

2023-2024

*Building a stronger Economy and
Community*



Economic & Community Development

Annual Action Plan

Fourth Quarter Activity
Aug 7, 2024

FY 2023-2024 Annual Action Plan

Activities for Q4 (April 1, 2024 – June 30, 2024)

Message from Director:



Fayetteville Redevelopment Commissioners, the fourth quarter of fiscal year 2024 has ended and with it comes the close of an incredibly successful fiscal year. The Economic and Community Development Team has funded a variety of nonprofits, government agencies, schools, developers, and local community groups using American Rescue Plan, Community Development Block Grant, Home Investment Partnership, Housing Opportunities for People with HIV/AIDS, State grants, and local funding. I could not be prouder of the team of passionate professionals working in this small department.

With less than our full staff of only 14, we have invested \$9,737,889 in our community this fiscal year.

This amount does not include the multiple city departments involved in constructing and opening the City's \$6.99 million Day Resource Center, now called Fayetteville Cares under the stewardship of the Manna Dream Center. Through tough conversations and intensive monitoring of partner agencies we were able to move funds along in a timely manner. Some agencies were not able to expend funds as planned and our Assistant Director is currently reprograming those funds for some unmet needs in the new year.

The Neighborhood Engagement team planned a successful Choice Neighborhoods Implementation Grant site visit, while the City was not selected in our first round, it was an honor to be a finalist and we intend to apply again in the future. Our Housing team is continuing to work with outside legal counsel to close loans on a variety of housing developments and Kingdom CDC is currently working to build 15 homes off Rosehill Road. Staff rebranded and expanded our homeownership program into Homebuying HEROs.

Our Economic Development team has been working with outside legal counsel to develop a more robust set of Economic Development Incentives and a new policy for City Council while taking advantage of every opportunity to market our Commercial Exterior Improvement and Gap Financing programs.

Looking to next fiscal year, the City will be required to update its five-year consolidated plan and begin spending on yet another new grant, the Emergency Solutions Grants Program (ESG) to aid in homelessness in our community.

Housing Program Data

Single-Family Housing Construction						
HOME Community Housing Development Organization (CHDO) Set Aside Funds						
Budget	Maloney Ave	---	---	---	---	Total Remaining
\$815,165	\$250,000	---	---	---	---	\$565,165
Est. Date	September, 2024	---	---	---	---	
American Rescue Plan Act (ARPA) Housing Trust Fund (HTF)						
Budget	Rosehill Rd	---	---	---	---	Total Remaining
\$750,000	\$750,000	---	---	---	---	\$0
Est. Date	January, 2026	---	---	---	---	
Multi-Family Housing Construction						
HOME Funds						
Budget	Cliffmore Park	Eutaw Landing	Aubrey Hills	---	---	Total Remaining
\$5,443,113	\$683,968	\$800,000	\$2,145,000	---	---	\$1,814,145
Est. Date				---	---	
ARPA HTF						
Budget	Fay Gardens	Hillside Manor	---	---	---	Total Remaining
\$3,250,000	\$1,250,000	\$2,000,000	---	---	---	\$0
Est. Date	Under Renovation		---	---	---	
HOME-ARP (Extra funds via American Rescue Plan)						
Budget	---	---	---	---	---	Total Remaining
\$3,397,564	---	---	---	---	---	\$3,397,564
Est. Date	---	---	---	---	---	

Highlights and Notes

- Habitat for Humanity has closed on one (1) home on Maloney Ave and more than 50% complete on the remaining four (4) homes; \$608 remaining of \$250,000 allocated
- Rosehill Road Project, \$169k expended on the land closing
- Fayetteville Gardens has expended \$1.1M on rehab; rehab expected to be complete Nov 2024
- Working with FMHA to finalize Hillside Manor rehab project

Emergency Home Repair Program (CDBG Funded)						
Fayetteville Urban Ministry (FUM)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$439,940	\$53,702	\$63,022	\$51,329	\$123,975	\$292,029	\$147,911
Homes Repaired	1	6	13	9	29	Completed
Fayetteville Area Habitat for Humanity (FAHFH)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$439,940	\$167,413	\$83,565	\$20,140	\$0	\$271,118	\$168,822
Homes Repaired	17	12	2	0	31	Completed

Highlights and Notes

- FUM shows the ability to conduct more complex repairs than previously permitted; ECD continues to monitor and assist as they expand their abilities
- Habitat for Humanity is working to hire new construction employees; Program Manager is completing projects and return to normal workload
- Remaining funds will be made available for next year

Housing Program Data (Cont.)

Blight Removal (CDBG Funded)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$150,824	\$1,696	\$40,943	\$47,899	\$57,723	\$148,261	\$2,563
Buildings	2	6	6	3	17	Demolished

Highlights and Notes

- ECD launched the Demolition and Clearance Program Policy that would allow for liens to be placed on demolitions that are not voluntary
- Remaining funds will be added to upcoming program budget

Housing Opportunities for People with HIV/AIDS (HOPWA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$834,891	\$0	\$0	\$276,881	\$ 522,952.31	\$799,833	\$35,058
Households	75	91	113	196	475	Assisted

Highlights and Notes

- Three (3) new clients enrolled that reported a prior living situation of homeless
- 93 households served with Tenant Based Rental Assistance (TBRA).
- 28 households served with Short-Term Rent, Mortgage and Utilities Assistance
- 20 households served with Permanent Housing Placement
- 55 households received case management and 22 received more than one of any type of supportive services

Homebuyer Assistance						
<i>Good Neighbor Homebuyer Assistance for Employees - General Fund and Bank Grant</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$420,000	\$30,000	\$30,000	\$0	\$165	\$60,165	\$360,000
Homebuyers	1	1	0	0	2	Assisted
<i>Down payment Assistance from 80% to 120% AMI (State Grant Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$404,210	\$0	\$33,613	\$0	\$104	\$33,717	\$370,493
Homebuyers	0	2	0	0	2	Assisted
<i>Down payment Assistance under 80% AMI (CDBG Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$102,217	\$20,000	\$0	\$0	\$78	\$20,078	\$82,139
Homebuyers	1	0	0	0	1	Assisted
<i>Homebuyer Education and Counseling - State Funded</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$25,000	\$0	\$0	\$15,900	\$9,091	\$24,991	\$9
Workshop	30	29	68	98	225	Attendees
Counseling Clients	6	4	23	33	66	Assisted

Highlights and Notes

- The City has completed steps to launch a rebranded home buyer assistance program called Homebuying HERO; expands \$30k to Cape Fear Valley Medical staff, Cumberland County employees, and Cumberland County Public School employees

Economic Development Program Data

Workforce Development						
<i>Mid Carolina Youth Paid Apprenticeships (ARPA Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$90,000	\$45,000	\$0	\$28,972	\$16,028	\$90,000	\$0
Apprenticeships	19	0	0	22	41	Completed
<i>Mama's Village Doula and Lactation Job Skills Training (ARPA Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$150,000	Starts 3rd qtr	Starts 3rd qtr	No Longer Funded	No Longer Funded	\$0	\$150,000
Individuals	---	---	---	---	0	Trianed
<i>High School Coding Classes (ARPA Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$100,000	Starts 3rd qtr	Starts 3rd qtr	\$14,497	\$15,481	\$29,978	\$70,022
Students	---	---	31	10	41	Assisted
<i>General Contractor Licensing Prep (ARPA Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$90,000	Starts 3rd qtr	Starts 3rd qtr	\$6,000	\$21,000	\$27,000	\$63,000
Students	---	---	25	26	51	Attended
<i>Partnership for Children Recruitment and Retention for Childcare Workers (ARPA Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$600,000	\$200,000	\$0	\$0	\$0	\$200,000	\$400,000
Centers	0	0	0	0	0	Assisted
<i>Starward Stem Education Opportunities Middle Schoolers (ARPA Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$115,000	\$0	\$0	\$7,464	\$39,911	\$47,375	\$67,625
Students	0	0	55	0	55	Assisted
<i>FTCC Job Skills Training (ARPA Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$120,000	\$485	\$10,364	\$5,793	\$11,937	\$28,579	\$91,421
Students	2	27	4	24	57	Assisted
<i>Service Source Employment for Veterans (ARPA Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$75,000	\$1,089	\$3,518	\$8,177	\$9,805	\$22,589	\$52,411
Veterans	139	92	108	222	561	Assisted
<i>Veterans Bridge Employment for Veterans (CDBG Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$20,000	\$0	\$438	\$0	\$18,922	\$19,360	\$640
Veterans	72	161	56	121	410	Assisted
<i>CREST Employment for Disabled Individuals (ARPA Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Individuals	17	23	0	0	40	Assisted
<i>FMHA - Housing Authority Job Skills Training (ARPA Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$300,000	\$0	\$32,196	\$49,914	\$45,694	\$127,804	\$172,197
Residents	24	0	0	0	24	Assisted
<i>Miller's Crew Job Training for Special Needs Adults (CDBG Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$10,000	\$0	\$10,000	\$0	\$0	\$10,000	\$0
Individuals	22	23	0	0	45	Assisted

Highlights and Notes

- NOTE - Workforce Development Programs funded by ARPA are on a three (3) year agreement.
- CREST has had an external monitoring visit to review the program and its performance
- Partnership for Children's new budget is in place to adapt to changes in the program
- Mama's Village utilized other funding sources; funding will be reallocated to other programs
- Veterans Bridge Home and Miller's Crew have completed their agreements for the 2024 fiscal year.

Economic Development Program Data (Cont.)

Small Business Programs						
<i>Small Business Assistance - Exterior Grants and Gap Financing (CDBG Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$328,343	\$0	\$0	\$24,129	0	\$24,129	\$304,214
Business Owners	1	1	1	0	2	Assisted
Technical Assistance	8	12	9	40	69	Provided
<i>Commercial Corridor Exterior Grant (Locally Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$352,218	\$0	\$0	\$0	0	\$0	\$352,218
Business Owners	0	0	0	0	0	Assisted

Highlights and Notes

- The City participated in five notable small business marketing events over the past quarter
- In collaboration with the Small Business Administration (SBA), the City hosted a town hall meeting that attracted 147 small business owners.
- Following our concerted marketing efforts and community engagement initiatives, we currently have over 50 applications in the small business program.

Downtown Management Contract						
<i>Community Safety Ambassador(MSD)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$25,000	\$12,500	\$12,500	\$0	\$0	\$25,000	\$0
<i>Community Safety Ambassador(ARPA)</i>						
\$30,000	\$0	\$0	\$0	\$30,000	\$30,000	\$0
<i>Municipal Service District (MSD) Management</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$226,600	\$56,650	\$56,650	\$56,650	\$56,650	\$226,600	\$0
New Businesses	6	5	4	1	16	Opened

Highlights and Notes

- Over the last year, the DISTRICT had a net gain of eight (8) street-level businesses.
- CSDD celebrates 1,000,000 GSF of new or adaptive reuse construction.

Fayetteville-Cumberland Economic Development Corporation (FCECD)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$168,000	\$42,000	\$42,000	\$42,000	---	\$126,000	\$42,000
<i>Golden Leaf Airport Lift Station Project Managed by FCECD (total budget \$965,830)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$826,010	\$16,303	\$4,438	\$27,199	---	\$47,940	\$778,070

Highlights and Notes

- Lift station 29 is planned to be put up for bid to make improvements
- The announcement of a business Reuse Grant to assist Phillips Towing with the upfit of a new building

Neighborhood Engagement Program Data

Neighborhood Enhancements						
<i>Projects that Add Resources to Neighborhoods (CDBG Funded)</i>						
Budget	Oakridge	PFC	---	---	Total	Total Remaining
\$456,727	\$111,169	\$250,000	---	---	\$361,169	\$95,558
Est. Date	January, 2024	June, 2024	---	---		
<i>Oakridge Estate Fence</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$111,169	\$2,200	\$108,969	Finished	---	\$111,169	\$0
<i>Partnership for Children (PFC)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Highlights and Notes

- PFC funds are allocated for a future project

Neighborhood Beautification (Locally Funded)						
<i>Subdivision Entry Signage</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$30,000	\$0	\$5,258	\$3,455	\$15,793	\$24,506	\$5,494
Signs	0	2	3	4	9	Installed
<i>Landscaping</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$20,000	\$0	\$0	\$1,148	\$6,892	\$8,040	\$11,960
Landscaping	0	0	1	6	7	Completed

Highlights and Notes

- Four (4) signs installed; Landsdowne, Green Valley Estates, Woodfield, and Eastwood Village.
- Repaired a damaged sign for Waters Edge.
- Six (6) landscaping projects completed: Robinhill Estates, Robinwood Estates, Summer Hill East, Cottonade #1, Cottonade #2, and Eastwood Village.

Community Safety Micro-Grants (Locally Funded)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$124,622	\$57,404	\$0	\$61,000	\$4,298	\$122,702	\$1,920
Grants	18	25	23	0	66	Awarded

Highlights and Notes

- All Micro-Grants FY23-24 funds have been expended
- Council has approved funds for a fifth and sixth cycle

Choice Neighborhood Application Support (Locally Funded)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$500,000	\$0	\$68,669	\$84,964	\$85,775	\$239,408	\$260,592
	15%	30%	5%	50%	100%	% Completed

Highlights and Notes

- Met with the residents of the Murchison Rd. corridor prior before the official HUD visit
- Hosted the HUD short-list visit team at Fayetteville State
- Toured the Murchison Choice Neighborhood footprint ending with a performance from the Umoja Group

Neighborhood Engagement Program Data (Cont.)

Youth Development						
<i>Tulsa Initiative College-Aged Entrepreneurial Mentoring (Locally Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$100,000	\$14,560	\$18,747	\$0	\$10,898	\$44,205	\$55,795
Students	60	410	70	280	820	Assisted
<i>ROOTS Mentoring School Aged Mentoring (Locally Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$25,000	\$0	\$0	\$9,843	\$15,157	\$25,000	\$0
Students	23	400	565	198	1186	Assisted
<i>Two-Six Jr. and High School Aged Athletic Mentoring (Locally Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$25,000	\$0	\$16,953	\$8,047	\$0	\$25,000	\$0
Students	190	180	60	0	430	Assisted
<i>Greater Life of Fayetteville at Risk Youth and Parents (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$10,000	\$0	\$2,218	\$0	\$7,782	\$10,000	\$0
Students	21	15	24	23	83	Assisted
<i>Communicare Justice Involved Youth (Locally Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$50,000	\$0	\$7,859	\$0	\$6,267	\$14,126	\$35,874
Students	112	No Report	0	No Report	112	Assisted
<i>United Ministries in Christ Church LGBTQIA Youth Mental Health (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$10,000	\$1,725	\$0	\$0	\$0	\$1,725	\$8,275
Individuals	5	No Report	0	0	5	Assisted
<i>Fayetteville - Raeford CARES Mentoring (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Students	No Report	24	0	0	24	Assisted
<i>Murchison Road Community Center (ARPA)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$1,000,000	\$0	\$0	\$3,650	\$0	\$3,650	\$996,350
Individuals	---	---	---	---	0	Assisted

Highlights and Notes

- All groups have expanded their allotted funds.
- Tulsa Initiative and Commuincare are rolling over their remaining balances into this next fiscal year
- Communicare experienced challenges with reporting; Staff has provided assistance and requested a spending plan
- United Ministries in Christ reimbursement request was returned for a lack of demographics and requested income verification for recipients of direct services
- Fayetteville-Raeford Cares has ceased reporting and communication; Staff is recommending contract termination

Water and Sewer (Locally Funded)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$30,000	\$2,000	\$0	\$6,000	\$0	\$8,000	\$22,000
Households	1	0	3	0	4	Assisted

Highlights and Notes

- One (1) application received but the customer did not complete the process of returning the needed documents

Community Partnerships Program Data

Homeless Programs						
<i>Cumberland HealthNet Street Outreach and Reunification (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$47,892	\$0	\$5,558	\$4,225	\$28,430	\$38,213	\$9,679
Individuals	20	379	144	111	654	Assisted
<i>Connections of Cumberland County Women's Day Resource Center (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$40,000	\$0	\$21,976	\$15,076	\$2,948	\$40,000	\$0
Individuals	314	333	323	418	1388	Assisted
<i>Salvation Army White Flag and Meals (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$10,000	\$0	\$0	\$10,000	\$0	\$10,000	\$0
Individuals	359	300	305	464	1428	Assisted
<i>Better Health Healthcare for Un/Underinsured (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$20,000	\$2,544	\$4,429	\$7,878	\$5,149	\$20,000	\$0
Individuals	25	31	29	23	108	Assisted
<i>Re-Entry Housing Support (Locally Funded)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$10,000	\$0	\$0	\$3,662	\$4,684	\$8,346	\$1,654
Individuals	3	2	0	3	8	Assisted
<i>Combined Unified Services Meals and Support for Homeless (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$10,000	\$2,664	\$2,920	\$3,057	\$1,359	\$10,000	\$0
Individuals	32	39	35	25	131	Assisted
<i>Myrover-Reese Housing for Homeless Women (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$10,000	\$2,807	\$2,150	\$3,000	\$2,043	\$10,000	\$0
Individuals	29	28	19	23	99	Assisted
<i>Marius Maximus Homeless Peer Support</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$10,000	\$1,126	\$2,475	\$3,446	\$2,953	\$10,000	\$0
Individuals	423	972	1294	739	3428	Assisted

Highlights and Notes

- Cumberland HealthNET was unable to completely expend their program budget due to staffing challenges throughout the year.
- Re-Entry Housing Support had a remaining balance due to housing availability. One (1) participant reunited with their family and moved into their own apartment.
- In total, Homeless Programs were able to assist a combined 7,243 residents (likely duplicated).

Other Partnerships						
<i>Fayetteville Urban Ministries Emergency Assistance (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$15,500	\$0	\$0	\$0	\$15,398	\$15,398	\$102
Individuals	31	4	15	17	67	Assisted
<i>Vision Resource Center Support for Visually Impaired (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$25,000	\$0	\$0	\$4,500	\$14,714	\$19,214	\$5,786
Individuals	No Report	14	17	52	83	Assisted

Highlights and Notes

- Fayetteville Urban Ministries was able to expend all but \$102 due to a refund they received. The refund came at the end of the quarter and, due to time constraints, they were unable to re-spend this money.
- Vision Resource Center experienced unforeseen delays in the program timeline relating to timeline issues, staffing, and longer than anticipated training time.

Community Partnerships Program Data (Cont.)

Day Resource Center						
<i>Nonprofit Operations and Building Support (ARPA)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$300,000	\$9,774	\$29,352	\$87,835	\$94,581	\$221,542	\$78,458
Visitors	1397	2774	2861	2726	9758	
Engaged	434	575	not reported	437	1446	
Showers	570	660	846	983	3059	
Laundry	436	1508	714	827	3485	
<i>Cumberland HealthNet (CDBG)</i>						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$30,000	\$0	\$9,736	\$20,264	\$0	\$30,000	\$0
Salaries	3	3	3	3	12	

Highlights and Notes

- Cumberland HealthNET hosted the UNC Gillings School of Public Health at the Day Resource Center this quarter. The school conducted free vision screenings to 19 clients.
- Cumberland HealthNET exhausted CDBG funding for salaries in the 3rd quarter, but salaries for the 3 reported employees in the 4th quarter were paid using ARPA funding.
- Manna Church provided 10,882 lunches at the Day Resource Center and began preparing to transition to DRC Operator during this quarter.

Dream Center Utilities (Locally Funded)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
\$16,700	\$3,788	\$3,091	\$3,394	\$3,859	\$14,132	\$2,568
Avg. Beds Filled (19)	18	16	18	17	69	
Meals	10586	13627	10271	10882	45366	
Transitioned	19	8	13	8	48	

Highlights and Notes

- Manna Dream Center transitioned 8 residents to permanent housing
- On average, 17 of 19 beds were filled each month during the quarter
- Assisted six (6) individuals to obtain part-time employment
- Utility budget was not fully expended due to meal service being moved to the Day Resource Center. Because of the move, electricity consumption was lower than projected leading to balance.

Housing Program Explanations

Single-Family Housing Development: The City will partner with for-profit and non-profit developers to construct or rehabilitate affordable single-family homes. The City is required to set aside 15% of its HOME allocation for Community Housing Development Organizations (CHDO).

Multi-Family Housing Construction: To increase the supply of affordable housing, The City allocates HOME and HOPWA funds annually. It has a one-time allocation of American Rescue Plan Funds (ARP), HOME – ARP, and State funding for multi-family rental and single-family housing construction.

Emergency Home Repair: Contracts with Fayetteville Urban Ministry (FUM) and Fayetteville Area Habitat for Humanity (FAHFH) to provide repairs that remedy substandard conditions and improve accessibility for people with disabilities.
Blight Removal: This grant program is designed to encourage and assist with demolishing blighted and deteriorated structures beyond reasonable repair in low-income communities.

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Housing Opportunities for Persons with Aids (HOPWA) Tenant Based Rental Assistance (TBRA) & Support Services: TBRA provides a subsidy to eligible households in a unit of their choice that meets quality housing standards and assists with needed support services. Short-term rent, mortgage, and utility (STRMU) assistance provides stabilization intervention to housing HOPWA-eligible households while increasing their access to supportive services.

Homebuyer Assistance Program: Eligible low- and moderate-income (up to 80% AMI) first-time homebuyers may receive a subordinated loan of up to \$20,000 to assist with the down payment or closing costs. First-time home buyers at 80-120% AMI are also eligible for up to \$20,000. Under the Good Neighbor Program, qualifying City of Fayetteville employees (80-140% AMI) receive up to \$30,000 in down payment and closing cost assistance to purchase their first home. This was designed to attract and retain employees while encouraging homeownership within the city.

Homebuyer Education and Counseling: First-time homebuyers can complete the Housing & Urban Development (HUD) approved, eight-hour homebuyer education workshop to ensure they are ready to acquire housing and sustain homeownership, followed by one-on-one counseling. Workshop topics include budgeting, credit repair, mortgage financing, and post-closing homeownership responsibilities.

Economic Development Program Explanations

Workforce Development: The City has partnered with a variety of organizations to use Federal grant funds to ensure low- and moderate-income people are afforded upward mobility through workforce development initiatives. These initiatives are particularly aimed at veterans, youth, people with disabilities, and single parents living in public housing.

Small Business Assistance:

- *Gap Financing:* This program provides loans to small businesses that fill the gap in financing needs or down payment requirements to purchase a commercial property for the business to operate.
- *Commercial Exterior Improvement Grants:* Matching grants that offer funding from \$10,000 to \$25,000, requiring a one-to-one match to encourage exterior improvements of commercial properties in any of the city's qualified census tracts.

Downtown Management Contract: The Cool Spring Downtown District (CSDD) Inc. is a charitable, nonprofit corporation formed to create and sustain an arts and entertainment district in downtown Fayetteville as a vibrant center of artistic, cultural, civic, and commercial activity.

Fayetteville-Cumberland Economic Development Corporation (FCEDC): The City and County have an inter-local agreement for conducting economic development activities and services through FCEDC, a Nonprofit Corporation created by both parties.

- *Golden Leaf Foundation:* Golden LEAF funds economic development projects that focus on creating and retaining jobs, attracting new businesses to North Carolina, expanding industries, and training new workers.

Neighborhood Engagement Program Explanations

Neighborhood Enhancements: This program strives to improve locations throughout the city by helping with projects that will assist with public facility improvements, enhance security, and beautification, and foster pride in the neighborhoods.

Neighborhood Beautification: This program fosters neighborhood pride by providing a grant for the erection of neighborhood signs and landscaping, to create quality places within the communities.

Community Safety Micro-Grant Program: This program is offered to community-based organizations to fund, inspire, and boost community crime reduction activities by supporting efforts to prevent crime and violence in Fayetteville. This is a "low barrier" grant program intended to allow community members to apply and access grant funding.

Choice Neighborhood Application Support: Local funding to prepare a high quality and competitive application for the Choice Neighborhoods Implementation Grant.

Murchison Choice - Community Resource Center: ARPA funds were allocated to fund a community resource center in the Murchison Road corridor.

Youth Development: Funding is dedicated to non-profit organizations that aim to mentor and divert at-risk youth.

Water and Sewer Assessment Fee Assistance: This program provides grants for low- and moderate-income homeowners for fees up to \$2,000 that are assessed when water and sewer are made available to a neighborhood, along with a \$900 plumber hook-up fee.

Community Partnership Program Explanations

Homeless Programs: The City partners with a variety of nonprofit partners to address or prevent homelessness with services that include white flag support, transitional housing for women that are victims of drug, substance or physical abuse, re-entry housing, food distribution, peer support for mental health, drug addiction or LGBTQIA issues, street outreach, eviction prevention and housing stabilization for women with children, as well as, assistance for vision, dental and prescription drug.

Fayetteville Urban Ministry Adult Literacy and Education Center: The program provides English as a Second Language (ESL) residents with one-on-one tutoring in English and offers civic training to assist clients in obtaining their American citizenship.

Vision Resource Center: The nonprofit agency assists the visually impaired in navigating the City more independently by purchasing a WeWALK SMART cane or app for each participant. The WeWALK smart cane and app provides voice feedback using mapping services that offer more accessible navigation to the visually impaired.

Day Resource Center: Located at 128 S. King St. the Day Resource Center provides a place for people experiencing homelessness to receive supportive services. It also can operate as a shelter during emergencies as determined by Cumberland County.

Dream Center at Person St.: The City leases 913 Person Street to Manna Church which operates the building as an overnight shelter and funds the utility expenses.