5,300,000 FY 2027	2,150,000 2,150,000 2,150,000  FY 2028  zing several measu 5,400,000 5,400,000 5,400,000 FY 2028	400,000 400,000  Transpo FY 2029  res to extend its le 5,500,000 5,500,000  Transpo FY 2029		8,375,424 8,375,424 8,375,424  Project Funa  Total  30,900,000 7,950,000 33,680,782 72,530,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov 33,680,782 33,680,782 33,680,782 Appropriation	1,450,000 1,450,000 1,450,000 1,450,000  FY 2025  ide funding for th  5,000,000 9,000,000 9,000,000 FY 2025	500,000 500,000 500,000 500,000 FY 2026  E preservation of  5,000,000  3,650,000  8,650,000  FY 2026	1,382,081 2,250,000 2,250,000  FY 2027  City streets by utili 5,000,000 300,000 5,300,000 5,300,000 FY 2027	2,150,000 2,150,000 2,150,000  FY 2028  zing several measu 5,400,000 5,400,000 5,400,000 FY 2028	400,000 400,000  Transpo FY 2029  res to extend its le 5,500,000 5,500,000  Transpo FY 2029		8,375,424 8,375,424 8,375,424  Project Funa  Total  30,900,000 7,950,000 33,680,782 72,530,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost  Total Project Summary  RAY AVE REPAIR Project Description/Scope:	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov  33,680,782 33,680,782 33,680,782  Appropriation To-Date	1,450,000 1,450,000 1,450,000 1,450,000  FY 2025  ide funding for th  5,000,000 9,000,000 9,000,000 FY 2025	500,000 500,000 500,000 500,000 FY 2026  E preservation of  5,000,000  3,650,000  8,650,000  FY 2026	1,382,081 2,250,000 2,250,000  FY 2027  City streets by utili 5,000,000 300,000 5,300,000 5,300,000 FY 2027	2,150,000 2,150,000 2,150,000  FY 2028  zing several measu 5,400,000 5,400,000 5,400,000 FY 2028	400,000 400,000  Transpo FY 2029  res to extend its le 5,500,000 5,500,000  Transpo FY 2029		8,375,424 8,375,424 8,375,424  Project Funa  Total  30,900,000 7,950,000 33,680,782 72,530,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  RAY AVE REPAIR Project Description/Scope: Sources General Fund Pay-As-You-Go	Appropriation To-Date  This project would prov  33,680,782 33,680,782 33,680,782 This project will repair of	1,450,000 1,450,000 1,450,000  FY 2025  ride funding for th	500,000 500,000 500,000 500,000 	1,382,081 2,250,000 2,250,000  FY 2027  City streets by utili 5,000,000 300,000 5,300,000 FY 2027  FY 2027	2,150,000 2,150,000 2,150,000 FY 2028 zing several measu 5,400,000 5,400,000 FY 2028 ess, road subgrade	400,000 400,000  Transpo FY 2029  Transpo 5,500,000 5,500,000 FY 2029  and material, and		8,375,424 8,375,424 8,375,424  Project Funa  Total  30,900,000 7,950,000 33,680,782 72,530,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost Total Project Summary  CIP/TIP Project Summary  RAY AVE REPAIR Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov  33,680,782 33,680,782 33,680,782  Appropriation To-Date	1,450,000 1,450,000 1,450,000 1,450,000  FY 2025  ide funding for th  5,000,000 9,000,000 9,000,000 FY 2025	500,000 500,000 500,000 500,000 FY 2026  E preservation of  5,000,000  3,650,000  8,650,000  FY 2026	1,382,081 2,250,000 2,250,000  FY 2027  City streets by utili 5,000,000 300,000 5,300,000 5,300,000 FY 2027	2,150,000 2,150,000 2,150,000  FY 2028  zing several measu 5,400,000 5,400,000 5,400,000 FY 2028	400,000 400,000  Transpo FY 2029  res to extend its le 5,500,000 5,500,000  Transpo FY 2029		8,375,424 8,375,424 Project Func  Total  30,900,000 7,950,000 33,680,78; 72,530,78;  Project Func
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources Total Estimated Project Cost Total Project Summary  RAY AVE REPAIR Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding	Appropriation To-Date  This project would prov  33,680,782 33,680,782 33,680,782 This project will repair of	1,450,000 1,450,000 1,450,000  FY 2025  ride funding for th	500,000 500,000 500,000 500,000  FY 2026  e preservation of  5,000,000  3,650,000  8,650,000  FY 2026  FY 2026	1,382,081 2,250,000 2,250,000  FY 2027  City streets by utili  5,000,000 300,000 5,300,000  FY 2027  FY 2027	2,150,000 2,150,000 2,150,000  FY 2028  zing several measures several meas	400,000 400,000  Transpo FY 2029  Ires to extend its let  5,500,000 5,500,000  FY 2029  Transpo FY 2029  and material, and		8,375,424 8,375,424 8,375,424  Project Funa  Total  30,900,000 7,950,000 33,680,782 72,530,782 72,530,782
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  RAY AVE REPAIR Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov  33,680,782 33,680,782 33,680,782  Appropriation To-Date  This project will repair of	1,450,000 1,450,000 1,450,000  FY 2025  ride funding for th	500,000 500,000 500,000 500,000 	1,382,081 2,250,000 2,250,000  FY 2027  City streets by utili 5,000,000 300,000 5,300,000 FY 2027  FY 2027	2,150,000 2,150,000 2,150,000 FY 2028 zing several measu 5,400,000 5,400,000 FY 2028 ess, road subgrade	400,000 400,000  Transpo FY 2029  Transpo 5,500,000 5,500,000 FY 2029  and material, and		8,375,424 8,375,424 8,375,424  Project Fund  Total  30,900,000 7,950,000 33,680,782 72,530,782 72,530,782  Project Fund  Total
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost Total Project Summary  RAY AVE REPAIR Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding	Appropriation To-Date  This project would prov  33,680,782 33,680,782 33,680,782 This project will repair of	1,450,000 1,450,000 1,450,000  FY 2025  ride funding for th	500,000 500,000 500,000 500,000  FY 2026  e preservation of  5,000,000  3,650,000  8,650,000  FY 2026  FY 2026	1,382,081 2,250,000 2,250,000  FY 2027  City streets by utili  5,000,000 300,000 5,300,000  FY 2027  FY 2027	2,150,000 2,150,000 2,150,000  FY 2028  zing several measures several meas	400,000 400,000  Transpo FY 2029  Ires to extend its let  5,500,000 5,500,000  FY 2029  Transpo FY 2029  and material, and		8,375,424 8,375,424 8,375,424  Project Fund  Total  30,900,000 7,950,000 33,680,782 72,530,782 72,530,782  Project Fund  Total
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources  Total Stimated Project Cost  Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost  Total Project Summary  CIP/TIP Project Summary  RAY AVE REPAIR Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding Powell Bill State Funding ARPA Grant Funding Powell Bill State Funding ARPA Grant Funding ARPA Grant Funding	1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov  33,680,782 33,680,782 33,680,782  Appropriation To-Date  This project will repair of	1,450,000 1,450,000 1,450,000  FY 2025  ride funding for th	500,000 500,000 500,000 500,000 FY 2026 e preservation of 5,000,000 - 3,650,000 - 8,650,000 - FY 2026	1,382,081 2,250,000 2,250,000  FY 2027  City streets by utili  5,000,000 5,300,000 5,300,000 FY 2027  ace storm drain pig	2,150,000 2,150,000  FY 2028  zing several measu. 5,400,000 5,400,000  FY 2028  Des, road subgrade	400,000 400,000  Transpo FY 2029  Tres to extend its leading to the state of the st		8,375,424 8,375,424 8,375,424  Project Fund  Total  30,900,000 7,950,000 33,680,782 72,530,782 72,530,782  Project Fund  Total
Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  PAVEMENT PRESERVATION PROGRAM Project Description/Scope: General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds Prior Year Funding - Powell Bill and GO Bonds Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  CIP/TIP Project Summary  RAY AVE REPAIR Project Description/Scope: Sources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds	1,625,424 1,625,424 1,625,424 1,625,424  Appropriation To-Date  This project would prov	1,450,000 1,450,000 1,450,000 1,450,000  FY 2025  ide funding for th	500,000 500,000 500,000 500,000  FY 2026  e preservation of  5,000,000  3,650,000  8,650,000  FY 2026  FY 2026  tilements and repl.	1,382,081 2,250,000 2,250,000  FY 2027  City streets by utili  5,000,000 300,000 5,300,000  FY 2027  FY 2027	2,150,000 2,150,000 2,150,000  FY 2028  Zing several measures and several measures are severa	400,000 400,000  Transpo FY 2029  Ires to extend its let 5,500,000 5,500,000  Transpo FY 2029  and material, and		8,375,424 8,375,424 8,375,424  Project Fund  Total  30,900,000 7,950,000 33,680,782 72,530,782  Project Fund

CIP/TIP Project Summary						Transpo	rtation Capital	Project Fun
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
IDEWALK IMPROVEMENTS								
Project Description/S	cope: Project to build sidewal	ks along various ro	utes based on peo	lestrian connectiv	ity in the Compreh	ensive Pedestrian	Plan.	
ources								
General Fund Pay-As-You-Go	-	-	-	-	-	-	-	
Stormwater Enterprise Fund Pay-As-You-Go	-	-	-	-	-	-	-	
State Grant Funding	=	6,867,255	244,339	804,549	827,881	851,890		9,595,9
Powell Bill State Funding	-	-	-	-	-	-	-	
ARPA Grant Funding	-	-	-	-	-	-	-	
General Obligation Bonds		1,556,316	977,357	-	-	-	-	2,533,6
Prior Year Funding - NCDOT Grant, TAP Grant, LAPP, G	General							
Fund, and GO Bond	3,304,781	-	-	-	-	-	-	3,304,7
Total Sources	3,304,781	8,423,571	1,221,696	804,549	827,881	851,890	-	15,434,3
Total Estimated Project Cost	3,304,781	8,423,571	1,221,696	804,549	827,881	851,890	-	15,434,3
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary						Transpo	rtation Capital	Project Fun
	Appropriation							
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
HOROUGHFARE STREET LIGHTING  Project Description/S	cope: Installation and upgrad	e of streetlights al	ong identified thor	oughfares within t	the City.			
Project Description/S		e of streetlights al	ong identified thor	oughfares within	the City.			
Project Description/S ources General Fund Pay-As-You-Go	cope: Installation and upgrad	e of streetlights al	ong identified thor	oughfares within t	the City.	-	-	675,0
Project Description/S ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go					the City.	-	-	675,0
Project Description/S ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding		-	-		- - -	- - -	-	
Project Description/S ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding	675,000	-	-	-	the City. - - - 50,000	- - - 50,000	- - - -	·
Project Description/S ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding	675,000 - -	-	-		- - -	- - - 50,000	-	·
Project Description/S ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding General Obligation Bonds	675,000 - - - - -	- - - - - 50,000	- - - - - 50,000	- - - 50,000 -	50,000 - -	-	-	150,0
Project Description/S ources General Fund Pay-As-You-Go Stormwater Enterprise Fund Pay-As-You-Go State Grant Funding Powell Bill State Funding ARPA Grant Funding	675,000 - - - -	-	-	50,000	50,000	- - - 50,000 - - 50,000	- - -	675,0 150,0 100,0 925,0

echnology Improvement Projects								CIP/TIP Plan
	Appropriation	EV 2025	EV 2026	EV 2027	EV 2020	EV 2020	EV 2020	
mmary	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Sources								
General Fund Pay-As-You-Go	13,947,689	1,971,527	6,679,669	2,796,657	2,774,889	883,986	850,000	29,904
Enterprise Fund Pay-As-You-Go	258,900	17,091	200,000	-	-	-	-	475
Stormwater Enterprise Fund Pay-As-You-Go	-	870,008	148,500 148,500	-	-	-	-	1,018
Solid Waste Operating Transfer State Funding 911 Funds	-	870,009 1,426,832	148,500	-	-	-	-	1,018 1,426
ARPA/FEMA Federal Grant Funding	4,161,533	1,420,032	-	-	-	-	-	4,161
Federal Grant Funding Match	235,600	68,360	-	-	-	-	-	303
Prior Year Funding	5,774,152	-	-	-	-	-	-	5,774
Total Sources	24,377,874	5,223,827	7,176,669	2,796,657	2,774,889	883,986	850,000	44,083
Uses								
AIRPORT TERMINAL RENOVATION - DATA INFRASTRUCTURE	200,000	-	200,000	-	-	_	-	400
APPLICATION PACKAGING FACTORY	95,000	-	-	-	-	-	-	95
BRIEFCAM PUBLIC SAFETY IMPROVEMENT	-	162,001	29,359	30,826	32,368	33,986	-	288
CAD SYSTEM CITY DOMAIN MIGRATION/NETWORK INFRASTRUCTURE	-	-	2,367,159	-	-	-	-	2,367
REPLACEMENT	1,703,000	100,000	100,000	100,000	100,000	100,000	100,000	2,303
CITY WEBSITE UPDATE/REDESIGN	150,080	-	-	-	-	-	-	150
CITY WIRELESS NETWORK EXPANSION COMPUTER REPLACEMENT PROGRAM	614,104 6,298,540	50,000 600,000	50,000 600,000	50,000 600,000	50,000 600,000	50,000 600,000	50,000 600,000	914 9,898
CONNECTIVITY PROJECT SUPPORT	0,238,340	375,000	375,000	000,000	000,000	000,000	000,000	750
CONTROL LINK LIGHTS	210,000	-	-	-	-	-	-	210
DESKTOP VIRTUALIZATION INFRASTRUCTURE	505,242	-	-	-	-	-	-	505
DIRECT FIBER CONNECTION FOR REMOTE SITES	535,496	165,911	100,000	100,000	100,000	100,000	100,000	1,20
DRONES	138,044	-	-	-	-	-	-	138
ENTERPRISE DATA WAREHOUSE	115,000	-	-	-	-	-	-	115
ENTERPRISE GIS ENVIRONMENT	477,162	-	-	-	-	-	-	477
ERP REPLACEMENT INITIATIVE HUB FLEET, TASER, BODY WORN CAMERAS, AND STORAGE	5,774,152	1,740,017	297,000	1 602 921	1 002 521	-	-	7,81
INTERNET PHONE VOIP	3,364,827 1,019,841	-	1,603,830	1,603,831	1,892,521	-	-	8,469 1,019
IT DISASTER RECOVERY INITIATIVE	2,034,653	-	-	312,000	-	-	-	2,346
LSDBE PROGRAM TRACKING SOFTWARE	64,500	-	-	-	-	-	-	64
PUBLIC SAFETY COMPLIANCE CIS	439,601	-	-	-	-	-	-	439
RADIO CORE UPGRADE	-	-	1,454,321	-	-	-	-	1,45
RADIO UPGRADE AND ADDITIONAL CONSOLETTES	-	1,426,832	-	-	-	-	-	1,420
REVENUE MANAGEMENT SYSTEM STATE MANDATED RADIO UPGRADES	264,132	159,320	-	-	-	-	-	26- 15!
TDMA RADIO UPGRADE MULTIPLE ACCESS	-	359,295	-	-	-	-	-	359
TRANSIT FARE COLLECTION SYSTEM REPLACEMENT	294,500	13,253	_	_	_	-	-	307
TRANSLOC REPLACEMENT	-	72,198	-	-	-	-	-	72
WIFI LOCKS	80,000	-	-	-	-	-	-	80
Total Uses	24,377,874	5,223,827	7,176,669	2,796,657	2,774,889	883,986	850,000	44,083
Total Sources Over/(Under) Uses	-	-	-	-	-	-	-	
Annual Control of the						Tooknot	a sur lua muarr	our out Duni
						rechnoic	ogy Improve	ement Proje
P/TIP Project Summary								
P/TIP Project Summary	Appropriation	FY 2025	EY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope:	To-Date  Project is for constru		area infrastructure					
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope: rces Enterprise Fund Pay-As-You-Go	Project is for constru		area infrastructure 200,000	to support neces:	sary CITY IT update	es outside of const -	ruction contracts.	. 40
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope: rces Enterprise Fund Pay-As-You-Go Total Sources	Project is for constru-		200,000 200,000	to support neces:	sary CITY IT update - -	es outside of const - -	ruction contracts. - -	40 40
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope: rces Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost	Project is for constru		area infrastructure 200,000	to support neces:	sary CITY IT update	es outside of const -	ruction contracts.	40 40
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope: rces Enterprise Fund Pay-As-You-Go Total Sources	Project is for constru-		200,000 200,000	to support neces:	sary CITY IT update - -	es outside of const - -	ruction contracts. - -	40 40
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE Project Description/Scope: rcces Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	Project is for constru-		200,000 200,000	to support neces:	sary CITY IT update - -	es outside of const - - - -	ruction contracts. - -	40 40 40
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE Project Description/Scope: rcces Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses	Project is for constru-		200,000 200,000	to support neces:	sary CITY IT update - -	es outside of const - - - -	ruction contracts: - - - -	40 40 40
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE Project Description/Scope: Interprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses Portion Project Summary	To-Date  Project is for constru  200,000  200,000		200,000 200,000	to support neces:	sary CITY IT update - -	es outside of const - - - -	ruction contracts: - - - -	40 40 40
PPORT TERMINAL RENOVATION - DATA INFRASTRUCTURE Project Description/Scope: Interprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses P/TIP Project Summary	Project is for constru 200,000 200,000 200,000 Appropriation To-Date	ection of terminal :	200,000 200,000 200,000 - - FY 2026	to support necess	eary CITY IT update FY 2028	es outside of const - - - - - - - - - - - - - - - - - - -	ruction contracts ogy Improve	40 40 40 2ment Proje
Project Description/Scope:  Project Description/Scope:  Enterprise Fund Pay-As-You-Go Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary  PLICATION PACKAGING FACTORY  Project Description/Scope:	To-Date  Project is for constru  200,000  200,000	rection of terminal	200,000 200,000 200,000 	to support necess	eary CITY IT update FY 2028	es outside of const - - - - - - - - - - - - - - - - - - -	ruction contracts ogy Improve	40 40 40 2ment Proje
PPORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope:  Inces  Enterprise Fund Pay-As-You-Go Total Sources  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  PTIP Project Summary  PLICATION PACKAGING FACTORY  Project Description/Scope:  Inces	To-Date  Project is for construction and the second	rection of terminal	200,000 200,000 200,000  FY 2026  bundle applications' computers.	to support neces:	eary CITY IT update FY 2028	es outside of const	ruction contracts.	40 40 40 20 Ement Proje Total makes it easier t
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope:  Interprise Fund Pay-As-You-Go Total Sources  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  Project Summary  PLICATION PACKAGING FACTORY  Project Description/Scope:  Interprise Fund Pay-As-You-Go	Project is for construction of the application pack deploy and install appropriation pack deployed	rection of terminal	200,000 200,000 200,000 	to support necess	eary CITY IT update FY 2028	es outside of const - - - - - - - - - - - - - - - - - - -	ruction contracts ogy Improve	400 400 400 Ement Proje Total makes it easier t
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope:  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  Project Summary  PLICATION PACKAGING FACTORY  Project Description/Scope:  Total Fund Pay-As-You-Go  Total Sources	To-Date  Project is for construction of the second of the	rection of terminal	200,000 200,000 200,000	e to support neces:	FY 2028  rystems into a single	es outside of const	ruction contracts.	2ment Projection Total makes it easier t
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope: rces Enterprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  Project Summary  PLICATION PACKAGING FACTORY  Project Description/Scope: rces General Fund Pay-As-You-Go Total Sources Total Estimated Project Cost	Project is for construction of the application pack deploy and install appropriation pack deployed	rection of terminal	200,000 200,000 200,000  FY 2026  bundle applications' computers.	to support neces:	eary CITY IT update FY 2028	es outside of const	ruction contracts.	2ment Proj. Total makes it easier t
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope: Total Sources  Total Sources  Total Project Sources Over/(Under) Uses  PULCATION PACKAGING FACTORY  Project Description/Scope: Total Sources Total Project Sources Over/(Under) Uses	To-Date  Project is for construction of the second of the	rection of terminal	200,000 200,000 200,000	e to support neces:	FY 2028  rystems into a single	es outside of const	ruction contracts.	40 40 40 Total makes it easier t
Project Description/Scope:  Enterprise Fund Pay-As-You-Go Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  PLICATION PACKAGING FACTORY  Project Description/Scope:  Inces Seneral Fund Pay-As-You-Go Total Sources  Total Sources Total Estimated Project Cost Total Sources Over/(Under) Uses	To-Date  Project is for construction and the second of the	rection of terminal	200,000 200,000 200,000	e to support neces:	FY 2028  rystems into a single	es outside of const	ruction contracts.	40 40 40 Total makes it easier t
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope: Interprise Fund Pay-As-You-Go Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  PLICATION PACKAGING FACTORY  Project Description/Scope: Interprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Sources Total Sources Total Sources Total Project Sources Over/(Under) Uses	To-Date  Project is for construction and the second of the	FY 2025  raging factory will  pplications on user	area infrastructure 200,000 200,000 FY 2026 bundle application s' computers	FY 2027  s and operating s	FY 2028  systems into a single	es outside of const	ruction contracts.	Total makes it easier t
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope: Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Under) Uses  Project Description/Scope: Total Project Summary  Project Description/Scope: Total Sources Total Sources Total Sources  Project Description/Scope: Total Sources Total Sources Total Sources Total Sources Total Sources Total Project Summary	To-Date  Project is for construction and the second of the	rection of terminal	200,000 200,000 200,000	e to support neces:	FY 2028  rystems into a single	es outside of const	ruction contracts.	Total makes it easier is 9 9 9
PORT TERMINAL RENOVATION - DATA INFRASTRUCTURE  Project Description/Scope: Inces Enterprise Fund Pay-As-You-Go Total Sources Total Stimated Project Cost Total Project Sources Over/(Under) Uses  Project Summary  PLICATION PACKAGING FACTORY  Project Description/Scope: Inces Seneral Fund Pay-As-You-Go Total Stimated Project Cost Total Project Sources Over/(Under) Uses  Project Summary  Project Summary  Project Summary  Project Summary  Project Summary  Project Summary	To-Date  Project is for construction and the second of the	FY 2025  FY 2025  FY 2025	200,000 200,000 200,000 FY 2026 bundle application s' computers FY 2026	FY 2027  FY 2027	FY 2028  FY 2028  FY 2028	es outside of const	ruction contracts.	Total  makes it easier if  9  9  7  Total  Total
Interprise Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary  PLICATION PACKAGING FACTORY  Project Description/Scope:  Interpretation Pay-As-You-Go Total Sources Total Estimated Project Cost	To-Date  Project is for construct 200,000 200,000 200,000 To-Date  Appropriation To-Date  The application pack deploy and install application pack deployed in the project pack d	retion of terminal and a second secon	200,000 200,000 200,000 FY 2026 bundle application s' computers FY 2026	FY 2027  FY 2027	FY 2028  FY 2028  FY 2028	es outside of const	ruction contracts.	Total  makes it easier t  9 9 9 Total
Project Description/Scope:  Project Description/Scope:  Inces Enterprise Fund Pay-As-You-Go Total Sources Total Sources Total Estimated Project Cost Total Project Sources Over/(Under) Uses  P/TIP Project Summary  PLICATION PACKAGING FACTORY  Project Description/Scope:  Inces General Fund Pay-As-You-Go Total Stimated Project Cost Total Stimated Project Cost Total Project Summary  Project Summary  Project Summary  Project Sources Over/(Under) Uses	To-Date  Project is for construction and the project is for construction and the project is for construction and the project is to full.  To-Date  The application pack deploy and install and pack deploy and pack de	retion of terminal and a second secon	200,000 200,000 200,000 FY 2026 bundle application s' computers FY 2026	FY 2027  FY 2027	FY 2028  FY 2028  FY 2028	es outside of const	ruction contracts.	Total  makes it easier t  9 9 9 Total  Total
Project Description/Scope:  Project Description/Scope:  Inces  Enterprise Fund Pay-As-You-Go Total Sources  Total Sources  Total Project Sources Over/(Under) Uses  Project Summary  Project Description/Scope:  Inces  General Fund Pay-As-You-Go Total Sources  Total Project Sources Over/(Under) Uses  Project Description/Scope:  Inces  General Fund Pay-As-You-Go Total Sources  Total Project Summary  Project Summary  Project Summary  IEFCAM PUBLIC SAFETY IMPROVEMENT  Project Description/Scope:	To-Date  Project is for construction and the project is for construction and the project is for construction and the project is to full.  To-Date  The application pack deploy and install and pack deploy and pack de	retion of terminal and a second secon	200,000 200,000 200,000 FY 2026 bundle application s' computers FY 2026	FY 2027  FY 2027	FY 2028  FY 2028  FY 2028	es outside of const	ruction contracts.	Total makes it easier t  99 99 Total Total  Total  Total  Total  Total  Total  Total
Project Description/Scope:  Project Description/Scope:  Enterprise Fund Pay-As-You-Go Total Sources  Total Estimated Project Cost Total Project Sources Over/(Under) Uses  PLICATION PACKAGING FACTORY  Project Description/Scope:  Inces  General Fund Pay-As-You-Go Total Sources  Total Project Summary  Project Description/Scope:  Inces  General Fund Pay-As-You-Go Total Sources  Total Project Summary  Inces  Project Description/Scope:  Inces  Project Description/Scope:  Inces  Project Description/Scope:	To-Date  Project is for construction and the project is for construction and the project is for construction and the project is to full.  To-Date  The application pack deploy and install and pack deploy and pack de	FY 2025  FY 2025  FY 2025  Fy 4 fund Briefcam af allysis.	200,000 200,000 200,000 FY 2026 bundle application s' computers FY 2026 ter a very successf	FY 2027  FY 2027  FY 2027  In and operating standard perating standard pera	FY 2028  FY 2028  FY 2028  FY 2028  FY 2028  FY 2028  FY 2028	es outside of const	ruction contracts.	Total makes it easier t  9 9 7 Total modern Projection of the service of the serv

CID/TID Duciost Communication						Tachnal	ogy Improyon	ant Projects
CIP/TIP Project Summary	Appropriation					recimon	ogy Improven	ient Projects
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CAD SYSTEM	Replacement of cur	rent CAD System w	ith recommended	cycles to improve	system functional	lity		
Project Description/Scope: Sources	replacement of cur	rent eab system w	itti recommended	cycles to improve	system runctional	ncy.		
General Fund Pay-As-You-Go	=	-	2,367,159	-	-	-	-	2,367,159
Total Sources	-	-	2,367,159	=	=	-	-	2,367,159
Total Estimated Project Cost	-	-	2,367,159	-	=	-	-	2,367,159
Total Project Sources Over/(Under) Uses	-	-	-	-		-		-
CIP/TIP Project Summary						Technol	ogy Improven	nent Projects
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CITY DOMAIN MIGRATION/NETWORK INFRASTRUCTURE								
REPLACEMENT	This project will mo	ve the City from th	ree domains (City	Favetteville NC 119	CityFay and FayP	PS) to a single dom	ain (FavettevilleNC	iov)
Project Description/Scope:	mis project will mo	ve the city from th	ree domains (city.	rayetteville.ivc.oo	, Cityray and rayr	3) to a single doin	alli (rayettevilleivc.	30V).
Sources								
General Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding	1,636,522 66,478	100,000	100,000	100,000	100,000	100,000	100,000	2,236,522 66,478
Total Sources	1,703,000	100,000	100,000	100,000	100,000	100,000	100,000	2,303,000
Total Estimated Project Cost	1,703,000	100,000	100,000	100,000	100,000	100,000	100,000	2,303,000
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	-
CIP/TIP Project Summary						Technol	ogy Improven	nent Projects
	Appropriation	EV 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	
CITY WEBSITE UPDATE/REDESIGN	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Project Description/Scope:	This projects involve	es an update/redes	ign to the website	to keep the site fr	esh and inviting fo	or the City's reside	nts.	
Sources								
ARPA/FEMA Federal Grant Funding  Total Sources	150,080 150,080	-	-	-	-	-	-	150,080 150,080
Total Sources  Total Estimated Project Cost	150,080							150,080
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	-
CIP/TIP Project Summary						Technol	ogy Improven	nent Projects
an / m 110 jeet bumma.	Appropriation						эдур. о гол	
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CITY WIRELESS NETWORK EXPANSION	The City's wireless n	etwork expansion	project will provid	e wireless capabili	ties for internal or	perations and pub	ic access.	
Project Description/Scope:								
Sources General Fund Pay-As-You-Go	172,000	50,000	50,000	50,000	50,000	50,000	50,000	472,000
ARPA/FEMA Federal Grant Funding	442,104	-	-	-	-	-	=	442,104
Total Sources	614,104	50,000	50,000	50,000	50,000	50,000	50,000	914,104
Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	614,104	50,000	50,000	50,000	50,000	50,000	50,000	914,104
CIP/TIP Project Summary	Appropriation					Tecnnoi	ogy Improven	nent Projects
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
COMPUTER REPLACEMENT PROGRAM								
Project Description/Scope:	The Computer Life (	Cycle Replacement	Program replaces	the City's compute	er desktops, laptor	os and other endp	oint equipment.	
Sources								
General Fund Pay-As-You-Go	6,298,540	600,000	600,000	600,000	600,000	600,000	600,000	9,898,540
Total Sources  Total Estimated Project Cost	6,298,540	600,000	600,000	600,000	600,000	600,000	600,000	9,898,540
	6,298,540	600,000	600,000	600,000	600,000	600,000	600,000	9,898,540
Total Project Sources Over/(Under) Uses								
CIP/TIP Project Summary	Appropriette					Technol	ogy Improven	nent Projects
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CONNECTIVITY PROJECT SUPPORT								
Project Description/Scope:								-
Sources								
General Fund Pay-As-You-Go	-	375,000	375,000	-	-	-	-	750,000
Total Sources  Total Estimated Project Cost	<u> </u>	375,000 375,000	375,000 375,000	-	-	-	-	750,000 750,000
Total Project Sources Over/(Under) Uses	<del>-</del>		3/3,000	-	-	-	-	- 20,000
CIP/TIP Project Summary						Techn <u>ol</u>	ogy Improven	nent Pr <u>ojects</u>
	Appropriation							
CONTROL LINK LIGHTS	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
	To install Musco Co				es. System allows	for remote access	to athletic field ligh	ting. Remote access
Project Description/Scope:	will ensure efficience	y of both staffing a	nd energy use/uti	lity expenses.				
Sources General Fund Pay-As-You-Go	210,000				-			210,000
Total Sources	210,000	-	=	=	-	-	=	210,000
Total Estimated Project Cost	210,000	÷	÷	÷	÷	-	÷	210,000
Total Project Sources Over/(Under) Uses	_	_	_	_	_	_	_	_

CIP/TIP Project Summary						Technol	ogy Improven	ent Projects
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ESKTOP VIRTUALIZATION INFRASTRUCTURE								
Project Description/Scope:	This project provide	s intrastructure sup	port for the Cloud	Enabled Desktop	s deployment proje	ect, part of the Co	omputer Replacemen	t project.
Courses Freed Provide Very Co	505 242							FOF 241
General Fund Pay-As-You-Go Total Sources	505,242 505,242	-	-	-	-	-	-	505,242 505,242
Total Estimated Project Cost	505,242	-	=	=	=	=	-	505,242
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary						Technol	ogy Improven	ent Projects
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
DIRECT FIBER CONNECTION FOR REMOTE SITES								
Project Description/Scope:	This project will rep directly connection			de network infras	tructure equipmen	t in City facilities	, and expand networ	cinfrastructure to
General Fund Pay-As-You-Go	535,496	165,911	100,000	100,000	100,000	100,000	100,000	1,201,407
Total Sources	535,496	165,911	100,000	100,000	100,000	100,000	100,000	1,201,407
Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	535,496	165,911	100,000	100,000	100,000	100,000	100,000	1,201,407
						Tachnal	ogu Improvon	ont Projects
CIP/TIP Project Summary	Appropriation					recnnol	ogy Improven	ent Projects
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
DRONES	This was in at 10	'DD to	and the '	range in the	rtmont f	nee or death	a callost!	
Project Description/Scope:	This project allows I	רט upgrade/exp	and the existing d	iones in the depa	runent for surveilla	nce and evidence	e conection.	
ARPA/FEMA Federal Grant Funding	138,044	-	-	-	-	-	-	138,044
Total Sources	138,044	-	-	-	-	-	-	138,044
Total Estimated Project Cost  Total Project Sources Over/(Under) Uses	138,044			-			<u> </u>	138,044
						Taskasl		and During
CIP/TIP Project Summary	Appropriation					Technol	ogy Improven	ent Projects
	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ENTERPRISE DATA WAREHOUSE  Project Description/Scope:	This project creates	a controlized outer	arica data waraha	usa that will sant	ain current and his	arical danartma	at data	
Sources	riiis project creates	a centranzeu enter	prise uata wareno	use that will cont	ani current and msi	oncai departinei	it uata.	
General Fund Pay-As-You-Go	115,000	-	-	-	-	-	-	115,000
Total Sources  Total Estimated Project Cost	115,000 115,000			-	<del>-</del>			115,000
Total Project Sources Over/(Under) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary						Technol	ogy Improven	ent Proiects
	Appropriation							
ENTERPRISE GIS ENVIRONMENT	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Project Description/Scope:	This project will kee	p our GIS infrastruc	ture up to date in	order to provide	GIS services to citiz	ens.		
Sources General Fund Pay-As-You-Go	477,162	_	_				_	477,162
Total Sources	477,162	-	-	-	-	-	-	477,162
Total Estimated Project Cost	477,162	-	-	-	-	-	-	477,162
Total Project Sources Over/(Under) Uses	=	-	-	-	-	-	-	
CIP/TIP Project Summary						Technol	ogy Improven	ent Projects
	Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ERP REPLACEMENT INITIATIVE HUB								
THE EACHMENT MITATIVE HOD	This project will rep	lace the City's 25 ve	ar old ERP (Enter	rica Rasourca Dla	nning) System with	a new state of th	ne art FRP system	
Project Description/Scope:	rnis project wiii rep	lace tile city 3 23 ye	ar old EKF (Enter)	nise nesource ria	illilig) system with	a new state or ti	ie ait EKF systeiii.	
Sources								
Prior Year Funding - Debt and General Fund	5,774,152	-	-	-	-	-	-	5,774,152
Solid Waste Operating Transfer Stormwater Enterprise Fund Pay-As-You-Go	-	870,009 870,008	148,500 148,500	-		-	-	1,018,509
Total Sources	5,774,152	1,740,017	297,000	-	-	-	-	7,811,169
Total Project Sources Over/Unided Hees	5,774,152	1,740,017	297,000	-	-	-	-	7,811,169
Total Project Sources Over/(Under) Uses								
CIP/TIP Project Summary						Technol	ogy Improven	ent Projects
	Appropriation	EV 2025	EV 2026	EV 2027	EV 2020	EV 2020	EA 3030	Total
FIFT TASER RODY WORK CAMERICA	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
FLEET, TASER, BODY WORN CAMERAS, AND STORAGE								
Project Description/Scope:	This project is to co	nsolidate the contra	ect for fleet, taser,	body worn came	ras, and data storag	ge.		
					4 002 524			5,100,182
General Fund Pay-As-You-Go	-	-	1,603,830	1,603,831	1,892,521	-		
General Fund Pay-As-You-Go ARPA/FEMA Federal Grant Funding	3,364,827 3,364,827	- - -	=	-	=		-	3,364,827
General Fund Pay-As-You-Go	3,364,827 3,364,827 3,364,827	- - - -	1,603,830 - 1,603,830 1,603,830	1,603,831 - 1,603,831 1,603,831	1,892,521 - 1,892,521 1,892,521	- - -	- - -	3,364,827 8,465,009 8,465,009

CIP/TIP Project Summary							Techno	logy Improven	nent Projects
		Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
ITERNET PHONE VOIP		TO-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Iotai
								to meet 911 legislatio	on for Kari's Law a
	Project Description/Scope:	the Ray Baum' Act w	hich requires locat	ion information w	ithin a facility wh	en a call comes in	to 911.		
ources									
General Fund Pay-As-You-Go		1,019,841	-	-	-	-	-	-	1,019,8
Total Sources		1,019,841	-	-	=	-	-	-	1,019,84
Total Estimated Project Cost		1,019,841	-	-	=	-	-	-	1,019,84
Total Project Sources Over/(Ur	nder) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary							Techno	logy Improver	nent Project
		Appropriation							
		To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
T DISASTER RECOVERY INITIATIVE		Implementation of a	disaster recovery	co-location (MCN)	) to ensure critica	I business and on	erational process	es remain functional	in the event City
	Project Description/Scope:	Hall loses power or i							,
Sources									
General Fund Pay-As-You-Go		2,034,653	-	=	312,000	-	-	-	2,346,65
Total Sources		2,034,653	-	-	312,000	-	-	-	2,346,65
Total Estimated Project Cost		2,034,653	-	-	312,000	-	-	-	2,346,65
Total Project Sources Over/(Ur	nder) Uses	-	-	-	-	-	-	-	
CIP/TIP Project Summary							Techno	logy Improver	nent Project
		Appropriation							
SDBE PROGRAM TRACKING SOFTV	MADE	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
SOBE PROGRAW TRACKING SOFTY	WARE	Council has directed	the Finance staff t	o establish a Loca	Small Disadvanta	ged Business Ente	erprise [LSDBE] Pr	ogram. This program	will create a syste
	Project Description/Scope:	for an entrepreneuri	al support that link	s all relevant serv	ices in the procur	ement of goods ar	nd services.		
Sources									
General Fund Pay-As-You-Go Total Sources		64,500 64,500	-	=	=	-	-	-	64,50 64,50
Total Sources  Total Estimated Project Cost		64,500							64,50
Total Project Sources Over/(Ur	nder) Uses	-	-	-	-	-	-	-	01,50
							Taskas	II	
CIP/TIP Project Summary		Appropriation					Tecnno	logy Improver	nent Projects
		Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
PUBLIC SAFETY COMPLIANCE CIS									
	Project Description/Scope:					ployees who acce	ess sensitive infor	mation and public sa	fety users pursuant
Courses		to Criminal Justice Ir	irormation Services	(CJIS) compilance	laws.				
Sources General Fund Pay-As-You-Go		439,601	-	-	-	_	-	-	439,60
Total Sources		439,601	-	-	-	-	-	-	439,60
Total Estimated Project Cost		439,601	-						
Total Project Sources Over/(Ur	nder) Uses	_		-	-	-	-	-	439,60
CID/TID Due to the			-	-	-	-	-	-	
TRATILE PROJECT Summary	, 		-	<u>-</u>	<u>-</u>	-	-	-	439,60
LIP/TIP Project Summary		Appropriation	-		-	-	-	logy Improver	439,60
CIP/TIP Project Summary		Appropriation To-Date	FY 2025	- - FY 2026	FY 2027	- - FY 2028	-	-	439,60
		To-Date		- FY 2026	FY 2027	FY 2028	Techno	- <b>logy Improver</b> FY 2030	439,60  ment Projects  Total
		To-Date  The current core rad	io equipment at ou	FY 2026 ur Prime site is cor	FY 2027	FY 2028 cycle. This cycle h	Techno FY 2029 was to correlate w	FY 2030 ith City of Durham's	439,60  ment Projects  Total
	Project Description/Scope:	To-Date	io equipment at ou	FY 2026 ur Prime site is cor	FY 2027	FY 2028 cycle. This cycle h	Techno FY 2029 was to correlate w	FY 2030 ith City of Durham's	439,60  ment Projects  Total
RADIO CORE UPGRADE		To-Date  The current core rad	io equipment at ou	FY 2026 ur Prime site is cor	FY 2027	FY 2028 cycle. This cycle h	Techno FY 2029 was to correlate w	FY 2030 ith City of Durham's	439,60  ment Projects  Total
RADIO CORE UPGRADE		To-Date  The current core rad	io equipment at ou	FY 2026 ur Prime site is cor and correlates con	FY 2027	FY 2028 cycle. This cycle h	Techno FY 2029 was to correlate w	FY 2030 ith City of Durham's	439,60  ment Project:  Total  upgrade who we
RADIO CORE UPGRADE		To-Date  The current core rad	io equipment at ou	FY 2026 ur Prime site is cor	FY 2027	FY 2028 cycle. This cycle h	Techno FY 2029 was to correlate w	FY 2030 ith City of Durham's	439,60  ment Projects  Total
RADIO CORE UPGRADE  Sources  General Fund Pay-As-You-Go		To-Date  The current core rad	io equipment at ou	FY 2026 ur Prime site is cor and correlates con 1,454,321	FY 2027	FY 2028 cycle. This cycle h	Techno FY 2029 was to correlate w	FY 2030 ith City of Durham's	439,60  ment Project:  Total  upgrade who we  1,454,32
RADIO CORE UPGRADE  Sources General Fund Pay-As-You-Go Total Sources	Project Description/Scope:	To-Date  The current core rad	io equipment at ou	FY 2026  ur Prime site is cor und correlates con  1,454,321 1,454,321	FY 2027	FY 2028 cycle. This cycle h	Techno FY 2029 was to correlate w	FY 2030 ith City of Durham's	439,60  ment Projects  Total  upgrade who we  1,454,32 1,454,32
Sources General Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Ur	Project Description/Scope:	To-Date  The current core rad	io equipment at ou	FY 2026  ur Prime site is cor und correlates con  1,454,321 1,454,321	FY 2027	FY 2028 cycle. This cycle h	Techno FY 2029 as to correlate w , cities, and coun	FY 2030 ith City of Durham's ty.	439,60  ment Projects  Total  upgrade who we  1,454,32  1,454,32
Sources General Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Ur	Project Description/Scope:	To-Date  The current core rad utilize their core for	io equipment at ou	FY 2026  ur Prime site is cor und correlates con  1,454,321 1,454,321	FY 2027	FY 2028 cycle. This cycle h	Techno FY 2029 as to correlate w , cities, and coun	FY 2030 ith City of Durham's	439,60  ment Projects  Total  upgrade who we  1,454,32  1,454,32
Sources General Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Ur	Project Description/Scope:	To-Date  The current core rad	io equipment at ou	FY 2026  ur Prime site is cor und correlates con  1,454,321 1,454,321	FY 2027	FY 2028 cycle. This cycle h	Techno FY 2029 as to correlate w , cities, and coun	FY 2030 ith City of Durham's ty.	439,60  ment Projects  Total  upgrade who we  1,454,32  1,454,32  ment Projects
Sources General Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Ur	Project Description/Scope:	To-Date  The current core rad utilize their core for	io equipment at ou our prime system a - - - -	FY 2026  ur Prime site is corond correlates con  1,454,321  1,454,321  -	FY 2027  Ining to end of life immunications with	FY 2028  cycle. This cycle he the departments	Techno FY 2029 has to correlate we, cities, and coun  Techno	FY 2030 ith City of Durham's ty.	439,60  ment Projects  Total  upgrade who we  1,454,32  1,454,32
Sources General Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Ur	Project Description/Scope:  Inder) Uses	To-Date  The current core rad utilize their core for	io equipment at or our prime system a	FY 2026  ur Prime site is cor und correlates con  1,454,321  1,454,321  -  FY 2026	FY 2027  FY 2027  FY 2027	FY 2028  cycle. This cycle h the departments  FY 2028	Techno FY 2029 as to correlate w ,, cities, and coun  Techno FY 2029	FY 2030  ith City of Durham's ty.	439,60  ment Projects  Total  upgrade who we  1,454,32  1,454,32  ment Projects
Sources General Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Ur	Project Description/Scope:	To-Date  The current core rad utilize their core for	io equipment at or our prime system a	FY 2026  ur Prime site is cor und correlates con  1,454,321  1,454,321  -  FY 2026	FY 2027  FY 2027  FY 2027	FY 2028  cycle. This cycle h the departments  FY 2028	Techno FY 2029 as to correlate w ,, cities, and coun  Techno FY 2029	FY 2030  ith City of Durham's ty.	439,60  ment Projects  Total  upgrade who we  1,454,32  1,454,32  ment Projects
Sources General Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Ur CIP/TIP Project Summary RADIO UPGRADE AND ADDITIONAL	Project Description/Scope:  Inder) Uses	To-Date  The current core rad utilize their core for	io equipment at or our prime system a	FY 2026  ur Prime site is cor und correlates con  1,454,321  1,454,321  -  FY 2026	FY 2027  FY 2027  FY 2027	FY 2028  cycle. This cycle h the departments  FY 2028	Techno FY 2029 as to correlate w ,, cities, and coun  Techno FY 2029	FY 2030  ith City of Durham's ty.	439,60  ment Projects  Total  upgrade who we  1,454,32  1,454,32  ment Projects
Sources General Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Ur CIP/TIP Project Summary  RADIO UPGRADE AND ADDITIONAL Sources General Fund Pay-As-You-Go	Project Description/Scope:  Inder) Uses	To-Date  The current core rad utilize their core for	io equipment at oi our prime system a - - - - FY 2025 adio consoles and i	FY 2026  ur Prime site is cor und correlates con  1,454,321  1,454,321  -  FY 2026	FY 2027  FY 2027  FY 2027	FY 2028  cycle. This cycle h the departments  FY 2028	Techno FY 2029 as to correlate w ,, cities, and coun  Techno FY 2029	FY 2030  ith City of Durham's ty.	439,60  ment Projects  Total  upgrade who we  1,454,32 1,454,32 1,454,32 Total
Total Sources  Total Estimated Project Cost  Total Project Sources Over/(Ur  CIP/TIP Project Summary  RADIO UPGRADE AND ADDITIONAL  Sources  General Fund Pay-As-You-Go  State Funding 911 Funds	Project Description/Scope:  Inder) Uses	To-Date  The current core rad utilize their core for	io equipment at or our prime system a cour prime system a cour prime system a course for a cours	FY 2026  ur Prime site is cor und correlates con  1,454,321  1,454,321  -  FY 2026	FY 2027  FY 2027  FY 2027	FY 2028  cycle. This cycle h the departments  FY 2028	Techno FY 2029 as to correlate w ,, cities, and coun  Techno FY 2029	FY 2030  ith City of Durham's ty.	439,60  nent Projects  Total  upgrade who we  1,454,32 1,454,32 1,454,32  ment Projects  Total
Sources General Fund Pay-As-You-Go Total Sources Total Estimated Project Cost Total Project Sources Over/(Ur CIP/TIP Project Summary  RADIO UPGRADE AND ADDITIONAL Sources General Fund Pay-As-You-Go	Project Description/Scope:  Inder) Uses	To-Date  The current core rad utilize their core for	io equipment at oi our prime system a - - - - FY 2025 adio consoles and i	FY 2026  ur Prime site is cor und correlates con  1,454,321  1,454,321  -  FY 2026	FY 2027  FY 2027  FY 2027	FY 2028  cycle. This cycle h the departments  FY 2028	Techno FY 2029 as to correlate w ,, cities, and coun  Techno FY 2029	FY 2030  ith City of Durham's ty.	439,60  ment Projects  Total  upgrade who we  1,454,32 1,454,32 1,454,32 Total

CIP/TIP Project Summary									
		Appropriation							
		To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
REVENUE MANAGEMENT SYSTEM									
		This project is for the City's general accour							Il integrate with t
	Project Description/Scope:	City's general accoun	iting system, curre	iii ib Edwards (ii	oc) and ERP replac	ement system wit	ii departifient sys	terris.	
Gources General Fund Pay-As-You-Go		264,132	_	_	_	_		_	264,1
Total Sources		264,132	-	-	_	_	_	-	264,1
Total Estimated Project Cost		264,132	_	_	_	_	_	-	264,1
Total Project Sources Over/(U	nder) Uses		-	_		_		_	
Total Troject Sources Gvery (Or	naci y oses								
CIP/TIP Project Summary							Techno	logy Improvei	nent Projec
		Appropriation							
TATE MANUSATED BADIO LIDODAD	NEC .	To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
STATE MANDATED RADIO UPGRAD	Project Description/Scope:	State required mobil	le radio software u	ndate to maintai	n interonerability	with local state ar	nd federal resourc	es	
ources	Project Description/scope.	State required moon	ic radio sortware a	paate to maintai	сторставше,	with focus, state as	ia reactar resourc		
General Fund Pay-As-You-Go		-	159,320	_	_	-	-	-	159,3
Total Sources		-	159,320	-	-	-	-	-	159,3
Total Estimated Project Cost		=	159,320					=	159,3
Total Project Sources Over/(U	nder) Uses			-		-		-	
•									
CIP/TIP Project Summary							Techno	logy Improvei	nent Projec
		Appropriation To-Date	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
DMA RADIO UPGRADE MULTIPLE	ACCESS	10-Date	11 2023	FT 2020	11 2027	11 2028	11 2023	FT 2030	Total
	7100200	This upgrade is requi	ired by the State o	f North Carolina I	Radio System also	known as "VIPER".	This add on will :	switch to TDMA prog	ramming to doub
	Project Description/Scope:	radio system channe							
ources									
General Fund Pay-As-You-Go		-	359,295	-	-	-	-	-	359,2
Total Sources		=	359,295	-	-	-	-	-	359,2
Total Estimated Project Cost		-	359,295	-	-	-	-	-	359,2
Total Project Sources Over/(U									
Total Troject Sources Over/(or	nder) Uses	-	-	-	-	-	-	-	
•	nder) Uses	-	-	-		-	Techno	loav Improvei	ment Proiec
•	nder) Uses		-	-	-	-	Techno	logy Improvei	ment Projec
•	nder) Uses	Appropriation To-Date	FY 2025	FY 2026	- FY 2027	FY 2028	Techno	logy Improvei	ment Projec
CIP/TIP Project Summary		Appropriation To-Date		FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CIP/TIP Project Summary	M REPLACEMENT	Appropriation To-Date Project to implemen	t a cashless fare co	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CIP/TIP Project Summary		Appropriation To-Date	t a cashless fare co	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
CIP/TIP Project Summary  TRANSIT FARE COLLECTION SYSTEM	M REPLACEMENT	Appropriation To-Date Project to implemen a debit or credit card	t a cashless fare co	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total pay on the bus w
CIP/TIP Project Summary  TRANSIT FARE COLLECTION SYSTEM  Sources  Enterprise Fund Pay-As-You-Go	M REPLACEMENT	Appropriation To-Date  Project to implemen a debit or credit card 58,900	t a cashless fare co d. 2,651	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total pay on the bus w
CIP/TIP Project Summary  TRANSIT FARE COLLECTION SYSTEM	M REPLACEMENT	Appropriation To-Date Project to implemen a debit or credit card	t a cashless fare co	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total pay on the bus w 61,5 246,2
CIP/TIP Project Summary  TRANSIT FARE COLLECTION SYSTEM  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources	M REPLACEMENT	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500	t a cashless fare co d. 2,651 10,602 13,253	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total  pay on the bus w  61,5  246,2  307,7
CIP/TIP Project Summary  TRANSIT FARE COLLECTION SYSTEM  Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost	<b>M REPLACEMENT</b> Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit card  58,900 235,600	t a cashless fare co d. 2,651 10,602	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total  pay on the bus w  61,5  246,2  307,7
CIP/TIP Project Summary  RANSIT FARE COLLECTION SYSTEM  ources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(U	<b>M REPLACEMENT</b> Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500	t a cashless fare co d. 2,651 10,602 13,253	FY 2026	FY 2027 where passengers of - - -	FY 2028 could purchase pas - -	FY 2029 sses or tickets usin	FY 2030  Ig a mobile phone of  -  -  -  -	Total  pay on the bus w  61,5  246,2  307,7
CIP/TIP Project Summary  TRANSIT FARE COLLECTION SYSTEM  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(U	<b>M REPLACEMENT</b> Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500	t a cashless fare co d. 2,651 10,602 13,253	FY 2026	FY 2027 where passengers of - - -	FY 2028 could purchase pas - -	FY 2029 sses or tickets usin	FY 2030  Ig a mobile phone or	Total  pay on the bus w  61,5  246,2  307,7
CIP/TIP Project Summary  RANSIT FARE COLLECTION SYSTEM  ources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(U	<b>M REPLACEMENT</b> Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500 Appropriation	t a cashless fare co d. 2,651 10,602 13,253 13,253	FY 2026  ollection system v	FY 2027 where passengers of	FY 2028 could purchase pas - - -	FY 2029 sees or tickets usin Techno	FY 2030  Ing a mobile phone of the control of the c	Total  pay on the bus w. 61,5 246,2 307,7 307,7
CIP/TIP Project Summary  RANSIT FARE COLLECTION SYSTEM  ources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(UI	<b>M REPLACEMENT</b> Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500	t a cashless fare co d. 2,651 10,602 13,253	FY 2026	FY 2027 where passengers of - - -	FY 2028 could purchase pas - -	FY 2029 sses or tickets usin	FY 2030  Ig a mobile phone of  -  -  -  -	Total  pay on the bus w  61,5  246,2  307,7
CIP/TIP Project Summary  FRANSIT FARE COLLECTION SYSTEM  FRANSIT FARE COLLECTION SYSTEM  FRANSIT FARE COLLECTION SYSTEM  For Enterprise Fund Pay-As-You-Go  Federal Grant Funding Match  Total Sources  Total Estimated Project Cost  Total Project Sources Over/(UI  CIP/TIP Project Summary	M REPLACEMENT  Project Description/Scope:  nder) Uses	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500 - Appropriation To-Date	t a cashless fare co d. 2,651 10,602 13,253 13,253	FY 2026  Pry 2026  FY 2026	FY 2027  where passengers of the passengers of t	FY 2028 could purchase pas	FY 2029 sses or tickets usin Techno. FY 2029	FY 2030  In a mobile phone of the phone of t	Total  pay on the bus w. 61,5 246,2 307,7 307,7
CIP/TIP Project Summary  RANSIT FARE COLLECTION SYSTEM  ources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Ui  CIP/TIP Project Summary  RANSLOC REPLACEMENT	<b>M REPLACEMENT</b> Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500 Appropriation	t a cashless fare co d. 2,651 10,602 13,253 13,253	FY 2026  Pry 2026  FY 2026	FY 2027  where passengers of the passengers of t	FY 2028 could purchase pas	FY 2029 sses or tickets usin Techno. FY 2029	FY 2030  In a mobile phone of the phone of t	Total  pay on the bus w. 61,5 246,2 307,7 307,7
CIP/TIP Project Summary  RANSIT FARE COLLECTION SYSTEM  ources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Ut CIP/TIP Project Summary  RANSLOC REPLACEMENT  ources	M REPLACEMENT  Project Description/Scope:  nder) Uses	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500 - Appropriation To-Date	t a cashless fare co d. 2,651 10,602 13,253 13,253 FY 2025 ace Transit's current	FY 2026  Pry 2026  FY 2026	FY 2027  where passengers of the passengers of t	FY 2028 could purchase pas	FY 2029 sses or tickets usin Techno. FY 2029	FY 2030  In a mobile phone of the phone of t	Total  pay on the bus w. 61,5 246,2 307,7 307,7 ment Projec Total
RANSIT FARE COLLECTION SYSTEM  COURCES  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(UI  TP/TIP Project Summary  RANSLOC REPLACEMENT  Ources Enterprise Fund Pay-As-You-Go Enterprise Fund Pay-As-You-Go	M REPLACEMENT  Project Description/Scope:  nder) Uses	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500 - Appropriation To-Date	t a cashless fare co 1. 2,651 10,602 13,253 13,253 - FY 2025 ace Transit's current	FY 2026  Pry 2026  FY 2026	FY 2027  where passengers of the passengers of t	FY 2028 could purchase pas	FY 2029 sses or tickets usin Techno. FY 2029	FY 2030  In a mobile phone of the phone of t	Total  pay on the bus w  61,5 246,2 307,7 307,7  nent Projec  Total
RANSIT FARE COLLECTION SYSTEM ources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost Total Project Sources Over/(Ut CIP/TIP Project Summary RANSLOC REPLACEMENT ources	M REPLACEMENT  Project Description/Scope:  nder) Uses	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500 - Appropriation To-Date	t a cashless fare co d. 2,651 10,602 13,253 13,253 FY 2025 ace Transit's current	FY 2026  Pry 2026  FY 2026	FY 2027  where passengers of the passengers of t	FY 2028 could purchase pas	FY 2029 sses or tickets usin Techno. FY 2029	FY 2030  In a mobile phone of the phone of t	Total  pay on the bus w  61,5 246,2 307,7 307,7  Total
CIP/TIP Project Summary  RANSIT FARE COLLECTION SYSTEM  ources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(UI  IP/TIP Project Summary  RANSLOC REPLACEMENT  ources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match	M REPLACEMENT  Project Description/Scope:  nder) Uses	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500 - Appropriation To-Date  This project will repl.	t a cashless fare co d. 2,651 10,602 13,253 13,253 - FY 2025 ace Transit's currer 14,440 57,758	FY 2026  ollection system v	FY 2027  where passengers of the passengers of t	FY 2028  could purchase pass  -  -  -  FY 2028  TransLoc and on	FY 2029  sses or tickets usin  Techno  FY 2029  vehicle equipmer	FY 2030  Ing a mobile phone of the phone of	Total  pay on the bus w  61,5 246,2 307,7 307,7  Total  14,4 57,7 72,1
IP/TIP Project Summary  RANSIT FARE COLLECTION SYSTEM ources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost Total Project Sources Over/(U) IP/TIP Project Summary  RANSLOC REPLACEMENT ources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost	M REPLACEMENT  Project Description/Scope:  nder) Uses  Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500 - Appropriation To-Date  This project will repl.	t a cashless fare co i. 2,651 10,602 13,253 13,253 	FY 2026  ollection system v	FY 2027  where passengers of the passengers of t	FY 2028  could purchase pass  -  -  -  FY 2028  TransLoc and on	FY 2029  sses or tickets usin  Techno  FY 2029  vehicle equipmer	FY 2030  Ing a mobile phone of the phone of	Total  pay on the bus w  61,5 246,2 307,7 307,7  Total  14,4 57,7 72,1
RANSIT FARE COLLECTION SYSTEM ources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost Total Project Sources Over/(Unit) RANSLOC REPLACEMENT ources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost Total Project Sources Over/(Unit)	M REPLACEMENT  Project Description/Scope:  nder) Uses  Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500 - Appropriation To-Date  This project will repl.	t a cashless fare co i. 2,651 10,602 13,253 13,253 	FY 2026  ollection system v	FY 2027  where passengers of the passengers of t	FY 2028  could purchase pass  -  -  -  FY 2028  TransLoc and on-	FY 2029  sees or tickets usin  Techno  FY 2029  evehicle equipmer	FY 2030  In g a mobile phone of the phone of	Total  61,5 246,2 307,7 307,7  ment Projec  Total  14,4 57,7 72,1
CIP/TIP Project Summary  RANSIT FARE COLLECTION SYSTEM ources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Ui CIP/TIP Project Summary  RANSLOC REPLACEMENT ources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Ui	M REPLACEMENT  Project Description/Scope:  nder) Uses  Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500  Appropriation To-Date  This project will repl.	t a cashless fare co i. 2,651 10,602 13,253 13,253 	FY 2026  ollection system v	FY 2027  where passengers of the passengers of t	FY 2028  could purchase pass  -  -  -  FY 2028  TransLoc and on-	FY 2029  sees or tickets usin  Techno  FY 2029  evehicle equipmer	FY 2030  Ing a mobile phone of the phone of	Total  61,5 246,2 307,7 307,7  ment Projec  Total  14,4 57,7 72,1
CIP/TIP Project Summary  FRANSIT FARE COLLECTION SYSTEM  Fources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Ui  CIP/TIP Project Summary  FRANSLOC REPLACEMENT  Fources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(Ui  Total Project Sources Ov	M REPLACEMENT  Project Description/Scope:  nder) Uses  Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500	t a cashless fare co 1.  2,651 10,602 13,253 13,253 	FY 2026  Illection system v	FY 2027  where passengers of the passengers of t	FY 2028  FY 2028  FY 2028  TransLoc and on-	FY 2029  sses or tickets usin	FY 2030  Ing a mobile phone of the phone of	Total  final pay on the bus w  61,5 246,2 307,7 307,7  Total  14,4 57,7 72,1 72,1  ment Projec
CIP/TIP Project Summary  RANSIT FARE COLLECTION SYSTEM  ources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sutimated Project Cost Total Project Sources Over/(UI  CIP/TIP Project Summary  RANSLOC REPLACEMENT  ources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(UI  CIP/TIP Project Summary	M REPLACEMENT  Project Description/Scope:  nder) Uses  Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500  Appropriation To-Date  This project will repl.	t a cashless fare co i. 2,651 10,602 13,253 13,253 	FY 2026  ollection system v	FY 2027  where passengers of the passengers of t	FY 2028  could purchase pass  -  -  -  FY 2028  TransLoc and on-	FY 2029  sees or tickets usin  Techno  FY 2029  evehicle equipmer	FY 2030  In g a mobile phone of the phone of	Total  61,5 246,2 307,7 307,7  ment Projec  Total  14,4 57,7 72,1
CIP/TIP Project Summary  FRANSIT FARE COLLECTION SYSTEM  Fources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost  Total Project Summary  FRANSLOC REPLACEMENT  Fources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost  Total Project Summary	M REPLACEMENT  Project Description/Scope:  nder) Uses  Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc \$58,900 235,600 294,500 294,500  Appropriation To-Date  This project will repl.  Appropriation To-Date	t a cashless fare co 3. 2,651 10,602 13,253 13,253 13,253 FY 2025 ace Transit's currer 14,440 57,758 72,198 72,198	FY 2026  FY 2026  FY 2026  FY 2026	FY 2027  FY 2027  FY 2027  FY 2027	FY 2028  TransLoc and on-	FY 2029  Sees or tickets usin	FY 2030  In g a mobile phone of the phone of	Total  61,5 246,2 307,7 307,7  ment Project  Total  14,4 57,7 72,1  ment Project  Total
CIP/TIP Project Summary  RANSIT FARE COLLECTION SYSTEM  ources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sutimated Project Cost Total Project Sources Over/(UI  CIP/TIP Project Summary  RANSLOC REPLACEMENT  ources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(UI  CIP/TIP Project Summary	M REPLACEMENT  Project Description/Scope:  nder) Uses  Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500	t a cashless fare co 1.  2,651 10,602 13,253 13,253 13,253  FY 2025  ace Transit's current 14,440 57,758 72,198 72,198  FY 2025  cess locks on park 1	FY 2026  FY 2026  FY 2026  FY 2026	FY 2027  FY 2027  FY 2027  FY 2027	FY 2028  TransLoc and on-	FY 2029  Sees or tickets usin	FY 2030  In g a mobile phone of the phone of	Total  61,5 246,2 307,7 307,7  ment Project  Total  14,4 57,7 72,1  ment Project  Total
CIP/TIP Project Summary  FRANSIT FARE COLLECTION SYSTEM  Fources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Stimated Project Cost Total Project Sources Over/(UI  CIP/TIP Project Summary  FRANSLOC REPLACEMENT  Fources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(UI  CIP/TIP Project Summary  MIFI LOCKS	M REPLACEMENT  Project Description/Scope:  nder) Uses  Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500	t a cashless fare co 1.  2,651 10,602 13,253 13,253 13,253  FY 2025  ace Transit's current 14,440 57,758 72,198 72,198  FY 2025  cess locks on park 1	FY 2026  FY 2026  FY 2026  FY 2026	FY 2027  FY 2027  FY 2027  FY 2027	FY 2028  FY 2028  FY 2028  FY 2028  FY 2028	FY 2029  Sees or tickets usin	FY 2030  In g a mobile phone of the phone of	Total  61,5 246,2 307,7 307,7  ment Project  Total  14,4 57,7 72,1  ment Project  Total
CIP/TIP Project Summary  FRANSIT FARE COLLECTION SYSTEM  Fources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Stimated Project Cost Total Project Sources Over/(UI  CIP/TIP Project Summary  FRANSLOC REPLACEMENT  Fources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Sources Over/(UI  CIP/TIP Project Summary  MIFI LOCKS	M REPLACEMENT  Project Description/Scope:  nder) Uses  Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500	t a cashless fare co 1.  2,651 10,602 13,253 13,253 13,253  FY 2025  ace Transit's current 14,440 57,758 72,198 72,198  FY 2025  cess locks on park 1	FY 2026  FY 2026  FY 2026  FY 2026	FY 2027  FY 2027  FY 2027  FY 2027	FY 2028  FY 2028  FY 2028  FY 2028  FY 2028	FY 2029  Sees or tickets usin	FY 2030  In g a mobile phone of the phone of	Total  61,5 246,2 307,7 307,7  ment Projec  Total  14,4 57,7 72,1 72,1  ment Projec  Total
CIP/TIP Project Summary  FRANSIT FARE COLLECTION SYSTEM  Fources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Estimated Project Cost Total Project Summary  FRANSLOC REPLACEMENT  FOURCES  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources  Total Sources  Total Estimated Project Cost Total Project Summary  WIFI LOCKS	M REPLACEMENT  Project Description/Scope:  nder) Uses  Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit care  58,900 235,600 294,500 294,500  Appropriation To-Date  This project will repl.  Appropriation To-Date  To install remote acc and program operati	t a cashless fare co 1.  2,651 10,602 13,253 13,253 13,253  FY 2025  ace Transit's current 14,440 57,758 72,198 72,198  FY 2025  cess locks on park 1	FY 2026  FY 2026  FY 2026  FY 2026	FY 2027  FY 2027  FY 2027  FY 2027	FY 2028  FY 2028  FY 2028  FY 2028  FY 2028	FY 2029  Sees or tickets usin	FY 2030  In g a mobile phone of the phone of	Total  f pay on the bus w  61,5 246,2 3307,7  70 Total  14,4 57,7 72,1  72,1  ment Project  Total  Total
CIP/TIP Project Summary  TRANSIT FARE COLLECTION SYSTEM  Sources  Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost Total Project Sources Over/(U)  TRANSLOC REPLACEMENT  Sources Enterprise Fund Pay-As-You-Go Federal Grant Funding Match Total Sources Total Estimated Project Cost Total Project Sources Over/(U)  CIP/TIP Project Summary  MIFI LOCKS	M REPLACEMENT  Project Description/Scope:  nder) Uses  Project Description/Scope:	Appropriation To-Date  Project to implemen a debit or credit carc 58,900 235,600 294,500 294,500  Appropriation To-Date  This project will repl.	t a cashless fare co d	FY 2026  PY 2026  FY 2026  FY 2026  FY 2026  FY 2026	FY 2027  FY 2027  Type of the passengers of the	FY 2028  FY 2028  TransLoc and on-  FY 2028  e access to park face	FY 2029  sses or tickets usin	FY 2030  In a mobile phone of the phone of t	Total  f pay on the bus wi  61,5! 246,2( 307,7! 307,7!  ment Project  Total  14,44 57,7! 72,1!  ment Project  Total

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#### ANNUAL OPERATING FUND AND INTERNAL SERVICE FUND POSITIONS

<u>Airport</u>
Full-Time
Administrative Assistant
Airport Director
Airport Maintenance Supervisor
Airport Operations Manager
Custodial Supervisor
Custodian
Deputy Airport Director
Equipment Operator I
Equipment Operator II
Fire Captain (Supervised by Fire Department)
Firefighter (Supervised by Fire Department)
Marketing Specialist (Supervised by MARCOMM)
Office Assistant II
Real Estate Officer
(0.5 funded in City Attorney)
Senior Administrative Assistant
Senior Skilled Trades Technician
Department Total
Budget and Evaluation Office
Full-Time
Budget and Evaluation Analyst
Budget and Evaluation Director
Senior Administrative Assistant
(.9 funded in the City Manager's Office)
Department Total 5.
City, Attorney
<u>City Attorney</u> Full-Time
Senior Assistant City Attorney
Assistant City Attorney
•
City Attorney  Executive Legal Assistant
Paralegal II
Police Attorney
Senior Administrative Assistant
Real Estate Manager  Real Estate Officer
(.05 funded in Airport)
·
Senior Paralegal
Department 10tal
<u>City Manager</u>
Full-Time
Assistant City Manager

Assistant to the City Manager - PS	
City Manager	
Community Safety Director	1
Customer Service Representative	. 4
Customer Service Representative Supervisor	. 1
Executive Assistant	).9
Internal Auditor	. 1
Internal Audit Director	. 1
Engagement Manager	1
Executive Administrative Assistant	2
Senior Corporate Performance Analyst	. 1
Senior Internal Auditor	. 1
Strategy & Performance Analytics Manager	. 1
Department Total	).9
Development Services	
Full-Time	
Assistant Development Services Director	. 1
Building Inspections Supervisor	
Building Inspector	
Building Official	
Code Enforcement Administrator (Housing)	
Code Enforcement Administrator (Zoning)	
Code Enforcement Supervisor (Housing)	
Construction Liaison	
Development Center Manager	
Development Ombudsman Manager	
Development Services Director	
Electrical Inspections Supervisor	
Electrical Inspector	
Housing & Code Enforcement Division Manager	
Mechanical Inspections Supervisor	
Mechanical Inspector	
Office Assistant II	
Permit Technician	
Permit Technician Supervisor	
Planner I	
Planner II	
Planning & Zoning Division Manager	
Plans Examiner	
Plumbing Inspections Supervisor	
Plumbing Inspector	
Senior Administrative Assistant	
Senior Planner	
Department Total	
Economic 9 Community Dovolonment	

#### **Economic & Community Development**

#### Full-Time

Assistant Economic & Community Development Director (0.5 funded in Special Revenue Fund) ..... 0.5

Community Development Specialist (0.35 funded in Special Revenue Fund)	1.65
Economic & Community Development Business Manager (0.45 funded in Special Revenue Fund)	
Economic & Community Development Director (0.4 funded in Special Revenue Fund)	
Housing Program Manager (0.75 funded in Special Revenue Fund)	
Management Analyst	
Neighborhood Engagement Manager (0.25 funded in Special Revenue Fund)	
Senior Administrative Assistant (0.45 funded in Special Revenue Fund)	
Department Total	
Finance	
Full-Time	
Accountant	2
Accounting Manager	
Accounting Technician	
Accounts Payable Supervisor	
Administrative Assistant	
Alarm Ordinance Coordinator	1
Assistant CFO - Administration	
Assistant CFO - Procurement	1
Assistant Fleet Manager	
Buyer	
Chief Financial Officer	
Collections Division Supervisor	
Contract Compliance Administrator	
Emergency Vehicle Technician	
ERP Business Systems Analyst	
Financial Analyst	3
Financial Reporting Manager	1
Fleet Equipment Analyst	1
Fleet Intake Coordinator	2
Fleet Maintenance Superintendent	1
Fleet Maintenance Supervisor	1
Fleet Manager	1
Fleet Technician	9
Maintenance Worker	1
Master Fleet Automotive Technician	4
MWBE Compliance Officer	1
Office Assistant II	1
Office Supervisor	1
Payroll & Liabilities Manager	1
Payroll Technician	2
Purchasing Agent	1
Risk Coordinator	1
Senior Financial Analyst	1
Senior Fleet Technician	9
Treasurer	1
Department Total	66
Fine Q Fine agency Management	
Fire & Emergency Management Full-Time	
Assistant Fire Chief	2
Deputy Fire Chief	

Deputy Fire Marshal	1
Emergency Management Coordinator	
Fire Battalion Chief	
Fire Captain	
Fire Chief	
Fire Inspector	
Fire Lieutenant	
Fire Marshal	
Firefighter	
Office Assistant II	
Fire Analyst	
Personnel Technician	
Security Coordinator	
Department Total3	
·	
Human Relations Full-Time	
Diversity Equity and Inclusion Director	1
Human Relations Administrative Specialist	
Human Relations Specialist	
Department Total	. э
Human Resource Development	
Full-Time	_
Deputy Human Resource Development Director	
Human Resource Consultant	
Human Resource Development Director	
Human Resource Manager	
Human Resource Specialist	
Office Assistant II	
Office Supervisor	
Organizational Development & Training Consultant	
Health & Safety Manager	
Health and Wellness Specialist	
Department Total	21
Information Technology	
Full-Time	
Application Support Specialist	
Database Administrator	
G.I.S. Integrations Manager	
Information Technology Administrative Specialist	
Information Technology Asset Specialist	
Information Technology Business Intelligence Manager	
Information Technology Customer Relationship Manager	
Information Technology ERP Systems Administrator	
Information Technology Project Manager	
Assistant Chief Information Officer-Administration & Operations	
Chief Information Officer	
Desktop Support Specialist	
G.I.S. Analyst	
Information Technology Security Administrator	1
Information Technology Solutions Architect	1

Infrastructure Technology Solutions Officer Information Technology Systems Administrator Information Technology Sr. Systems Administrator Network Administrator Senior Desktop Support Specialist Information Technology Telecommunications Engineer Information Technology Web Architect Department Total	1 1 1 1 1
·	23
Marketing & Communications Full-Time	
Chief Branding Officer	1
Corporate Communications Director	
Graphic Design Manager	
Public Information Specialist	
Senior Administrative Assistant	
Television Production Specialist	
Department Total	
•	
Mayor, Council and City Clerk	
Full-Time City Clark	1
City Clerk	
Deputy City Clerk	
Executive City Council Assistant  Department Total	
·	3
Other Appropriations	
Full-Time	0.25
Warehouse Coordinator	0.25
Department Total	0.25
·	0.23
Parks, Recreation & Maintenance Full-Time	
Parks & Recreation Division – City Funded	
Administrative Assistant	3
Assistant PRM Director - Administration	
Assistant PRM Director - Facilities	
Assistant PRM Director - Parks	
Assistant Recreation Center Supervisor	
Athletic Program Coordinator	
PRM Business Manager	
Crew Leader	
Electrician	
Equipment Operator I	
Equipment Operator II	
Facilities Maintenance Supervisor	
Fleet Services Coordinator	
Historic Properties Coordinator	
Historic Properties Specialist	
Historic Properties and Natural Resources Manager	
Landscape Architect	
Landscape Technician	

Maintenance Worker	28
Management Analyst	1
Park Ranger	3
Park Ranger Supervisor	2
Parks Supervisor	7
Parks, Recreation & Maintenance Director	1
Recreation Center Supervisor	14
Recreation Division Supervisor	1
Senior Skilled Trades Technician	10
Skilled Trades Technician	3
Tree Care Supervisor	1
Tree Care Technician	2
Turf Technician	3
Parks & Recreation Division – County Funded	
Administrative Assistant	1
Administrative Manager	1
Athletic Program Coordinator	1
Assistant Recreation Center Supervisor	4
Assistant PRM Director - Recreation	
Crew Leader	1
Equipment Operator I	
Maintenance Worker	8
Management Analyst	1
Parks Superintendent	
Parks Supervisor	2
Personnel Technician	1
Recreation Center Supervisor	9
Recreation Division Supervisor	3
Recreation Program Coordinator	1
Skilled Trades Technician	1
Special Events Coordinator	1
Department Total	168
Police	
Full-Time	
911 Assistant Communications Supervisor	4
911 Communications Manager	
911 Communications Supervisor	
911 Office Administrator	
911 Quality Assurance & Compliance Specialist	
911 Systems Analyst	
911 Training Specialist	
Administrative Assistant	
Assistant Police Chief	
Civilian Crash Investigator	
Community Engagement Coordinator	
Crime Analyst	
Crime Analyst Supervisor	
Crime Prevention Specialist	
Custodian	
Custodial Supervisor	1
Enhanced 911 Coordinator	1

Forensic Firearms Examiner	2
Forensic Manager	1
Forensic Supervisor	2
Forensic NIBIN Technician	
Forensic Technician	10
Forensic Video Technician	2
Homeless Coordinator	
Installation Technician	2
Investigative Assistant	2
Latent Print Examiner	2
Mental Health Community Liaison	1
Office Assistant II	Ç
PD Accreditation & Grants Manager	1
PD Accreditation Specialist	1
PD Administrative Specialist	
PD Budget Specialist	1
PD Recruitment & Training Liaison	
Personnel Technician	1
Police Analyst	1
Police Administrative Services Manager	1
Police Captain	7
Police Chief	1
Police Lieutenant	21
Police Major	4
Police Officer	
Police Records Clerk	
Police Records Supervisor	
Police Records Manager	
Police Sergeant	
Police Training Coordinator	
Property & Evidence Technician	
Public Information Specialist	
Telecommunicator I	
Telecommunicator II	
Radio Communications Technician	
RMS Database Manager	
RMS Database Specialist	
Supply Technician	
Technical Equipment Specialist	
Victim Advocate	1
Background Investigator (1 position at 0.5)	0 -
Court Liaison Coordinator (1 position at 0.5)	
Custodian (1 position at 0.5)	
Department Total	
Public Services	
Full-Time	,
Administrative Assistant	
AUTOMOST ALIVE IVIALIANEL	

Assistant City Traffic EngineerAssistant Public Service Director – Engineering	. 1 1
Assistant Public Service Director – Solid Waste	
Assistant Public Service Director – Transportation	
Capital Projects Program Manager	
Code Enforcement Supervisor (RAPID)	
Code Enforcement Administrator (RAPID)	
Construction Contracts Coordinator	
Construction Manager	
Customer Service Representative	
Crew Supervisor	
Deputy City Traffic Engineer	
Engineer I	
Engineer II	
Engineer III	
Engineering Inspections Supervisor	
Engineering Inspector	
Engineering Project Manager	
Engineering Technician	
Engineering Technician Supervisor	
Equipment Operator I	
Equipment Operator II	
Equipment Operator III	
Fleet Services Coordinator	1
Infrastructure Asset and Data Manager	1
Maintenance Worker	
Office Assistant II	6
Office Supervisor	1
Paralegal I (supervised by City Attorney)	1
Pavement Preservation Program Manager	1
Personnel Technician	1
Public Information Specialist	1
Public Services Director	1
Routing Administrator	1
Senior Fleet Technician	1
Senior Administrative Assistant	1
Senior Project Engineer	1
Senior Signs and Markings Technician	
Senior Survey Technician	2
Signs & Markings Supervisor	1
Signs & Markings Technician	5
Skilled Trades Technician	3
Solid Waste Collector	8
Solid Waste Manager	1
Solid Waste Superintendent	1
Solid Waste Supervisor	4
Stormwater Inspections Supervisor	
Stormwater Inspector	5
Stormwater Manager	1
Stormwater Project Manager	1

Street and RoW Infrastructure Maintenance Manager	
Street Maintenance Superintendent	
Street Maintenance Supervisor	
Survey Crew Leader	
Surveying Supervisor	
Technology Asset Specialist	
Traffic Signal Maintenance Supervisor	
Traffic Signal System Analyst	
Traffic Signal Technician	
Traffic Technician	
Transportation Planner	
Warehouse Coordinator	
(0.25 funded in Other Appropriations and 0.50 funded in T	
Water Resources Engineer  Department Total	
Department Total	207.25
<u>Transit</u>	
Full-Time	
Assistant Transit Director	
Automotive Service Aide	
Automotive Technician	
Business Manager	
Civil Rights Program Analyst	
Equipment Operator I	
Maintenance Worker	
Office Assistant II	
Office Supervisor	
Administrative Assistant	
Senior Automotive Service Aide	
Senior Automotive Technician	
Technology Asset Specialist	
Transit Analyst	
Transit Director	
Transit Dispatcher	
Transit Maintenance Manager	
Transit Maintenance Supervisor  Transit Operations Superintendent	
Transit Operations superintendent	
Transit Operator II	
Transit Planner	
Transit Safety/Training Coordinator	
Transit Supervisor	
Warehouse Coordinator	
(0.25 funded in Public Services and 0.25 funded in Other	
Part-Time	rppi opriations)
Transit Dispatcher (1 position at 0.5)	5
Department Total	
TOTAL	1.659.85

#### **SPECIAL REVENUE FUND POSITIONS**

Economic & Community Development	
Full-Time	
Assistant Economic & Community Development Director	0.5
Community Development Specialist	2.35
Economic & Community Development Business Manager	0.45
Economic & Community Development Director	0.4
Economic Development Manager	1
Housing Program Manager	0.75
Neighborhood Engagement Manager	0.25
Office Assistant II	1
Senior Administrative Assistant	0.45
Senior Housing Program Specialist	
Total	
Fire	
Full-Time	
Firefighters, SAFER Grant	
Total	18
Dalica	
<u>Police</u> Full-Time	
Juvenile Restitution Program Coordinator	1
Total	
Total	1
CAPITAL PROJECT FUND POSITIONS	
City Manager's Office	
Full-Time	
Administrative Manager	1
Construction Management & Capital Projects Director	1
Project & Contract Manager	3
Special Project Manager	1
Total	6
CRAND TOTAL	1 604

#### FROZEN, UNFUNDED POSITIONS **Marketing & Communications** Full-Time **Development Services Full-Time Economic & Community Development Full-Time** Parks, Recreation & Maintenance **Full-Time Police** Full-Time **Public Services Full-Time Transit Full-Time**

# **Authorized Staffing FTEs by Department**

#### **VACANT OVERHIRE, UNFUNDED POSITIONS**

Development Services Full-Time	
Construction Liaison	1
Finance Full-Time Accounting Technician	1
Accountant	2
Fire Full-Time Firefighter	11
Police Full-Time Police Officer Telecommunicator I	
Public Services Full-Time Equipment Operator II	3
TOTAL VACANT OVERHIDE POSITIONS	10

Grade 101 \$31,200 - \$48,360

Custodian

Solid Waste Collector

Grade 102 \$33,696 - \$52,229

Maintenance Worker

Signs & Markings Technician

**Supply Technician** 

Grade 103 \$36,392 - \$56,407

Automotive Service Aide

**Customer Service Representative** 

**Equipment Operator I** 

Installation Technician

Office Assistant II

Printer

Senior Signs & Markings Technician

Senior Survey Technician

Transit Operator I

Grade 104 \$39,303- \$60,920

Administrative Assistant

**Background Investigator** 

Civilian Crash Investigator

**Court Liaison Coordinator** 

**Custodial Supervisor** 

**Equipment Operator II** 

Landscape Technician

Permit Technician

Personnel Technician

Police Records Clerk

Property & Evidence Technician

Senior Automotive Service Aide

**Technical Equipment Specialist** 

Transit Operator II

**Turf Technician** 

Grade 105 \$42,447 - \$65,793

**Accounting Technician** 

Alarm Ordinance Coordinator

**Crime Prevention Specialist** 

**Equipment Operator III** 

Fleet Services Coordinator

Forensic Technician

**Human Relations Administrative Specialist** 

**Police Training Coordinator** 

Senior Administrative Assistant

Grade 105 (cont'd) \$42,447 - \$65,793

**Technology Asset Specialist** 

Traffic Signal Technician

Transit Dispatcher

Tree Care Technician

Warehouse Coordinator

Grade 106 \$45,843 - \$71,057

Assistant Recreation Center Supervisor

Automotive Technician

Code Enforcement Administrator (Housing)

Code Enforcement Administrator (RAPID)

Code Enforcement Administrator (Zoning)

Crew Leader

**Customer Service Representative Supervisor** 

**Executive Administrative Assistant** 

**Executive City Council Assistant** 

**Executive Legal Assistant** 

Fleet Technician

Forensic NIBIN Technician

Forensic Video Technician

Health & Wellness Specialist

**Historical Properties Specialist** 

**Homeless Coordinator** 

**Housing Program Specialist** 

**Human Relations Specialist** 

**Human Resource Specialist** 

**IT Administrative Specialist** 

Juvenile Restitution Program Coordinator

Latent Print Examiner

**Marketing Specialist** 

Paralegal I

Park Ranger

Payroll Technician

PD Administrative Specialist

Police Records Supervisor

**RMS Database Specialist** 

Senior Transit Dispatcher

Skilled Trades Technician

Survey Crew Leader

Victim Advocate

Grade 107 \$49,510 - \$76,741

**Building Inspector** 

Buyer

Community Development Specialist

Crime Analyst

**Desktop Support Specialist** 

Grade 107 (cont'd) \$49,510 - \$76,741

**Electrical Inspector** 

Electrician

**Engineering Inspector** 

**Engineering Technician** 

Fire Inspector

Fleet Equipment Analyst

**Investigative Assistant** 

Mechanical Inspector

Paralegal II

PD Accreditation Specialist

PD Budget Specialist

Planner I

Plumbing Inspector

**Risk Coordinator** 

Senior Automotive Technician

Senior Fleet Technician

Senior Skilled Trades Technician

Stormwater Inspector

Traffic Signal Systems Analyst

Traffic Technician

Grade 108 \$53,471 - \$82,881

Code Enforcement Supervisor (Housing)

Code Enforcement Supervisor (RAPID)

**Crew Supervisor** 

**Emergency Vehicle Technician** 

**Engineering Technician Supervisor** 

Forensic Firearms Examiner

**IT Asset Specialist** 

Master Fleet Technician

Mental Health Community Liaison

RMS Database Manager

**Routing Administrator** 

Senior Desktop Support Specialist

Senior Housing Program Specialist

Senior Paralegal

Signs & Markings Supervisor

**Transit Supervisor** 

Grade 109 \$57,749 - \$89,511

Airport Maintenance Supervisor

**Construction Contracts Coordinator** 

Deputy City Clerk

**Engineering Inspections Supervisor** 

Facilities Maintenance Supervisor

Fleet Maintenance Supervisor

Parks Supervisor

Grade 109 (cont'd) \$57,749 - \$89,511 **Purchasing Agent** Solid Waste Supervisor Stormwater Inspections Supervisor Street Maintenance Supervisor Transit Maintenance Supervisor Tree Care Supervisor Grade 110 \$62,369 - \$96,672 **Application Support Specialist Building Inspections Supervisor Construction Liaison Electrical Inspections Supervisor** G.I.S. Analyst **Mechanical Inspections Supervisor** Plans Examiner Plumbing Inspections Supervisor Grade 202 \$48,600 - \$75,330 Permit Technician Supervisor Grade 203 \$52,488 - \$81,356 Athletic Program Coordinator Civil Rights Program Analyst Community Engagement Coordinator **Historical Properties Coordinator** Office Supervisor Park Ranger Supervisor **Recreation Center Supervisor Recreation Program Coordinator Site Security Coordinator Special Events Coordinator** Transit Safety & Training Coordinator Grade 204 \$56,687 - \$87,865 Accountant Accounts Payable Supervisor Administrative Manager **Development Center Manager Collections Division Supervisor Executive Assistant** Graphic Design Manager Planner II Police Records Manager **Public Information Specialist Surveying Supervisor** Traffic Signal Maintenance Supervisor

Transit Planner

Grade 204, (cont'd) \$56,687 - \$87,865

Transportation Planner TV Production Specialist

Grade 205 \$61,222 - \$94,894

911 Systems Analyst

**Budget & Evaluation Analyst** 

**Chief Branding Officer** 

Crime Analyst Supervisor

**Engagement Manager** 

Engineer I

Financial Analyst

Fire Analyst

Forensic Supervisor

Historical Properties & Natural Resources Manager

**Human Resource Consultant** 

Information Technology Customer Relationship Manager

Information Technology Web Architect

**Internal Auditor** 

IT Customer Relationship Manager

**IT Web Architect** 

Management Analyst

Organizational Development & Training Consultant

Park Ranger Manager

Payroll Manager

Police Analyst

Police Department Accreditation & Grants Manager

Police Department Recruitment & Training Liaison

**Real Estate Officer** 

**Recreation Division Supervisor** 

Senior Planner

Transit Analyst

Grade 206 \$66,120 - \$102,486

Contract Compliance Administrator

**Emergency Management Coordinator** 

**Engineer II** 

Housing & Code Enforcement Division Manager

IT Systems Administrator

Landscape Architect

MWBE Compliance Officer

**Network Administrator** 

Senior Corporate Performance Analyst

Senior Financial Analyst

Senior Internal Auditor

Senior Management Analyst

Transit Maintenance Manager

Grade 207 \$71,409 - \$110,684

Assistant City Traffic Engineer

**Community Relations Manager** 

**Construction Manager** 

**Database Administrator** 

Development Ombudsman Manager

Economic & Community Development Business Manager

**Economic Development Manager** 

**Engineering Project Manager** 

**ERP Business Systems Analyst** 

Fleet Maintenance Superintendent

Forensic Manager

Health & Safety Manager

Housing Program Manager

Human Resource Manager

Infrastructure Asset & Data Manager

IT ERP Systems Administrator

**IT Security Administrator** 

IT Senior Systems Administrator

**IT Solutions Architect** 

Neighborhood Engagement Manager

Parks Superintendent

**Pavement Preservation Manager** 

Planning & Zoning Division Manager

Real Estate Manager

**Security Coordinator** 

Solid Waste Superintendent

Street Maintenance Superintendent

**Transit Operations Superintendent** 

Treasurer

Grade 208 \$77,122 - \$119,539

**Accounting Manager** 

**Assistant Fleet Manager** 

**Building Official** 

Engineer III

Financial Reporting Manager

G.I.S. Manager

IT Project Manager

IT Telecommunications Engineer

Senior Project Manager

Solid Waste Manager

Special Project Manager

Street & RoW Infrastructure Maintenance Manager

Water Resources Engineer

Grade 209 \$83,292 - \$129,102

Assistant Development Services Director

Grade 209 (cont'd) \$83,292 - \$129,102 Assistant Economic & Community Development Director Assistant Parks, Recreation, & Maintenance Director – Administration Assistant Parks, Recreation, & Maintenance Director – Facilities **Deputy City Traffic Engineer** Fleet Manager Senior Project Engineer Stormwater Project Manager Grade 210 \$89,955 - \$139,431 Assistant Chief Financial Officer – Administration Assistant Chief Financial Officer - Procurement Assistant Chief Information Officer – Administration & Operations Assistant Parks, Recreation, & Maintenance Director – Parks Assistant Parks, Recreation, & Maintenance Director – Recreation Assistant Transit Director Capital Projects Program Manager IT Business Intelligence Manager Infrastructure Technology Solutions Officer Project & Contract Manager Stormwater Manager Strategic & Performance Analytics Manager Grade 211 \$97,152 - \$150,585 911 Communications Manager Assistant Public Services Director - Engineering Assistant Public Services Director – Solid Waste Assistant Public Services Director - Transportation **Deputy Airport Director** Deputy Human Resource Director Police Administrative Services Manager Grade 212 \$104,924 - \$162,632 **Assistant City Attorney** Police Attorney Grade 213 \$113,318 - \$175,642 Senior Assistant City Attorney Grade 301 \$45,000 - \$76,620 Firefighter Grade 303 \$57,000 - \$86,850 Fire Lieutenant Grade 304 \$68,000 - \$108,600

**Deputy Fire Marshal** 

Fire Captain

Grade 305 Police Officer	\$50,555 - \$84,585
<b>Grade 306</b> Fire Battalion Chief	\$79,000 - \$123,150
Grade 307 Police Sergeant	\$71,300 - \$105,000
<b>Grade 321</b> Telecommunicator I	\$40,948 - \$60,740
<b>Grade 322</b> Telecommunicator II	\$43,219 - \$66,033
<b>Grade 323</b> 911 Assistant Communications Supervisor	\$54,086 - \$72,293
911 Quality Assurance & Compliance Specialist Enhanced 911 Coordinator	
<b>Grade 324</b> 911 Training Specialist Radio Communications Technician	\$57,299 - \$77,326
<b>Grade 325</b> 911 Communications Supervisor	\$60,351 - \$82,467
911 Office Administrator  Grade 402 Assistant Fire Chief	\$91,400 - \$151,200
Fire Marshal  Grade 403  Deputy Fire Chief	\$111,000 - \$160,200
Grade 404 Police Lieutenant	\$80,000 - \$118,000
Grade 405 Police Captain	\$90,000 - \$134,000
<b>Grade 406</b> Police Major	\$100,000 - \$155,000
<b>Grade 407</b> Assistant Police Chief	\$110,000 - \$177,000

#### **Executive Pay Band**

\$120,166 - \$187,459

**Airport Director** 

**Budget & Evaluation Director** 

**Chief Financial Officer** 

**Chief Information Officer** 

City Clerk

Community Safety Director

Construction Management & Capital Projects Director

**Development Services Director** 

Diversity Equity & Inclusion Director

**Economic & Community Development Director** 

Fire Chief

Human Resource Development Director

Internal Audit Director

Marketing & Communications Director

Parks, Recreation, & Maintenance Director

Police Chief

**Public Services Director** 

**Transit Director** 

#### **Senior Executive Pay Band**

\$136,553 - \$213,022

Assistant City Manager Chief of Staff

Description	Current Fee	Calendar Year Established or Last Changed
All Functions		
Assessment Interest		
Special assessments established by City Council resolution	Prime rate plus 2% per year, set as of July 1 of the fiscal year the assessment role is confirmed, not to exceed maximum allowed by law	2014
All other assessments, including lot cleanings and demolitions	1st month 2%, all subsequent months 3/4%	1993 or prior
Default Civil Penalty for Code Violation  Applies to any violation for which a penalty is not elsewhere specified  Public Record Copies	\$100.00 per violation per day	2007
Reproduction on CD or DVD Paper Copies (up to 8.5 by 14 inches)	\$1.00 per CD or DVD	2010
Single-sided black and white	\$0.05 per page	2010
Single-sided color	\$0.19 per page	2010
Double-sided black and white	\$0.09 per page	2010
Double-sided color	\$0.37 per page	2010
Public Record Request Response		
Time Required to Compile		
Less than 4 hours	No Charge	2020
4 hours or greater	Each hour beyond 4 billed based on current	2020
	compensation rate for Office Assistant II position;	
	hourly cost shared at time of records request, not to	
	exceed maximum charge of \$750 per request	
Airport		
Landing Fee (Signatory Airline)	\$1.23 per 1,000 pounds	2004
Landing Fee (Non-Signatory Airline)	\$1.39 per 1,000 pounds	2004
Jet Bridge Use Fee (Signatory Airline)	\$5.00	2012
Jet Bridge Use Fee (Non-Signatory Airline)	\$25.00	2005
Intercom and Public Address System (PBX) Use Fee	\$35.00 per month	2020
Commercial Ramp Use Fees		
Air Stair Use	\$25.00	2012
Remain Overnight Fee (Non-Signatory Airlines Only)	\$150.00	2005
Terminal Fee (Non-Signatory Airlines Only)	\$75.00	2005
Terminal Leases and Fees		
Airline Counter Space (exclusive)	\$33.79 per sq. ft. per year	1986

Airline Bag Makeup Space (exclusive) Airline Administrative Space (exclusive) Operation and Maintenance Charge Airline Space (nonexclusive)	\$3.79 per sq. ft. per year \$12.90 per sq. ft. per year \$10.00 per sq. ft. of exclusive airline space \$10.00 per sq. ft. per year	1986 1986 1995 1986
Fuel Flowage Fee	\$0.06 per gallon of non-airline fuel	2017
Airline Uplift Charge	\$0.18 per gallon, \$18.00 minimum or \$18.00 no-fuel fee	1997
Fuel Pricing	Will not exceed 106% of retail price at comparable airports with based tenants afforded a \$0.20 discount	1997
Property Leases	discount	
Tie-Down Fee	\$45.00 per month	2003
Old 10 Unit T-Hangar Rental	\$200.00 per month	2017
Old 14 Unit T-Hangar Rental	\$225.00 per month	2017
New 8 Unit T-Hangar Rental	Market rate plus average annual utilities for previous year	2023
Ground Lease - Unimproved	\$0.25 per sq. ft. per year	2017
Ground Lease - Improved	\$0.35 per sq. ft. per year	2017
Corporate Office Space	\$5.50 per sq. ft. per year plus utilities	2017
Corporate Hangar Space	\$2.50 per sq. ft. per year plus utilities	2017
FBO Office Space	\$4.50 per sq. ft. per year plus utilities	2003
FBO Hangar Space	\$1.75 per sq. ft. per year plus utilities	2004
Rental Cars		
Rental Car Agency Fee	\$20.00 per parking space per month plus 10% of gross revenues	2011
Rental Car Booth Space	\$253.52 per month	2009
Customer Facility Charge	\$4 per day, up to 10 days. These funds are used to support rental car facility upgrades	2014
Transportation Network Company (TNC)		
TNC fee of TWO and 00/100 Dollars	\$2.00 for each pick-up trip	2022
TNC fee of ONE and 00/100 Dollars	\$1.00 for each drop-off trip	2022
Ground Transportation Operators		
Taxicab Booth	\$351.32 per month	2020
Terminal Leases and Fees		
Short Term Parking (1-30 minutes)	\$1.00	2002
Short Term Parking (each additional 30 minutes)	\$1.00	2002
Short Term Parking (maximum 24 hours)	\$13.00	2022
Long Term Parking (0-1 hour)	\$1.00	2002
Long Term Parking (each additional hour)	\$1.00	2002
Long Term Parking (maximum 24 hours)	\$10.00	2022
Public Safety Airline Charge	Cost charged to airlines based on prorata share of enplanements less security reimbursement from TSA	1991
Advertising Space	\$883.33 plus commissions	1998

Exhibition Flight Permit	\$5.00 per flight, or \$25.00 per six-month period	N/A
Security Fees Per Application		
Fingerprint Processing (airport badges only)	\$60.00	2020
Security Threat Assessment	\$40.00	2020
Lost Badge Replacement	\$40.00 1st/\$50.00 2nd	2020
Biennial Renewal Fee	\$40.00	2020
Passenger Facility Charge	\$4.50	2018
CPI adjustments will be made on Airport Fees, and a late fee of will be assessed on all past due rental payments as indicated it		
evelopment Services		
Code Enforcement Fees:		
Administrative Fee (Abatement Actions)	\$200.00	2021
Citations		
Abandoned Vehicle Violation	\$200.00 per day	2021
Advertising Violation	¢300.00 par day	2024
Prohibited Sign Violation  All Other Advertising Violations	\$200.00 per day \$200.00 per day	2021 2014
Animal and Fowl Violation	\$100.00, \$200.00, or \$300.00 per day	2014 2002 or
Author and Fown Violation	7100.00, 7200.00, or 7500.00 per day	prior
Landscape Standard Violation	\$200.00 per day	2014
Nuisance Properties	\$500.00 for initial nuisance property designation	2019
	\$1,000.00 for each subsequent violation after the	2019
	initial designation as a nuisance property	
Salvage and Junkyard Pursuant to Section 30-4-C5E(6)	\$500.00 per day	2011
Solid Waste Violation (trash or overgrown lot)	\$200.00 per day	2021
Substandard Housing Violation	\$200.00 per day	2021
Taxicab Violation	\$200.00 per day	2021
Trailer/Mobile Home Violation	\$200.00 per day	2021
Water Supply Violation	\$500.00 per day	2002 or prior
Zanto a Mislanto o	6200 00 man day	•
Zoning Violation	\$200.00 per day	2014
Graffiti Removal Fee	\$100.00 per Voluntary Request of Removal	2007
Graffiti Owner's Failure to remove 17-32d	\$100.00	2022
Graffiti First offense conviction 17-32b	\$250.00	2022
Graffiti Second and Subsequent offense convictions 17-32b	\$500.00	2022
Hearing Officer Charge	\$100.00	2022
Street and Sidewalks Violation 24-312	\$100.00	2022
Lot Cleaning	Based on contract	2002
City Contractor Fees - cut and clean up to .25 acres	\$75.00	2022

City Contractor Fees - cut and clean additional .10		
acre over .25 acres	\$30.00	2022
City Contractor Fees - Graffiti Abatement per	\$75.00	2022
8 ft. x 30 ft. wall or fence section	<i>\$75.</i> 00	2022
City Contractor Fees - hauling prorated per ton	\$100.00	2022
City Contractor Fees - secure Opening up to 4'x8'	\$60.00	2022
City Contractor Fees - cutting of downed trees/	\$20.00	2022
20 ft. section (prep for hauling)		
City Contractor Fees - pool draining	\$200.00	2022
City Contractor Fees - buffer cuts (25 ft. wide buffer on undeveloped lots)/ft.	\$1.00/linear foot	2022
Rental Action Management Program (RAMP)		
Registration Fee	\$500.00	2017
Civil Penalty for Failure to Comply with RAMP Provisions	\$50.00 per day for the first 30 days, \$100.00 per day for the next 30 days, and \$500.00 per day for each	2012
	subsequent day	
Taxicab Permits		
Taxi Driver Permit & Application Renewal	\$60.00	2024
Lost Drivers Permit	\$40.00	2024
Change of Company	\$40.00	2024
Change of Address	\$40.00	2024
Change of Vehicle	\$40.00	2024
Franchise Application	\$40.00	2024
Annual Franchise Fee (Certificate of Public Convenience	\$40.00	2024
and Necessity)	Ć40 00 granistiska Faikura ta Cannaku Ć25 00 ta	2024
Quarterly Inspection	\$40.00 per vehicle. Failure to Comply: \$25.00 to	2024
Sign Equ (advortising other than taxical business)	\$100.00 Fine \$40.00 per sign	2024
Sign Fee (advertising other than taxicab business) Penalty for Failure to Complete Quarterly Taxicab	\$40.00 per signi \$40.00 per vehicle	2024
Inspection	340.00 per venicie	2024
Permitting and Inspections Division Fee Schedule:		
Building Plan Review		
One or Two-Family Dwelling	No Charge	
Up to 5,000 sq. ft.	\$155.00	2014
5,001 to 10,000 sq. ft.	\$310.00	2014
10,001 to 15,000 sq. ft.	\$465.00	2014
15,001 to 25,000 sq. ft.	\$620.00	2014
25,001 to 40,000 sq. ft.	\$925.00	2014
40,001 to 60,000 sq. ft. 60,001 to 100,000 sq. ft.	\$1,075.00	2022 2022
·	\$2,000.00 \$3,000.00	2022
Greater than 100,000 sq. ft.	\$3,000.00	2022
Expedited Plan Review	\$2,500.00 plus normal plan review fee; two	2022
	business day review for qualifying projects. Only	
	applies to initial submission and reviews for	
	Building, Mechanical, Electrical, and Plumbing	

Re-Review Fee for Revision of Approved Plan	1/2 of original fee	2010
Single Trade Plan Review only and Miscellaneous Reviews		
Electrical Plan Review Only	\$90.00	2022
Mechanical Plan Review Only	\$90.00	2022
Plumbing Plan Review Only	\$90.00	2022
Other Project Plan Reviews		
Cell Tower or Co Locate	\$90.00	2022
Pole Sign/Ground Sings (6 ft. or higher)	\$90.00	2022
Retaining Wall Only (engineered)	\$90.00	2022
Change of Use Review (no construction)	No Fee	2021
Change of Occupancy Classification (no	\$90.00	2022
construction)		
Building Permits		
Minimum Fee	\$90.00	2022
New Construction		
New Commercial Construction	Based on square footage per floor. Minimum permit	2022
New Commercial Construction	fee: \$90.00. \$0.35 per square foot	2022
New Single Family Homes, Duplex, and	Based on square footage. Minimum permit fee:	2022
Townhomes	\$90.00. \$0.30 per square foot	
Renovation/Upfit and/or Addition of Commercial	Based on square footage of additional and/ or	2022
Construction	renovated space per floor. Minimum permit fee:	2022
Construction	\$90.00. \$0.32 per square foot	
	400000 4000 box oddon o 2000	
Addition and/ or Renovation of Single Family Homes,	Based on square footage of addition and/ or	2022
Duplex, and Townhome	renovated areas. Minimum permit fee: \$90.00 each.	
	\$0.20 per square foot	
Residential access ramp installation	No Charge	2015
Cost Based Permits		
For construction without square footage such as window re	placements, doors, pools, cell tower, billboards, etc.	
Construction Cost: \$0 - \$10,000	\$90.00	2022
Construction Cost: \$10,001 - \$20,000	\$100.00	2021
Construction Cost: \$20,001 - \$30,000	\$130.00	2021
Construction Cost: \$30,001 - \$40,000	\$160.00	2021
Construction Cost: \$40,001 - \$50,000	\$190.00	2021
Construction Cost: \$50,001 - \$60,000	\$220.00	2021
Construction Cost: \$60,001 - \$70,000	\$250.00	2014
Construction Cost: \$70,001 - \$80,000	\$265.00	2014
Construction Cost: \$80,001 - \$90,000	\$280.00	2014
Construction Cost: \$90,001-\$100,000	\$295.00	2014
Construction Cost: \$100,001 and above	\$350.00	2022
Electrical, Mechanical, and Plumbing Permits are based on sco Electrical Permits	pe of work on permit per contractor	
	¢00.00	2022
Minimum Fee	\$90.00	2022

Electrical wiring is based on building service amps for each	ch service at building or tenant space	
Electrical Wiring 200 Amps and below (service)	\$90.00	2022
Electrical Wiring Above 200 Amps (service)	\$180.00	2022
Electrical Wiring Above 800 Amps (service)	\$270.00	2022
Electrical Wiring Above 1000 Amps (service)	\$360.00	2022
Electrical Wiring Above 2000 Amps (service)	\$450.00	2022
Electrical Wiring Above 3000 Amps (service)	\$540.00	2022
Meter And Panel Boxes (new/upgrade/repair/replace)	\$90.00 for first, \$10.00 for each additional	2022
Generators/Solar Panels (includes transfer switch)	\$120.00	2022
Devices (switches, luminaries, receptacle, etc.)	\$90.00 flat fee	2022
Temporary Pole	\$90.00 per pole	2022
Electric Sign Connection/Circuit/Drive-thru menu	\$90.00 for first, \$10.00 for each additional	2022
Low Voltage Wiring (fire alarm, data, security, etc.)	\$90.00 each system	2022
Commercial Pole Lights	\$120.00 flat fee	2022
Spa/Fountain/Swimming Pool Equipment Wiring and/or Pool and/or Bonding	\$120.00 each pool/spa/hot tub	2022
Electrical heating appliance (baseboard, etc.)	\$90.00 for first, \$10.00 for each additional	2022
Electrical Vehicle Charging Station/Circuit	\$90.00 for first, \$40.00 for each additional	2022
Mechanical Permits		
Minimum Permit Fee and Fee for Permit not listed below	y \$90.00	2022
Gas Piping (includes valves, regulators, etc.)	\$90.00 flat fee	2022
Heating and Air Conditioning Appliance -(pkg, split, etc.) (includes ductwork); applies to new and replacement	\$90.00 each	2022
Commercial Hood/Canopy Equipment Exhaust System	\$90.00 each	2022
Commercial Refrigeration Appliances	\$90.00 for the first unit, \$50.00 for each additional	2022
Gas Appliances other than Heating and Air Conditioning (e.g. gas logs, gas cooking appliances, gas lights, etc.)	\$90.00 for the first unit, \$20.00 for each additional unit	2022
Ductwork only (includes dampers, registers, etc.)	\$90.00 for the first unit, \$20.00 for each additional unit	2022
Exhaust Systems /Venting /Intake Fans (exhaust fans, paint booths, etc.)	\$90.00 for the first unit, \$20.00 for each additional unit	2022
Hydronic Piping	\$120.00 each system	2022
Hydrogen Fuel Cell	\$120.00 each	2022
Condensate Piping only	\$90.00 flat fee	2022
Clothes Dryer (Includes appliance and vent or individual)	\$90.00 for first, \$20.00 for each additional appliance/vent	2022
Plumbing Permits		
Minimum Permit Fee and Fee for Permit not listed below	y \$90.00	2022

Building Water Piping is based on building square footage for building or tenant space Building Water Piping

Building from 1 to 2500 square feet	\$90.00	2022
Building from 2501 to 5000 square feet	\$180.00	2022
Building from 5001 and above square feet	\$270.00	2022
Building D.W.V Piping is based on building square footage	for building or tenant space	
Building Drain, Waste, Venting Piping	•	
Building from 1 to 2500 square feet	\$120.00	2022
Building from 2501 to 5000 square feet	\$240.00	2022
Building from 5001 and above square feet	\$360.00	2022
Water & Sewer Service Piping	\$120.00	2022
Irrigation Piping	\$90.00	2022
Water Heater Appliance (new/ replacement) (does not include water piping)	\$90.00 each	2022
Residential Fire Sprinkler System	\$120.00	2022
Building Storm/ Rain Drain Systems	\$90.00 flat fee	2022
Pumps (booster/ sump, ETC.)	\$90.00 flat fee	2022
Commercial Water Service Backflow preventer /	\$90.00 flat fee	2022
Grease/ Oil Separator	\$120.00 flat fee	2022
Manholes	\$90.00 for first; \$20.00 for each additional	2022
Miscellaneous, Accessory, and Single Permits	\$90.00 each unless noted	2022
Accessibility Aisle Inspection, Anchorage Inspection, etc.	\$90.00	2022
Demolition Permit	Same fee structure as cost-based Building Permits	2008
Building Permit for Signs	\$90.00 for first, \$10.00 each additional	2022
Replacement Of Roof Covering	\$0.07 per square foot based on building footprint	2022
Insulation Only Permit	\$0.07 per square foot based on building footprint	2022
Manufactured/Modular Home Placement Permit	\$90.00	2022
Miscellaneous		
Accessible Isle inspection, Anchorage Inspection, etc.	\$90.00	2022
Administrative Technology Assistance	\$35.00 Per Permit	2024
Processing Fee for Permit Fee Refunds	\$30.00	2014
After Hours and Weekend Inspections (subject to inspector availability and approval; 4-day prior request)	\$150.00 per trade for 2 hours; \$75.00 for each additional hour	2022
Contractor Change on Permitted Project	\$30.00 for each permitted trade	2014
Change of Occupancy Classification Permit (where no construction is occurring)	\$90.00	2022
Change of Occupant/Change of Use Permit (where no construction is occurring)	\$10.00	2020
Notice of Violation (Call Back) Fine	\$100.00 fine per inspection according to department policy	2022
Temporary Power/Stocking CO when Approved	\$125.00 each; 60 day limit on each approval	2022
Temporary CO	\$200.00; 60 day limit on each approval	2022

Work Without a Required Permit	2 times all applicable permit fees	2017
Homeowner Recovery Fee (per NCGS § 87-15.6)	\$10.00 for each residential permit issued	2003
Daycare Inspections (DHHS Checklist Inspection)	\$150.00	2022
Small Licensed Residential Care Facility (DHHS checklist inspection)	\$150.00	2022
Yard Sale Permits	\$10.00 for the first sale; \$15.00 for second or third sale. Only 3 yard sales per calendar year permitted.	2017
Planning & Zoning Permits and Fees:		
Administrative Adjustment Fee	\$100.00 per standard for which adjustment requested	2024
Alternative Signage Plan Review	\$500.00	2024
Appeal Fee - to Commission	\$500.00	2024
Appeal Fee - to City Council	\$300.00	2022
Board of Adjustment Hearing Fee	\$1,000.00	2024
Certificate of Appropriateness (Historic Resources Commission)		
Minor Work Major Work	\$100.00 \$200.00	2024 2024
Clear Cutting Permit		
Without Site or Subdivision Plan Review	\$50.00 for the first 3 acres plus \$15.00 for each additional acre or part thereof	2014
With Site or Subdivision Plan Review	No additional fee	2011
Development Agreement (UDO) Neighborhood Compatibility - Adaptive Reuse	\$2,500.00 \$1,000.00	2011 2022
Payment in Lieu of Park Land Formerly Open Space Fee. Land value factor calculated in accordance with UDO section 30-5.C.6(c2).	\$15,833.86 per acre	2023
Payment in Lieu of Specimen Tree Preservation	\$50.00 per caliper inch per tree	2019
Planning and Zoning Re-Inspection Fee	\$75.00 for every inspection required after the 1st reinspection	2019
Rezoning Fees	\$1,000.00	2024
Sign Placement Permit	\$100.00	2024
Sign Face Change	\$50.00	2024
Site Plan Review  Non-Residential  Residential  Revisions or re-reviews beyond first review	\$500.00 plus \$20.00 per 1,000 sq. ft. of building \$500.00 plus \$20.00 per unit or lot 1/2 of original fee	2010 2010 2010
Special Event Signs Compliance Deposit	\$10.00 per approved sign	2011

Returned if all signs are properly placed and removed within two days of close of event		
Special Use Permit	\$1,000.00	2024
Specimen Tree Inspection	\$50.00 per acre	2012
Subdivision Fee		
Subdivision Reviews	\$400.00 plus \$20.00 per lot	2010
Revisions or re-reviews beyond first review	1/2 of original fee	2010
Final plats	\$50.00	2007
Expedited review of subdivision or site plans	\$1,500.00 per hour	2011
Subdivision Waiver	\$700.00	2011
Special Event Permit	\$100.00	2024
Vested Rights Certificate	\$100.00	2011
No additional fee if requested with site plan or subdivision approval		
Watershed Protection Inspection Fee and Permit		
Inspection Fee for Required Improvement	\$35.00 per inspection	2014
Low Density Development Permit	\$35.00 per project	2014
High Density Development Permits		
CD, AR, SF15, SF10, SF6, MR5, MH	\$140.00 (less than 5 acres), \$275.00 (5 to 50 acres),	2014
	\$350.00 (50 to 100 acres), \$450.00 (more than 100	
	acres)	
O&I, NC, LC, CC, MU, BP, DT, LI, HI, PD	\$275.00 (less than 5 acres), \$300.00 (5 to 50 acres),	2014
	\$350.00 (50 to 100 acres), \$450.00 (more than 100	
	acres)	
Zoning Code Text Amendment Zoning Permits	\$1,000.00	2022
Pushcarts (downtown core only)	\$60.00 per year	2024
Outdoor Dining and Merchandising (downtown core	\$60.00 per year	2024
only)	φοσιού μετ γεω.	
Sidewalk Entertainment (downtown core only)	\$60.00 per year	2024
Delivery Services (downtown core only)	\$60.00 per year	2024
Zoning inspection for small structures	\$50.00 \$50.00	2024
UDO Printing Fee	City's Cost of Reproduction	2019
-	,	
Zoning Verification Letter	\$50.00 Flat Rate Fee for all Zoning Verification	2024
ince		
Beer and Wine Licenses - Annual, from May 1 to April 30 Beer Dealers (wholesale)	\$37.50	Set by Stat
Wine Dealers (wholesale)	\$37.50	Set by Stat
Been and Wine Beelens (who levels)	462.50	Cat by Ctat
Beer and Wine Dealers (wholesale)	\$62.50	Set by Stat
Beer Dealers (retail, on premises)	\$15.00	Set by Stat
Beer Dealers (retail, off premises)	\$5.00	Set by Stat

Wine Dealers (retail, on premises)	\$15.00	Set by State
Wine Dealers (retail, off premises)	\$10.00	Set by State
Tax for additional license	110% of base fee, applied progressively for each added license	Set by State
Failure to obtain license	Penalty of 5% per month or fraction thereof, not to exceed 25% of prescribed license amount, not less than \$5.00	Set by State
Currency Converter Permits	\$100.00 per year	2018
Pawnbroker Permits	\$250.00 initial application with \$5,000 surety bond required, \$100.00 annual renewal	2018
Peddler Permits - On Foot or With Vehicle Application Fee Three-Month Renewal (If renewed prior to expiration, maximum of 3 renewals per initial application)	\$25.00 \$5.00	2015 2015
Regulatory License  Adult Bookstore, Adult Motion Picture Theater, Adult  Motel or Hotel	\$250.00 initial application, \$100.00 annual renewal	N/A
Motor Vehicle License Tax (See additional motor vehicle license tax with Transit fees) Penalty for Failure to Pay Motor Vehicle License Tax	\$5.00 per year \$15.00	N/A N/A
Solicitor Permit - Including Alarm Solicitor Application Fee Three-Month Renewal (If renewed prior to expiration, maximum of 3 renewals per initial application)	\$25.00 \$5.00	2004 2015
Specialty Market Operator/Seasonal Merchant Permits	\$100.00 per 30 days	2015
Duplicate Copy (Lost or Stolen License)	\$5.00	N/A
Replacement License due to Change of Location	\$5.00	N/A
Fire		
False Alarm	No charge for the 1st and 2nd false alarm, \$500.00 for each subsequent false alarm per calendar year	2010
<b>Fines</b> Exit Violation	\$500.00 for the 1st offense, \$1,000.00 for each subsequent offense in the period of a year; each and every day continuing violation of any provision of this chapter shall constitute a separate and distinct violation	2020

Code Vi	iolation	\$100.00 for the 1st offense, \$250.00 for the second offense, \$500.00 for each subsequent offense in the period of a year; each and every day continuing violation of any provision of this chapter shall constitute a separate and distinct violation	2020
Over-od	ccupancy Violation	\$100.00 per person over the posted number allowed	2010
Occupy	ing a building without a Certificate of Occupancy	\$500.00 per offense	2010
above g	tion of life safety equipment, or underground or ground storage tanks and piping without proper view, permits and/or testing	\$500.00 per offense	2010
Fire Inspect	ion Fees		
Building	g Class Codes: A, B, E, F, H, I, M, S, U Up to 2,500 sq. ft. 2,501 - 10,000 sq. ft. 10,001 - 50,000 sq. ft. 50,001 - 100,000 sq. ft. 100,001 - 150,000 sq. ft. 150,001 - 200,000 sq. ft. Over 200,000 sq. ft.	\$75.00 \$125.00 \$175.00 \$250.00 \$300.00 \$400.00 \$500.00	2024 2024 2024 2024 2024 2024 2024
Residen	, ,	\$300.00	2024
	Group home	\$75.00 per visit	2008
	Day care (in a residence)	\$75.00 per visit	2008
	Foster home (in a residence)	\$75.00 per visit	2008
	Apartments/Dorm buildings up to 3 stories	\$75.00 for each residential building	2017
	Apartments/Dorm buildings over 3 stories Up to 2,500 sq. ft. 2,501 - 10,000 sq. ft. 10,001 - 50,000 sq. ft. 50,001 - 100,000 sq. ft. 100,001 - 150,000 sq. ft. 150,001 - 200,000 sq. ft. Over 200,000 sq. ft. All hotels (regardless of number of stories) Up to 2,500 sq. ft. 2,501 - 10,000 sq. ft. 10,001 - 50,000 sq. ft. 50,001 - 100,000 sq. ft. 100,001 - 150,000 sq. ft.	\$75.00 per each residental building \$100.00 per each residental building \$150.00 per each residental building \$200.00 per each residental building \$250.00 per each residental building \$300.00 per each residental building \$350.00 per each residental building \$75.00 \$100.00 \$150.00 \$200.00 \$250.00 \$300.00	2017 2017 2017 2017 2017 2017 2017 2017
	Over 200,000 sq. ft.	\$350.00	2017

**Building Plan Fire Review Fees** 

Building Plan Review		
Up to 999 sq. ft.	\$100.00	2024
1,000 - 2,499 sq. ft.	\$125.00	2024
2,500 - 9,999 sq. ft.	\$175.00	2024
10,000 - 49,999 sq. ft.	\$325.00	2024
Over 50,000 sq. ft.	\$750.00	2024
Site Plan Review (submitted through TRC) includes site inspections	\$150.00	2024
Re-Review Fee (applies after the 1st re-review)	1/2 of original fee	2022
Express Plan Review (1 hour minimum)	\$625 for the first business day with 1 day minimum; \$125 for each additional hour	2024
Express pre-submittal conference	\$125 per hour	2024
Express site review	\$125 per hour	2024
Express re-review	1/2 of the original express review fee	2024
Fire Code Construction Permits - Mandatory, includes final inspections		
Working without a Required Permit	Double the applicable permit fee	2020
105.6.1 Automatic Fire Extinguishing Systems		
Fire Sprinkler Shop Drawings	4	
Fire sprinkler system (1 to 20 sprinkler heads)	\$125.00	2024
Fire sprinkler system (21 to 50 sprinkler heads)	\$300.00	2024
Each additional sprinkler head over 50	\$1.05 per additional sprinkler head	2017
Automatic Fire Ext. system upfit	\$175.00	2024
Automatic Fire Ext. system (all other agents)	\$225.00	2024
Each additional nozzle/heads	\$1.05 per additional nozzle	2020
105.6.2 Compressed Gas System	\$75.00	2020
105.6.3 Cryogenic Fluids	\$75.00	2020
105.6.4 Emergency Responder Radio Coverage System	\$100.00 plus \$1.05 per 1,000 sq. ft.	2024
105.6.5 Energy Storage Systems 105.7.6 Fire Alarm and Detection Related Equipment Fire Alarm shop drawings	\$150 (includes plan review fee)	2024
Fire alarm system	\$125.00	2020
Each initiating device	\$1.05 per initiating device	2020
Fire sprinkler monitor system	\$125.00	2020
Fire alarm upfit (panel replace, communicator,	\$75.00	2020
devices)	4222.00	2021
105.6.7 Fire Pump and Related Equipment	\$300.00	2024
105.6.8 Flammable and Combustible Liquids	A75.00	2022
Install, repair or modify a pipeline for the transportation of flammable or combustible liquids	\$75.00	2020

Install, construct or alter tank vehicles, equipment, tanks, plants, terminals, wells, fuel-dispensing stations, refineries, distilleries and similar facilities where flammable and combustible liquids are produced, processed, transported, stored, dispensed or used	\$75.00	2020
Install, alter, remove, abandon flammable or combustible liquid tank	\$125.00	2012
105.6.9 Fuel cell power stations (includes plan review fee)	\$150.00	2024
105.6.10 Gas detection systems (includes plan review fee)	\$150.00	2024
105.6.11 Gates and barricades across fire apparatus access roads	\$75.00	2020
105.6.12 Hazardous materials	\$75.00	2020
105.6.13 High-piled combustible storage >500 sq ft	\$75.00	2024
105.6.14 Industrial Ovens	\$75.00	2020
105.6.16 Motor vehicle repair rooms and booths	\$75.00	2024
105.6.17 Plant extraction systems (includes plan review	\$150.00	2024
fee)		
105.6.17 Private Fire Hydrants	\$125.00	2012
105.6.19 Smoke Control or Smoke Exhaust System	\$75.00	2020
105.6.20 Solar Photovoltaic Power System	\$75.00	2020
105.6.21 Special Event Structure	\$35.00	2024
105.6.22 Spraying and Dipping	\$125.00	2012
105.6.23 Standpipe Systems (stand alone system)	\$125.00	2012
105.6.24 Temporary membrane structures and tents,	\$75.00	2008
includes temporary membrane over 400 sq.ft., tents over 800 sq.ft. and tents open on all sides over 1,800 sq.ft		
Fire Code Operational Permits - Mandatory, renew on state		
inspection schedule	A75.00	2024
105.5.1 Additive manufacturing	\$75.00	2024
Includes 1st inspection (105.6.15, 105.6) 105.5.3 Amusement Buildings	\$75.00	2008
Ü	·	
105.5.5 Carnivals and Fairs 105.5.7 Combustible Dust Producing Operations	\$75.00 \$75.00	2008 2020
105.5.10 Covered Mall Building Displays	\$75.00	2020
105.5.14 Energy storage systems	\$75.00	2024
105.5.15 Exhibits and Trade shows	\$75.00	2008
105.5.16 Explosives/90 day permit	\$250.00 per event	2008
105.6.17 Flammable and Combustible Liquids	\$50.00 per event	2004
105.6.17 Flammable and Combustible Liquids  105.6.17 Flammable and Combustible liquids - Tank	\$50/year inspection schedule	2024
vehicles		
105.5.24 High-piled storage	\$35.00	2024
105.5.28 Liquid or Gas Fueled Vehicle/Equipment in Assembly Bldg.	\$75.00	2008

105.5.33	3 Motor Fuel Dispensing Facilities	\$35.00	2024
	3 Outdoor Assemble Event	\$75.00	2024
	9 Nightclubs	\$35.00	2024
	O Plant Extraction Systems	\$75.00	2024
	1 Private Fire Hydrants	\$35.00	2020
	2 Pyrotechnic Special Effects Material 7 Spraying or Dipping Operations	\$250.00 \$35.00	2024 2020
	9 Tent Permit		2020
105.5.4	o rent rennit	\$35.00 temporary membrane or temporary special structure over 400 sq ft and tents open on all sides	2020
		over 1800 sq ft	
105.5.53	3 Temporary sleeping units for disaster relief	\$35.00	2024
workers			
Addition	nal Inspections and Administrative Fees:		
	Reinspection	\$75.00 per visit	2024
	No-Show Inspection	\$50.00 per visit	2017
	A.L.E. Inspection	Billed as regular fire inspection based on occupancy	2020
		and sq. ft.	
	Courtesy/Requested Inspections	Billed as regular fire inspection based on occupancy	2020
		and sq. ft.	
	Change of Use Inspection	Billed as regular fire inspection based on occupancy	2021
	V 18 11 1 1	and sq. ft.	2022
	Vacant Building Inspection	Billed as regular fire inspection based on occupancy	2023
	Bonfire	and sq. ft. \$35.00	2020
	Open Burning (Section 11-11 Exception 2 a-d)	\$100.00	2024
	5 ( · · · · · · · · · · · · · · · · · ·		
	Demolition Inspection	\$100.00	2024
	Additional Equipment Testing (alarm, sprinkler,	\$75.00 per visit plus \$50.00 per additional hour for	2012
	hood suppression, flammable or combustible liquid	weekend or after hours request	
	systems and paint booths)		
Training Fac	cility Fees		
ARFF - C	One-Day Training	\$250.00 per person	2010
	hree-Day Training	\$425.00 per person	2010
ARFF - I	Five-Day Training	\$550.00 per person	2011
Refuelin	g Course	\$65.00 per person	1993
Industry	,	\$175.00 per burn	2010
Drill Tov	ver Usage	\$200.00 per day	2011
	live burn	\$600.00 per day	2017
Classroc		\$50.00 per 4 hours	2011
	d Space Training Area	\$100.00 per day	2011
	Test Pit Area	\$100.00 per unit	2011
Engine	neous Equipment Use	\$200.00 per day \$50.00 per day	2011 2011
	Material Protection Fee	250.00 per uay	2011
	t Unit Response	\$555.00 per hour	2010
	t Chief Response	\$60.00 per hour	2010
	Company Response	\$205.00 per hour	2010
	i i i i i i i i i i i i i i i i i i i	· · · · · · · · · · · · · · · · · · ·	

Truck Company Response	\$205.00 per hour	2010
Rescue Company	\$175.00 per hour	2010
Fire Suppression Haz-Mat Chief Response	\$60.00 per hour	2010
Material, Equipment, and Long Distance	Replacement Cost	1992
Recalled Personnel	Time and half of the hourly salary of recalled	1992
Air Monitoring	\$170.00	2010
Environmental Research Immediate Area - 1 year	\$20.00	2010
Environmental Research Immediate Area - 5 year	\$115.00	2010
Environmental Research Half Mile Radius - 1 year	\$60.00	2010
Environmental Research Half Mile Radius - 5 year	\$190.00	2010
Environmental Research One Mile Radius - 1 year	\$80.00	2010
Environmental Research One Mile Radius - 5 year	\$230.00	2010
Special Event Coverage Fee		
Fire Suppression/EMS Personnel	Actual total personnel cost incurred	2022
Fire Code Official	Actual total personnel cost incurred	2022
Parking		
Parking Fines		
Backed to Curb Violation	\$10.00	2007
Curb to Sidewalk Violation	\$25.00	1986 or
		prior
Fire Hydrant Violation	\$25.00	1986 or
Fire Lane Violation	¢100.00	prior
Fire Lane Violation	\$100.00	1986 or prior
Handicapped Violation	\$250.00	2000
Judgment Fees	\$50.00	2002 or
300gment rees	<b>430.00</b>	prior
Late Payment Penalty	\$25.00	1999
Left to Curb Violation	\$25.00	1986 or
		prior
Loading Zone Violation	\$25.00	1986 or
		prior
No Parking Zone Violation	\$25.00	1986 or
		prior
Overtime Violation (Lots)	\$15.00	2013
Overtime Violation (Street)	\$15.00	2013
Prohibited Parking Violation	\$25.00	1986 or
	440.00	prior
Repeat Overtime Violation	\$10.00	2013
Traffic Obstruction Violation	\$25.00	1986 or
Within Lines Violation	\$15.00	prior 2013
Electric Vehicle Only Violation	\$50.00	2013
	,-5.00	2010
Immobilization Fee	Ć50.00	2000
Fee per wheel lock removal, in addition to outstanding parking tickets and penalties	\$50.00	2009
harving tickers and hendifies		

Leased Parking Spaces		
All Parking Spaces	\$50.00 per month	2011
Late Payment Penalty	\$10.00 penalty for lease payments received after the 5th of the month	2013
Replacement Proxy Card	\$15.00	2016
City Employee Parking		
Franklin Street Parking Deck	\$20.00 per month	2018
Other Approved Lots Hospitality Worker Parking	No charge	2018
Donaldson Lot	\$25.00 per month	2020
Maiden Lane between Green Street and Anderson Street (on bridge)	\$25.00 per month	2022
Hourly Paid Parking		
All Lots and Decks (where applicable)		
8am-5pm Mon-Fri	\$1.00 per hour, or \$5.00 per day	2020
Franklin Street Deck	\$1.00 per hour (first hour free), \$5.00 per day	2020
On-Street (where applicable)	\$1.00 per hour, \$0.50 per 30 minutes in first hour	2020
Event Parking	\$5.00 per event	2019
Events include, but are not limited to, Juneteenth, Fourth of July, New Year's Eve, Woodpeckers Games, Spring Dogwood Festival, International Folk Festival, Fall Dogwood Festival, Zombie Walk, Dickens Holiday, and other events projected to have attendance greater than 10,000		
Contractor Parking Permit	\$15.00 per day, or \$50.00 per week	2020
Annual Contractor Parking Permit	\$1,000.00 per year	2010
Residential Parking Permit	Discontinued. Leased parking terms apply.	2018

#### Parks, Recreation & Maintenance

The Fayetteville-Cumberland Parks and Recreation Department is supported by taxes paid on property in the City of Fayetteville, the Towns of Eastover, Linden, Falcon, Godwin, Stedman, and Wade, and in the unincorporated areas of Cumberland County, excluding the Manchester District. Residents of these areas qualify for resident fees for Parks and Recreation programs and services. Organizations or businesses with physical addresses in these areas also qualify for resident fees for services such as facility rental.

#### **Special Event Permits**

Special Event Permits for Mazarick Building, Cross Creek Park Fountain, Mazarick Park Shelters, Core Downtown Area, Festival Park, Rowan Skate Park Up to 500 attendees: \$75 with \$100 deposit; 501-2,500 attendees: \$150 with \$200 deposit; 2,501-5,000 attendees: \$300 with \$500 deposit; 5,001-10,000 attendees: \$500 with \$750 deposit; Over 10,000 attendees: \$750 with \$1,000 deposit

Expedited Special Event Permit		
Request submitted less than 30 days in advance of event but permit application review possible at a scheduled Special Events Committee meeting	\$250 in addition to permit fee and deposit	2013
Request submitted less than 30 days in advance of event and special meeting of Special Events Committee required to review permit application	\$500 in addition to permit fee and deposit	2013
Special Event Banner Permit		
Up to 40 banners	\$100 Permit fee, plus \$100 deposit	2017
41 to 80 banners	\$200 Permit fee, plus \$200 deposit	2017
81 to 120 banners	\$300 Permit fee, plus \$500 deposit	2017
121 to 160 banners	\$400 Permit fee, plus \$750 deposit	2017
161 to 200 banners	\$500 Permit fee, plus \$1000 deposit	2017
Installation/Removal Fees	\$68 per banner for City installation and removal	2017
	\$34 per banner for City removal	2017
Recreation Center Rentals		
Program Room Rental (nonprofit organizations)	Resident - \$200 deposit & \$75 for 1 to 4 hours, plus	2018
	\$25 each additional hour up to 8 hours maximum	
	Non-Resident - \$200 deposit & \$150 for non- residents for 1 to 4 hours, plus \$50 each additional hour up to 8 hours maximum	2018
Multipurpose Room Rental (nonprofit organizations)	Resident - \$200 deposit & \$150 for 1 to 4 hours, plus \$25 each additional hour up to 8 hours	2018
	maximum  Non-Resident - \$200 deposit & \$300 for 1 to 4  hours, plus \$50 each additional hour up to 8 hours  maximum	2018
Gym Rental (nonprofit organizations)	Resident - \$200 deposit & \$230 up to 4 hours, \$50 each additional hour; if event requires floor covering \$300 up to 4 hours, \$50 each additional	2018
	hour Non-Resident - \$200 deposit & \$460 up to 4 hours, \$100 each additional hour; if event requires floor covering \$600 up to 4 hours, \$100 each additional hour	2018
Kitchen Rental (nonprofit organizations)	Resident - \$200 deposit & \$57.50 up to 4 hours plus \$25 each additional hour up to 8 hours maximum	2018
	Non-resident - \$200 deposit & \$115 up to 4 hours plus \$50 each additional hour up to 8 hours maximum	2018
Rentals on Days when Facilities Closed (nonprofit organizations)	Resident - \$100 for 1 to 4 hours maximum plus deposit and rental fee	2007
	Non-Resident - \$200 for 1 to 4 hours maximum plus deposit and rental fee	2015

Progra	m Room Rental (for profit organizations)	Resident - \$200 deposit & \$150 per hour for 1 to 4	2018
110810	m noon hental (for pront organizations)	hours, plus \$50 each additional hour up to 8 hours	2010
		Non-Resident - \$200 deposit & \$300 per hour for 1	2018
		to 4 hours, plus \$100 each additional hour up to 8	
N 4 I &	December 1 (for one fit associations)	hours maximum	2040
iviuitip	urpose Room Rental (for profit organizations)	Resident - \$200 deposit & \$300 for 1 to 4 hours, plus \$50 each additional hour up to 8 hours	2018
		maximum	
		<b>Non-Resident</b> - \$200 deposit & \$600 for 1 to 4	2018
		hours, plus \$100 each additional hour up to 8 hours	
6 5	. 1 (6	maximum	2010
Gym K	ental (for profit organizations)	Resident - \$200 deposit & \$460 up to 4 hours, \$100	2018
		each additional hour. If event requires floor covering \$690 up to 4 hours, \$100 each additional	
		hour	
		Non-Resident - \$200 deposit & \$920 up to 4 hours,	2018
		\$200 each additional hour. If event requires floor	
		covering \$1,380 up to 4 hours, \$200 each additional	
		hour	
Kitcher	n Rental (for profit organizations)	Resident - \$200 deposit & \$115 up to 4 hours plus	2018
		\$50 each additional hour up to 8 hours maximum	
		Non-Resident - \$200 deposit & \$230 up to 4 hours	2018
		plus \$100 each additional hour up to 8 hours	
		maximum	
	s on Days when Facilities Closed (for profit	Resident - \$200 for 1 to 4 hours maximum plus	2007
organi	zations)	deposit and rental fee	2045
		Non-Resident - \$400 for 1 to 4 hours maximum plus deposit and rental fee	2015
Rental	s Outside of Regular Facility Operating Hours	Resident - \$25 per hour in addition to applicable	2018
	ofit and for profit organizations)	rental fee and deposit	2010
(	en en en premier Benneuer,	Non-Resident - \$50 per hour in addition to	2018
		applicable rental fee and deposit	
Custod	lial Setup/Breakdown/Clean-Up	\$25.00 per hour	1999
Expedi	ted Rental Fee	\$100 per rental for any facility rental contract	2011
		executed within 48 hours of the event	
Park Renta	ıl Fees		
Ball Fie	eld Rental		
	Field use with field preparation and lighting	Resident - \$195 per day, plus \$250 deposit	2018
		Non-Resident - \$390 per day, plus \$250 deposit	2018
	Field use	Resident - \$40 for up to 4 hours or \$55 per day, plus	2018
		\$100 deposit	
		Non-Resident - \$80 for up to 4 hours or \$110 per	2018
	Field Hebrine	day, plus \$100 deposit	2045
	Field lighting	Resident - \$25 per hour, plus \$100 deposit	2015
Racket	ball Court (Outdoor)	Non-Resident -\$50 per hour, plus \$100 deposit Resident -\$100 deposit plus \$35 (up to 4 hours);	2015 2010
Dasket		\$50 (over 4 hours)	2010

Resident - \$100 (1-4 hours), \$25 each additional hour Non-Resident - \$200 (1-4 hours), \$50 each additional hour Non-Resident - \$200 (1-4 hours), \$50 each additional hour Non-Resident - \$200 (1-4 hours), \$50 each additional hour Pressival Park  Category 1 - Dogwood Festival, International Folk Festival, 2 uses per year (1 per six months) by Cumberland County Schools, 4 uses per year (1 per 3 months) by Art Agencies as coordinated through Arts Council Executive Director  Category 2 - Non-profit event sponsored by a 501(c) organization Category 3 - Community event open to the public when no admission is charged, sponsored by any entity other than a non-profit  Category 4 - Community event open to the public (e.g., 500 deposit plus \$750 per calendar day plus 15% of gross ticket sales, unless event is being sponsored as a part of Category 1 - vone plus plus plus plus plus plus plus plus		Non-Resident - \$100 deposit plus \$70 (up to 4 hours); \$100 (over 4 hours)	2015
Festival Park Category 1 - Dogwood Festival, International Folk Festival, 2 uses per year (1 per six months) by Cumberland County Schools, 4 uses per year (1 per six months) by Cumberland County Schools, 4 uses per year (1 per 3 months) by Art Agencies as coordinated through Arts Council Executive Director Category 2 - Non-profit event sponsored by a 501(c) organization Category 3 - Community event open to the public when no admission is charged, sponsored by any entity other than a non-profit  Category 4 - Community event open to the public when no admission shows  Category 5 - Park rental open to the public (e.g., Earli) yreunions, weddings, company picnics, etc.) Sunday or legal holiday use  Lamon Street Park Complex  Martin Luther King Park  Mazarick Building	Cross Creek Park Rental		1999
Category 1 - Dogwood Festival, International Folk Festival, 2 uses per year (1 per six months) by Cumberland County Schools, 4 uses per year (1 per 3 months) by Art Agencies as coordinated through Arts Council Executive Director  Category 2 - Non-profit event sponsored by a 501(c) organization Category 3 - Community event open to the public when no admission is charged, sponsored by any entity other than a non-profit  Category 4 - Commercial ticketed events - concerts, paid admission shows  Category 5 - Park rental open to the public (e.g. Family reunions, weddings, company picnics, etc.)  Sunday or legal holiday use  Lamon Street Park Complex  Martin Luther King Park  Mazarick Building  Mazarick Building  Mazarick Building  Mazarick Building  Mazarick Building  Mazarick Building  Morth Carolina Veterans Park Visitors' Center and Outdoor Garden  North Carolina Veterans Park Amphitheater  Category 1 - Non-profit event sponsored by a 501(c) organization  Category 2 - Community event open to the public (e.g. Family reunions, weddings, company picnics, etc.)  Sunday or legal holiday use  \$150 plus deposit and rental fee  \$2007  Resident - \$550 per day plus \$250 deposit  Non-Resident - \$1,100 per day plus \$250 deposit  Non-Resident - \$90 (1-4 hours), \$75 over 4 hours  2018  Non-Resident - \$90 (1-4 hours), \$50 over 4 hours  Non-Resident - \$150 (1-4 hours), \$50 over 4 hours  2018  Non-Resident - \$150 (1-4 hours), \$50 each additional hour plus \$700 deposit  Non-Resident - \$150 (1-4 hours), \$50 each additional hour plus \$700 deposit  Non-Resident - \$755 (1-4 hours), \$50 each additional hour plus \$700 deposit  Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit  Non-Resident - \$700 deposit  Non-Resident - \$150 (1-4 hours), \$50 each additional hour plus \$700 deposit  Non-Resident - \$700 deposit  Non-Resident - \$150 (1-4 hours), \$50 each additional hour plus \$700 deposit  Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit  Non-Resident - \$150 (1-4 hours), \$50 each additional		Non-Resident - \$200 (1-4 hours), \$50 each	2015
Folk Festival, 2 uses per year (1 per six months) by Cumberland County Schools, 4 uses per year (1 per 3 months) by Art Agencies as coordinated through Arts Council Executive Director  Category 2 - Non-profit event sponsored by a 501(c) organization Category 3 - Community event open to the public when no admission is charged, sponsored by any entity other than a non-profit  Category 4 - Commercial ticketed events - concerts, paid admission shows Category 5 - Park rental open to the public (e.g., Family reunions, weddings, company picnics, etc.) Sunday or legal holiday use  Lamon Street Park Complex  Mazarick Building  Mazarick Building  Mazarick Building  Mon-Resident - \$750 (1-4 hours), \$750 each additional hour plus \$200 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$200 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$200 deposit Non-Resident - \$150 (1-4 hours), \$50 each additional hour plus \$200 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$200 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$200 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$200 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit Non-Resident - \$750 (1-4 hours), \$50 each additional hour plus \$700 deposit Non-Resident	Festival Park		
S01(c) organization Category 3 - Community event open to the public when no admission is charged, sponsored by any entity other than a non-profit  Category 4 - Commercial ticketed events - concerts, paid admission shows  Category 5 - Park rental open to the public (e.g. Family reunions, weddings, company picnics, etc.) Sunday or legal holiday use  S150 plus deposit plus \$250 per calendar day plus 15% of gross ticket sales, unless event is being sponsored as a part of Category 1 event  S125 deposit plus \$250 per calendar day  2007  Lamon Street Park Complex  Resident - \$550 per day plus \$250 deposit Non-Resident - \$1,100 per day plus \$250 deposit Non-Resident - \$1,100 per day plus \$250 deposit Non-Resident - \$90 (1-4 hours), \$75 over 4 hours Non-Resident - \$90 (1-4 hours), \$150 over 4 hours 2018  Mazarick Building  Resident - \$75 (1-4 hours), \$25 each additional hour plus \$200 deposit North Carolina Veterans Park Visitors' Center and Outdoor Garden  Non-Resident - \$725 (1-4 hours), \$100 each additional hour plus \$700 deposit Non-Resident - \$725 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour	Folk Festival, 2 uses per year (1 per six months) by Cumberland County Schools, 4 uses per year (1 per 3 months) by Art Agencies as coordinated through Arts Council Executive	Free	2007
public when no admission is charged, sponsored by any entity other than a non-profit  Category 4 - Commercial ticketed events - concerts, paid admission shows of gross ticket sales, unless event is being sponsored as a part of Category 1 event  Category 5 - Park rental open to the public (e.g. Family reunions, weddings, company picnics, etc.) Sunday or legal holiday use \$150 plus deposit and rental fee 2007  Lamon Street Park Complex Resident - \$550 per day plus \$250 deposit 2018  Martin Luther King Park Resident - \$45 (1-4 hours), \$75 over 4 hours 2018  Mazarick Building Resident - \$75 (1-4 hours), \$150 over 4 hours 2018  Mazarick Building Resident - \$750 (1-4 hours), \$250 each additional hour plus \$200 deposit Non-Resident - \$725 (1-4 hours), \$50 each additional hour plus \$700 deposit 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each additional 2011  Non-Resident - \$1,450 (1-4 hours), \$200 each 2015  Non-Resident - \$1,450 (1-4 hours		\$250 deposit plus \$500 per calendar day	2007
concerts, paid admission shows  Category 5 - Park rental open to the public (e.g. Family reunions, weddings, company picnics, etc.) Sunday or legal holiday use  S150 plus deposit plus \$250 per calendar day  2007  Lamon Street Park Complex  Resident - \$550 per day plus \$250 deposit Non-Resident - \$1,100 per day plus \$250 deposit Non-Resident - \$45 (1-4 hours), \$75 over 4 hours Non-Resident - \$90 (1-4 hours), \$150 over 4 hours Non-Resident - \$90 (1-4 hours), \$150 over 4 hours Non-Resident - \$150 (1-4 hours), \$250 each additional hour plus \$200 deposit Non-Resident - \$75 (1-4 hours), \$50 each additional hour plus \$200 deposit Non-Resident - \$755 (1-4 hours), \$50 each additional hour plus \$200 deposit Non-Resident - \$755 (1-4 hours), \$100 each additional hour plus \$200 deposit Non-Resident - \$755 (1-4 hours), \$100 each additional hour plus \$700 deposit Non-Resident - \$755 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit	public when no admission is charged,	\$375 deposit plus \$750 per calendar day	2007
Family reunions, weddings, company picnics, etc.) Sunday or legal holiday use \$150 plus deposit and rental fee 2007  Lamon Street Park Complex Resident - \$550 per day plus \$250 deposit Non-Resident - \$1,100 per day plus \$250 deposit 2018  Martin Luther King Park Resident - \$45 (1-4 hours), \$75 over 4 hours 2018  Mazarick Building Resident - \$75 (1-4 hours), \$150 over 4 hours 2018  Mazarick Building Resident - \$75 (1-4 hours), \$25 each additional hour 2018  Non-Resident - \$750 (1-4 hours), \$50 each 2018  Additional hour plus \$200 deposit Non-Resident - \$725 (1-4 hours), \$50 each 2018  Additional hour plus \$200 deposit Non-Resident - \$725 (1-4 hours), \$100 each additional 2011  North Carolina Veterans Park Visitors' Center and Outdoor Garden  Non-Resident - \$725 (1-4 hours), \$200 each 2015  Additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each 2016 2016  Non-Resident - \$1,450 (1-4 hours), \$200 each 2017  North Carolina Veterans Park Amphitheater Category 1 - Non-profit event sponsored by a 501(c) organization Category 2 - Community event open to the public when no admission is charged,	- ·	of gross ticket sales, unless event is being sponsored	2007
Lamon Street Park Complex  Resident - \$550 per day plus \$250 deposit 2018  Martin Luther King Park  Resident - \$45 (1-4 hours), \$75 over 4 hours 2018  Mazarick Building  Resident - \$75 (1-4 hours), \$150 over 4 hours 2018  Mazarick Building  Resident - \$75 (1-4 hours), \$25 each additional hour plus \$200 deposit Non-Resident - \$150 (1-4 hours), \$50 each additional hour plus \$200 deposit Non-Resident - \$725 (1-4 hours), \$50 each additional hour plus \$200 deposit North Carolina Veterans Park Visitors' Center and Outdoor Garden  Non-Resident - \$725 (1-4 hours), \$100 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit	Family reunions, weddings, company picnics,	\$125 deposit plus \$250 per calendar day	2007
Martin Luther King Park  Resident - \$45 (1-4 hours), \$75 over 4 hours 2018  Non-Resident - \$90 (1-4 hours), \$150 over 4 hours 2018  Non-Resident - \$75 (1-4 hours), \$25 each additional hour plus \$200 deposit  Non-Resident - \$150 (1-4 hours), \$50 each additional hour plus \$200 deposit  North Carolina Veterans Park Visitors' Center and Outdoor Garden  Non-Resident - \$725 (1-4 hours), \$100 each additional hour plus \$200 deposit  Non-Resident - \$725 (1-4 hours), \$100 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  North Carolina Veterans Park Amphitheater  Category 1 - Non-profit event sponsored by a 501(c) organization  Category 2 - Community event open to the public when no admission is charged,	Sunday or legal holiday use	\$150 plus deposit and rental fee	2007
Mazarick Building  Resident - \$90 (1-4 hours), \$150 over 4 hours  Plus \$200 deposit  Non-Resident - \$150 (1-4 hours), \$50 each additional hour plus \$200 deposit  North Carolina Veterans Park Visitors' Center and Outdoor Garden  North Carolina Veterans Park Amphitheater  Category 1 - Non-profit event sponsored by a 501(c) organization  Category 2 - Community event open to the public when no admission is charged,  Non-Resident - \$90 (1-4 hours), \$25 each additional hour plus \$200 deposit  Non-Resident - \$150 (1-4 hours), \$100 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  North Carolina Veterans Park Amphitheater  \$250 deposit plus \$500 per calendar day  \$375 deposit plus \$750 per calendar day  2011	Lamon Street Park Complex		
plus \$200 deposit  Non-Resident - \$150 (1-4 hours), \$50 each additional hour plus \$200 deposit  North Carolina Veterans Park Visitors' Center and Outdoor Garden  Non-Resident - \$725 (1-4 hours), \$100 each additional hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  North Carolina Veterans Park Amphitheater  Category 1 - Non-profit event sponsored by a 5250 deposit plus \$500 per calendar day 2011 501(c) organization  Category 2 - Community event open to the public when no admission is charged,	Martin Luther King Park		
North Carolina Veterans Park Visitors' Center and Outdoor Garden  North Carolina Veterans Park Visitors' Center and Outdoor Garden  North Carolina Veterans Park Amphitheater  Category 1 - Non-profit event sponsored by a 500(c) organization Category 2 - Community event open to the public when no admission is charged,	Mazarick Building	·	2018
Outdoor Garden hour plus \$700 deposit  Non-Resident - \$1,450 (1-4 hours), \$200 each additional hour plus \$700 deposit  North Carolina Veterans Park Amphitheater  Category 1 - Non-profit event sponsored by a 501(c) organization  Category 2 - Community event open to the public when no admission is charged,		Non-Resident - \$150 (1-4 hours), \$50 each	2018
additional hour plus \$700 deposit  North Carolina Veterans Park Amphitheater  Category 1 - Non-profit event sponsored by a \$250 deposit plus \$500 per calendar day 2011 501(c) organization  Category 2 - Community event open to the public when no admission is charged,			2011
Category 1 - Non-profit event sponsored by a \$250 deposit plus \$500 per calendar day 2011 501(c) organization Category 2 - Community event open to the public when no admission is charged,		· · · · · · · · · · · · · · · · · · ·	2015
Category 2 - Community event open to the \$375 deposit plus \$750 per calendar day 2011 public when no admission is charged,	Category 1 - Non-profit event sponsored by a	\$250 deposit plus \$500 per calendar day	2011
sponsored by any entity other than a non-profit	Category 2 - Community event open to the	\$375 deposit plus \$750 per calendar day	2011

	Category 3 - Commercial ticketed events - concerts, paid admission shows	\$500 deposit plus \$1,000 per calendar day plus 15% of gross ticket sales	2011
	Category 4 - Park rental open to the public (e.g. Family reunions, weddings, company picnics, etc.)	\$125 deposit plus \$250 per calendar day	2011
	Sunday or legal holiday use	\$150 plus deposit and rental fee	2011
Reid Ro	oss Track	Resident - \$500 per day plus \$250 deposit	2008
		Non-Resident - \$1,000 per day plus \$250 deposit	2015
Rowan	Skate Park	Resident - \$1,000 per day plus \$250 deposit	2020
		Non-Resident - \$2,000 per day plus \$250 deposit	2020
Shelter	- Small	<b>Resident</b> - \$45 (1-4 hours), \$75 over 4 hours	2018
		Non-Resident - \$90 (1-4 hours), \$150 over 4 hours	2018
Shelter	- Large	Resident - \$70 (1-4 hours), \$130 over 4 hours	2018
		<b>Non-Resident</b> - \$140 (1-4 hours), \$260 over 4 hours	2018
Splash	Pad	<b>Resident</b> - \$75 for 60 minute rental outside of operational hours	2017
		<b>Non-Resident</b> - \$150 for 60 minute rental outside of operational hours	2017
Tokay I	Park Complex	Resident - \$575 per day plus \$250 deposit	2018
		Non-Resident - \$1,150 per day plus \$250 deposit	2018
Boating	-	\$2 per hour, \$5 per half day, \$10 per day	1998
Campir	ng Fees (organized groups)	Resident - \$1 per person per night, \$25 minimum	1995 or prior
		Non-Resident - \$2 per person per night, \$50	2015
Family	Campsite	minimum Resident - \$10 per night	1995 or
Tanning	Campsite	Resident \$10 per night	prior
		Non-Resident - \$20 per night	2015
Mobile	Stage - Large (nonprofit organizations)	Resident - \$500 per calendar day, plus \$500 deposit	2008
		Non-Resident - \$1,000 per calendar day, plus \$500 deposit	2015
Mobile	Stage - Small (nonprofit organizations)	Resident - \$400 per calendar day, plus \$500 deposit	2008
		Non-Resident - \$800 per calendar day, plus \$500 deposit	2015
Mobile	Bleachers (nonprofit organizations)	Resident - \$400 per calendar day, plus \$500 deposit	2007
		Non-Resident - \$800 per calendar day, plus \$500 deposit	2015
Mobile	Stage - Large (for profit organizations)	Resident - \$1,000 per calendar day, plus \$500	2008
		Non-Resident - \$2,000 per calendar day, plus \$500 deposit	2015
Mobile	Stage - Small (for profit organizations)	Resident - \$800 per calendar day, plus \$500 deposit	2008

	Non-Resident - \$1,600 per calendar day, plus \$500 deposit	2015
Mobile Bleachers (for profit organizations)	Resident - \$800 per calendar day, plus \$500 deposit	2007
	Non-Resident - \$1,600 per calendar day, plus \$500 deposit	2015
Mini-Bus Rental for Partnering Agencies	100% recovery of direct costs	
Athletic Programs		
Adult Open Play Athletics	\$2.00	2004
Adult Softball Team Fee (Fall League - 1 night per week)	100% Cost Recovery	
Adult Softball Team Fee (Fall League - 2 nights per week)	100% Cost Recovery	
Adult Softball Team Fee (Spring league - 1 night per week)	100% Cost Recovery	
Adult Softball Team Fee (Spring league - 2 nights per week)	100% Cost Recovery	
Adult Basketball Team Fee (1 night per week)	100% Cost Recovery	
Adult Basketball Team Fee ( 2 nights per week)	100% Cost Recovery	
Golf Lessons	Variable	
Youth AAU Traveling Team	\$2 per youth	2019
Youth Athletics (not otherwise listed)	Resident - \$40	2024
	Non-Resident - \$80	2024
Youth Cheerleading	Resident - \$40	2024
	Non-Resident - \$80	2024
Youth Football	Resident - \$45	2024
	Non-Resident - \$90	2024
Late Registration for Youth Sports Programs	\$5.00	2001
Swimming Pool Fees		
Swimming Lessons	Resident - \$48	2017
	Non-Resident - \$96	2023
Pool Entry Fee	Resident - \$4 for adults, \$3 for children	2024
	Non-Resident - \$8 for adults, \$6 for children	2024
Pool Rental	Resident - \$200 deposit, \$175 rental fee for first 2 hours, \$50 for each additional hour; plus current rate of pay for lifeguards	2011
	Non-Resident - \$200 deposit, \$350 rental fee for first 2 hours, \$100 for each additional hour; plus current rate of pay for lifeguards	2015
Tennis Fees		
Tennis Lessons	Variable	1995 or prior

Courts	Resident - \$150 deposit; rental fee of \$35 (up to four hours); \$50 (over four hours); \$175 additional charge for use of lights	2010
	Non-Resident - \$150 deposit; rental fee of \$70 (up to four hours); \$100 (over four hours); \$350 additional charge for use of lights	2015
Adaptive Programs/Leisure Activities		
Leisure Activities, to include instructor-based programming and/or staff-led programming, based on community interest and may vary by site	Variable, non-differential for residents or non-residents	2024
General Recreation Programs/Leisure Activities		
Leisure Activities, to include instructor-based programming and/or staff-led programming, based on community interest and may vary by site	Variable; non-residents are charged 2x the set resident rate	2024
Senior Programs/Leisure Activities		
Leisure Activities, to include instructor-based programming and/or staff-led programming, based on community interest and may vary by site	Variable; non-residents are charged 2x the set resident rate	2024
After-School Program		
Program Fee	Resident - \$140 per month/\$40 per week Non-Resident - \$280 per month/ \$80 per week	2024 2024
Early/Late Fee	\$5 per 5 minute period	2008
Summer Camp/Playground		
Intercession School Workday Camp	Resident - \$11 per day	2019
	Non-Resident - \$22 per day	2019
Summer Day Camp	Resident - \$90 per week	2024
Cure as an Discussion of	Non-Resident - \$180 per week	2024
Summer Playground	Resident - \$55 per week Non-Resident - \$110 per week	2024 2024
Late Pickup Fee	\$5 per 5 minute period	2009
Late Fickup i ee	35 per 3 minute period	2003
Summer Day Camp (Pro-rated daily)	Resident - \$13 per day	2019
	Non-Resident - \$26 per day	2019
Athletic Protest Fee	\$25.00	2002
Community Garden	\$25.00 refundable deposit	2009
Concessions	Variable	2002 or prior
Cemetery:		μσ.
Burial Plots		
Pre-Need Cemetery Fee	\$575.00	2018
At-Need Cemetery Fee (adult)	\$675.00	2018
At-Need Cemetery Fee (infant)	\$500.00	2018
At-Need Cemetery Fee (pauper)	\$350.00	2018

Monument Administration/Interment Fees	\$50.00 \$100.00	2018 2018
After Hours Cemetery Fee	\$100.00	2018
Police		
Code Violations		
Noise Violation - Barking Dog	\$200.00 for the 1st violation, \$250.00 for subsequent violations within 12 months	2009
Noise Violation - Residential	\$200.00	2008
Noise Violation - Radios, Loudspeakers, etc.	\$200.00	2008
Street Numbering Violation	\$100.00	2020
False Alarm Fee		
1st false alarm per fiscal year	No charge	2010
2nd false alarm per fiscal year	No charge	2010
3rd false alarm per fiscal year	\$35.00	2022
4th false alarm per fiscal year	\$60.00	2022
5th false alarm per fiscal year	\$60.00	2022
6th false alarm per fiscal year	\$110.00	2022
7th false alarm per fiscal year	\$110.00	2022
In excess of 7th false alarm per fiscal year Continuous alarm	\$210.00	2022
Continuous alarm	\$10.00 for each 60-minute interval beginning 60 minutes after notification, not to exceed \$100.00 in a 24-hour period	2010
IDB Photo Reports	0.35 for 4"x 6", $5.00$ for 8"x 10", $5.00$ for contact sheet	2008
Photographic CD	\$35.00 per CD	2008
Wrecker Fees		
Annual Wrecker Inspection Fee	\$100.00 per truck	2008
Wrecker Rotation Fee	\$15.00 per tow	2008
Officer Fees	Variable	2002
Services for Other Law Enforcement Agencies		
Range Fee	\$400.00 per day	2019
Fee to Unlock Cell Phone	\$100.00 per device	2021
Cell Phone Data Extraction Fee (Requesting agency to	\$75.00 per device	2021
supply memory device)	•	
Public Services		
<b>Engineering &amp; Infrastructure Fees and Penalties</b>		
Map Sales		
Aerial Photographs		
Prints (8 1/2" x 11")	\$11.00	2024
Prints (8 1/2" x 14")	\$13.00	2024
Prints (11" x 17")	\$17.00	2024
Prints (18" x 24")	\$22.00	2024
Prints (24" x 36") Prints (36" x 48")	\$33.00	2024
Prints (36" x 48") District Map	\$55.00 \$17.00	2024 2024
District Iviap	<b>7±1.00</b>	2024

Large City Map with Street Index Booklet	\$39.00	2024
Medium City Map	\$28.00	2024
Precinct Map	\$17.00	2024
Topographic Map	\$17.00	2024
Topog. up.mo	Ψ=7.00	
Copy Sales		
Prints (8½" x 11")	\$2.00	2024
Prints (11" x 17")	\$3.00	2024
Prints (8½" x 14")	\$3.00	2024
Prints (18" x 24")	\$6.00	2024
Prints (24" x 36")	\$7.00	2024
Prints (36" x 48")	\$8.00	2024
Development Plan Reviews/Infrastructure Permits		
Commercial Developments (one acre or less)	\$325.00	2024
Commercial Developments (between one and ten acres)	\$550.00	2024
commercial Developments (between one and ten acres)	\$550.00	2024
Commercial Developments (in excess of ten acres)	\$1,025.00	2024
Residential Subdivisions (50 lots or less)	\$550.00	2024
Residential Subdivisions (50 tots of fess)	\$800.00	2024
Residential Subdivisions (in excess of 100 lots)	\$1,025.00	2024
Resubmittal Fee (commercial or residential, per submittal)	\$250.00	2024
Infrastructure Inspection Fees		
Roadway Inspection Fee	\$1.50 per linear ft.	2024
Storm Drainage Pipe Inspection	\$1.00 per linear ft.	2024
Storm Stamage ripe inspection	y 1.00 per inicar ra	2021
Driveway Permits		
Driveway Permit (commercial) ≤ 75,000 sq. ft.	\$200.00 plus \$50.00 per hour for traffic impact	2010
, , , , , , , , , , , , , , , , , , ,	analysis and traffic signal modifications as applicable	
Driveway Permit (commercial) > 75,000 sq. ft.	\$400.00 plus \$50.00 per hour for traffic impact	2010
, , , , ,	analysis and traffic signal modifications as applicable	
	,	
Driveway Permit (residential)	\$100.00	2024
Resurfacing Permit	\$33.00	2024
Sidewalk Permit	\$33.00	2024
Sidewark Fermit	<b>\$33.00</b>	2024
Payment in Lieu of Sidewalk Construction	\$38.98 per linear foot for 4' wide sidewalk*	2023
*Price per foot to be adjusted each July 1st based on	\$45.22 per linear foot for 5' wide sidewalk*	2023
Construction Cost Index changes as of the prior		2023
December	\$51.43 per linear foot for 6' wide sidewalk*	2023
Pight of Way Evegyations		
Right of Way Excavations	¢12F 00	2015
Drainage Excavation Permit	\$125.00	2015
Excavation Permit	\$125.00	2015
Reinspection Fee for Excavation	\$100.00	2015
Roadway Degradation Fee	\$40.00 per sq. yd. of encroachment	2019

Street Right of Way Withdrawal	\$500.00	2011
Street Closing Fee	\$1,500.00	2011
Right of Way Registration Fee	\$200.00	2002 or prior
House Moving Fee	\$1,500.00 Bond, \$25.00 administrative fee, \$25.00 per hour police escort fee and \$37.00 per hour signal technician fee	1987
Water Jersey	\$10.00 per jersey per day	2023
Traffic Control Sign	\$3.00 per sign per day	2023
Sign Stand	\$3.00 per stand per day	2023
Drum	\$3.00 per drum per day	2023
Barricade	\$5.00 per barricade per day	2023
36" Channelizer Cone	\$2.00 per cone per day	2023
36" Cone	\$2.00 per cone per day	2023
Arrow Board	\$10.00 per board per day	2023
Message Board	\$200.00 per board per day	2023
Equipment Fee	\$35.00 per hour per piece of equipment	2023
Labor Fee	\$35.00 per man hour	2023
Review Fee	\$50.00 per man hour	2020
days after notification  Traffic Control Services and Device Rental Fees		
Penalty for failure to pay or appeal a citation within 30	\$100.00	2015
Civil penalty for violation	\$100.00	2015
Traffic Control Photographic System Citations	4400.00	2017
street	333.00 per mont toot	2015
street  To pave and install concrete curb and gutter on a soil	\$35.00 per front foot	2015
To install concrete curb and gutter on a strip paved	\$20.00 per front foot	2015
To improve a soil street to a strip paved street	\$15.00 per front foot	2015
Street Paving Assessments		
, ,	\$10.00 per front foot	
Sidewalk Assessment (Petitioned)	\$10.00 per front foot	
Right of way Encroachment - Utility Review Fee	\$300.00	2024
Small Cell Antenna Technical Review Fee	for any additional antennas. Limit of 25 antennas per application.  Actual costs not to exceed \$500 per application	2018
Small Cell Antenna Application Fee	\$125.00 total for the first 5 antennas, \$50.00 each	2024
Right of Way Encroachment		
	applicable roadway inspection fees	
	resurfacing contract for labor and materials, plus	
r dyfficht in Lieu of Resurfacing	cost per square yard from the most recent	2015
Payment in Lieu of Resurfacing	Estimated square yards of asphalt required times	

Temporary Right of Way Encroachment Fee

30 day permit for items (construction dumpsters, etc.) placed on sidewalks	\$75.00 per 30 days	2024
Temporary Truck Route Permit	\$150.00	2024
Floodplain Development Permit	\$100.00	2024
Solid Waste Fees and Penalties		
Residential Solid Waste Fee Single-family homes and residential units in multi-family properties of 7 units or less	\$275.00 per year	2024
Backdoor Pickup Fee Handicap Backdoor Pickup	No Charge	2002 or prior
Bulky Item Pickup		·
5 items or less 6 items - up to 20 cubic yards Approximately 20 cubic yards or more	No Charge, biweekly collections \$100.00 per load, scheduled \$357.00 per load, scheduled	2022 2022 2022
Large Limb Pickup		
Less Than 10 Cubic Yards	No Charge, biweekly collections	2023
10 Cubic Yards or More	\$357.00 per load, scheduled	2023
Household Construction Debris Pickup		
Generated by contractor Under 10 cubic yards 10 - 20 cubic yards More than 20 cubic yards	Not offered \$50.00 per load, scheduled \$100.00 per load, scheduled \$357.00 per load, scheduled	2011 2022 2022 2022
Loose Leaf Pickup  Collection during scheduled neighborhood loose leaf	No Charge	
Collection outside of scheduled neighborhood loose leaf		
Collection of 25 cubic yards or less	\$75.00	2012
Collection of more than 25 cubic yards	\$250.00	2012
Set-Out Pickup  For curbside pickup of mixed refuse or furniture, usually resulting from vacating a residence	\$100.00 for less than 20 cubic yards per load \$357.00 for more than 20 cubic yards per load	2019 2022
Rollout Carts		
Cart Purchase	Variable based upon actual City purchase price	2007
Delivery Fee	\$25.00 per delivery	2017
Festival Park Events	10 garbage and 10 recycling carts no charge - extra carts \$10.00 per cart per day	2017
Events Outside of Festival Park	\$100.00 for 5 garbage and 5 recycling carts	
Solid Waste Fines Failure to remove container from curb	1st violation & 2nd written warning; 3rd and subsequent violations \$50.00 each	2022
	sabsequent violations 330.00 Each	

## **Fee Schedule**

	Emergency Safety Abatement (Flat Fee) Illegal Dumping Violation Section 22-16-D	\$500.00 per load \$500.00 plus City's cost of removal	2022 2023
	(Illegal dumping, construction, set outs not called in, etc.)	Citation cost of \$100 per day beginning on the 11th day until resident/owner corrects the violation and \$100 Hearing Officer Charge	
	Stormwater Fees and Penalties		
	Stormwater Fee (Quality & Improvements)		
	Single Family	\$7.00 per month per ERU	2024
	Non-Single Family	\$7.00 per month per 2,266 sq. ft. of impervious surface	2024
	Stormwater Control Measure Inspection Fee	\$300.00	2019
	Stormwater Control Ordinance Variance Filing Fee	\$500.00	2011
	Stormwater Control Ordinance Civil Penalties		
	First Offense within 2 years:		
	Off-site impacts documented	\$3,000.00 per day	2011
	No off-site impacts documented	\$1,000.00 per day	2011
	Second Offense within 2 years:		
	Off-site impacts documented	\$5,000.00 per day	2011
	No off-site impacts documented	\$3,000.00 per day	2011
	Third or Subsequent Offense within 2 years:  Each violation	ĆE 000 00 man day	2011
	Each violation	\$5,000.00 per day	2011
	Illicit Connection and Improper Disposal Civil Penalties		
	Category I Violation	\$1,000.00 per day, plus investigation, restoration and administrative costs	2009
	Category II Violation	\$500.00 per day, plus investigation, restoration and	2009
	category if violation	administrative costs	2003
	Category III Violation	\$100.00 per day, plus investigation, restoration and	2009
		administrative costs	
	Stormwater Ordinance Appeal Fee	\$500.00	2019
	Other Violations of Stormwater Control Ordinance	Up to \$5,000/day	2011
Tr	ransit		
	Motor Vehicle License Tax for Transit	\$5.00 per year	2008
	Bus Fares and Passes		2013
	Adult Bus Fare	\$1.25	2013
	Discount Bus Fare (elderly and disabled)	\$0.50	2013
	Adult 1-Ride Pass Discount 1-Ride Pass (elderly and disabled)	\$1.25 \$0.50	2013 2013
	One Day Pass	\$3.00	2013
	Discount One Day Pass (elderly and disabled)	\$1.50	2016
	Youth (18 & Under) Day Pass	\$2.00	2016
	Rolling 5 Day Pass	\$11.00	2016
	Discount Rolling 5 Day Pass (elderly and disabled)	\$5.50	2013

### **Fee Schedule**

Rolling 30 Day Pass	\$40.00	2013
	\$17.00	
Discount Rolling 30 Day Pass (elderly and disabled)	·	2013
Student Rolling 30 Day Pass	\$30.00	2019 2016
Student Semester Pass (Fayetteville State University,	\$55 per fall or spring semester, or \$40 per summer	2016
Methodist University and Fayetteville Technical	term, convenience fee for Internet payment does	
Community College)	not apply	2042
Summer Fun Pass (18 & under for June, July & August)	\$15.00	2013
ADA Demand Response Fare	\$2.00	2013
ADA 20 Ride Pass	\$35.00	2013
ADA 10 Ride pass	\$17.50	2018
Child Fare	Children under 6 years of age - Free when	2019
	accompanied by fare paying adult. Children over 42	
	inches may obtain an ID card with age verification.	
City Employees	Free with Presentation of City Employee	
	Identification Card	
Promotions - Reduced Fare Days	Up to three (3) reduced fare days per year subject	2019
	to approval of City Manager. \$0.25 per ride or free	
	in exchange for donation	
	5 · · · <b>6</b> · · · · · · · ·	
Bulk Pass Sale Discounts	400/ -	2012
100 to 249 Passes 250 to 499 Passes	10% discount 15% discount	2013 2013
500 to 999 Passes	20% discount	2013
1,000 or Greater Passes	25% discount	2013
,	23/0 discount	2013
Third-Party Fare Agreements		
50 to 99 Passes (\$900 monthly revenue guarantee)	25% discount	2013
100 to 249 Passes (\$1,400 monthly revenue guarantee)	30% discount	2013
250 to 499 Passes (\$2,600 monthly revenue guarantee)	35% discount	2013
500 or Greater Passes (\$3,600 monthly revenue	40% discount	2013
guarantee)		
Cumberland County Court Programs and Fayetteville	\$0.40 per one day pass or \$20 per rolling 30 day	2018
Police Department Homeless Prevention	pass	
Ciumhauland Caushi, Cahaala		
Cumberland County Schools After School Activity Pass	Free fare	2014
Youth (18 & Under) Day Passes, Student Rolling 30 Day	Passes up to \$5,000 in value per fiscal year at no	2014
Passes, Summer Fun Passes	charge	2010
1 03303, 301111101 1 0111 03303	Charge	
Cumberland County NCWorks Career Center		
One Day Pass, with minimum 100 pass purchase	\$1.00 per pass	2018
Rolling 30 Day Pass, with minimum 50 pass purchase	\$20.00 per pass	2018
County and State Organizations and Affiliated Agencies	¢1.00 nor noss	2010
One Day Pass, with minimum 100 pass purchase. Fiscal	\$1.00 per pass	2018
year maximum of 300 passes per organization or 1,500		
total passes for all organizations.		

## **Fee Schedule**

Rolling 30 Day Pass, with minimum 50 pass purchase. Fiscal year maximum of 150 passes per organization or 500 total passes for all organizations.	\$20.00 per pass	2018
Identification Cards		
1st Card	Free	2014
Additional Card	\$2.00	2024
FAST Transit Center Community Room Rental		
Nonprofit Organizations	\$200 deposit & \$150 for 1 to 4 hours; \$300 for 5 to 8 hours	2024
For Profit Organizations	\$200 deposit & \$300 for 1 to 4 hours; \$600 for 5 to 8 hours	2024
City Sponsored or Affiliated Agencies	Fees may be waived by City Manager or designee	2018

Description	<b>Current Fee</b>	Proposed Fee Change
Development Services		
Taxicab Permits		
Taxi Driver Permit and Application Fee	\$40.00	\$60.00
Lost Drivers Permit	\$15.00	\$40.00
Change of Company	\$20.00	\$40.00
Change of Address	\$10.00	\$40.00
Change of Vehicle	\$10.00	\$40.00
Franchise Application	\$25.00	\$40.00
Annual Franchise Fee (Certificate of Public Convenience and Necessity)	\$20.00 per vehicle	\$40.00 per vehicle
Quarterly Inspection	\$60.00 per vehicle	\$40.00 per vehicle
Sign Fee (advertising other than taxicab business)	\$15.00 per sign	\$40.00 per sigr
Penalty for Failure to Complete Quarterly Taxicab Inspection	\$25.00 per vehicle	\$40.00 per vehicle
Failure to Comply		\$25.00-\$100.00 Fine
Permitting and Inspections Division Fee Schedule		
Administrative Technical Assistance Permit*		\$35.00
Planning and Zoning		
Administrative Adjustment Fee	\$35.00	\$100.00
Alternative Signage Plan Review	\$250.00	\$500.00
Appeal Fee - to Commission	\$900.00	\$500.00
Board of Adjustment Hearing Fee	\$800.00	\$1,000.00
Certificate of Appropriateness: Minor Work	\$50.00	\$100.00
Legal Advertisement Fee	Up to \$500 per case	Remove
Sign Placement Permits	\$75.00-\$350.00+	Flat rate \$100
Sign Face Change	\$1 per sq. ft., \$25.00 minimum	Flat rate \$50.00
Special Event Permit (Formerly Temporary Use Permit)	\$25.00	\$100.00
Pushcarts (Downtown core only)	\$30.00 per year	\$60.00 per yea
Outdoor Dining and Merchandising (Downtown core only)	\$30.00 per year	\$60.00 per yea
Sidewalk Entertainment (Downtown core only)	\$30.00 per year	\$60.00 per yea
Delivery Services (Downtown core only)	\$30.00 per year	\$60.00 per yea
Zoning Inspection for small structures	\$30.00	\$50.00
Zoning Verification Letter	\$5.00-\$30.00	Flat rate \$50.00
ire		
Fire Inspection Fees		
Building Class Codes: A, B, E, F, H, I, M, S, U		
Up to 2,500 sq. ft.	\$75.00	No Change
2,501 - 10,000 sq. ft.	\$100.00	\$125.00
10,001 - 50,000 sq. ft.	\$150.00	\$175.00

<sup>\*</sup>New Fee for FY 2025

<sup>\*\*</sup>Mandatory New Fee for FY 2025

scription	Current Fee	Proposed Fe Chang
50,001 - 100,000 sq. ft.	\$200.00	\$250.00
100,001 - 150,000 sq. ft.	\$250.00	\$300.0
150,001 - 200,000 sq. ft.	\$300.00	\$400.0
Over 200,000 sq. ft.	\$350.00	\$500.0
Buildling Plan Fire Review Fees	,	,
Up to 999 sq. ft.	\$75.00	\$100.0
1,000 - 2,499 sq. ft.	\$100.00	\$125.0
2,500 - 9,999 sq. ft.	\$150.00	\$175.0
10,000 - 49,999 sq. ft.	\$275.00	\$325.0
Over 50,000 sq. ft.	\$400.00	\$750.0
Site Plan Review	\$75.00	\$150.0
Express Plan Review*	\$75.00	\$150.0 \$625.00 for 1st Day
Express Figit Review		plus \$125.00/hou
Express Pre-Submittal Conference*		\$125.00/hou
Express Site Review*		\$125.00/hou
Express Re-Review	1/2 of Original Fee	1/2 of Origina
		Express Review Fe
Fire Sprinkler system (1-20 sprinkler heads)	\$75.00	\$125.0
Fire Sprinkler system (21-50 sprinkler heads)	\$125.00	\$300.0
Alternate Automatic Fire Ext. system upfit	\$75.00	\$175.0
Alternate Automatic Fire Ext. System	\$125.00	\$225.0
Battery System	\$75.00	Remov
Emergency Responder Radio Coverage System	\$125.00	\$100.0
Fire Pump and Related Equipment	\$75.00	\$300.0
Flammable and combustible liquids	\$35.00	\$50.0
Fumigation and insecticidal fogging	\$75.00	Remov
Reinspection	\$50.00	\$75.0
Demolition Inspection	\$75.00	\$100.0
Construction Permits**		Ć1F0.0
Energy storage systems		\$150.0 \$150.0
Fuel cell power stations		•
Gas detection systems		\$150.0
High-piled combustible storage >500sf		\$75.0
Motor vehicle repair room and booths		\$75.0
Plant extraction system		\$150.0
Special event structure		\$35.0
Operational Permits**		
Additive manufacturing		\$75.0
Energy storage systems		\$75.0

<sup>\*</sup>New Fee for FY 2025

<sup>\*\*</sup>Mandatory New Fee for FY 2025

Description	Current Fed	Proposed Fee
High-piled storage		<b>Change</b> \$35.00
Motor fuel dispensing facilities		\$35.00
Outdoor assemble event		\$75.00
Nightclubs		\$35.00
Plant extraction systems		\$75.00
Temporary sleeping units for relief workers		\$35.00
Parks, Recreation & Maintenance		
Youth Athletics (not otherwise listed)	Resident: \$25	Resident: \$40
,	Non-Resident: \$50	Non-Resident: \$80
Youth Cheerleading	Resident: \$25	Resident: \$40
routh encerteading	Non-Resident: \$50	Non-Resident: \$80
Youth Football	Resident: \$30	Resident: \$45
Todal Toolbuil	Non-Resident: \$60	Non-Resident: \$90
Pool Entry Fee	Resident:	Resident:
1 ooi End y ree	Adult: \$2	Adult: \$4
	Child: \$1	Child: \$3
	Non-Resident:	Non-Resident:
	Adult: \$4	Adult: \$8
	Child: \$2	Child: \$6
After Calcal Diagram	·	
After-School Program	Resident:	Resident:
	\$115/month or	\$140/month
	\$35/week	\$40/week
	Non-Resident:	Non-Resident:
	\$230/month or	\$280/month or
Surray on Day Carer	\$70/week Resident:	\$80/week Resident:
Summer Day Camp		
	\$65/week Non-Resident:	\$90/week Non-Resident:
	\$130/week	\$180/week
Cummar Playgraund	Resident:	Resident:
Summer Playground	\$30/week	\$55/week
	Non-Resident:	Non-Resident:
		\$110/week
Public Services	\$60/week	⇒110\ MGGK
Map Sales		
Aerial Photographs		
Prints (8 1/2" x 11")	\$10.00	\$11.00
Prints (8 1/2" x 14")	\$10.00	•
Prints (6 1/2 × 14 ) Prints (11" x 17")	\$12.00 \$15.00	
Prints (11 × 17 ) Prints (18" x 24")		
riiils (18 × 24 )	\$20.00	) \$22.00

<sup>\*</sup>New Fee for FY 2025

<sup>\*\*</sup>Mandatory New Fee for FY 2025

scription	<b>Current Fee</b>	Proposed Fe Chang
Prints (24" x 36")	\$30.00	\$33.0
Prints (36" x 48")	\$50.00	\$55.0
District Map	\$15.00	\$17.0
Large City Map with Street Index Booklet	\$35.00	\$39.0
Medium City Map	\$25.00	\$28.0
Precinct Map	\$15.00	\$17.0
Topographic Map	\$15.00	\$17.0
Copy Sales		
Prints (11" x 17")	\$2.00	\$3.0
Prints (8½" x 11")	\$1.00	\$2.0
Prints (8½" x 14")	\$2.00	\$3.0
Prints (18" x 24")	\$5.00	\$6.0
Prints (24" x 36")	\$6.00	\$7.0
Prints (36" x 48")	\$7.00	\$8.0
Development Plan Reviews		
Commercial Developments: One acre or less	\$300.00	\$325.0
Commercial Developments (between one and ten acres)	\$525.00	\$550.0
Commercial Developments (in excess of ten acres)	\$975.00	\$1,025.0
Residential Subdivisions (50 lots or less)	\$525.00	\$550.0
Residential Subdivisons (51 to 100 lots)	\$750.00	\$800.0
Residential Subdivisions (in excess of 100 lots)	\$975.00	\$1,025.0
Resubmittal Fee (commercial or residential, per submittal)	\$225.00	\$250.0
Infrastructure Inspection Fees		
Roadway Inspection Fee	\$0.75/linear ft.	\$1.50/linear f
Storm Drainage Pipe Inspection	\$0.50/linear ft.	\$1.00/linear f
Driveway Permits		
Driveway Permit (residential)	\$50.00	\$100.0
Resurfacing Permit	\$30.00	\$33.0
Sidewalk Permit	\$30.00	\$33.0
Right of Way Encroachment		
Small Cell Antenna Application Fee		
	\$100 total for first 5	\$125 total for first
	antennas, \$50.00	antennas, \$50.0
	each for any	each for an
	additional antennas.	additional antenna
	Limit of 25 antennas	Limit of 25 antenna
	per application.	per application
Utility Review Fee	\$200.00	\$300.0

<sup>\*</sup>New Fee for FY 2025

<sup>\*\*</sup>Mandatory New Fee for FY 2025

escription	Current Fee	Proposed Fee Change
30 day permit for items (construction dumpsters, etc.) placed on sidewalks	\$50/30 days	\$75/30 days
Temporary Truck Route Permit	\$100.00	\$150.00
Floodplain Development Permit	\$35.00	\$100.00
Solid Waste Fees and Penalties		
Residential Solid Waste Fee		
Single-family homes and residential units in multi-fmaily prope	\$265/year	\$275/year
Stormwater Fees and Penalties		
Single Family	ERU	ERU
Non-Single Family	\$6.00/month per	\$7.00/month per
	2,266 sq. ft. of	2,266 sq. ft. of
	impervious surface	impervious surface
ansit		
Identification Cards		
1st Card	Free	Free
Additional Card	\$2-\$5	\$2.00
FAST Transit Center Community Room Rental		
Nonprofit Organizations	\$200 deposit & \$130 for 1 to 4 hours, plus \$25 each additional hour up to 8 hour maximum	\$200 deposit & \$150 for 1 to 4 hours; \$300 for 5 to 8 hours
For Profit Organizations	\$200 deposit & \$260 for 1 to 4 hours, plus \$50 each additional hour up to 8 hour maximum	\$200 deposit & \$300 for 1 to 4 hours; \$600 for 5 to 8 hours

<sup>\*</sup>New Fee for FY 2025

<sup>\*\*</sup>Mandatory New Fee for FY 2025

### **Glossary**

**Allocate:** To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes (e.g., Arts Council).

**Annexation:** Annexation is a change in jurisdiction from one entity to another. For example, when annexed to Fayetteville, property changes from having services such as fire, police, parks, and zoning being provided by Cumberland County to those same services being provided by the City of Fayetteville.

**Annual Budget:** A budget covering a single fiscal year (July 1 - June 30).

**Appropriation:** A budget authorization made by the City Council to incur obligations or make expenditures for purposes listed in the budget ordinance. An appropriation is limited in amount and to the time when it may be expended.

**Assessed Valuation:** A value determined by the County Tax Assessor's office for real and personal property that is used as the basis for levying property taxes.

**Assets:** Property owned by the City that has monetary value.

Available Fund Balance: To develop fund balance projections as provided in the Fund Summaries section of this document, "Available Fund Balance at June 30, 2023" is the unassigned fund balance plus fund balance restricted for encumbrances, donations, and County parks and recreation, plus fund balance assigned for subsequent year expenditures, special purposes and the Capital Funding Plan. Revenue and expenditure projections for fiscal years 2023-24 and 2024-25 are considered along with the available fund balance at June 30, 2023, to project fund balance at June 30, 2025. Projected future fund balance restrictions for County parks and recreation, and known fund balance assignments for items such as the recommended Capital and Technology Improvement Plans, and the Capital Funding Plans for general capital and debt service, the Parks and Recreation Bond projects and the downtown stadium are deducted to determine projected available fund balance at June 30, 2025.

**Balanced Budget:** Projected resources from revenues and other financing sources are equal to the total appropriation for expenditures and other financing uses.

**Bond:** A written promise to pay a specific amount of money within a specific time period, usually long-term. Bonds are typically issued to fund specific capital improvement expenditures. The City issues general obligation bonds, which require approval by voter referendum before issue and two-thirds and revenue bonds, which do not require referendum approval.

**Bonds Issued:** Bonds that are sold.

**Budget:** A financial plan that includes estimated revenues and expenditures for a fiscal year and specifies the type and level of services to be provided. The original appropriation does not include carryover of appropriations for encumbrances and fund balance designations for specific purposes.

**Budget Document**: A formal document presented to the City Council containing the City's financial plan for a fiscal year. The budget document is presented in two phases—recommended and final—the latter of which reflects the budget as adopted by the City Council.

**Budget Message:** A written summary of the proposed budget from the City Manager to the City Council. The message includes an explanation of important features of the budget, changes in programs or appropriation levels from previous years and recommendations of the City Manager.

**Budget Ordinance:** A schedule adopted by the City Council, which lists revenues by source, appropriations by portfolio group or fund, and levies taxes for the coming fiscal year.

**Capital Assets:** Items (such as vehicles, equipment and furniture) purchased by the City that have an expected life of more than one year with a value of \$5,000 or greater.

**Capital Funding Plan:** A fund used to account for the payment of debt principal and interest for major capital improvements and to cash fund major improvements as appropriate.

**Capital Improvement Project:** A project generally expected to have a useful life greater than 10 years and an estimated total cost of \$50,000 or more. Capital projects include the construction, purchase, or major renovation of buildings, utility systems, streets, or other structures; purchase of land; and major landscaping projects.

**Capital Projects Fund:** A fund used to account for the acquisition or construction of major governmental capital facilities, infrastructure and equipment, which are not accounted for in other funds.

**Component Unit:** A legally separate organization for which the elected officials of the primary government are financially accountable. A component unit may be a governmental organization, a nonprofit corporation, or a for-profit corporation.

**Contingency:** An account in which funds are set aside for unforeseen expenditures which may become necessary during the year and which have not been provided for in the context of the annual operating budget.

**Deficit:** An excess of expenditures over revenues or expenses over income.

**Department:** A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Division:** A unit, within a department, which participates in specific activities. For example, the Training Division in the Fire and Emergency Management Department.

**Encumbrances:** A financial commitment for services, contracts or goods that have not, as yet, been delivered or performed.

**Enterprise Fund:** A fund used to account for activities that are operated in a manner similar to business enterprises. Fees are charged to the consumers (general public) of the service to completely or partially recover the expenses of the operation.

**Expenditures:** The total costs of a program or capital project.

### **Glossary**

**Fiscal Year (FY):** A 12-month period (July 1 - June 30) to which the annual operating budget applies and at the end of which an assessment is made of the City's financial condition and performance of its operations.

**Full-Time Equivalent (FTE):** The ratio of the total number of authorized work hours for a regular position to the total work hours for a full-time position. One FTE is equivalent to one employee working full-time.

**Fund:** An independent fiscal and accounting entity created to record the financial activity for a selected financial grouping. A fund is set up to carry out a special function or attain certain objectives in accordance with set laws and regulations.

**Fund Balance:** The difference between the accumulated revenues and expenditures for a particular fund. These resources are set-aside within a fund to provide adequate cash flow and reserves. North Carolina statutes dictate that a portion of fund balance is not available for appropriation in the following fiscal year.

**General Fund:** A fund that provides for the accounting of all financial resources except those designated to other funds. Most of the basic government services, such as police, fire, parks, inspections, or street maintenance are accounted for in this fund.

**General Obligation Bonds:** Debt instruments issued by the City which are secured by the unit's taxing power.

**Grants:** A contribution or gift in cash or other assets from another government or nonprofit foundation to be used for a specified purpose.

**Infrastructure:** Facilities on which the continuance and growth of a community depend, such as roads, water lines, etc.

**Interfund Accounts:** Accounts that reflect transfers between funds.

**Intergovernmental Revenues:** Revenues from other governments (state, federal, local) which can be in the form of grants, shared revenues, or entitlements.

**Internal Service Fund:** A fund used to account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis.

**LEOSSA:** Law Enforcement Officers Special Separation Allowance.

**Lease-Purchase Agreement:** A contractual agreement to acquire equipment items whereby the local government agrees to pay the purchase price, plus interest on an installment basis.

**Levy:** The amount of tax, service charges, and assessments imposed by a government.

**Municipal Bond:** A bond issued by a local government.

**Non-Operating Expenses:** Expenses that are not directly related to the provision of services such as debt service.

**Non-Operating Revenues:** Revenues generated from other sources (i.e., interest income) and are not directly related to service activities.

**Objective:** A statement of specific direction, purpose or intent to be accomplished by a department.

**Original Budget:** The budget as adopted by the City Council in the initial budget ordinance for the fiscal year.

Pension Trust Fund: A fund established to account for a public employment retirement system.

**Portfolio:** A grouping of related departments led by an executive in the City Manager's Office. For the General Fund, the expenditure budget is approved at the portfolio level.

**Powell Bill Funds:** Funding from state-shared gasoline tax which is restricted for street and sidewalk maintenance and improvements.

Property Tax (Ad Valorem Tax): A tax levied by the City Council on property located within the City.

**Proprietary Fund:** A fund used to account for governmental activities that are operated in a manner similar to those found in private enterprises. Internal Service and Enterprise funds are included in this category.

**Recommended Budget:** The budget proposal of the City Manager is presented to the City Council for consideration.

**Reserve:** An account designated for a portion of the fund balance which is required to be used for a specific purpose.

**Revenue:** Income received from a variety of sources used to finance government or enterprise operations.

**Revenue Bonds:** The principal and interest associated with revenue bonds that are paid exclusively from the earnings of the project or system.

**Shared Revenues:** Revenues levied and collected by one government but are shared with another government based on a predetermined method. For example, the City of Fayetteville receives a portion of the gasoline tax collected by the State based on population and miles of city streets.

**Special Assessment:** A levy on certain properties to defray part or all of the costs associated with improvements or services that will benefit those properties. For instance, a special assessment would be levied against property owners who have petitioned for the construction of water and sewer improvements.

### **Glossary**

**Special Revenue Fund:** A fund used to account for resources that are subject to certain legal spending restrictions. They are created when a resolution, statute or ordinance requires that specific taxes or special revenue sources be used to finance a particular activity (i.e., Emergency Telephone System Fund).

**Tax Levy:** The total amount of revenue to be raised by property taxes for the purposes specified in the budget ordinance.

**Tax Rate:** The amount of taxes levied based on each one hundred dollars (\$100) of assessed property valuation.

**Technology Improvement Project:** New technology purchase with a combined implementation cost of \$25,000 or greater, or expansion, renovation or replacement of an existing system with an implementation cost of \$10,000 or greater; including hardware, software, and communication devices.

**Two-Thirds Bonds:** General obligation bonds that can be issued by a local government without voter authorization under a formula set by the state of two-thirds of the previous year's net debt reduction.

**Unassigned Fund Balance:** The amount of unrestricted fund balance that is not restricted for encumbrances, or assigned for a subsequent year's expenditure, or for any other purpose. Unassigned fund balance is available for future appropriations.

**User Charges:** The payment of a fee or direct receipt of a public service by the party benefiting from the service.