

2009-2010 BUDGET

ADOPTED



City of
Fayetteville
North Carolina

City of Fayetteville North Carolina

2009-2010 Annual Budget ADOPTED

Mayor:
Anthony G. Chavonne

City Council:
Wesley A. Meredith, Mayor Pro Tem
District 9

Keith A. Bates Sr.
District 1

Charles E. Evans
District 2

Robert A. Massey Jr.
District 3

D.J. Haire
District 4



Robert Thomas Hurst Jr.
District 5

William Joseph Leon Crisp
District 6

Valencia A. Applewhite
District 7

Theodore W. Mohn
District 8

City Manager:
Dale E. Iman

Chief Financial Officer:
Lisa T. Smith

Table of Contents

Introduction

Budget Message	i
Adjustments to Recommended Budget.....	viii
Fiscal Year 2009-2010 Budget Ordinance.....	x
Reader's Guide.....	A-1
Governmental Structure and Organization	A-2
Profiles of the Mayor and Council.....	A-5
Boards, Committees and Commissions	A-13

Policies and Goals

City Goals	B-1
Financial Policies	B-4

Budget Overview

Revenue Overview.....	C-1
Expenditure Overview	C-4
Fund Summaries	C-6
Fund Balance Projections	C-22
Debt Management Plan.....	C-24
Authorized Strength by Department	C-26

Department Summaries

General Fund	
City Attorney	D-2
City Manager	D-4
Community Development.....	D-6
Engineering & Infrastructure	D-8
Environmental Services	D-10
Finance.....	D-12
Fire & Emergency Management.....	D-14
Human Relations.....	D-16
Human Resource Development	D-18
Information Technology	D-20
Inspections	D-22
Management Services	D-24
Mayor and Council	D-26
Other Appropriations	D-28
Parks, Recreation and Maintenance.....	D-30
Planning	D-32
Police.....	D-34

Table of Contents

Special Revenue Funds	
Central Business Tax District Fund	E-2
City of Fayetteville Finance Corporation Fund	E-3
Emergency Telephone System Fund	E-4
Stormwater Fund.....	E-6
Proprietary Funds	
Airport Fund.....	F-2
Recycling Fund	F-4
Risk Management Fund	F-6
Transit Fund	F-8
Warranty Vehicle Lease Fund	F-10
Other Funds	
LEOSSA Fund	G-2
Parking Fund.....	G-3

Fayetteville at a Glance

Geographic Location.....	H-1
Fayetteville at a Glance.....	H-2

Fiscal Information

Basics of Budgeting	I-1
Budget Format	I-5
Basis of Accounting.....	I-8
Revenue Assumptions.....	I-9
Detailed Budgets by Department	I-15
Capital Outlay by Fund.....	I-43
General Fund Capital Outlay by Department	I-45

Appendices

Authorized Positions by Fund/Department.....	J-1
Full-time Regular Authorized Positions	J-5
Positions and Salary Grade Assignments	J-14
Fee Schedule	J-21
Glossary	J-41

May 4, 2009

Dear Mayor Chavonne and Members of the City Council,

In accordance with the statutes of the State of North Carolina and the Fayetteville City charter, I herein submit the proposed budget for fiscal year 2009-2010 for the City of Fayetteville. This balanced budget is designed to focus on results. The overriding goal of this budget is to address the needs of our citizens today, while preparing the community for a prosperous future.

Introduction:

The City of Fayetteville has reached a crossroads in the development and growth of this vibrant community. As Mayor and City Council, you have a well-defined vision for the future of Fayetteville. You fully understand the opportunities that are knocking on our door resulting from the Base Realignment and Closure Commission decision to relocate Forces Command and the United States Army Reserve Command to Fort Bragg and the inflow of population and economic prosperity that will follow. This Council is keenly aware that the demand on services has and will continue to grow and that we must increase our police force and add fire stations and fire fighters to ensure the safety of this city. You are also committed to transforming FAST into a reliable source of public transportation and further realize that an investment in economic development is an investment in our future. This Council shares a unified vision and belief that the City of Fayetteville can and will be a better place tomorrow than it is today. Furthermore, you have committed to taking the necessary actions to make sure that this exciting vision becomes a reality.

In years past, the Fayetteville City budget has not consistently provided adequate funding to provide for the key infrastructure requirements needed to maintain a growing and sustainable City. What we found was that our streets were in disrepair; emergency vehicles were in need of replacement, computers and equipment outdated and building maintenance was being deferred indefinitely. In summary, there was no plan in place to address the basic capital investment needs required to support the vital services and operations of the City. There were also obvious service deficiencies that received little attention or insufficient funding to address the problems. This administration and the current Mayor and City Council have initiated a system of well-defined goals and strategies designed to incrementally improve the delivery of services and establish schedules for capital projects. These strategies and funding policies are consistently applied throughout this proposed budget. We have developed tools that are designed to help bring discipline and consistency to the budget process and have yielded positive results.

Budget Message

- Annual Strategic Plan – Every core service and every function in the budget has a results-focused connection to the Strategic Plan.
- Capital Improvement Plan - A five-year CIP is updated annually to comprise the plan for meeting future major capital purchases.
- Fleet Replacement Schedule – All vehicles are identified on the long-range Fleet Replacement Schedule with replacement recommendations based on age, mileage and condition.
- Financial Forecasting – A 5-year Financial Forecast was implemented this year to help Council members have a clear understanding of our long-range financial requirements.

In FY 2007 the City initiated the use of a results-focused budget process, which directly links the goals and objectives of the City's Strategic Plan to the budget outcomes. The results have been impressive, as this City Council has made great strides towards incrementally moving the City forward. In those budgets we identified the proper funding levels to improve core services such as street paving, facility maintenance, technology investment, fleet replacement, sidewalk construction and new construction. In each budget since FY2007, the Council has provided adequate funding levels for these important service components – all while maintaining the same tax rate.

Our present circumstances find Fayetteville, like the rest of the country, in an economic recession. While the depth and duration of this recession is unknown, Fayetteville, while spared some of the effects, is expected to see declines or stagnation in several revenue sources, which support the operational budgets of the City. We are acutely aware that there are people in the City who have lost their jobs and are hurting. It is for these reasons that we have put together a budget that is as lean as possible without cutting the services that are important to the quality of life in Fayetteville.

The task of estimating state-collected municipal revenues is always difficult, but this year the unknowns present unique challenges. The revenue estimates presented within this budget are based on the most recent State and national economic forecasts and have been adjusted to fit our local situation, trends, and include assumptions relevant to the local economic conditions. Additionally, the FY 2009-2010 budget reflects the revaluation process completed by Cumberland County. The revaluation captures property growth in value over a six-year period. The last time property values were adjusted in Cumberland County was in FY 2004. North Carolina Statutes require each taxing authority to publish a revenue-neutral tax rate as a tool for comparative analysis.

The revenue-neutral tax rate has been calculated using the model provided by the UNC School of Government in its Finance Law Bulletin published in November of 2004. The revenue-neutral tax rate is the rate that is estimated to produce revenue for the next fiscal year as if no revaluation had occurred. The rate is then adjusted by a growth factor equal to the average annual percentage increase in the tax base due to improvements since the last general reappraisal.

Complicating the issue further is the fact that to some degree, the revenue-neutral rate must be based upon estimations of the tax base in a revaluation year because appeals of assessments will not be resolved at the time the rate is published. Taxpayer appeals will not be completed until December of 2009 and will result in lowering the revaluation year tax base. In addition, new tax exemptions have been introduced this year and the deadline for filing those exemptions is not until June 1, 2009, thus requiring additional assumptions and estimations.

The revenue-neutral tax rate as well as the FY 2009-2010 proposed tax rate for the City of Fayetteville will be further discussed later in this budget message.

The enclosed budget addresses the needs of the community during FY 2009-2010 and it also prepares the City for its future. Our future includes being prepared for the full implementation of BRAC which includes, among other things, having a military business park to accommodate defense contractors as well as four-star conference hotels and other business amenities which are needed to reap the economic prosperity that this opportunity will generate. Our future also indicates that we must create and maintain neighborhoods that are both livable and desirable. Neighborhoods that are safe, a community that is well served by utilities and accessible transportation are all goals that are addressed in this proposed budget. As we've seen, if City government doesn't plan and prepare for the future of our community, who will? If not now, when?

BUDGET GOALS

The principle goals identified within this budget are twofold:

- Continue to provide the quality municipal services that our citizens value by using the most economical and efficient means possible.
- Enhance and elevate several services to higher service levels and standards, which are consistent with the size and complexity of this city.

Specific service enhancements in this budget include:

1. Necessary funding to substantially increase the number of sworn police officers on the streets and to implement a comprehensive Crime Reduction Strategy and Community Wellness Plan.
2. Resources to establish a sustainable transportation system with improved streets, safe, convenient sidewalks and trails to promote healthy lifestyles and recreational opportunities.
3. Support for the purchase of new buses, ADA vans, shelters and extended evening hours of operation for public transit.
4. Funding for a new fully staffed and equipped fire station to ensure adequate fire protection for all sections of the city. This enables the City to continue to enjoy its favorable ISO rating and low insurance rates.

Budget Message

The Budget Process:

The City was quick to recognize the early warning signs of an economic downturn and immediately began to take pre-emptive action in an effort to minimize the negative impacts of the economic recession. Due to the unparalleled nature of the recession and the vast number of unknown variables, the consistent use of conservative fiscal policies and practices were employed throughout the development of this balanced budget plan. The following steps were implemented to position the City in such a way as to weather the storm with minimal damage to the organization and more importantly to the citizens we so proudly serve.

Pre-emptive Actions Taken To Reduce Expenses:

- September 2008 a decision was made to defer selected projects and purchases totaling \$2.1 million.
- December 2008 a management review process was put in place requiring a soft hiring freeze and complete justification for filling all vacant positions.
- January 2009 all General Fund departments were directed to submit budgets with a 5% reduction in operational expenditures.
- January 2009 developed a team approach to identify and acquire Federal economic stimulus funding for more than 59 projects with a value (if approved) of more than \$78 million.
- February 2009 the Capital Improvement Plan was developed and approved including only the most critical projects. \$75 million in projects were unfunded and not included in the plan.

The next step in the budget process was to hold budget meetings with department directors representing every department of the City to review budget requests and prioritize programs.

- The fleet replacement plan was reduced by \$1.3 million by closely reviewing every request and by deferring expenditures for selected equipment.
- The technology replacement plan was funded at \$248,000 less than the current year. This was made possible by extending the life cycle of the existing computer equipment.
- Out-of-state training and overall training expenses were reduced to ensure mandated training is accomplished.

Against that backdrop of incremental improvement, results-focused budgeting, requirements for quality municipal services, and preparations for the future, this budget could not be developed with a revenue-neutral tax rate. This is a lean budget with the lowest tax rate possible given the Council's commitment to service enhancement. Major upgrades to police, fire, economic development and public transit are all included in this budget proposal. The revenue-neutral tax rate of 45.1 cents would not provide the necessary resources to maintain the required municipal services our citizens rely upon or fund the public safety commitments the City Council has prioritized.

Revenue-Neutral and Recommended Tax Rates:

State law requires that a statement of a revenue-neutral property tax rate be included in a budget that follows a general reappraisal of real property. The purpose of a revenue-neutral tax rate is to provide citizens with comparative information. A revenue-neutral property tax rate is the rate that is estimated to produce revenue for the next fiscal year equal to the revenue that would have been produced by the current tax rate if no reappraisal had occurred. In calculating a revenue-neutral tax rate, a growth factor equal to the average annual percentage increase in the tax base due to improvements since the last general reappraisal is applied.

Real property in Cumberland County was reappraised as of January 1, 2009. City property tax levies for the fiscal year 2009-2010 budget will be based upon the reappraised real property values. The estimated total tax base for the City following the reappraisal is \$12,656,139,383. The total tax levy for fiscal year 2008-2009 is estimated at \$55,383,535, and the growth factor since the last general reappraisal is 3.1 percent. Using the formula mandated by state law, the revenue-neutral tax rate for the City is 45.1 cents.

The property tax rate recommended for fiscal year 2009-2010 is 47 ½ cents. This tax rate represents a 5 ½ cent or a 10.4% reduction from the current fiscal year 2008-2009 tax rate of 53 cents per \$100 of assessed value. The recommended tax rate will fund significant police, fire, public transit and economic development initiatives. The additional revenues generated will be used to fund:

ENHANCEMENTS - \$2.96 Million

- Police equipment, vehicles and operating expenditures for 39 positions requested by the Police Department under the COPS and JAG grant programs, including 35 sworn police officers, two forensic technicians and two crime prevention specialists. 10 additional positions are also requested under a JAG grant which funds all personnel, operating and equipment costs for one year.
- Salaries, equipment and operating expenditures to add a civilian training instructor and two investigative assistants in the Police Department which will free up sworn officers for street assignments.
- Operating costs for new fire station in North Fayetteville and local funding requirements for the 24 firefighters added through the SAFER grant.
- Enhancement funding to implement recommendations from the Transit Development Plan including extended hours of operation and route enhancements.
- Economic development funding to retain major employers, pursue BRAC-related opportunities and attract new employment opportunities to the City of Fayetteville.
- Restoration of annual funding for the street resurfacing program.

Budget Message

In addition to the general property tax rate, the City also levies an additional tax rate for the Central Business District. For the Central Business District the estimated total tax base following the reappraisal is \$131,962,086. The total tax levy for fiscal year 2008-2009 is estimated at \$86,594 and the growth factor since the last general reappraisal is 3.6 percent. Using the formula mandated by state law, the revenue-neutral tax rate for the Tax District is 6.8 cents. I recommend that the tax rate for the Central Business District remain at 10 cents to enhance downtown improvement initiatives including installation of flagpoles and brackets, information kiosks and a contribution towards long-term parking solutions.

Future Challenges and Issues:

For the 2010 fiscal year we have a balanced budget that is both responsible, given the national economic conditions, and responsive to the most important current and future needs of our city. Even so, this budget does not contain resources for several pressing issues on the horizon.

The commitment that the City has made to enhance our public safety staffing was done in part through short-term grant funding in this year's budget. However, in subsequent years the City will assume the full funding requirements for the 73 public safety positions mentioned earlier. While the short-term grants allow us to immediately expand our public safety staffing, they come at a cost that we will fully assume in future years.

In the area of employee compensation, the budget does provide for continuation of the Police pay plan and provides a 2% cost-of-living allowance for all other employees. However, this budget does not provide adequate funding to complete the City Council's desire to implement pay-for-performance or keep employee wages competitive with our peer organizations. The last wage analysis showed that the City of Fayetteville's wages for general employees were 10% behind our peer cities.

Our capital improvement plan that was adopted by City Council is included in this budget with \$45.1 million in funded projects. However, this budget does not address the remaining \$75 million in identified projects through 2014. Likewise, the budget does not provide funding for the projects adopted by City Council as part of the Parks and Recreation Master Plan.

As stated earlier, the budget also provides funding to address our technology and fleet needs. However, many of the replacement needs in those areas are again under-funded in this year's recommended budget.

The recurring theme is that this budget moves the City forward, but maintaining that momentum in upcoming years will become increasingly difficult. As shown in the City's financial forecast, expenditures will exceed available resources in the next few years thus requiring close and constant monitoring. As the budgeted resources are limited, so is our ability to support the community's vision.

Summary:

The City budget represents the ultimate partnership between City Council, staff and citizens. It is a delicate balance to create a budget that the community can afford and a budget that the community requires for optimal growth. I believe the budget plan presented here achieves that balance and meets the priorities established by the Council. In the face of tough economic times, the proposed budget reflects a balanced approach of limiting impacts to its citizens and customers while providing funding for future growth and development. Quality of life initiatives such as police, fire, improved public transit and an aggressive economic development program contribute to a healthy city.

Conclusion:

In December of 2006 General John Vines addressed the City Council upon his retirement from active service. He shared his dream for this great city and he shared the positive impacts that he projected BRAC would bring to Fayetteville. He concluded his remarks by challenging the City Council to prepare for the future and he echoed the now familiar words.....

“Success occurs when opportunity meets preparation”

This budget proposal represents our game plan for success. If we seize the opportunity and prepare according to the plan, we will achieve the vision that we all know is within our reach.

Respectfully submitted,



Dale E. Iman
City Manager

Adjustments to Recommended Budget

The Fiscal Year 2009-2010 Recommended Budget was presented to City Council on May 4, 2009 and the budget document, along with the PWC's recommended budget, was made available for public inspection at the office of the City Clerk and on the city website. Two budget work sessions were conducted on May 13, 2009 and May 20, 2009, and additional budget questions received from Council were addressed in written responses provided to Council and posted to the City's website.

A public hearing on the budget was held on May 26, 2009, as required by the Local Government Budget and Fiscal Control Act. Additional budget discussions were held at the June 1, 2009 Council work session and the June 8, 2009 Council meeting.

The budget ordinance that follows reflects the fiscal year 2009-2010 annual budget for the City of Fayetteville as adopted by City Council on June 22, 2009. The adopted annual budget, excluding the Public Works Commission, totals \$175,394,800. Significant changes between the recommended budget and the adopted document are outlined below.

General Fund Revenues and Fund Balance Adjustments:

Ad Valorem Taxes	(\$2,834,085)
Other Taxes	(1,116,554)
Intergovernmental Revenues	(998,317)
Fund Balance Appropriation	663,792
Total	(\$4,285,164)

- Projected ad valorem taxes were reduced due to the adopted general tax rate of 45.6 cents per \$100 of taxable value, which reflects the estimated revenue-neutral tax rate using updated estimates of the tax base following revaluation. The recommended tax rate was 47.5 cents per \$100 of value.
- Sales tax revenue projections were revised downward based upon greater than anticipated declines in actual revenues received through March 31, 2009.
- Intergovernmental revenue projections were primarily reduced to reflect a decrease in the number of anticipated grant-funded police positions.
- The projected fund balance appropriation was increased due to additional anticipated vacancy savings (4.1% vs. 3%) and increased use of the debt management plan fund balance, offset by a reduction in County Parks & Recreation District fund balance due to the elimination of general employee pay increases.

Adjustments to Recommended Budget

General Fund Expenditure and Other Financing Use Adjustments:

Eliminate 22 police expansion positions	(\$1,773,344)
Eliminate general employee pay increases	(936,863)
Cap police pay increases at 5%	(154,224)
Reduce estimated sales tax reimbursements	(216,165)
Reduce contract services	(270,000)
Reduce street resurfacing funding	(321,668)
Eliminate Goodyear incentive (1 st year)	(100,000)
Eliminate citizen survey	(18,400)
Reduce Transit transfer due to increased fare revenue estimate	(40,000)
Eliminate replacement boom attachment	(40,000)
Eliminate replacement solid waste truck	(190,000)
Eliminate three replacement police vehicles	(118,500)
Miscellaneous police operating expenditure reduction	(58,500)
Reduce funding for Maxwell Street streetscape	(50,000)
Allocate portion of Downtown Manager costs to tax district	(25,000)
Reduce funding for Arts Council utilities	(10,000)
Add funding for Women's Center services	37,500
Total	<u>(\$4,285,164)</u>

Other Funds:

The elimination of the general employee pay increases and the allocation of a portion of the downtown manager costs also resulted in changes in expenditure appropriations and associated revenues for other funds as follows:

- Risk Management Funds (\$ 4,654)
- Stormwater Funds (\$16,092)
- Transit Fund (\$46,669)
- Central Business Tax District \$17,811

2009-10 Budget Ordinance (2010-1)

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Section 1. It is estimated that the following revenues and other financing sources will be available during the fiscal year beginning July 1, 2009, and ending June 30, 2010, to meet the appropriations listed in Section 2.

Schedule A: General Fund

Ad Valorem Taxes	\$ 57,130,209
Other Taxes	45,112,861
Intergovernmental Revenues	11,932,847
Functional Revenues	5,468,266
Other Revenues	2,164,922
Investment Earnings	839,500
Loan Proceeds	750,000
Interfund Transfer	9,172,772
Fund Balance Appropriation	4,086,290
Total Estimated General Fund Revenues	136,657,667

Schedule B: Parking Fund

Functional Revenues	337,620
Investment Earnings	1,000
Total Estimated Parking Fund Revenues	338,620

Schedule C: Central Business Tax District Fund

Ad Valorem Taxes	131,649
Investment Earnings	3,500
Fund Balance Appropriation	17,811
Total Estimated Central Business Tax District Revenues	152,960

Schedule D: Stormwater Management Funds

Stormwater Fees	5,169,894
Investment Earnings	83,000
Fund Balance Appropriation	297,500
Total Estimated Stormwater Management Revenues	5,550,394

Schedule E: Emergency Telephone System Fund

Intergovernmental Revenues	1,064,600
Investment Earnings	10,000
Total Estimated Emergency Telephone System Fund Revenues	1,074,600

Schedule F: Transit Fund

Other Taxes	600,000
Fees - Bus Fares	661,185
Fees - Other	203,799
Intergovernmental Revenues	1,956,362
Interfund Transfer	2,670,004
Total Estimated Transit Fund Revenues	6,091,350

2009-10 Budget Ordinance (2010-1)

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Schedule G: Airport Fund

Airport Fund Revenues	\$	3,893,811
Investment Earnings		47,000
Total Estimated Airport Fund Revenues		3,940,811

Schedule H: Recycling Fund

Recycling Fees		2,278,576
Intergovernmental Revenues		299,555
Other Revenues		1,100
Investment Earnings		18,000
Total Estimated Recycling Fund Revenues		2,597,231

Schedule I: Law Enforcement Officers' Special Separation Allowance Fund

Interfund Charges		463,583
Investment Earnings		49,000
Total Estimated Law Enforcement Officers' Special Separation Allowance Fund Revenues		512,583

Schedule J: City of Fayetteville Finance Corporation

Interfund Transfer		1,808,250
Total Estimated City of Fayetteville Finance Corporation Revenues		1,808,250

Schedule K: Public Works Commission

Electric Fund		
Operating and Other Revenues		176,375,200
Customer Contributions		2,640,000
Interfund Transfer		24,200
Net Assets Appropriation		500,000
Total Estimated Electric Fund Revenues		179,539,400

Water and Wastewater Fund		
Operating and Other Revenues		65,781,100
Customer Contributions		7,658,100
Interfund Transfer		400,000
Net Assets Appropriation		7,032,585
Total Estimated Water and Wastewater Fund Revenues		80,871,785
Total Estimated Public Works Commission Revenues		260,411,185

Grand Total	\$	419,135,651
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2009-10 Budget Ordinance (2010-1)

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Section 2. The following amounts are hereby appropriated for the operations of the City Government and its activities for the fiscal year beginning July 1, 2009, and ending June 30, 2010, according to the following schedules:

Schedule A: General Fund

City Attorney's Office	\$	1,076,690
City Manager's Office		833,969
Community Development		1,193,365
Development Services		3,519,109
Engineering & Infrastructure		11,015,401
Environmental Services		7,327,661
Finance		2,477,239
Fire & Emergency Management		20,887,715
Human Relations		241,746
Human Resources Development		1,202,869
Information Technology		2,651,639
Management Services		829,642
Mayor & Council		748,683
Other Appropriations		23,821,581
Parks, Recreation & Maintenance		15,209,364
Police		43,620,994
Total Estimated General Fund Expenditures		136,657,667

Schedule B: Parking Fund

Total Estimated Parking Fund Expenditures 338,620

Schedule C: Central Business Tax District Fund

Total Estimated Central Business Tax District Fund Expenditures 152,960

Schedule D: Stormwater Management Funds

Total Estimated Stormwater Management Funds Expenditures 5,550,394

Schedule E: Emergency Telephone System Fund

Total Estimated Emergency Telephone System Fund Expenditures 1,074,600

Schedule F: Transit Fund

Total Estimated Transit Fund Expenditures 6,091,350

Schedule G: Airport Fund

Total Estimated Airport Fund Expenditures 3,940,811

2009-10 Budget Ordinance (2010-1)

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Schedule H: Recycling Fund

Total Estimated Recycling Fund Expenditures \$ 2,597,231

Schedule I: Law Enforcement Officers' Special Separation Allowance Fund

Total Estimated Law Enforcement Officers' Special Separation Allowance Fund Expenditures 512,583

Schedule J: City of Fayetteville Finance Corporation

Total Estimated City of Fayetteville Finance Corporation Expenditures 1,808,250

Schedule K: Public Works Commission

Electric Fund

Operating Expenditures	136,529,155
Operating Capital	24,527,700
Transfers	
General Fund	8,376,300
General Fund - Street Lights	319,600
Appropriation to Rate Stabilization Fund	5,000,000
Net Assets	4,786,645

Total Estimated Electric Fund Expenditures 179,539,400

Water and Wastewater Fund

Operating Expenditures	59,567,885
Operating Capital	19,953,900
Transfers	
Appropriation to Rate Stabilization Fund	500,000
Appropriation to Annexation Fund	850,000

Total Estimated Water and Wastewater Fund Expenditures 80,871,785

Total Estimated Public Works Commission Expenditures 260,411,185

Grand Total \$ 419,135,651

2009-10 Budget Ordinance (2010-1)

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA, THAT PURSUANT TO SECTION 13.1 OF CHAPTER 159, OF THE GENERAL STATUTES OF NORTH CAROLINA, THE FOLLOWING FINANCIAL PLAN IS HEREBY ADOPTED:

Section 3. It is estimated that the following revenues and other financing sources will be available through the Budget Ordinance Appropriation and other revenues during the fiscal year beginning July 1, 2009, and ending June 30, 2010, to meet the appropriation listed in Section 4.

Schedule A: Internal Service Fund - Risk Management

Total Estimated Redistribution to Risk Management Fund and Other Revenues and Financing Sources	\$ 16,345,644
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Section 4. The following amounts are hereby appropriated for the operation of the Risk Management Fund and its activities for the fiscal year beginning July 1, 2009, and ending June 30, 2010, according to the following schedule.

Schedule A: Internal Service Fund - Risk Management

Total Estimated Risk Management Fund Expenditures	\$ 16,345,644
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2009-10 Budget Ordinance (2010-1)

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA, THAT PURSUANT TO SECTION 13.1 OF CHAPTER 159, OF THE GENERAL STATUTES OF NORTH CAROLINA, THE FOLLOWING FINANCIAL PLAN IS HEREBY ADOPTED:

Section 5. It is estimated that the following revenues and other financing sources will be available through the Budget Ordinance Appropriation and other revenues during the fiscal year beginning July 1, 2009, and ending June 30, 2010, to meet the appropriation listed in Section 6.

Schedule A: Internal Service Fund - Warranty Vehicle Lease Fund

Total Estimated Redistribution to Warranty Vehicle Lease Fund and Other Revenues and Financing Sources	\$ 324,690
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Section 6. The following amounts are hereby appropriated for the operation of the Vehicle Warranty Fund and its activities for the fiscal year beginning July 1, 2009, and ending June 30, 2010, according to the following schedule.

Schedule A: Internal Service Fund - Warranty Vehicle Lease Fund

Total Estimated Warranty Vehicle Lease Fund Expenditures	\$ 324,690
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2009-10 Budget Ordinance (2010-1)

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA, THAT PURSUANT TO SECTION 13.1 OF CHAPTER 159, OF THE GENERAL STATUTES OF NORTH CAROLINA, THE FOLLOWING FINANCIAL PLAN IS HEREBY ADOPTED:

Section 7. It is estimated that the following revenues and other financing sources will be available through the Budget Ordinance Appropriation and other revenues during the fiscal year beginning July 1, 2009, and ending June 30, 2010, to meet the appropriation listed in Section 8.

Schedule A: Internal Service Fund - Public Works Commission Fleet Maintenance

Total Estimated Redistribution to Public Works Commission Fleet Maintenance Fund and Other Revenues and Financing Sources	\$ 6,304,900
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Section 8. The following amounts are hereby appropriated for the operation of the Public Works Commission Fleet Maintenance Fund and its activities for the fiscal year beginning July 1, 2009, and ending June 30, 2010, according to the following schedule.

Schedule A: Internal Service Fund - Public Works Commission Fleet Maintenance

Total Estimated Public Works Commission Fleet Maintenance Fund Expenditures	\$ 6,304,900
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2009-10 Budget Ordinance (2010-1)

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

Section 9. There is hereby levied the following rates of tax on each one hundred dollars (\$100) valuation of taxable property as listed for taxes as of January 1, 2009, for the purpose of raising the revenue from current year property tax as set forth in foregoing estimates of revenue and in order to finance the foregoing appropriations:

General Rate (for the general expenses incident to the proper government of the City):

45.6 Cents

Such a rate of tax is based upon an estimated total valuation of property for the purpose of taxation of \$12,535,850,018 an approximate rate of collection of 97.36%.

Central Business Tax District Rate

10.0 Cents

Such a rate of tax is based upon an estimated total valuation of property for the purpose of taxation of \$131,962,086, an approximate rate of collection of 98.89%.

Section 10. The following fee is hereby levied in accordance with the Stormwater Management Ordinance, Chapter 23 of the Fayetteville City Code to fund the City's comprehensive stormwater management program:

\$3 per month per Equivalent Service Unit

Section 11. The following fee is hereby levied to fund curbside residential recycling:

\$38 per year per Single-Family Household or Residential Unit in a Multi-Family Property of Seven Units or Less

Section 12. The fee schedule attached hereto is adopted effective July 1, 2009.

Section 13. Funds encumbered, funds reserved for donations, and funds designated for a specific purpose in the City's financial audit report as of June 30, 2009, are hereby reappropriated, subject to availability of departmental funds, to this budget.

Section 14. Funds included in General Fund - Other Appropriations for the vehicle replacement program are authorized to be redistributed to the benefiting departments and functions.

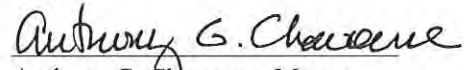
2009-10 Budget Ordinance (2010-1)

BE IT ORDAINED BY THE CITY COUNCIL OF FAYETTEVILLE, NORTH CAROLINA:

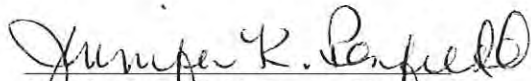
Section 15. City Council states its intent to consider future funding toward the implementation of the Murchison Road Corridor Plan should funds become available.

ADOPTED THIS 22nd DAY OF JUNE, 2009

CITY OF FAYETTEVILLE


Anthony G. Chavonne, Mayor

ATTEST:


Jennifer K. Penfield, Deputy City Clerk

This budget document describes how the City of Fayetteville's government plans to meet the community's needs. The Fayetteville budget document is not only an assembly of information required for making policy and resource decisions - it is also a resource for citizens interested in learning more about the operations of their city government.

This Reader's Guide has been provided to inform the reader where particular information may be found. The City of Fayetteville's 2009-2010 budget document is divided into seven major sections: Introduction, Policies and Goals, Budget Overview, Department Summaries, Fayetteville at a Glance, Fiscal Information and the Appendices. Each section is outlined below:

- **Introduction**

The Introduction includes the budget message from the Fayetteville City Manager regarding the 2009-2010 budget; the Reader's Guide; descriptions of the function of city government through boards, commissions and committees; discussions of the budgetary relationship of the City's utility operation; and information on the City's elected officials. Also included is the appropriations ordinance upon its passage.

- **Policies and Goals**

This section provides information on City Council's strategic plan for 2009-2010 and financial policies.

- **Budget Overview**

The Budget Overview contains tables detailing budget sources, revenues and

expenditures. Additional information includes fund summaries, fund balance projections, the City's debt management plan and position authorizations.

- **Department Summaries**

This section is comprised of each department's mission statement, goals and objectives, services and programs, budget summary, budget highlights and other fiscal or performance information.

- **Fayetteville at a Glance**

This section contains community profile information on Fayetteville and Cumberland County.

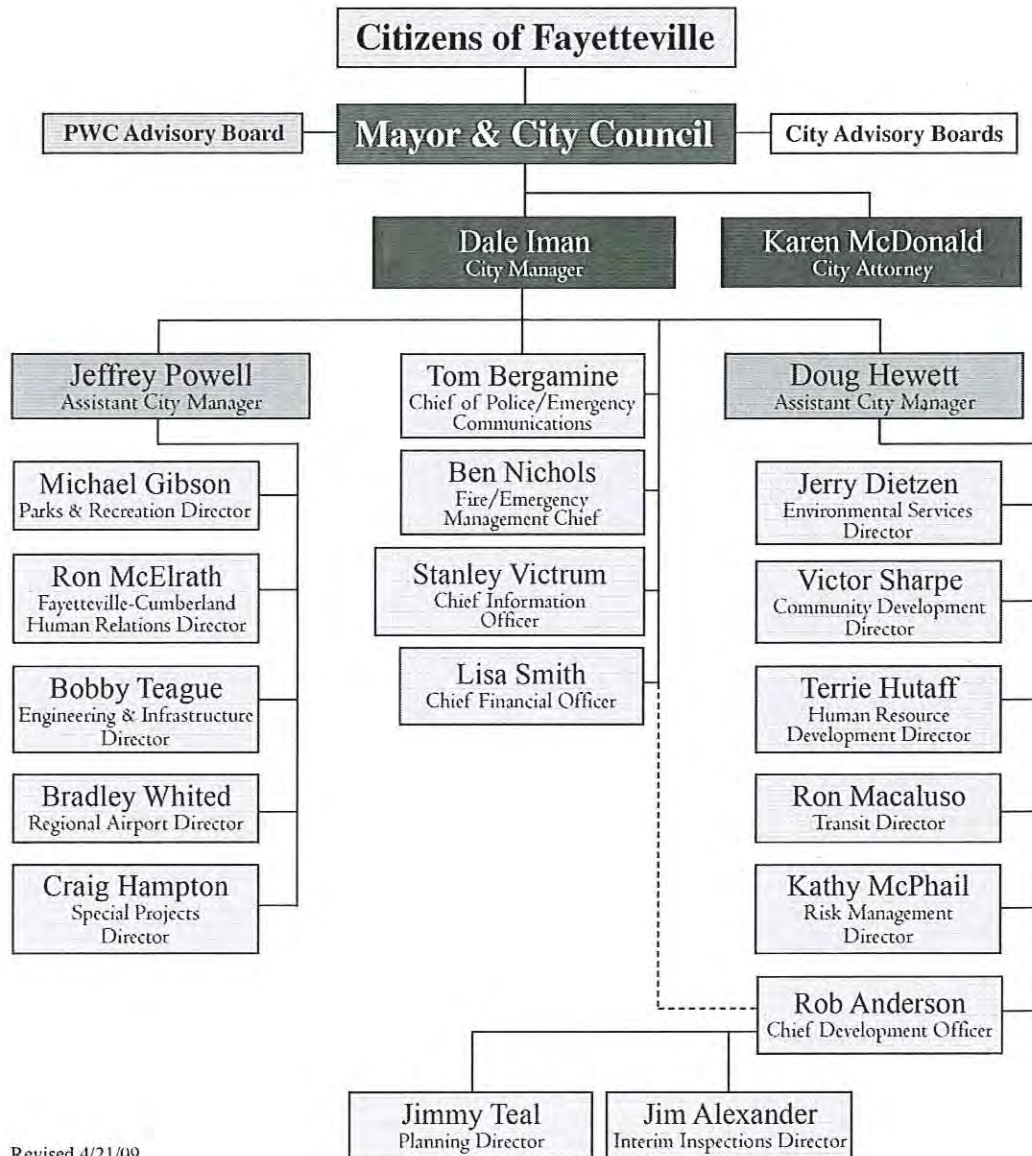
- **Fiscal Information**

The Fiscal Information section takes the reader through the budget process and details the budget policies established by the City Council and the Local Government Budget and Fiscal Control Act. Information is also included on the description of the financial and fund structure and major revenue assumptions. Finally, department expenditure detail and capital outlay listings are contained in this section.

- **Appendices**

The Appendix section includes information about authorized positions by department and fund, authorized full-time regular positions by class title and department, listing of positions and assignment to grades, the fee schedule and a glossary of terms.

Governmental Structure and Organization



Revised 4/21/09

Governmental Structure and Organization

Form of Government

The City of Fayetteville adopted the council/manager form of municipal government in June 1949. This type of government was developed in Virginia in 1909, and today is among the most prominent forms of local government in the United States.

Under the council/manager form of government, the Fayetteville City Council performs the legislative functions of the City: establishing laws and policies. The City Council appoints a manager who carries out the laws and policies enacted by council. The city manager is responsible for managing the City's employees, finances and resources. The City Council also appoints an attorney, who represents the City administration and City Council in all legal matters.

City government is comparable to a private corporation under the council/manager form of government. Citizens are both stockholders and customers, the elected body represents the board of directors and the manager is the paid professional responsible for the daily operations of the corporation.

City Council

The Fayetteville City Council is an elected body representing the citizens of Fayetteville. Under the current electoral system, the City Council consists of nine council members and a mayor. All nine council members are elected from individual districts, and only citizens within the city limits can vote for those seats on the council. Citizens only vote for a candidate running in their respective district.

Cumberland County falls under the requirements of the Federal Voting Rights Act. In accordance with that act, four of the nine districts are drawn so that minorities are assured a voting majority within that district. That creates the opportunity for minority representation on the council roughly equal to

minority representation within the city's population. The mayor is elected at-large. A city resident wishing to become mayor must specifically run for that office. The mayor acts as the official head of city government and presides at City Council meetings. The mayor is a voting member of the council. The mayor also appoints council members to City Council committees and liaison positions.

Council members and the mayor are not full-time city employees, but they are financially compensated for their time and expenses.

Terms of Office

All members of the Fayetteville City Council serve concurrent two-year terms following a citywide election held in early November in odd-numbered years. Council elections are nonpartisan, and a primary election is held only when more than two candidates vie for a specific seat.

Council Meetings

The Fayetteville City Council meets regularly in formal session on the second and fourth Monday of each month. Council meetings are in the first floor Council Chamber of City Hall, 433 Hay Street. The city televises regularly scheduled council meetings live on the local *cable* community access channel. All meetings start at 7 p.m. and are open to the public. The council holds special meetings when necessary; notice of the meeting must be given to the public and media 48 hours before that meeting.

In 2005, City Council began holding informal work sessions on the first Monday of each month. These are informal meetings. Generally, no votes are taken. At these meetings, council receives information and asks questions.

Profiles of the Mayor and Council

Fayetteville City Council's 10-member body includes Mayor Anthony G. Chavonne, and Council members Keith A. Bates, Sr., Charles E. Evans, Robert A. Massey, Jr., D.J. Haire, Bobby Hurst, Bill Crisp, Valencia Applewhite, Ted Mohn and Wesley Meredith (mayor pro tem). Mayor Anthony G. Chavonne is serving his second-term as mayor.

Biographical Information

Mayor Anthony G. Chavonne was elected mayor of Fayetteville in November 2005 and re-elected to a second term in November 2007.

Mayor Chavonne earned his Bachelor of Science degree in business from the University of North Carolina at Chapel Hill in 1977. He graduated from the first graduating class of Douglas Byrd High School in Fayetteville in 1973. Chavonne attended Massey Hill High School in Fayetteville from 1969-1972.

He is the president of Chavonne Management Group, LLC.

Mayor Chavonne retired in 2004 from Fayetteville Publishing Company as general manager after 25 years of employment.

He was awarded the Fayetteville Business & Professional League's Outstanding Contribution Award and Fayetteville Chamber of Commerce Realtor's Cup Award. The mayor also received the Sam Walton Business Leader Award, the Fayetteville Chamber of Commerce Volunteer of the Year award and the Department of the Army Commander's Award for Public Service.

Mayor Chavonne's list of professional and civic involvement includes:

- Elder, Session of Highland Presbyterian Church, Fayetteville (current)
- Member, North Carolina Advisory Commission on Military Affairs (current)
- Vice chairman, BRAC Regional Task Force (current)
- Vice chairman, Transportation Advisory Committee (2006)
- Member, Board of Directors, Fayetteville Area Economic Development Corporation (2000-2005); previous chairman (2003-2004)
- Member, Board of Directors, Cumberland County Business Council; chairman (2003-2005)
- Member, Board of Directors, Cumberland Community Foundation (2001-2005)
- Member, Advisory Board, N.C. Military Business Center (2004)
- Cochairman, Greater Fayetteville Futures (2001-2002)
- Member, Pope Special Activities Committee (1996-current)
- Member, Bragg Special Activities Committee (1996-current)
- Member, Friends of SOF (1996-current)
- Member, Board of Directors, Festival of Flight 2003 (2001-2003)
- Member, Board of Directors, The Arts Council of Fayetteville/Cumberland County (2002)

Profiles of the Mayor and Council

- Member, Cumberland County Board of Education Citizen's Budget and Management Advisory Committee (2000-2002)
- Member, Board of Directors, Airborne & Special Operations Museum (2001)
- Member, Board of Directors, Fayetteville Chamber of Commerce (1996-2001); previous Chairman (1999-2000)
- Marquis Society chair, United Way of Cumberland County (2000)
- Member, Congressional Military Activities Committee, named by Congressman Robin Hayes (2000)
- Former president, Fayetteville Family YMCA (1985)
- Member, Braxton Bragg AUSA Chapter (1995-1997)
- Chairman, Operation Appreciation (1995)
- Attendee, Joint Civilian Orientation Conference, Department of Defense (1992)
- Treasurer, Fayetteville Jaycees (1978-1982).

He and his wife Joanne have two sons, Grayson and Tyson, and are members of Highland Presbyterian Church.

Mayor Anthony G. Chavonne
433 Hay Street
Fayetteville, NC 28301-5537
(Mayor's Office) (910) 433-1992
Phone: (910) 433-3401
Fax: (910) 433-1948
E-Mail: mayor@ci.fay.nc.us

Keith A. Bates, Sr., who represents District 1, is a second-term council member. A life-long resident of Fayetteville, Bates is a 1977 graduate of Reid Ross High School.

He worked for the Parks, Recreation and Maintenance Department before joining the Army. Bates served 20 years, retiring in November 2003 as a first sergeant with two combat tours and earning the Bronze Star for service in Afghanistan.

He serves on the Cumberland County Air Quality Stakeholders committee and The Cumberland County Veterans Council.

Bates is also a member of the Military Affairs Commission, the Retired Enlisted Association, the Retired Military Association, Armed Services Mutual Benefits Association and a Life Member of the First Sergeants Museum.

He also serves on the National League of Cities University Community Council and the Human Development Committee.

Bates has an associate degree in management and an associate degree in leadership.

He is currently employed as a civilian worker at the 1st Special Warfare Training Group, Fort Bragg as an operations specialist.

He is married to the former Margaret Strawn of Fayetteville and has two sons, Keith Jr. and Dannie and one grandson. They are members of Village Baptist Church.

Keith A. Bates, Sr.
District 1
5404 Chesapeake Road
Fayetteville, NC 28311
Phone: (910) 488-6315
E-Mail: kbates05@nc.rr.com

Profiles of the Mayor and Council

Charles E. Evans, a second term council member representing District 2, is a life-long resident of Fayetteville and a 1977 graduate of Terry Sanford High School.

He is the son of the late William and Queen Esther Evans and served in the United States Army as a personnel administrative specialist. He worked in the travel industry as a customer service agent and reservationist with USAir, Inc. Evans is an active member of Second Missionary Baptist Church.

Councilman Evans' list of professional and civic involvement includes:

- Chairman, Wilmington Road Improvement Group fundraiser for Splash Pad Water Facility at the Christina S. Smith Park, J.S. Spivey Recreation Center
- Chairman, Wilmington Road Improvement Group fundraiser for Nicholas Murchison – Raised funds to assist the Nicholas Murchison family with heart transplant
- Led drive to name Savoy Heights neighborhood center for Geraldine B. Myers
- Chairman, Life is Worth Living Foundation
- Host, Life is Worth Living Cable Television Show
- Chairman, Evans Hill Park Committee, led the effort to name the neighborhood park for resident Jesse A. Brayboy
- Past member, City of Fayetteville Appearance Commission
- Past member, City of Fayetteville Zoning Commission
- Past member, City of Fayetteville Parks and Recreation Commission
- Past member, N.C. Neighbors Organization, a statewide organization created to assist in the development of programs to improve communities
- Member, Pat Reese Fellowship Home, Board of Directors
- Member, National League of Cities
- Cross Creek Precinct Chairman, seven years
- Delegate, Washington Congressional Workshops
- Second vice president, Cumberland County Senior Democrats
- North Carolina Democrat Executive Committee
- Disabled veteran, United States Army
- Member, Veterans of Foreign Wars Post 6018, Men's Auxiliary SSG James B. Dennis
- Assisted in development of park at J.S. Spivey Recreation Center and led effort to name park for community activist Christina Smith
- Raised funds to purchase popcorn machine for Massey Hill Recreation Center

Charles E. Evans
District 2
926 Fleetwood Drive
Fayetteville, NC 28305
Phone: (910) 485-2415
E-Mail: wevans39@nc.rr.com

Profiles of the Mayor and Council

Robert A. Massey, Jr. was initially elected to the Fayetteville City Council June 2, 1992, and is currently serving as District 3 Fayetteville City Councilman.

Councilman Massey earned his Bachelor of Science degree in history from Fayetteville State University in 1970. He also earned a Master of Arts degree in secondary education from Catholic University of America in August 1972. Massey graduated from E.E. Smith Senior High School in May 1966.

He taught history and political science at Fayetteville State University from 1972 to 1978. From 1978 to 2002, Councilman Massey worked as a program director in the Continuing Education Division and as an instructor in the associate program at Fayetteville Technical Community College. He retired from the State of North Carolina in 2002 after 31 years of service.

Massey was awarded the Fayetteville Business and Professional League's Leadership Award in 1997. The Beta Chi Chapter of Omega Psi Phi Fraternity awarded Massey the Omega Citizen of the Year award in 1997. In 1998, he was awarded the Sigma Gamma Rho Man of the Year Award. The Epsilon Rho Lambda Chapter of Alpha Phi Alpha Fraternity awarded him the D.A. Williams Political Achievement Award in 1993.

Massey's professional and civic involvement includes:

- Charter member College Heights Presbyterian Church in Fayetteville (1955)
- Elder of College Heights Presbyterian Church
- Moderator for the Committee on Representation, Coastal Carolina Presbytery (1993)

- Member, Board of Directors of Literacy South (1991)
- Member of the Cumberland County Parks and Recreation Advisory Board (1991-1995)
- First vice chairman of Precinct 16 (E.E. Smith Sr. High School, 1991)
- Served on the Allstate All-America City Awards Team (Fayetteville was awarded All-America City status 2001)
- Served as chairman of the Policy Committee for the Fayetteville City Council (2002-2003)
- Served on the Fayetteville and Cumberland County Liaison Committee (2003)
- Became a life member of the N.A.A.C.P. (1999)
- Served as liaison to the Public Works Commission for the Fayetteville City Council (2004)
- Alternate commissioner for ElectriCities of North Carolina, Inc (2004-2006)
- Served as chairperson of the Fayetteville City Council's Environment and Conservation Committee (2004)

He and his wife Joyce Elaine have a blended family of five children: Stacey M. Massey, Robert A. Massey III, Christopher A. Massey, Carla M. Hampton Webster and Allison D. Hampton.

Profiles of the Mayor and Council

They are members of College Heights Presbyterian Church.

Robert A. Massey, Jr.
District 3
327 Westwater Way
Fayetteville, NC 28301-3125
Phone: (910) 488-2920
Fax: (910) 481-3529
E-Mail: askia25@aol.com

D. J. Haire is in his sixth-term representing District 4, winning his first seat on the council in 1997. Councilman Haire is a Fayetteville native, who graduated from Terry Sanford High School in 1977. Haire attended North Carolina A & T State University in Greensboro and holds a certificate from the Industrial Technology Construction Management Association, 1983.

In 1992, Haire received a Certificate of Completion in Bible Studies from Bethel Bible Institute, Delaware and is currently pursuing a degree in Christian Ministry from Destiny Bible College. He has a television broadcast entitled "Building Bridges Ministries" that can be seen every other Friday evening at 9:30 p.m. on Time Warner Cable channel 7.

Haire is a member and former member of several state and national boards, including:

- The North Carolina League of Municipalities
- The National League of Cities
- The North Carolina League of Notaries
- Life member of the NAACP
- Member of the North Carolina League of Black Elected Municipal Officials

D.J. Haire
District 4
709-17 Filter Plant Drive
Fayetteville, NC 28301-4268
Phone: (910) 574-5399
Fax: (910) 485-3595
E-Mail: buildingbridges@djhaires.org
dhaire2@nc.rr.com

Bobby Hurst was elected to a second term with the Fayetteville City Council in November 2007 as District 5 representative. Hurst was appointed to serve on the City Council as an at-large council member in 2000. A life-long resident of Fayetteville, Hurst is a 1972 graduate from Terry Sanford High School and a 1976 graduate of Elon University with a Bachelor of Arts degree in business administration.

He has been the vice president of Hurst Annaho Supply since 1976, a family owned construction and industrial supply business, which opened in Fayetteville in 1953.

His list of professional and civic involvement includes:

- Chairman, Fayetteville Beautiful (2006-present)
- Vice chair, Economic Development, CCBC (2006-2007)
- Board of Directors, Downtown Alliance (2006)
- Chairman, Government Relations, Cape Fear Botanical Garden (2006-present)
- Community Advisory Group, Public Works Commission (2004-2007)
- Board of Directors, Cumberland County Business Council (2004-present)

Profiles of the Mayor and Council

- Chairman, Government/Military Relations, Operation Match Force (2004)
- Chairman, Public Affairs Council, Chamber of Commerce (2003-2004)
- Honorary commander, 43rd Civil Engineers Squadron, Pope AFB (2002-2005)
- Community liaison, Operation Ceasefire (2002-present)
- Appearance Commission, City of Fayetteville (2002-2004)
- Analysis team member, Metro Visions (2002-2004)
- Chairman, Government Affairs Committee, Chamber of Commerce (2002-2003)
- Chairman, Appearance Subcommittee, Greater Fayetteville Futures (2002-2003)
- Crown Coliseum Civic Center Commission (2001)
- Fayetteville City Council, at-large member (2000-2001)
- Senior commander, Royal Rangers at Northwood Temple (1984-1996)
- Board of Directors, Dance Theater of Fayetteville (1985-1987)
- Member, North Fayetteville Exchange Club (1987-1989)
- Board member, N.C. Small Business Advocacy Council (1986).

He and his wife, Lilith, have a son, Dylan. Hurst also has a son, Chris, daughter, Katie

and stepson, Michael. They are members of Northwood Temple Church.

Bobby Hurst
District 5
2010 Whisper Lane
Fayetteville, NC 28303
Phone: (910) 481-0900, (910) 483-7104 or
(910) 286-5804
E-Mail: Bobbyhurst@aol.com

William (Bill) J. L. Crisp was elected to his first term on the Fayetteville City Council as District 6 representative on Nov. 6, 2007. He is fully retired from the Army and the retail automobile industry.

Crisp was born in Raleigh and grew up primarily in Baltimore, Md., where he entered the United States Army in 1960. He served in an Infantry Rifle Company in Korea, the I Corps Ceremonial Honor Guard, Korea and the United States Army Infantry Center Honor Guard, Fort Benning, Ga. He steadily advanced in rank and progressive assignments, which included instructor duty in a Noncommissioned Officer Academy and as an administrative assistant, Reserve Officer Training Corps, at Pennsylvania State University.

Crisp served in Vietnam and was twice awarded the Bronze Star. Additional assignments included postings with the John F. Kennedy Center for Military Assistance (Airborne), Fort Bragg and five years in the Supreme Headquarters, Allied Powers Europe (SHAPE) in Mons, Belgium, where he attended the University of Maryland, European Division. He is a graduate of the United States Army Sergeants Major Academy and also served at the highest level in the military with the Organization of the Joint Chiefs of Staff (Plans and Policy) in the Pentagon.

Profiles of the Mayor and Council

Crisp retired from active service with the rank of command sergeant major and is the recipient of numerous awards and decorations, which include the Legion of Merit, Defense Meritorious Service Medal, Army Commendation Medals, the Expert Infantry Badge and the Joint Chiefs of Staff Identification Badge.

He is a lay speaker and has spoken extensively throughout Europe and the United States. Councilman Crisp is very proud to have delivered the baccalaureate address to his twins' graduating class in 1985 in Mannheim, Germany. He is a member of the masonic fraternity. Crisp strongly believes in charitable endeavors and is proud that, while in Belgium, he worked tirelessly to financially support a home and school for the blind and was instrumental in purchasing and training a "seeing-eye dog" that enabled a disabled person to become gainfully employed. He has received numerous awards and citations for community service and is a recipient of the Governor's Citation for community involvement from the Governor of Maryland.

Crisp has been married to his childhood sweetheart, Joan Sevilla (Boyd) Crisp, for 48 years and they have four adult children, William L., Sylvia D., and twins Sonja E. and Winston B. He and Joan are members of Galatia Presbyterian Church.

William (Bill) Joseph Leon Crisp
District 6
3804 Sunchase Drive
Fayetteville, NC 28306
Phone: (910) 425-5333
E-Mail: wjcrisp@aol.com

Valencia A. Applewhite was elected to the Fayetteville City Council in November 2007 as the District 7 representative; this is her first elected office.

Originally from New York City, she grew up in Connecticut and enlisted in the Air Force in 1979. Applewhite came to Fayetteville in 1994

while on active duty and was assigned to Pope Air Force Base.

During her 25-year active duty and civilian Air Force career, she served in the telecommunications and information systems fields with special emphasis in communications security, leadership and management training. The core value of "Service before Self" is the foundation of her military and public service career.

Applewhite is a member of the Transportation Advisory Commission and the local Base Realignment and Closure Task Force. She is also a member of the National Council of Negro Women and actively supports Parent Teacher Student Organizations throughout the community.

Applewhite has an associate degree in information systems technology and another in military science and instructional technology. She is a realtor specializing in military relocations and is the owner of On Point Image Consulting.

She is married to Ken and they have two sons, Joseph and Damani. They are members of Cliffdale Christian Center.

Valencia A. Applewhite
District 7
5813 Mondavi Place
Fayetteville, NC 28314
Phone: (910) 257-7962
E-Mail: yapplewhitecd7@yahoo.com

Ted Mohn is a first-term council member representing District 8. Mohn grew up in north Chicago, Ill., joined the U.S. Army in 1982 and came to Fayetteville as a terrain analysis technician in the summer of 1997. He retired from the Army on June 1, 2004.

He currently works on Fort Bragg (civil service employee) as a combat simulations

Profiles of the Mayor and Council

specialist with the United States Army J.F. Kennedy Special Warfare Center and School.

After returning from Operation Iraqi Freedom and shortly before his retirement, Councilman Mohn learned his house was being annexed into Fayetteville. He joined the Cumberland County Citizens United (CCCU), a 501 C, non-profit, grassroots citizens' organization to fight the involuntary annexation. This was the catalyst to Mohn's involvement in local government.

He believes in open government and citizen participation. Councilman Mohn says elected officials work for citizens, citizens don't work for elected officials. He is excited about Fayetteville's future and wants to help improve quality of life services for his fellow citizens.

Ted Mohn
District 8
6961 Bone Creek Drive
Fayetteville, NC 28314
Phone: (910) 867-1342
E-Mail: tmohn@aol.com

Wesley Meredith is a second-term council member representing District 9 and is the current mayor pro tem. Originally from Tupelo, Miss., he came to Fayetteville as a U.S. Army Combat Engineer with the 82nd Airborne Division.

While serving in the military, Meredith was the recipient of the Army Service Ribbon, Army Achievement Medal with two Oak Leaf Clusters and the Professional Development Ribbon. Councilman Meredith was honorably discharged with the rank of sergeant.

In 1986, he opened his own business, Cardinal Landscaping, and made the decision to call Fayetteville his home.

Councilman Meredith has served on numerous boards including Cape Fear Botanical Gardens

Board of Directors, FTCC Foundation Board of Directors, March of Dimes Board of Directors and the City of Fayetteville Appearance Commission. He was also honored to represent N.C. District 8 as a delegate to President Bush's National Convention in 2004.

A 2004 graduate of Fayetteville Technical Community College, Meredith holds an associate in applied science degree in horticulture. Additionally, he is a North Carolina general contractor, North Carolina landscape contractor and member of the International Society of Arborists.

He and his wife, Angela, and children Cori, Hinsdale, Michael, Mason and Josh are residents of Fayetteville and members of Manna Church.

Wesley Meredith
Mayor Pro Tem
District 9
113 Great Oaks Drive
Fayetteville, NC 28303
Phone: (910) 867-9595
Fax: (910) 867-3344

Email: wameredith@nextel.blackberry.net

Boards, Committees and Commissions

The Fayetteville City Council has established 22 boards and commissions. The volunteers who are appointed to the boards and commissions serve as the link that connects the public to its governing body and serve as the advisors who make recommendations that ultimately shape the future of Fayetteville.

Members are generally unpaid volunteers who devote many hours of their personal time to these community activities. Anyone living in Fayetteville may serve on these boards and commissions. Some boards may require appointees to have a special license or meet certain professional requirements.

- **Airport Commission**
The Fayetteville Airport Commission administers the operation and maintenance of the Fayetteville Regional Airport.
- **Board of Adjustment**
The board hears and decides appeals or requests for variances with regard to the enforcement of any zoning ordinance.
- **Joint City and County Appearance Commission**
The Appearance Commission reviews proposed public building and site plans within the city and county on public properties and initiates programs to improve visual quality.
- **Board of Appeals on Buildings and Dwellings**
The board hears and decides appeals from citizens concerning violations of Chapter 14 Housing, Dwellings and Buildings and violations of Chapter 11 Fire Prevention Code.
- **Fair Housing Board**
The board hears fair housing complaints investigated by staff and, on appeal, fair housing violations of Chapter 10 of the Fayetteville City Code.
- **Fayetteville Planning Commission**
The purpose of the City Planning Commission is to develop and carry on a long-range, continuing and comprehensive planning program for the orderly growth and development of the City of Fayetteville.
- **Fayetteville Zoning Commission**
The Zoning Commission is empowered to conduct public hearings for the purpose of making recommendations to the City Council on initial zonings, rezonings and special use permits.
- **Fayetteville Linear Park, Inc.**
The corporation assists the City of Fayetteville in the financing, acquisition and improvement of Linear Park.
- **Firemen's Relief Fund Board of Trustees**
The Board of Trustees is responsible for ensuring the expenditure of funds derived from the provisions of State Statute 58-84-35.
- **Historic Resources Commission**
The commission is responsible for reviewing and approving all exterior changes to the designated historic districts and landmark properties, as well as conducting public awareness and education programs concerning historic properties and districts.
- **Fayetteville-Cumberland Human Relations Commission**
The commission studies problems of discrimination in any or all fields of human relationships and encourages fair treatment and mutual understanding among all racial,

Boards, Committees and Commissions

ethnic, sex and age groups. The commission promotes programs and seeks solutions to these problems.

- **Fayetteville-Cumberland Parks & Recreation Advisory Commission**
The commission advises the City Council on policies and plans to provide adequate parks and recreational facilities for the City of Fayetteville and Cumberland County.
- **Personnel Review Board**
The board hears post-termination appeals of regular full-time employees.
- **Public Arts Commission**
The commission reviews and comments on public art projects proposed or offered to the City of Fayetteville for placement on City-controlled property.
- **Public Works Commission**
The commission provides general supervision and management of the electric, water and sewer utility.
- **Public Works Commission Supplemental Employees' Retirement Plan Board**
The board provides a retirement system for the payment of retirement benefits to the employees of the Public Works Commission.
- **Redevelopment Commission**
The commission plans and implements the City's Community Development programs (Community Development Block Grant and HOME Investment Partnership Act) with administrative and technical support provided by the Community Development Department.

- **Joint City and County Senior Citizens Advisory Commission**
The commission recommends policies and programs to aid the City and County in meeting the needs and aspirations of senior citizens.
- **Taxicab Review Board**
The board reviews problems and hears appeals for any decision of the taxi inspector or city manager.
- **Fayetteville-Cumberland Stormwater Advisory Board**
The Joint Stormwater Advisory Board provides guidance and advice to the City Council and the Board of County Commissioners pertaining to the joint stormwater management program, including but not limited to, program activities, functions, systems, management and funding.
- **Transit Advisory Committee**
The committee functions as the liaison between the citizens of Fayetteville and the Fayetteville Area System of Transit (F.A.S.T.).
- **Wrecker Review Board**
The board reviews problems and hears appeals for any decision of the wrecker inspector.

For additional information, please contact the city clerk by phone at 433-1989 or by email at cityclerk@ci.fay.nc.us.

Applications are available by contacting the city clerk or through the City of Fayetteville's website at www.cityoffayetteville.org.

Public Works Commission (PWC)

The City is authorized to provide water, sanitary sewer and electric services throughout Cumberland County. The Public Works Commission (PWC) of the City of Fayetteville was organized under provisions of the City Charter of 1905 to manage these utility services under the direction of the council and in the best interests of the City and its inhabitants.

The PWC provides electricity, water and sanitary sewer services to the residents of the city and surrounding urban areas. The City has had its own electric system since 1896, its own water system since 1890 and its own sanitary sewer system since 1906.

The PWC purchases the majority of its annual energy requirements from Progress Energy Carolinas, Inc. (PEC), and less than 1 percent from the Southeastern Power Administration. PWC and PEC entered into a nine-year power supply and marketing agreement effective July 2003. PWC purchases a minimum load from PEC at a fixed capacity price and an annually determined energy price. PWC has the option in meeting its remaining demand through open market purchases or generating power at the PWC Butler-Warner Generation Plant. Minimum load requirements with PEC range from 275 MW to 300 MW. PWC also has the option to sell its excess capacity/energy on the open market through its marketing agent, PEC.

The Butler-Warner Generation Plant consists of eight gas turbine generators, six of which were converted in 1988 to a combined cycle steam mode. In 1993, a Thermal Energy Storage System was added to the plant. The plant's generating capacity is approximately 285 MW.

The electric system is interconnected with PEC at three locations. SEPA power is received under a wheeling agreement through PEC's transmission system. PWC has a 127.7 circuit mile 66kV looped, radial operated, system that interconnects 32 transmission and distribution substations. Power is then distributed through approximately 2,448 miles of 25kV and 12kV

lines and 994.7 miles of underground cable to deliver power to approximately 77,500 customers. The highest peak demand of the PWC was 476.6 MW occurring in August 2007. The total energy requirement for fiscal year 2008 was 2,268,298 MW hours.

The PWC operates two water treatment plants with a combined daily treatment capacity of 57.5 million gallons. The system's average daily usage is approximately 24 million gallons with a peak of 42 million gallons occurring in 1999. The utility serves approximately 78,000 water customers through 1,200 miles of water mains. The PWC also operates two wastewater treatment plants with a treatment capacity of 46 million gallons per day. The highest monthly maximum treatment is approximately 31 million gallons per day. Approximately 72,000 sewer customers are served through 1,150 miles of sanitary sewer mains and 66 sanitary sewer lift station sites.

While the City wholly owns the utility system with the utility assets in the City's name, a four-member commission is responsible for managing the utility systems, establishing policy, setting rates, approving certain contracts and appointing a general manager to administer the policies and manage the daily operations of the utility system. Members are eligible to serve up to three four-year terms.

The commission has a separate budget and operates independently as an enterprise fund. Overall, the operation of the PWC is separate from the daily activities of the City. While the PWC must comply with the provisions of the North Carolina Local Government Budget and Fiscal Control Act, it maintains autonomous budget preparation systems. Although the utility appears operationally separate from the City, the utility's financial status is included in the City's annual audited financial statements and its budget is reviewed and approved by the Fayetteville City Council. The Public Works Commission budget is, therefore, subject to appropriation and authorization by council.

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VISION

*“What We Want to Become -
Our Preferred Future as Defined
in Value-Based Principles.”*

City of Fayetteville Vision 2023

The City of Fayetteville is a Great Place to Live with a Choice of Desirable Neighborhoods, Leisure Opportunities for All and Beauty by Design.

Our City has a Vibrant Downtown, the Cape Fear River to Enjoy and a Strong Local Economy.

Our City is a Partnership of Citizens with a Diverse culture and Rich Heritage, Creating a Sustainable Community.

MISSION

*“Purposes of City Government -
Determined in Service Businesses
Defined in: Operating Elements,
Business Successes,
Challenges and
Opportunities and Service
Improvements 2009-10.”*

The City Government Provides Service that makes Fayetteville a Better Place for All.

The City Government is **Financially Sound**, and provides a **Full Range of Quality Municipal Services**, that are **Valued By Our Customers**, and delivered by a **Dedicated Workforce** in a **Cost Effective Manner**.

The City has **Well Designed and Well Maintained Infrastructure and Facilities**.

The City **Engages its Citizens**, and is recognized as a **State and Regional Leader**.

City Goals

CORE VALUES

*"The Foundation for
Our City Government -
Creating a Corporate Culture
of Action and Accountability,
the Primary Value,
As Defined in Performance
Standards to Guide
Behaviors and Actions."*

We, the Mayor, City Council, Managers,
Supervisors and Employees serve with

RESPECT:

Responsibility
Ethics
Stewardship
Professionalism
Entrepreneurial Spirit
Commitment
Teamwork

to safeguard and enhance the public trust in
City Government.

PLAN

*"Our Road Map for 5 Years -
How to Realize Our Vision
with Achievable Goals
Defined Through:
Objectives, Meaning to
Our Citizens, Challenges
and Opportunities,
Actions 2009-10, Major
Projects 2009-10 and
Actions on the Horizon."*

City of Fayetteville Goals 2014

Growing City, Livable Neighborhoods
A Great Place to Live

Greater Tax Base Diversity
Strong Local Economy

More Attractive City
Clean and Beautiful

More Efficient City Government
Cost-Effective Service Delivery

Greater Community Unity
Pride in Fayetteville

Revitalized Downtown
A Community Focal Point

EXECUTION

“Targets for Action to Implement the Plan - A Work Program for Next Year with a ‘To Do’ List for Mayor, City Council and Management - To Be Completed with Accountability for the Results.”



POLICY AGENDA 2009-2010

TOP PRIORITY

- Unified Development Ordinance
- Murchison Road Corridor Redevelopment
- Parks and Recreation Service
- Annexation Policy
- Workforce Development
- Recycling Program for Multifamily and Commercial

HIGH PRIORITY

- County Jail Capacity
- Air Quality Non-Attainment
- Emergency Medical Transport Performance Report
- Tree Preservation Ordinance
- Building Demolition
- Property Revaluation and Tax Rate
- Legislative Agenda and Lobbying Strategy

MANAGEMENT AGENDA 2009-2010

TOP PRIORITY

- Crime Reduction Strategy and Report
- FAST Improvements
- Community Report Card
- Community Watch Expansion
- Economic Development

HIGH PRIORITY

- Reclaiming Neighborhoods Strategy
- Police Staffing
- Non-Stop Air Service to Washington, D.C.
- Telling the City's Positive Story
- Northwest Gateway Project

Financial Policies

Overview

The City of Fayetteville financial policies establish general guidelines for the fiscal management of the City. These guidelines, influenced by the North Carolina Local Government Budget and Fiscal Control Act and sound financial principles, provide the framework for budgetary and fiscal planning. Operating independently of changing circumstances and conditions, these policies assist the decision-making processes of the City Council and city administration.

Operating Budget

- The City will annually adopt a balanced budget by June 30, which will provide an operational plan for the upcoming fiscal year.
- The City will maintain a system of budgetary controls to ensure adherence to the budget. Current operating revenues will be sufficient to support current operating expenditures. Fund balance may be appropriated to fund capital purchases or non-recurring expenditures.
- The City may maintain an appropriated contingency account. The contingency account will not exceed 5 percent of all other appropriations within the same fund. The City Manager must report any usage of contingency at the next Council Meeting.
- Debt or bond financing will not be used to finance current expenditures.

Accounting

- The City will establish and maintain an accounting system in accordance with the North Carolina Local Government Budget and Fiscal Control Act.
- An annual audit will be performed by an independent accounting firm in accordance with generally accepted accounting principles.
- Financial systems will be maintained to monitor revenues and expenditures on a continual basis.

Debt

- Outstanding general obligation bonds will not exceed 8 percent of the assessed valuation of taxable property of the City.
- Capital projects will be financed for a period not to exceed the expected useful life of the project.
- The City will maintain its financial condition in order to maintain a minimum bond rating of AA from at least one nationally recognized municipal debt rating service.
- The fiscal year 2010 budget dedicates an equivalent of 6.36 cents of the City's 45.6-cent ad valorem tax rate (13.95 percent) toward the repayment of principal and interest on general obligation, long-term installment financing agreements and notes payable instruments. The City will place the proceeds of this tax in a sinking fund.

Investments

- The City will monitor the receipt and disbursement of all funds to ensure the maximum investment of idle cash.
- The City will only invest in instruments that comply with the North Carolina Local Government Budget and Fiscal Control Act.

Revenue Overview

	FY 2008 Actual	FY 2009 Budget	FY 2010 Recommended	FY 2010 Adopted
General Fund				
Ad Valorem Taxes	54,682,619	55,782,745	59,964,294	57,130,209
Other Taxes	42,260,127	41,689,736	46,229,415	45,112,861
Intergovernmental	10,073,527	9,681,282	12,931,164	11,932,847
Functional Revenues	4,421,769	5,266,189	5,468,266	5,468,266
Other Revenues	2,119,144	1,955,236	2,164,922	2,164,922
Investment Income	2,490,129	1,190,500	839,500	839,500
Other Financing Sources	16,519,455	9,252,718	9,922,772	9,922,772
Fund Balance	0	9,630,983	3,422,498	4,086,290
TOTAL	\$132,566,770	\$134,449,389	\$140,942,831	\$136,657,667
Parking Fund				
Functional Revenues	271,650	238,730	337,620	337,620
Other Revenues	2,504	0	0	0
Investment Income	0	0	1,000	1,000
TOTAL	\$274,154	\$238,730	\$338,620	\$338,620
Central Business Tax District Fund				
Ad Valorem Taxes	83,055	89,350	131,649	131,649
Investment Income	10,786	3,500	3,500	3,500
Fund Balance	0	58,080	0	17,811
TOTAL	\$93,841	\$150,930	\$135,149	\$152,960
Stormwater Fund				
Stormwater Fees	5,592,002	5,674,022	5,169,894	5,169,894
Investment Income	188,068	60,000	83,000	83,000
Fund Balance	0	2,047,602	313,592	297,500
TOTAL	\$5,780,070	\$7,781,624	\$5,566,486	\$5,550,394

Revenue Overview

	FY 2008 Actual	FY 2009 Budget	FY 2010 Recommended	FY 2010 Adopted
Emergency Telephone System Fund				
Intergovernmental	560,102	1,064,600	1,064,600	1,064,600
Subscriber Fees	361,922	0	0	0
Investment Income	66,342	10,000	10,000	10,000
TOTAL	\$988,366	\$1,074,600	\$1,074,600	\$1,074,600
Risk Management Funds				
Interfund Charges	11,818,073	13,039,909	12,922,161	12,922,161
Other Revenues				
Employee Contributions	2,477,635	2,880,163	2,966,435	2,966,435
Refunds and Sundry	487,877	73,500	86,286	86,286
Investment Income	595,310	230,000	368,000	368,000
Fund Balance	0	0	7,416	2,762
TOTAL	\$15,378,895	\$16,223,572	\$16,350,298	\$16,345,644
Transit Fund				
Other Taxes	0	362,000	600,000	600,000
Federal Operating Grant	1,183,602	1,260,270	1,273,111	1,273,111
State Operating Grant	850,068	850,068	683,251	683,251
Bus Fares	573,625	548,429	621,185	661,185
Contract Transportation	163,322	178,593	173,015	173,015
Other Revenues	38,594	60,425	30,784	30,784
Interfund Transfers	1,910,441	1,936,708	2,756,673	2,670,004
TOTAL	\$4,719,652	\$5,196,493	\$6,138,019	\$6,091,350
Airport Fund				
Intergovernmental Revenues	197,430	188,716	146,183	146,183
Property Leases	1,548,336	1,418,189	1,861,163	1,861,163
Franchise Fees	1,147,663	1,088,687	1,273,465	1,273,465
Landing Fees	286,983	285,954	340,178	340,178
Training Facility Fees	9,700	5,000	5,000	5,000
Other Revenues	180,597	162,105	183,525	183,525
Public Safety Reimbursements	84,297	84,297	84,297	84,297
Investment Income	174,148	70,000	47,000	47,000
Fund Balance	0	1,179,444	0	0
TOTAL	\$3,629,154	\$4,482,392	\$3,940,811	\$3,940,811

Revenue Overview

	FY 2008 Actual	FY 2009 Budget	FY 2010 Recommended	FY 2010 Adopted
Recycling Fund				
Recycling Fees	0	2,509,077	2,278,576	2,278,576
Intergovernmental	0	0	299,555	299,555
Other Revenues	0	0	1,100	1,100
Investment Income	0	0	18,000	18,000
Interfund Transfers	1,993,090	0	0	0
TOTAL	\$1,993,090	\$2,509,077	\$2,597,231	\$2,597,231
LEOSSA Fund				
Interfund Charges	379,324	402,000	463,583	463,583
Investment Income	98,622	50,000	49,000	49,000
Fund Balance	0	133,954	0	0
TOTAL	\$477,946	\$585,954	\$512,583	\$512,583
Warranty Vehicle Lease Fund				
Interfund Charges	319,328	306,058	302,690	302,690
Investment Income	31,103	10,000	20,000	20,000
Other Revenues	26,362	2,000	2,000	2,000
Interfund Transfers	200,000	200,000	0	0
Fund Balance	0	0	0	0
TOTAL	\$576,793	\$518,058	\$324,690	\$324,690
City of Fayetteville Finance Corporation				
Investment Income	997	0	0	0
Interfund Transfers	2,483,726	2,110,868	1,808,250	1,808,250
TOTAL	\$2,484,723	\$2,110,868	\$1,808,250	\$1,808,250
GRAND TOTAL	\$168,963,454	\$175,321,687	\$179,729,568	\$175,394,800

Expenditure Overview

	FY 2008 Actual	FY 2009 Budget	FY 2010 Recommended	FY 2010 Adopted
General Fund				
City Attorney	973,700	1,093,122	1,088,164	1,076,690
City Manager	847,512	886,602	893,362	833,969
Community Development	436,880	1,273,631	1,418,798	1,193,365
Engineering & Infrastructure	12,324,798	10,030,915	11,455,529	11,015,401
Environmental Services	10,966,339	8,013,404	7,435,826	7,327,661
Finance	2,329,443	2,492,882	2,498,488	2,477,239
Fire	19,594,722	20,292,639	21,220,974	20,887,715
Human Relations	225,804	253,676	245,673	241,746
Human Resource Development	1,074,993	1,154,060	1,217,250	1,202,869
Information Technology	1,696,128	2,161,360	2,668,538	2,651,639
Inspections	2,647,814	2,905,332	2,823,036	2,784,560
Management Services	1,271,774	1,061,647	858,763	829,642
Mayor and Council	596,395	522,982	803,422	748,683
Other Appropriations				
Agencies	264,000	339,000	339,000	376,500
Transfers	7,312,501	8,860,248	5,729,859	5,643,190
Debt Management	4,650,115	5,604,864	6,198,523	6,198,523
Other	6,858,908	9,788,883	12,019,533	11,603,368
Parks, Recreation & Maintenance	14,275,367	15,394,643	15,356,691	15,209,364
Planning	695,471	846,543	812,968	734,549
Police	40,215,435	41,472,956	45,858,434	43,620,994
TOTAL	\$129,258,099	\$134,449,389	\$140,942,831	\$136,657,667
Parking Fund				
Parking Management	198,083	238,730	338,620	338,620
TOTAL	\$198,083	\$238,730	\$338,620	\$338,620
Central Business Tax				
District Fund				
Central Business District	120,140	150,930	135,149	152,960
TOTAL	\$120,140	\$150,930	\$135,149	\$152,960
Stormwater Fund				
Stormwater Utility	2,631,917	7,781,624	5,566,486	5,550,394
TOTAL	\$2,631,917	\$7,781,624	\$5,566,486	\$5,550,394

Expenditure Overview

	FY 2008 Actual	FY 2009 Budget	FY 2010 Recommended	FY 2010 Adopted
Emergency Telephone System Fund				
Emergency Communications	3,784,661	1,074,600	1,074,600	1,074,600
TOTAL	\$3,784,661	\$1,074,600	\$1,074,600	\$1,074,600
Risk Management Funds				
Medical, Dental, & Life	9,644,045	13,048,988	13,087,799	13,087,799
Worker's Compensation	1,262,663	1,592,931	1,669,127	1,664,473
Property & Liability	1,451,053	1,581,653	1,593,372	1,593,372
TOTAL	\$12,357,761	\$16,223,572	\$16,350,298	\$16,345,644
Transit Fund				
Transit Operations	4,719,651	5,196,493	6,138,019	6,091,350
TOTAL	\$4,719,651	\$5,196,493	\$6,138,019	\$6,091,350
Airport Fund				
Operations	2,582,955	3,969,029	3,388,271	3,394,818
Fire/Training	509,621	513,363	552,540	545,993
TOTAL	\$3,092,576	\$4,482,392	\$3,940,811	\$3,940,811
Recycling Fund				
Operations	1,945,629	2,509,077	2,597,231	2,597,231
TOTAL	\$1,945,629	\$2,509,077	\$2,597,231	\$2,597,231
LEOSSA Fund				
Police Benefits	465,370	585,954	512,583	512,583
TOTAL	\$465,370	\$585,954	\$512,583	\$512,583
Warranty Vehicle Lease Fund				
Warranty Vehicles	380,660	518,058	324,690	324,690
TOTAL	\$380,660	\$518,058	\$324,690	\$324,690
City of Fayetteville Finance Corporation				
Finance Corporation	2,484,723	2,110,868	1,808,250	1,808,250
TOTAL	\$2,484,723	\$2,110,868	\$1,808,250	\$1,808,250
GRAND TOTAL	\$161,439,270	\$175,321,687	\$179,729,568	\$175,394,800

General Fund

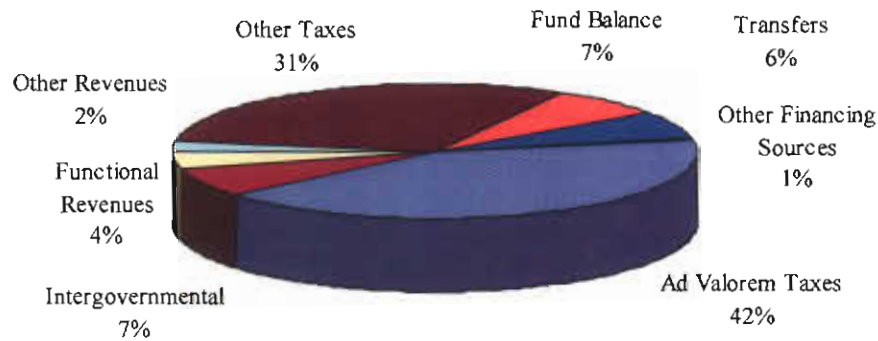
Revenues	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY2010 Recommended	FY2010 Adopted
Ad Valorem Taxes					
Current Year Taxes	52,738,807	54,101,745	53,915,557	58,487,294	55,653,209
Prior Years Taxes	1,623,939	1,361,000	1,272,000	1,162,000	1,162,000
Penalties & Interest	319,873	320,000	307,000	315,000	315,000
	\$54,682,619	\$55,782,745	\$55,494,557	\$59,964,294	\$57,130,209
Other Taxes					
Local Option Sales Taxes	31,659,261	31,096,000	30,682,295	33,492,325	32,375,771
Utility Franchise Tax	8,072,069	8,129,036	9,460,578	10,050,511	10,050,511
Vehicle License Tax	635,992	651,500	629,611	627,285	627,285
Privilege License Tax	984,727	985,100	1,015,100	1,084,100	1,084,100
Franchise Fees	491,902	411,500	427,298	430,604	430,604
Vehicle Gross Receipts	416,176	416,600	457,861	544,590	544,590
	\$42,260,127	\$41,689,736	\$42,672,743	\$46,229,415	\$45,112,861
Intergovernmental Revenues					
Federal	50,288	35,000	151,489	3,263,562	2,268,611
State	6,590,626	6,227,840	6,327,599	6,245,346	6,245,346
Local	3,432,613	3,418,442	3,492,246	3,422,256	3,418,890
	\$10,073,527	\$9,681,282	\$9,971,334	\$12,931,164	\$11,932,847
Functional Revenues					
Permits and Fees	1,814,879	2,049,970	1,900,424	1,987,000	1,987,000
Property Leases	316,879	888,270	309,681	764,664	764,664
Engineering/Planning Svcs	345,822	290,172	370,786	370,172	370,172
Public Safety Services	786,484	829,970	973,971	1,196,437	1,196,437
Environmental Services	73,382	71,618	69,442	71,939	71,939
Recreation Fees	992,841	942,533	978,984	986,133	986,133
Other Fees and Services	91,482	193,656	192,250	91,921	91,921
	\$4,421,769	\$5,266,189	\$4,795,538	\$5,468,266	\$5,468,266
Other Revenues					
Refunds & Sundry	695,925	626,586	775,750	625,556	625,556
Indirect Cost Allocation	943,521	987,650	1,073,581	1,112,866	1,112,866
Special Use Assessments	204,316	181,000	208,500	195,000	195,000
Sale of Assets & Materials	275,382	160,000	266,908	231,500	231,500
	\$2,119,144	\$1,955,236	\$2,324,739	\$2,164,922	\$2,164,922
Investment Income	\$2,490,129	\$1,190,500	\$1,198,900	\$839,500	\$839,500
Other Financing Sources					
Proceeds from Bonds	0	0	0	0	0
Proceeds from Loans	0	750,000	0	750,000	750,000
Interfund Transfers	13,215,515	8,502,718	8,565,972	9,172,772	9,172,772
Capital Leases	3,303,940	0	0	0	0
	\$16,519,455	\$9,252,718	\$8,565,972	\$9,922,772	\$9,922,772
Fund Balance	\$0	\$9,630,983	\$0	\$3,422,498	\$4,086,290
TOTAL	\$132,566,770	\$134,449,389	\$125,023,783	\$140,942,831	\$136,657,667

General Fund

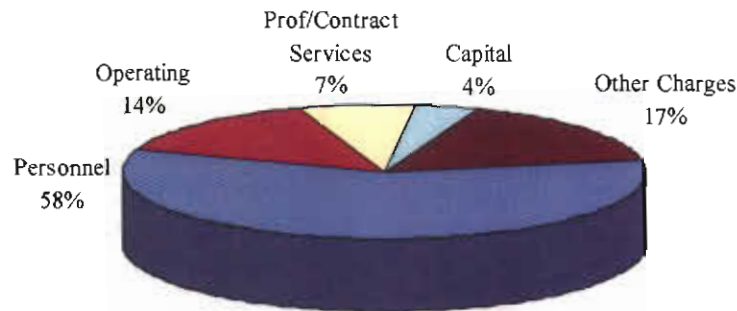
Expenditures	FY 2008	FY 2009	FY 2009	FY2010	FY2010
	Actual	Budget	Estimated	Recommended	Adopted
City Attorney	973,700	1,093,122	1,053,324	1,088,164	1,076,690
City Manager	847,512	886,602	847,127	893,362	833,969
Community Development	436,880	1,273,631	774,973	1,418,798	1,193,365
Engineering & Infrastructure	12,324,798	10,030,915	13,018,306	11,455,529	11,015,401
Environmental Services	10,966,339	8,013,404	9,393,582	7,435,826	7,327,661
Finance	2,329,443	2,492,882	2,612,188	2,498,488	2,477,239
Fire	19,594,722	20,292,639	22,082,789	21,220,974	20,887,715
Human Relations	225,804	253,676	242,358	245,673	241,746
Human Resource Development	1,074,993	1,154,060	1,110,748	1,217,250	1,202,869
Information Technology	1,696,128	2,161,360	2,802,447	2,668,538	2,651,639
Inspections	2,647,814	2,905,332	2,868,014	2,823,036	2,784,560
Management Services	1,271,774	1,061,647	972,393	858,763	829,642
Mayor and Council	596,395	522,982	533,946	803,422	748,683
Other Appropriations					
Agencies	264,000	339,000	339,000	339,000	376,500
Transfers	7,312,501	8,860,248	11,609,634	5,729,859	5,643,190
Debt Management	4,650,115	5,604,864	4,504,233	6,198,523	6,198,523
Other	6,858,908	9,788,883	7,484,409	12,019,533	11,603,368
Parks, Recreation & Maintenance	14,275,367	15,394,643	15,948,441	15,356,691	15,209,364
Planning	695,471	846,543	917,217	812,968	734,549
Police	40,215,435	41,472,956	41,121,164	45,858,434	43,620,994
TOTAL	\$129,258,099	\$134,449,389	\$140,236,293	\$140,942,831	\$136,657,667

General Fund

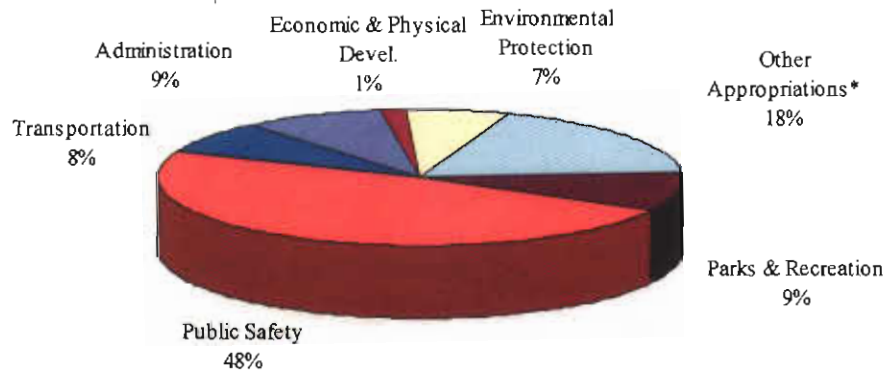
FY2009 Revenues



FY2009 Expenditures by Object



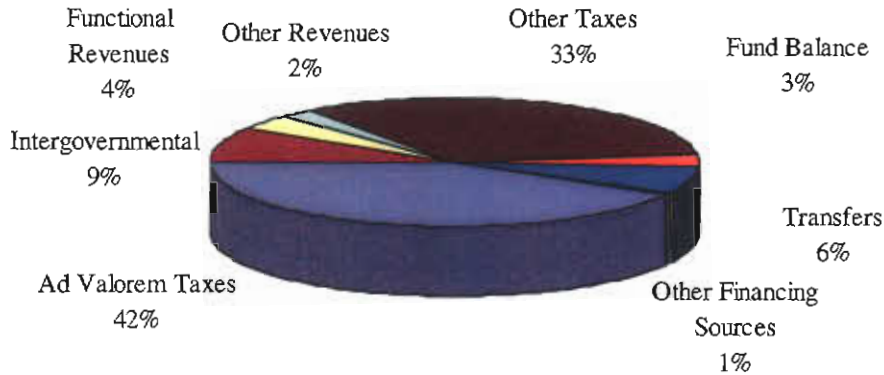
FY2009 Expenditures by Function



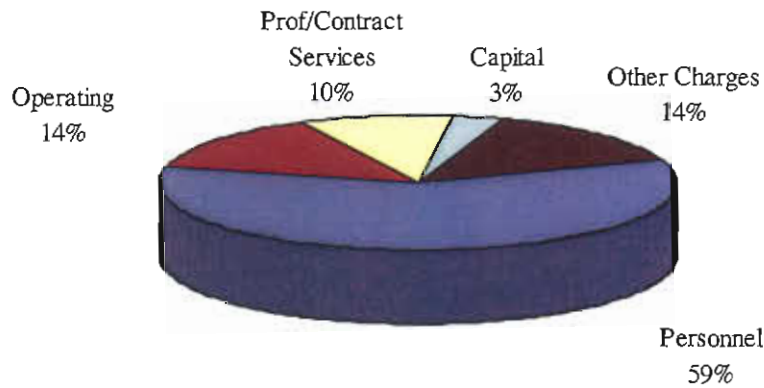
Other Appropriations includes:

Debt Management Plan	\$5,604,864
Transfers to Other Funds	\$8,860,248
Payments to Agencies	\$339,000
Sales Tax Payment	\$5,203,681
Other	\$4,585,202

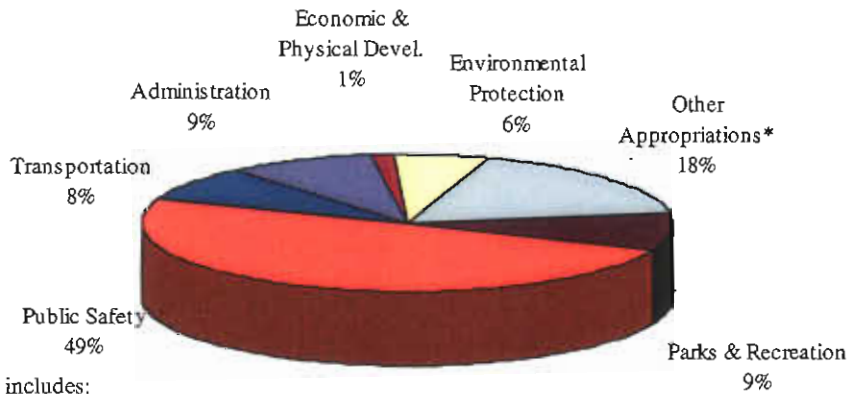
FY2010 Revenues



FY2010 Expenditures by Object



FY2010 Expenditures by Function



Other Appropriations includes:

Debt Management Plan	\$6,198,523
Transfers to Other Funds	\$5,643,190
Payments to Agencies	\$376,500
Sales Tax Payment	\$6,934,043
Ft. Bragg Annex Payments	\$1,131,680
Other	\$3,537,645

Parking Fund

Revenues

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Functional Revenues	271,650	238,730	281,260	337,620	337,620
Other Revenues					
Refunds and Sundry	2,504	0	129	0	0
Investment Income	0	0	500	1,000	1,000
TOTAL	\$ 274,154	\$ 238,730	\$ 281,889	\$ 338,620	\$ 338,620

Expenditures

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Personnel	0	0	0	0	0
Operating	90,383	94,310	93,544	96,343	96,343
Contract Services	107,700	144,420	133,650	231,009	231,009
Capital Outlay	0	0	0	0	0
Other Charges	0	0	0	11,268	11,268
TOTAL	\$ 198,083	\$ 238,730	\$ 227,194	\$ 338,620	\$ 338,620

Notes:

Central Business Tax District Fund

Revenues

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Ad Valorem Taxes	83,055	89,350	87,005	131,649	131,649
Investment Income	10,786	3,500	3,500	3,500	3,500
Other Financing Sources					
Fund Balance	0	58,080	0	0	17,811
TOTAL	\$ 93,841	\$ 150,930	\$ 90,505	\$ 135,149	\$ 152,960

Expenditures

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Personnel	0	0	0	0	0
Operating	0	50,000	50,000	7,000	7,000
Contract Services	66,196	50,930	50,927	50,960	50,960
Capital Outlay	0	0	0	20,000	20,000
Other Charges	53,944	50,000	100,000	57,189	75,000
TOTAL	\$ 120,140	\$ 150,930	\$ 200,927	\$ 135,149	\$ 152,960

Notes:

Stormwater Fund

Revenues

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Storm Water Fees	5,592,002	5,674,022	5,716,708	5,169,894	5,169,894
Investment Income	188,068	60,000	154,000	83,000	83,000
Other Financing Sources					
Fund Balance	0	2,047,602	0	313,592	297,500
TOTAL	\$ 5,780,070	\$ 7,781,624	\$ 5,870,708	\$ 5,566,486	\$ 5,550,394

Expenditures

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Personnel	1,238,487	1,960,833	1,708,499	1,718,237	1,686,990
Operating	408,452	711,753	712,179	794,384	809,539
Contract Services	631,577	1,236,440	2,007,150	970,333	970,333
Capital Outlay	141,580	3,659,500	3,211,362	1,883,545	1,883,545
Other Charges	211,821	213,098	219,792	199,987	199,987
TOTAL	\$ 2,631,917	\$ 7,781,624	\$ 7,858,982	\$ 5,566,486	\$ 5,550,394

Notes:

Emergency Telephone System Fund

Revenues

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Intergovernmental	560,102	1,064,600	1,138,897	1,064,600	1,064,600
Subscriber Fees	361,922	0	0	0	0
Investment Income	66,342	10,000	5,000	10,000	10,000
TOTAL	\$ 988,366	\$ 1,074,600	\$ 1,143,897	\$ 1,074,600	\$ 1,074,600

Expenditures

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Personnel	48,629	51,949	53,158	53,054	52,231
Operating	410,600	453,850	433,017	444,127	444,127
Contract Services	118,787	107,451	121,584	125,231	125,231
Capital Outlay	6,650	95,000	87,300	0	0
Other Charges	3,199,995	366,350	71,275	452,188	453,011
TOTAL	\$ 3,784,661	\$ 1,074,600	\$ 766,334	\$ 1,074,600	\$ 1,074,600

Notes:

Risk Management Fund

Revenues

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2010
	Actual	Budget	Estimated	Recommended	Adopted
Interfund Charges	11,818,073	13,039,909	11,866,973	12,922,161	12,922,161
Other Revenues					
Employee Contributions	2,477,635	2,880,163	2,576,336	2,966,435	2,966,435
Refunds and Sundry	487,877	73,500	116,194	86,286	86,286
Investment Income	595,310	230,000	356,000	368,000	368,000
Other Financing Sources					
Fund Balance	0	0	0	7,416	2,762
TOTAL	\$ 15,378,895	\$ 16,223,572	\$ 14,915,503	\$ 16,350,298	\$ 16,345,644

Expenditures

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2010
	Actual	Budget	Estimated	Recommended	Adopted
Personnel	377,482	435,282	415,684	436,839	430,507
Operating	11,881,059	14,991,942	13,101,787	15,647,496	15,647,496
Contract Services	98,446	156,935	239,522	261,830	261,830
Capital Outlay	0	0	0	0	0
Other Charges	774	639,413	690	4,133	5,811
TOTAL	\$ 12,357,761	\$ 16,223,572	\$ 13,757,683	\$ 16,350,298	\$ 16,345,644

Notes: .

Transit Fund

Revenues	FY 2008	FY 2009	FY 2009	FY 2010	FY 2010
	Actual	Budget	Estimated	Recommended	Adopted
Other Taxes	0	362,000	291,000	600,000	600,000
Federal Operating Grant	1,183,602	1,260,270	1,260,270	1,273,111	1,273,111
State Operating Grant	850,068	850,068	683,251	683,251	683,251
Fares					
Buses	573,625	548,429	610,637	621,185	661,185
Contract Transportation	163,322	178,593	182,482	173,015	173,015
Other Revenues	38,594	60,425	26,893	30,784	30,784
Other Financing Sources					
Interfund Transfers	1,910,441	1,936,708	2,082,124	2,756,673	2,670,004
TOTAL	\$ 4,719,652	\$ 5,196,493	\$ 5,136,657	\$ 6,138,019	\$ 6,091,350
Expenditures					
	FY 2008	FY 2009	FY 2009	FY 2010	FY 2010
	Actual	Budget	Estimated	Recommended	Adopted
Personnel	2,643,627	3,157,477	3,022,146	3,142,832	3,096,163
Operating	1,560,915	1,546,784	1,510,831	1,739,704	1,739,704
Contract Services	151,037	216,538	225,278	224,140	224,140
Capital Outlay	0	0	0	0	0
Other Charges	364,072	275,694	378,402	1,031,343	1,031,343
TOTAL	\$ 4,719,651	\$ 5,196,493	\$ 5,136,657	\$ 6,138,019	\$ 6,091,350

Notes:

Airport Fund

Revenues

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Intergovernmental	197,430	188,716	165,703	146,183	146,183
Property Leases	1,548,336	1,418,189	1,926,548	1,861,163	1,861,163
Franchise Fees	1,147,663	1,088,687	1,273,497	1,273,465	1,273,465
Landing Fees	286,983	285,954	336,580	340,178	340,178
Training Facility Fees	9,700	5,000	5,000	5,000	5,000
Other Revenues	180,597	162,105	197,417	183,525	183,525
Public Safety Reimb.	84,297	84,297	84,297	84,297	84,297
Investment Income	174,148	70,000	65,000	47,000	47,000
Other Financing Sources					
Fund Balance	0	1,179,444	0	0	0
TOTAL	\$ 3,629,154	\$ 4,482,392	\$ 4,054,042	\$ 3,940,811	\$ 3,940,811

Expenditures

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Personnel	1,089,088	1,263,529	1,179,142	1,290,693	1,273,499
Operating	925,789	1,102,849	1,488,878	1,080,943	1,080,943
Contract Services	66,970	107,639	160,727	104,800	104,800
Capital Outlay	148,670	148,000	184,954	77,000	77,000
Other Charges	862,059	1,860,375	2,544,308	1,387,375	1,404,569
TOTAL	\$ 3,092,576	\$ 4,482,392	\$ 5,558,009	\$ 3,940,811	\$ 3,940,811

Notes:

Recycling Fund

Revenues

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Recycling Fees	0	2,509,077	2,503,844	2,278,576	2,278,576
Intergovernmental	0	0	229,639	299,555	299,555
Other Revenues	0	0	3,628	1,100	1,100
Investment Income	0	0	14,000	18,000	18,000
Other Financing Sources					
Interfund Transfers	1,993,090	0	0	0	0
TOTAL	\$ 1,993,090	\$ 2,509,077	\$ 2,751,111	\$ 2,597,231	\$ 2,597,231

Expenditures

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Personnel	0	0	0	0	0
Operating	1,937,559	31,000	65,950	38,350	38,350
Contract Services	8,070	1,909,905	1,875,545	1,902,497	1,902,497
Capital Outlay	0	0	0	55,000	55,000
Other Charges	0	568,172	503,735	601,384	601,384
TOTAL	\$ 1,945,629	\$ 2,509,077	\$ 2,445,230	\$ 2,597,231	\$ 2,597,231

Notes:

LEOSSA Fund

Revenues

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Interfund Charges	379,324	402,000	451,456	463,583	463,583
Investment Income	98,622	50,000	49,000	49,000	49,000
Other Financing Sources					
Fund Balance	0	133,954	0	0	0
TOTAL	\$ 477,946	\$ 585,954	\$ 500,456	\$ 512,583	\$ 512,583

Expenditures

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Personnel	465,370	585,954	516,376	509,571	509,571
Operating	0	0	0	0	0
Contract Services	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	0	0	0	3,012	3,012
TOTAL	\$ 465,370	\$ 585,954	\$ 516,376	\$ 512,583	\$ 512,583

Notes:

Warranty Vehicle Lease Fund

Revenues

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Interfund Charges	319,328	306,058	299,517	302,690	302,690
Investment Income	31,103	10,000	17,000	20,000	20,000
Other Revenues	26,362	2,000	1,813	2,000	2,000
Other Financing Sources					
Interfund Transfers	200,000	200,000	0	0	0
Fund Balance	0	0	0	0	0
TOTAL	\$ 576,793	\$ 518,058	\$ 318,330	\$ 324,690	\$ 324,690

Expenditures

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Personnel	0	0	0	0	0
Operating	159,964	154,058	147,992	322,190	322,190
Contract Services	4,555	2,500	2,500	2,500	2,500
Capital Outlay	216,141	57,000	45,734	0	0
Other Charges	0	304,500	0	0	0
TOTAL	\$ 380,660	\$ 518,058	\$ 196,226	\$ 324,690	\$ 324,690

Notes:

City of Fayetteville Finance Corporation

Revenues

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Investment Income	997	0	783	0	0
Other Financing Sources					
Interfund Transfers	2,483,726	2,110,868	2,460,105	1,808,250	1,808,250
TOTAL	\$ 2,484,723	\$ 2,110,868	\$ 2,460,888	\$ 1,808,250	\$ 1,808,250

Expenditures

	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimated	FY 2010 Recommended	FY 2010 Adopted
Personnel	0	0	0	0	0
Operating	0	0	0	0	0
Contract Services	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	2,484,723	2,110,868	2,460,888	1,808,250	1,808,250
TOTAL	\$ 2,484,723	\$ 2,110,868	\$ 2,460,888	\$ 1,808,250	\$ 1,808,250

Notes:

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Fund Balance Projections

	General Fund	Parking Fund	CBTD Fund	Stormwater Fund
Available Fund Balance at June 30, 2008	\$40,248,347	\$76,071	\$234,295	\$4,606,960
FY09 Estimated Revenues and Other Sources	125,023,783	281,889	90,505	5,870,708
FY09 Estimated Expenditures and Other Uses	140,236,293	227,194	200,927	7,858,982
Less: Fund Balance designated for Capital Improvement Plan	1,602,500	0	0	0
Less: Misc. Designations (i.e., senior recreation)	534,693	0	0	0
Less: Fund Balance reserved for County Recreation	776,963	0	0	0
Less: Designation for Debt Management Plan	3,275,503	0	0	0
Projected Available Fund Balance at June 30, 2009	\$18,846,178	\$130,766	\$123,873	\$3,121,473
FY10 Estimated Revenues and Other Sources	132,571,377	338,620	135,149	5,252,894
FY10 Estimated Expenditures and Other Uses	136,657,667	327,352	152,960	5,550,394
Projected Available Fund Balance at June 30, 2010	\$14,759,888	\$142,034	\$106,062	\$2,823,973
	Emergency Telephone System Fund	Risk Fund	Transit Fund	Airport Fund
Available Fund Balance at June 30, 2008	\$217,732	\$12,520,896	\$283,485	\$3,693,264
FY09 Estimated Revenues and Other Sources	1,143,897	14,915,503	5,136,657	4,054,042
FY09 Estimated Expenditures and Other Uses	766,334	13,757,683	5,136,657	5,558,009
Projected Available Fund Balance at June 30, 2009	\$595,295	\$13,678,716	\$283,485	\$2,189,297
FY10 Estimated Revenues and Other Sources	1,074,600	16,342,882	6,091,350	3,940,811
FY10 Estimated Expenditures and Other Uses	621,589	16,340,833	6,091,350	3,500,254
Projected Available Fund Balance at June 30, 2010	\$1,048,306	\$13,680,765	\$283,485	\$2,629,854

Fund Balance Projections

	Recycling Fund	LEOSSA Fund	Warranty Fund	Finance Corporation
Available Fund Balance at June 30, 2008	\$47,461	\$2,126,840	\$816,601	\$0
FY09 Estimated Revenues and Other Sources	2,751,111	500,456	318,330	2,460,888
FY09 Estimated Expenditures and Other Uses	2,445,230	516,376	196,226	2,460,888
Projected Available Fund Balance at June 30, 2009	\$353,342	\$2,110,920	\$938,705	\$0
FY10 Estimated Revenues and Other Sources	2,597,231	512,583	324,690	1,808,250
FY10 Estimated Expenditures and Other Uses	2,453,003	509,571	154,340	1,808,250
Projected Available Fund Balance at June 30, 2010	\$497,570	\$2,113,932	\$1,109,055	\$0

Debt Management Plan

Overview

The City of Fayetteville's general debt management plan serves two purposes. It is a tool for managing existing principal and interest obligations for long-term debt issued, including bonds, installment financing agreements and other note payable instruments. It also serves as a planning tool for projecting future capacity to issue debt to fund the acquisition and construction of major capital facilities and infrastructure.

This plan does not encompass all long-term debt obligations of the City. The Fayetteville Public Works Commission manages debt obligations and planning for the Electric Fund and Water and Sewer Fund. The City also separately manages debt service for capital leases issued for the acquisition of equipment as an expenditure of the benefiting department budget, and debt service for a loan from the Housing and Urban Development Department as an expenditure of the multi-year Federal and State Assistance Fund.

The Local Government Commission of the Department of the State Treasurer oversees long-term debt issuance by local governments in North Carolina. The City is subject to the Local Government Bond Act of North Carolina, which limits the amount of general obligation bonded debt the City may have outstanding at 8% of the appraised value of property subject to taxation.

Debt Service Resources

- This budget dedicates an amount equivalent to 6.36 cents of the recommended 45.6-cent tax rate for current and future debt service obligations.
- In addition, ad valorem taxes generated by expected increases in property values for the Hope VI project area are also dedicated to this plan to fund associated debt service expenditures.
- \$1,666,668 in contributions from Progress Energy from fiscal year 2010 through fiscal year 2012 are dedicated to this plan for debt service associated with the development of Festival Park.

Outstanding Debt Instruments

- **General obligation bonds** pledge the full faith, credit and taxing power of the City to meet principal and interest obligations. The City (excluding PWC) is projected to have \$19,207,825 of general obligation bonds outstanding over seven series of bonds as of June 30, 2009. They bear interest, payable semi-annually, at rates varying from 3.0 to 5.0 percent. The City's underlying general obligation bond ratings of Aa3 by Moody's and AA- by Standard and Poors were reaffirmed in 2005.
- **Capital lease agreements** are installment purchases collateralized by the property that is financed. The City currently manages three capital leases issued for recreation and fire facilities through the debt management plan. Outstanding obligations on June 30, 2009 will total \$5,965,806 at interest rates varying from 4.2 to 4.6 percent.
- **Planned capital lease financing agreements** that have been identified to take place before June 30, 2010, include \$3,740,800 to fund public safety technology improvements including upgrades of the computer-aided dispatch, records management and Firehouse systems and \$3,915,212 to fund digital radio purchases.
- In fiscal year 2007, outstanding general obligation bonds associated with previous water and sanitary sewer improvements in association with annexation actions were assumed by PWC. The fiscal year 2010 budget includes a \$400,000 transfer to PWC to fund a portion of this debt service.

Debt Management Plan

• **Revenue bonds** are serviced from the earnings of the project for which they were issued. As of June 30, 2009, the City of Fayetteville will have \$9,730,000 in outstanding revenue bonds over two issues through the City of Fayetteville Finance Corporation. They bear interest rates of 4.9 to 5.6 percent. These bonds have been

issued for the construction of facilities and for the defeasance of certificates of participation used to finance facility construction and improvements. Lease proceeds for use of the assets from the general fund are used to retire these revenue bonds.

SUMMARY OF OUTSTANDING DEBT ISSUES SERVICED THROUGH THE GENERAL DEBT MANAGEMENT PLAN

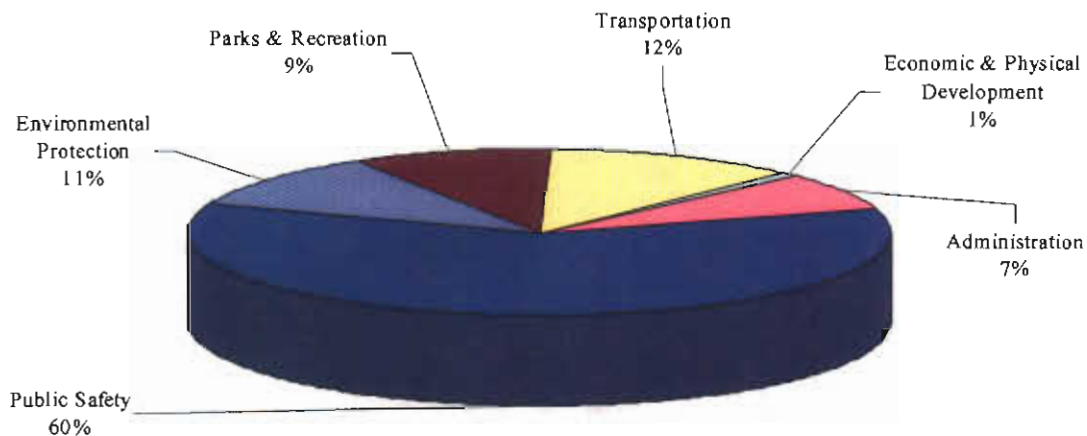
Description	Debt Type	Purpose	Amount Outstanding @ 06/30/09	FY2010 Principal & Interest
<i>General Obligation Bonds</i>				
1996 Public Improvement Bonds	General Obligation	Sidewalk, Drainage and Street Improvements	5,275,000	1,019,375
1999 Street Improvement Bonds	General Obligation	Street Improvements	2,150,000	368,225
2000 Public Improvement Bonds	General Obligation	Street, Water, Sewer and Drainage Improvements (7.6177% of total debt)	182,825	24,407
2000 Street Improvement Bonds	General Obligation	Street Improvements	1,700,000	285,000
2002 Refunding Bonds	General Obligation	Refunded Series 1991 and a portion of Series 1994 Public Improvement Bonds	2,785,000	898,800
2003 Refunding Bonds	General Obligation	Refunded City's portion of General Obligation Refunding Bonds Series 1993	365,000	375,950
2005 Public Improvement Bonds	General Obligation	Street, Sidewalk and Drainage Improvements, Fire Station and Park Land Acquisition	6,750,000	687,756
			19,207,825	3,659,513
<i>Revenue Bonds</i>				
1996 Municipal Building Projects Bonds	Revenue - COPs	Police Administrative Building and City Hall Building	2,240,000	326,150
2005 Refunding and Municipal Building Bonds	Revenue - COPs	Westover Recreation Center, Festival Park and Refunded Police Administrative Building	7,490,000	1,475,100
			9,730,000	1,801,250
<i>Other Financings</i>				
Capital Lease - Construction	Lease Agreement	Cliffdale and Myers Recreation Centers, Doaglus Byrd Ballfield Improvements, and School Road Fire Station	1,882,506	457,873
Capital Lease - Construction	Lease Agreement	E E Miller Recreation Center and Buhmann Drive Fire Station	4,083,300	469,782
			5,965,806	927,655
<i>Transfer to PWC for Debt Service</i>				400,000
<i>Planned Financings</i>				
		Public Safety Technology - August 2009		861,480
		Digital Radio Purchases - August 2009		749,875
			0	1,611,355
			\$34,903,631	\$8,399,773

Authorized Strength by Department

DEPARTMENT	Actual 2006-07	Actual 2007-08	Adopted 2008-09	Recommended 2009-10	Adopted 2009-10
Airport	15	15	16	16	16
City Attorney	10	9	9	9	9
City Manager	6	6	6	6	6
Community Development	10	10	10	10	10
Customer Focus Division	9	0	0	0	0
Engineering & Infrastructure	107	110	124	123	123
Environmental Services	73	104	108	108	108
Finance	19	19	19	19	19
Fire & Emergency Mgmt.	302	302	302	326	326
Human Relations	4	4	4	4	4
Human Resource Development	14	14	14	14	14
Information Technology	8	10	10	20	20
Inspections	40	40	40	40	40
Management Services	10	19	14	11	11
Mayor and Council	2	1	1	1	1
Parks, Recreation & Maintenance	189	180	180	179	179
Planning	6	6	6	6	6
Police	528	528	529	570	548
Risk Management	5	5	6	6	6
Transit	62	62	70	70	70
TOTAL	1419	1444	1468	1538	1516

NOTE: Position totals include full-time authorized and frozen positions funded by General Fund, other budgeted funds, and grants.

FY10 Adopted Positions by Function



Department Summaries

General Fund

City Attorney	D-2
City Manager	D-4
Community Development	D-6
Engineering & Infrastructure	D-8
Environmental Services	D-10
Finance	D-12
Fire & Emergency Management	D-14
Human Relations	D-16
Human Resources Development	D-18
Information Technology	D-20
Inspections	D-22
Management Services	D-24
Mayor and Council	D-26
Other Appropriations	D-28
Parks, Recreation and Maintenance.....	D-30
Planning	D-32
Police	D-34

City Attorney

Mission Statement

To provide high quality legal services to the City Council and City departments in a timely and efficient manner.

Goals and Objectives

- Review our processes and procedures to enhance efficiency and effectiveness of service provision
 - Continue utilization of Environmental Court to enhance community livability and appearance
 - Advise and assist City Council and City staff in the implementation of the City's Strategic Plan
 - Review and draft ordinances that support the goals of the City Council and lead to more effective code enforcement
 - Remain aware of judicial and legislative decisions that may affect the City through participation in professional organizations and attendance of conferences
-

Services and Programs

- Litigation Services
 - Civil Cases
 - Environmental Court
 - Legal Advice
 - Mayor and Council
 - Boards and Commissions
 - City Manager and Departments
 - Enforcement of Ordinance Violations
 - Draft and Approve Legal Documents
 - Assessment Roll Preparations
 - Ordinance, Resolution, and Legislative Drafting
 - Review and Approve Contracts
 - Real Estate Services
 - Negotiation and Acquisition of Real Property
 - Rights-of-Way and Easements
 - Drafting of Metes and Bounds Descriptions
 - Preparation of Legal Documents in Support of all City Projects
 - Title Searches
 - Management of Leased City-Owned Properties
-

Notes:

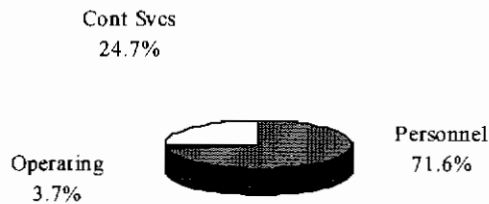
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	652,555	734,819	782,228	770,754	4.89%
Operating	48,038	56,172	39,513	39,513	-29.66%
Contract Services	271,923	301,056	266,000	266,000	-11.64%
Capital Outlay	0	0	0	0	0.00%
Other Charges	1,184	1,075	423	423	-60.65%
Total	\$ 973,700	\$ 1,093,122	\$ 1,088,164	\$ 1,076,690	-1.50%
Revenues					
General Fund	973,700	1,093,122	1,088,164	1,076,690	-1.50%
Total	\$ 973,700	\$ 1,093,122	\$ 1,088,164	\$ 1,076,690	-1.50%
Personnel					
Full-time	9	9	9	9	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Personnel reflects the elimination of a real estate officer position to create an additional assistant city attorney position
- Contract services includes \$265,000 for contract legal services, which was reduced by \$35,000 due to the additional assistant city attorney position

Budget by Expenditure Category



City Manager

Mission Statement

Promote a dynamic partnership among citizens, City Council and our employees that fosters decisions and solutions based on community values and participation. Actively and effectively manage the human, financial and material resources of the City to achieve the leadership and policy goals of the City Council. Accomplish our mission through impartial and professional service that reflects our respect for this community and for those with whom we serve.

Goals and Objectives

- Assist in the preparation of the City's Strategic Plan and implementation
 - Prepare and manage the City's annual budget
 - Actively seek ways to maintain and enhance City service levels while containing the associated costs for delivering those services
 - Initiate and develop special projects designed to enhance the quality of life in the community
 - Provide daily oversight of the administration and operations of the City Departments
 - Attend various local, state and national conferences for the purpose of keeping abreast of current trends and "best practices" in local government
 - Actively participate in various local, state, regional and national associations that benefit the City
 - Assist in building consensus on community items with other local, state, regional and national groups as applicable
-

Services and Programs

- Providing administrative and support services to the City Council
 - Providing services to the Citizenry
 - Providing internal management and leadership for the City departments
 - Enhancing intergovernmental relationships
 - Performing the long-range planning of resources for the City's infrastructure
 - Developing organizational resources
 - Managing special projects of major community impact
 - Managing City growth and service expansion
-

Notes:

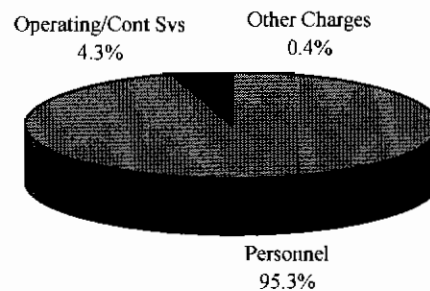
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	798,951	839,545	804,226	794,833	-5.33%
Operating	44,191	43,865	35,786	35,786	-18.42%
Contract Services	1,690	0	50,050	50	100.00%
Capital Outlay	0	0	0	0	0.00%
Other Charges	2,680	3,192	3,300	3,300	3.38%
Total	\$ 847,512	\$ 886,602	\$ 893,362	\$ 833,969	-5.94%
Revenues					
General Fund	847,512	886,602	893,362	833,969	-5.94%
Total	\$ 847,512	\$ 886,602	\$ 893,362	\$ 833,969	-5.94%
Personnel					
Full-time	6	6	6	6	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Personnel count reflects the transfer of the assistant city manager from Management Services Department and the transfer of the chief information officer to the Information Technology Department
- Other Charges includes \$1,500 for employee appreciation and \$1,800 for community relations

Budget by Expenditure Category



Community Development

Mission Statement

To provide quality services and opportunities to citizens in need of decent, safe and affordable housing; to create positive economic development situations resulting in job opportunities for low to moderate income persons and expansion of the tax base.

Goals and Objectives

- Administer the Community Development Block Grant and HOME Programs
 - Develop, recommend and implement economic development programs and strategies to attract community investment and build the tax base
 - Leverage program/project funds to maximize return on the City's investment and its positive economic impact on the community
 - Continue to support the City's Fayetteville Renaissance Plan through economic development and housing development programs
 - Provide appropriate support to homeless programs
 - Support the efforts of the HOPE VI project
 - Support new construction of affordable housing projects on an annual basis
 - Continue to partner with Consumer Credit Counseling Services to assist low to moderate-income homebuyers
 - Partner with Community Housing Development Organizations such as Fayetteville Habitat for Humanity, Kingdom CDC, and Cumberland Community Action Program to develop affordable housing
 - Aggressively seek out and assist in projects that increase affordable housing
 - Advocate and facilitate activities by other groups/individuals to fulfill community objectives and seek opportunities to build community capacity
-

Services and Programs

- Single Family Housing Development
 - Economic Development Programs/Activities
 - Neighborhood Resource Center Network
 - Assessment Fee Assistance Program (Water/Sewer & Street Paving)
 - Development Grant Program
 - Multifamily Housing Development
 - Neighborhood/Community Development Programs
 - Utility Assistance to Homeless Shelters
 - Downtown Loan Pool
 - Business Assistance Program
 - Mortgage and Down payment Assistance Programs
 - Acquisition/Demolition Programs
-

American Reinvestment and Recovery Act of 2009 Homeless Prevention and Rapid Re-housing Program and CDBG Program

The City's Community Development Department will administer \$975,232 in grant funds that have been allocated by the federal government through the American Reinvestment and Recovery Act of 2009. The City will receive \$385,584 in additional Community Development Block Grant (CDBG) funds and \$589,648 in Homeless Prevention and Rapid Re-housing Program funds. The Homelessness Prevention Fund will provide financial assistance and services to prevent individuals and families from becoming homeless and help those who are experiencing homelessness to be quickly re-housed and stabilized. The CDBG program enables local governments to undertake a wide range of activities intended to create suitable living environments, provide decent affordable housing and create economic opportunities, primarily for persons of low and moderate income.

Community Development

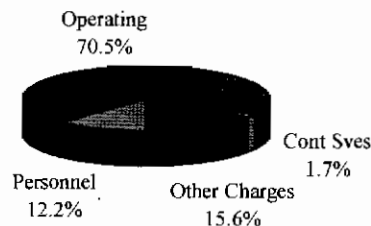
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	98,909	177,073	146,606	146,173	-17.45%
Operating	76,059	795,840	841,189	841,189	5.70%
Contract Services	60,600	180,443	220,117	20,117	-88.85%
Capital Outlay	0	0	0	0	0.00%
Other Charges	201,312	120,275	210,886	185,886	54.55%
Total	\$ 436,880	\$ 1,273,631	\$ 1,418,798	\$ 1,193,365	-6.30%
Revenues					
Functional	0	577,670	453,313	453,313	-21.53%
Other Revenues	40	80	0	0	-100.00%
General Fund	436,840	695,881	965,485	740,052	6.35%
Total	\$ 436,880	\$ 1,273,631	\$ 1,418,798	\$ 1,193,365	-6.30%
Personnel					
Full-time	1	2	2	2	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Operating includes \$827,413 for the Festival Plaza master lease agreement
- Contract Services includes \$10,600 for the South River EMC interlocal agreement with Cumberland County, and \$9,517 for the Capitol Project Incentive
- Revenues include \$453,313 in rent payments for the Festival Plaza master lease agreement
- Other Charges includes \$181,698 for the local share of the HOME program and \$29,188 for the General Fund share of the projected debt service for the HUD 108 loan for the Capitol project, offset by a \$25,000 cost reallocation to the Central Business Tax District for the Downtown Manager

Budget by Expenditure Category



Engineering and Infrastructure

Mission Statement

To provide quality maintenance and development of the City's infrastructure consisting of streets, stormwater and traffic control.

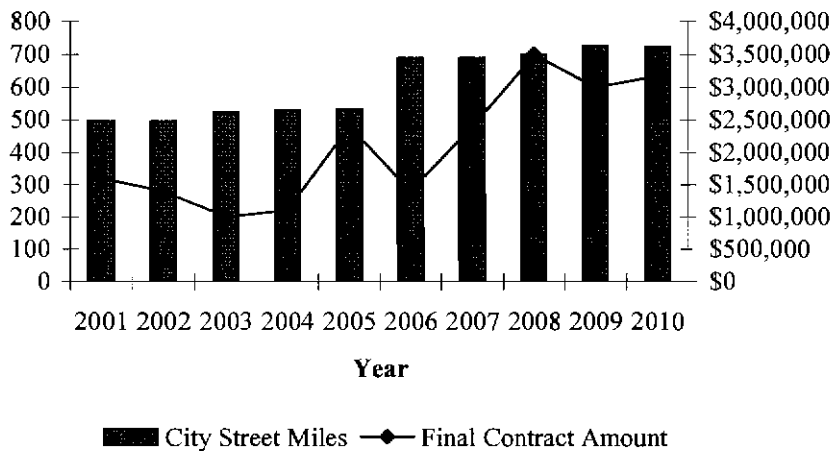
Goals and Objectives

- Maintain employee retention and staff development
- Expand use of technology with the electronic file conversion and a new StreetSite Database
- Continue expanded pavement maintenance program utilizing a variety of maintenance and resurfacing measures
- Design and construct Council approved infrastructure projects including soil streets, sidewalk extensions, drainage improvements, streetscape improvements, and others
- Revise and implement street, sidewalk, and various other development standards

Services and Programs

- Engineering
- Stormwater & Drainage
- Street Sweeping and Maintenance
- Street Resurfacing
- Project Management & Inspection
- Management & Maintenance of the City's Traffic Signal System
- Installation and Maintenance of Street Markings and Street Signs
- Parking

**Street Resurfacing
Multi-Year Miles and Contract Dollars**



Note: FY2005 Final Contract Amount includes \$1.1 Million in bond funds.

Engineering & Infrastructure

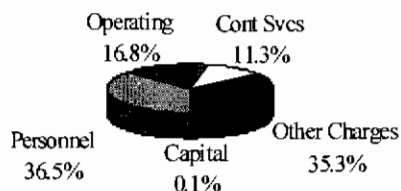
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	3,642,623	4,070,875	4,088,842	4,020,382	-1.24%
Operating	4,145,771	1,863,480	1,855,501	1,855,501	-0.43%
Contract Services	460,849	506,144	1,245,594	1,245,594	146.09%
Capital Outlay	224,150	107,000	2,000	2,000	-98.13%
Other Charges	3,851,405	3,483,416	4,263,592	3,891,924	11.73%
Total	\$ 12,324,798	\$ 10,030,915	\$ 11,455,529	\$ 11,015,401	9.81%
Revenues					
Functional Revenues	435,665	411,869	460,333	460,333	11.77%
PWC Transfers	2,646,330	280,800	319,600	319,600	13.82%
Other Revenues	99,126	196,330	96,600	96,600	-50.80%
General Fund	9,143,677	9,141,916	10,578,996	10,138,868	10.91%
Total	\$ 12,324,798	\$ 10,030,915	\$ 11,455,529	\$ 11,015,401	9.81%
Personnel					
Full-time	83	83	83	83	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Personnel count includes five authorized positions that are frozen and unfunded
- Other Charges includes a \$50,000 transfer to the General Government Fund for parking lot maintenance and a \$3,630,332 transfer to the Transportation Fund for street resurfacing (\$3,178,332), sidewalks (\$152,000), and downtown streetscape projects (\$300,000)
- Operating includes \$319,566 for street light utility costs
- Contract Services includes \$812,288 for decorative street lighting upgrades, \$75,000 for traffic signal repairs and upgrades, \$150,000 for sidewalk repairs, \$60,000 for pavement marking services, \$70,000 for asphalt repairs, \$25,764 for railroad crossing maintenance agreements, and \$50,600 in miscellaneous service contracts

Budget by Expenditure Category



Environmental Services

Mission Statement

To provide quality service to our citizens and unite the elements of economy, environment and community to promote a culture that embraces sustainable living.

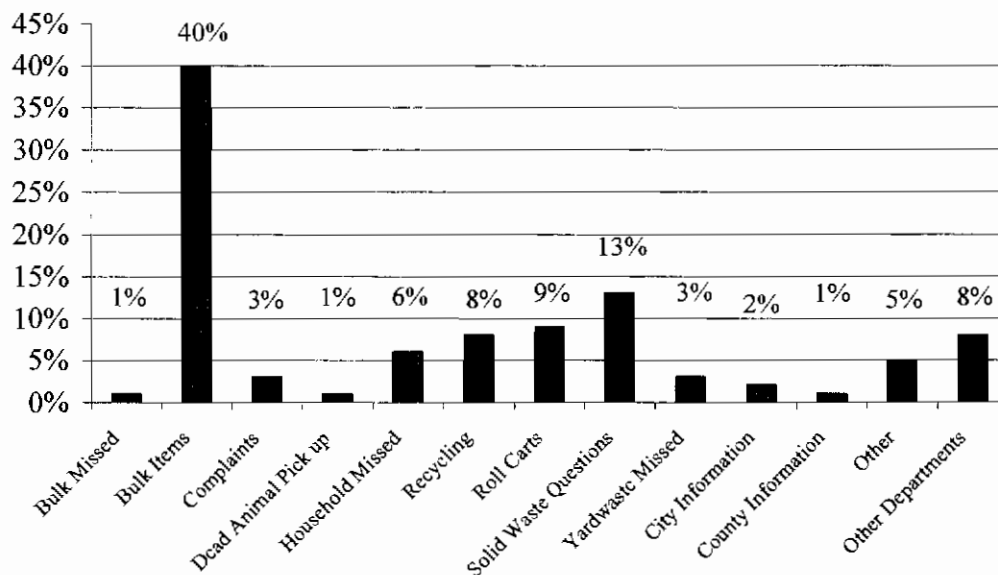
Goals and Objectives

- Develop and promote a citywide sustainability plan
- Continue to improve efficiency of solid waste and yard debris collection processes
- Promote and improve the image of the Environmental Services Department
- Improve employee morale
- Provide customer service that is responsive to our citizens needs and requests

Services and Programs

- Environmental Sustainability
- Residential Solid Waste Collection
- Residential Yard Waste Collection
- Bulky Item and Limb Pickups
- Backdoor Handicap Collection
- Dead Animal Collection
- Recycling Drop Sites
- Customer Care Call Center
- C.I.T.Y. Program
- Lamont Street Fuel Site

FY2009 Call Center Incoming Calls by Type



Environmental Services

Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	3,683,448	4,619,503	4,577,183	4,509,018	-2.39%
Operating	2,125,613	2,245,692	2,112,933	2,112,933	-5.91%
Contract Services	1,627,932	135,341	91,388	91,388	-32.48%
Capital Outlay	2,786,015	0	40,000	0	0.00%
Other Charges	743,331	1,012,868	614,322	614,322	-39.35%
Total	\$ 10,966,339	\$ 8,013,404	\$ 7,435,826	\$ 7,327,661	-8.56%
Revenues					
Intergovernmental	0	0	136,913	136,913	100.00%
Functional	81,130	80,528	77,028	77,028	-4.35%
General Fund	10,885,209	7,932,876	7,221,885	7,113,720	-10.33%
Total	\$ 10,966,339	\$ 8,013,404	\$ 7,435,826	\$ 7,327,661	-8.56%
Personnel					
Full-time	95	108	108	108	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Operating includes \$1,002,285 for vehicle maintenance, \$452,692 for supplies including replacement carts and parts, and \$537,354 for fuel
- Other Charges includes \$1,790,000 for fuel inventory, offset by \$1,855,125 for fuel charges to user departments, and \$676,884 in debt service for vehicle and equipment financing

Budget by Expenditure Category



Finance

Mission Statement

To serve as stewards of the City's financial resources and provide timely and meaningful financial information to allow City management to maximize those resources in service to the community.

Goals and Objectives

- Obtain financing for 800MHz System Digital Radios and Public Safety Computer-Aided Dispatch and Records Management Systems
 - Assist PWC with issuance of revenue bonds for water and sanitary sewer system improvements
 - Review and enhance financial policies and procedures
 - Increase collection of City revenues through enhanced collection procedures
 - Assist the City Manager's Office with preparation of the fiscal year 2010-2011 annual budget and update of the five-year capital improvement plan
 - Prepare the Comprehensive Annual Financial Report in-house
 - Implement integrated cashiering software system in Parks and Recreation and develop City web payment program
 - Obtain Certificate of Achievement in Financial Reporting
-

Services and Programs

- Investments
 - Debt Management
 - Accounts Payable
 - Licenses and Assessments
 - Payroll
 - Budget and Research
 - Audit
 - Financial Reporting and Planning
 - Accounts Receivable
 - Grants Financial Management
 - Procurement Services (Contract)
 - Tax Collection (Contract)
-

Notes:

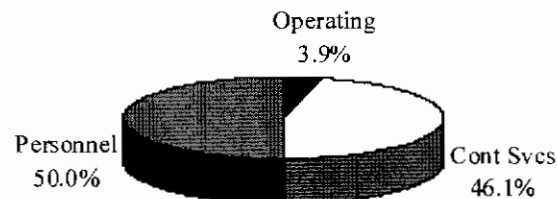
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	1,184,094	1,238,020	1,260,113	1,238,864	0.07%
Operating	68,664	84,895	96,050	96,050	13.14%
Contract Services	1,074,085	1,144,274	1,142,325	1,142,325	-0.17%
Capital Outlay	0	23,310	0	0	-100.00%
Other Charges	2,600	2,383	0	0	-100.00%
Total	\$ 2,329,443	\$ 2,492,882	\$ 2,498,488	\$ 2,477,239	-0.63%
Revenues					
General Fund	2,329,443	2,492,882	2,498,488	2,477,239	-0.63%
Total	\$ 2,329,443	\$ 2,492,882	\$ 2,498,488	\$ 2,477,239	-0.63%
Personnel					
Full-time	19	19	19	19	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Contract Services includes \$655,539 for tax collection services, \$342,636 for PWC purchasing management and \$66,200 for the annual audit
- Operating includes \$26,895 for maintenance of software systems and equipment, \$24,000 for postage, and \$18,000 for supplies

Budget by Expenditure Category



Fire and Emergency Management

Mission Statement

To promote life safety and reduce human suffering and property loss through public education and fire prevention programs. To mitigate the consequences of fire, accident, sudden illness or disaster in the community. To recognize that every individual is valuable and to maximize each member's potential. To reach into the future, never forgetting the past.

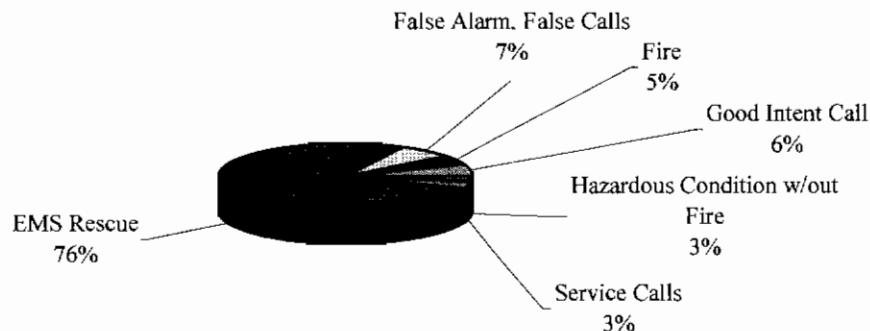
Goals and Objectives

- Hold fire losses to less than 5% of total property value
 - Confine 97% of structure fires to the building of origin
 - Units will respond to emergency incidents within 1 minute of receiving the initial dispatch 90% of the time
 - Maintain response time average of four minutes and 30 seconds
 - Provide the first Fire Department unit on the scene of an emergency incident within 5 minutes 90% of the time
 - Provide the full first alarm assignment on the scene of an emergency incident within 8 minutes 90% of the time. Time is measured from time of dispatch to time of arrival
 - Accomplish City Council's stated objectives
 - Prevent or minimize the loss of life and property through effective dispatching, fire protection, emergency medical services, emergency operations planning and implementation
 - Conduct fire inspections at required levels
-

Services and Programs

- Public Fire Education
 - Code Enforcement
 - Fire Prevention Inspections
 - Basic Life Support/EMT Defibrillator
 - Fire Suppression
 - HazMat Response
 - Pre-Disaster & Terrorism Planning
 - Disaster Response
 - Terrorism (WMD) Response
 - Rescue Services
 - Aircraft Fire and Rescue Protection
 - Regional HazMat Protection
 - Regional Airport/Aircraft Firefighter Training Facility
 - F.I.R.E.S. Program
 - Emergency Management Coordination
 - Buckle-up Program
 - Urban Search & Rescue
-

2008 Incident Statistics



Fire and Emergency Management

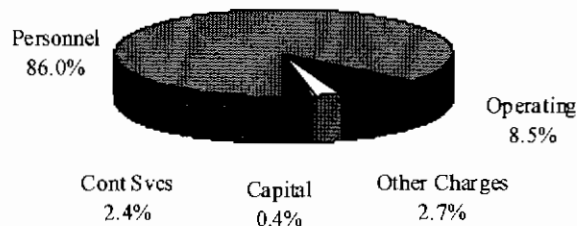
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	16,236,066	17,245,441	18,292,764	17,959,505	4.14%
Operating	1,689,734	1,684,393	1,788,015	1,788,015	6.15%
Contract Services	503,097	498,988	505,629	505,629	1.33%
Capital Outlay	624,011	114,500	80,250	80,250	-29.91%
Other Charges	541,814	749,317	554,316	554,316	-26.02%
Total	\$ 19,594,722	\$ 20,292,639	\$ 21,220,974	\$ 20,887,715	2.93%
Revenues					
Functional Revenues	318,724	338,800	433,021	433,021	27.81%
Intergovernmental	138,386	127,237	864,905	864,905	579.76%
Other Revenues	0	5,000	5,000	5,000	0.00%
General Fund	19,137,612	19,821,602	19,918,048	19,584,789	-1.19%
Total	\$ 19,594,722	\$ 20,292,639	\$ 21,220,974	\$ 20,887,715	2.93%
Personnel					
Full-time	296	296	320	320	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Personnel includes \$955,494 for the 24 new positions funded by the SAFER Grant
- Operating includes expenditures to operate 16 fire stations, \$704,529 for vehicle maintenance and fuel, and \$71,250 for turnout gear replacements
- Contract Services includes \$441,406 in projected payments to volunteer fire departments for contracted fire protection and \$40,000 for medical services
- Intergovernmental revenues include state and county funding for HazMat operations and continuing fire district taxes from the farm program properties, as well as \$727,306 for the SAFER Grant
- Other Charges includes \$496,439 in debt service, an indirect cost allocation of \$77,505 for HazMat operations, offset by a \$75,000 allocation of HazMat costs to the Stormwater Fund

Budget by Expenditure Category



Human Relations

Mission Statement

To protect civil rights, promote equal opportunity and positive community relations in Cumberland County, the City of Fayetteville and within the city's workforce. Also, to provide efficient and effective staff support to the Fayetteville-Cumberland Human Relations Commission.

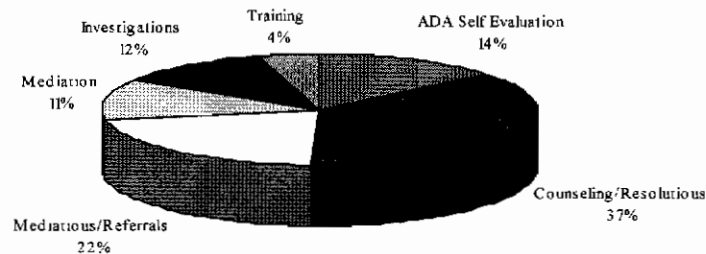
Goals and Objectives

- Continue developing and expanding programs and collaborative efforts to improve the quality of life for all citizens
- Continue developing a working relationship with area law enforcement and other Human Relations Commissions on issues such as hate crimes and hate organizations
- Continue developing and enhancing relationships with all minority, disabled, disenfranchised, and women groups within our community to ensure inclusion in all aspects of being a citizen of our community
- Assist the City and the County in identifying more diverse populations for appointments and services
- Continue the momentum for increasing the funds in the Martin Luther King Scholarship Endowment Fund to provide 3 annual scholarships of \$1,000 each to students in our community
- Provide public recognition of individuals, businesses and organizations that have been actively involved in improving the quality of life as it relates to equality, accessibility, accommodation, justice, race and human relations
- Secure "substantial equivalency" status with the federal fair housing laws for funding from HUD

Services and Programs

- Investigate unfair treatment and all equal opportunity/equal access complaints
- Administer the City's Fair Housing Ordinance
- Provide staff support to the Human Relations Commission and the Fair Housing Board
- Provide staff support to the Faith Dialogue Study Circle and Feed Fayetteville Programs
- Provide staff support to the Diversity, Hate Crimes, Publicity, and Martin Luther King, Jr. Scholarship committees
- Provide supportive services in partnership with Fort Bragg EEO efforts
- Provide training and mediation to the City's workforce on equal opportunity and human relations matters
- Develop and foster programs and activities aimed at developing mutual respect, addressing and improving race and human relations, a positive outlook on inclusiveness, diversity and multiculturalism issues aimed at promoting a meaningful quality of life for all citizens and visitors located in this community
- Carry out the administrative responsibilities found in the City Code of Ordinances § 2.39
- Serve as the City's ADA Coordinator
- Manage ADA Self Evaluation required process
- Conduct Serious Incidents investigations as assigned by City Manager
- Provide coordination of the Feed Fayetteville Project and Annual Recognition Banquet

Calendar Year 2008 Resolution Type



Human Relations

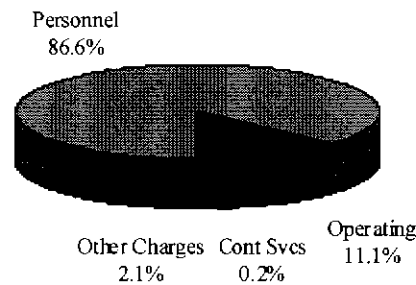
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	196,209	216,715	213,416	209,489	-3.33%
Operating	25,077	30,825	26,757	26,757	-13.20%
Contract Services	275	500	500	500	0.00%
Capital Outlay	0	0	0	0	0.00%
Other Charges	4,243	5,636	5,000	5,000	-11.28%
Total	\$ 225,804	\$ 253,676	\$ 245,673	\$ 241,746	-4.70%
Revenues					
Other Revenues	12,168	15,000	15,000	15,000	0.00%
General Fund	213,636	238,676	230,673	226,746	-5.00%
Total	\$ 225,804	\$ 253,676	\$ 245,673	\$ 241,746	-4.70%
Personnel					
Full-time	4	4	4	4	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- One of the authorized positions is frozen and unfunded
- Operating includes \$10,000 for the annual scholarship banquet, held in conjunction with the Cumberland Community Foundation
- Other Charges consists of \$5,000 budgeted for anticipated donations (not to be expended unless donations are received)
- Other Revenues include program fees for the annual banquet and miscellaneous donations

Budget by Expenditure Category



Human Resource Development

Mission Statement

To select, retain and develop a committed and valued workforce.

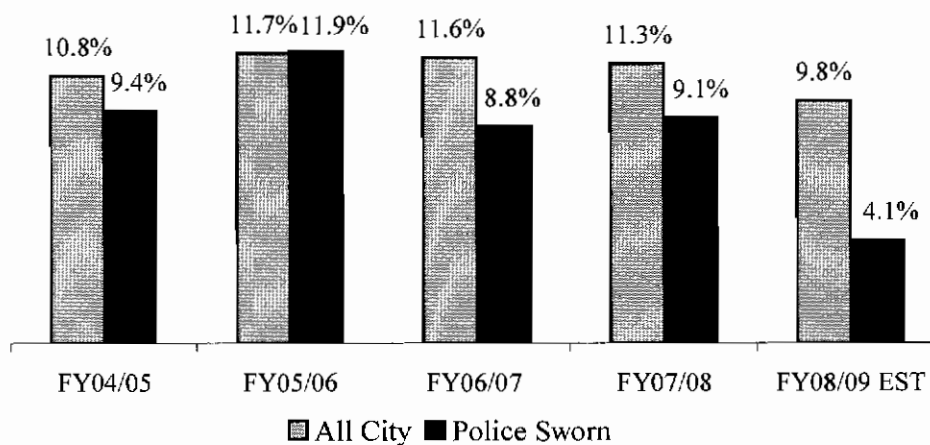
Goals and Objectives

- Develop recruitment strategies to attract quality employees
- Develop selection strategies to select quality employees
- Seek creative ways to limit increasing healthcare costs
- Update and improve city personnel policies
- Develop a model for succession planning
- Develop professional and leadership competencies for city personnel
- Further implement the performance management system and pay-for-performance plan to attract and retain quality employees
- Lead the recruitment and selection efforts for key management personnel
- Develop assessment centers for the selection of public safety management personnel
- Develop strategies to effectively manage major employee relations issues
- Develop HRD staff competencies

Services and Programs

- Employee Recruitment and Selection
- Classification/Compensation Management
- Benefits Management and Administration
- Employee Relations
- Performance Management
- Employee Engagement & Appreciation
- Diversity Management and EEO
- Personnel Records Management
- Employee Training and Development
- Leadership & Succession Planning & Development
- Organizational Development
- Individual Career Development & Planning

Gross Turnover Percentage



Human Resource Development

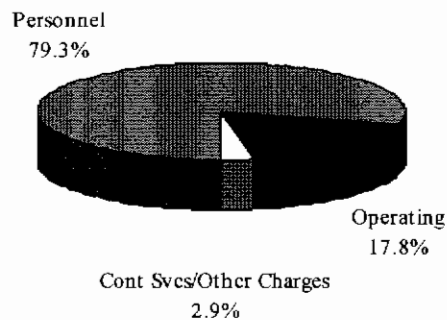
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	838,266	906,972	968,629	954,248	5.21%
Operating	196,522	212,035	213,709	213,709	0.79%
Contract Services	38,211	33,225	34,612	34,612	4.17%
Capital Outlay	0	0	0	0	0.00%
Other Charges	1,994	1,828	300	300	-83.59%
Total	\$ 1,074,993	\$ 1,154,060	\$ 1,217,250	\$ 1,202,869	4.23%
Revenues					
General Fund	1,074,993	1,154,060	1,217,250	1,202,869	4.23%
Total	\$ 1,074,993	\$ 1,154,060	\$ 1,217,250	\$ 1,202,869	4.23%
Personnel					
Full-time	14	14	14	14	
Part-time	1	1	2	2	
Temporary	0	0	0	0	

Budget Highlights

- Personnel includes \$27,176 for an additional part-time analyst position
- Operating includes \$89,823 for citywide internal development and training, \$20,028 for employment advertising and \$20,075 for software maintenance
- Contract Services includes \$19,575 for the Employee Assistance Program and \$15,037 for Flexible Spending Account administration

Budget by Expenditure Category



Information Technology

Mission Statement

Taking each challenge as an opportunity to excel, the City IT Team will consistently and professionally provide information services to our customers in a timely fashion so that they can in turn well serve their customers and thus maintain and improve the quality of life in our Community.

Goals and Objectives

- Increase the technological capabilities of the City and provide service to citizens
 - Support all computer hardware & software
 - Provide current computer technology to all city employees by implementing the computer replacement plan
 - Continue to enhance computer training
 - Review and enhance IT policies & procedures
 - Develop and enhance e-services for citizens
 - Improve response time with the Help Desk
 - Continue to enhance web-based mapping solutions for external & internal GIS users
 - Enhance services for citizens through web-based applications
-

Services and Programs

- Technology Strategic Planning, Coordination & Project Management
 - Business Systems Analysis & Design
 - Applications Support & Development
 - Computer Operations
 - Wide/Local Area Network Management & Security
 - Geographic Information Systems (GIS) Support & Development
 - Telecommunications Management
 - Website Management
 - Central Data Center Management
 - End-user Desktop Computer Support
 - End-user IT Training
 - IT Help Desk Management
 - IT Asset Procurement
 - IT Asset Inventory Management
-

Notes:

Information Technology

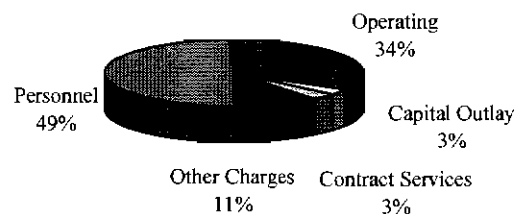
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	506,190	653,165	1,328,241	1,311,342	100.77%
Operating	958,963	1,240,598	898,835	898,835	-27.55%
Contract Services	148,844	191,200	75,000	75,000	-60.77%
Capital Outlay	77,373	72,039	77,800	77,800	8.00%
Other Charges	4,758	4,358	288,662	288,662	6523.73%
Total	\$ 1,696,128	\$ 2,161,360	\$ 2,668,538	\$ 2,651,639	22.68%
Revenues					
General Fund	1,696,128	2,161,360	2,668,538	2,651,639	22.68%
Total	\$ 1,696,128	\$ 2,161,360	\$ 2,668,538	\$ 2,651,639	22.68%
Personnel					
Full-time	10	10	20	20	
Part-time	0	0	0	0	
Temporary	0	0	4	4	

Budget Highlights

- Personnel budget reflects the transfer of six positions from the City Manager's Office, Police Department and Management Services to consolidate IT functions, and addition of four interns, and the addition of one system administrator and three system support specialists which were significantly funded through reductions in contract services
- Operating includes \$98,569 for departmental small equipment and supplies, \$525,866 for hardware and software maintenance, \$170,755 for central telephone services and repairs, and \$27,996 for a hardware lease
- Contract Services includes services for technical consulting and programming, telephone maintenance and wiring, and contract support services
- Other Charges consists of a transfer to the General Government Capital Fund of \$288,662 for 220 city-wide computer replacements

Budget by Expenditure Category



Inspections

Mission Statement

To provide for public safety, health and general welfare, through the effective and efficient administration and enforcement of the North Carolina State Building Codes and City Ordinances.

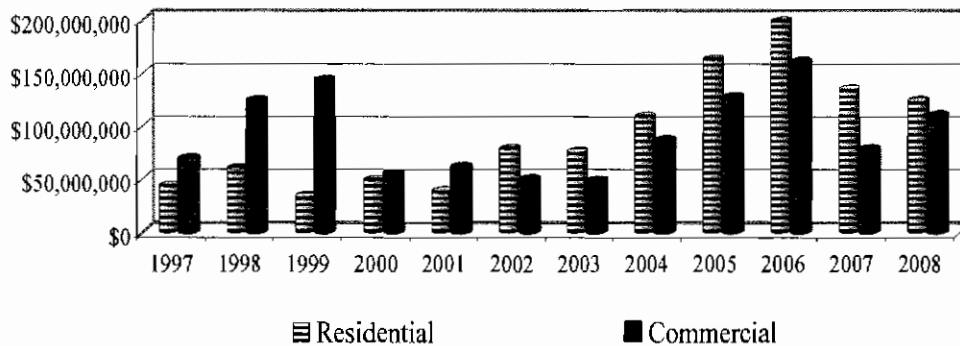
Goals and Objectives

- Develop a rental inspection program in order for all residents of the City to have a decent living environment
- Modify the Minimum Housing Code to improve the appearance of neighborhoods and help ensure that all dwelling units meet the recognized standards for livability
- Work with the Planning Department and consultants to develop a unified development ordinance and its implementation
- Work with Community Development to use CDBG funds to remove blighted structures in neighborhoods
- Continue to use existing ordinances to improve the appearance of the City's gateways
- Revise the minimum standards of existing mobile home parks; make park owners more accountable for the problems
- Implement new software for the permitting process, which will also incorporate zoning and minimum housing into one program

Services and Programs

- Construction Compliance
 - Building
 - Electrical
 - Mechanical
 - Plumbing
- Contractor's Licenses
- Taxicabs
- City Ordinance Compliance
 - Zoning
 - Substandard Housing
 - Lot Cleaning
 - Junked/Abandoned Vehicles
 - Graffiti
 - Advertising Regulations
 - Watershed Protection
 - Landscaping
 - Floodplain Regulations

Value of Residential and Commercial Building Permits



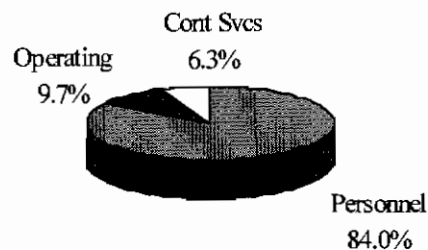
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	2,267,195	2,425,008	2,376,270	2,337,794	-3.60%
Operating	235,938	252,975	270,600	270,600	6.97%
Contract Services	140,781	175,200	176,166	176,166	0.55%
Capital Outlay	0	48,573	0	0	-100.00%
Other Charges	3,900	3,576	0	0	-100.00%
Total	\$ 2,647,814	\$ 2,905,332	\$ 2,823,036	\$ 2,784,560	-4.16%
Revenues					
Functional Revenues	1,707,918	1,910,423	1,892,000	1,892,000	-0.96%
Other Revenues	170,091	151,500	162,000	162,000	6.93%
General Fund	769,805	843,409	769,036	730,560	-13.38%
Total	\$ 2,647,814	\$ 2,905,332	\$ 2,823,036	2,784,560	-4.16%
Personnel					
Full-time	40	40	40	40	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Personnel count reflects the elimination of an office assistance II position in exchange for the chief development officer position (50% of CDO personnel costs are reflected in the Planning Department budget)
- Operating includes \$180,000 for employee local travel reimbursements
- Contract Services includes \$175,966 for contracted lot cleanings and demolitions
- Functional revenues include various permit fees and fines for violations
- Other revenues consist of lot cleaning and demolition assessments

Budget by Expenditure Category



Management Services

Mission Statement

To provide comprehensive, professional services that proactively communicate information and provide support to the citizens of Fayetteville in a timely and accurate manner. We seek to identify and implement organizational advances, which support efficient and effective City services that are responsive to the needs of the community; and to coordinate the strategic planning activities of the City, which enhance the quality of life for the citizens of Fayetteville through wise use of community resources.

Goals and Objectives

- Effective and consistent communication, in support of the citizens, inform the public about City policies, programs, and positive stories
 - Develop a city-wide communication plan and policy which includes staff training on communication issues
 - Provide an interactive and informative Citizens' Academy program
 - Coordinate the Boards and Commissions process
 - Administer City Council agendas and accurately transcribe, archive and preserve minutes of City Council
 - Manage city-wide records retention and maintain Municipal Code of Ordinances
 - Provide creative and innovative graphic design and print shop services
 - Provide quality mail room services in support of City programs and functions
 - Provide professional organizational support for City functions and conduct service and organizational studies to identify new efficiencies and cost savings
 - Administer the city-wide policy document library and provide support for policy development
 - Coordinate the City's annual strategic planning process and provide quarterly performance updates to City Council and the community on Council's Targets for Action
-

Services and Programs

- Communication and marketing of City services and programs
 - Staff training on communication skills
 - Community and employee newsletters
 - Media releases and media inquiries
 - Broadcast City Council meetings
 - City Kaleidoscope TV Program
 - Creative services and graphic design
 - Printing and copying services
 - City postal operations
 - Special projects and management reports
 - Strategic plan coordination and reporting
 - Citizens survey development
 - Organizational studies and research
 - Administration of city-wide policy document library
 - Boards and commissions support
 - City Council meeting agenda and minute preparation
 - City-wide record management
-

Management Services

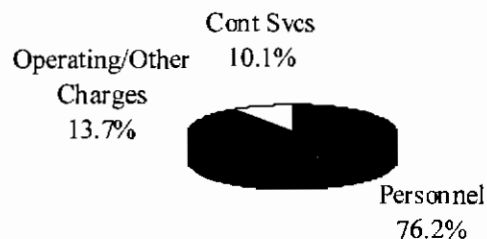
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	833,776	825,318	642,627	631,906	-23.43%
Operating	203,944	159,048	160,391	160,391	0.84%
Contract Services	101,106	101,600	102,245	83,845	-17.48%
Capital Outlay	7,150	7,000	0	0	-100.00%
Other Charges	125,798	(31,319)	(46,500)	(46,500)	48.47%
Total	\$ 1,271,774	\$ 1,061,647	\$ 858,763	\$ 829,642	-21.85%
Revenues					
General Fund	1,271,774	1,061,647	858,763	829,642	-21.85%
Total	\$ 1,271,774	\$ 1,061,647	\$ 858,763	\$ 829,642	-21.85%
Personnel					
Full-time	19	14	11	11	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Personnel budget reflects the transfer of the website function and security services funding to the Information Technology Department, the transfer of the assistant city manager position to the City Manager's Office, and the reduction of one position due to restructuring
- Operating includes \$47,393 for supplies (including updates of the City code of ordinances), \$44,000 for printing and copying, \$9,350 for advertising and \$14,252 for the postage equipment lease
- Contract Services includes \$51,600 for the Kaleidoscope program, \$26,000 for strategic plan consulting, and \$5,000 for City Council retreat
- Other Charges includes \$140,000 for postage and printing inventories, less \$187,000 for service charges to other departments

Budget by Expenditure Category



Mayor and Council

Vision Statement

The City of Fayetteville is a ***GREAT PLACE TO LIVE*** with a choice of ***DESIRABLE NEIGHBORHOODS, LEISURE OPPORTUNITIES FOR ALL***, and ***BEAUTY BY DESIGN***. Our City has a ***VIBRANT DOWNTOWN***, the ***CAPE FEAR RIVER*** to ***ENJOY***, and a ***STRONG LOCAL ECONOMY***. Our City is a ***PARTNERSHIP*** of ***CITIZENS*** with a ***DIVERSE CULTURE*** and rich ***HERITAGE***, creating a ***SUSTAINABLE COMMUNITY***.

Goals and Objectives

- Greater Tax Base Diversity – Strong Local Economy
 - More Attractive City – Clean and Beautiful
 - Growing City, Livable Neighborhoods – A Great Place To Live
 - More Efficient City Government – Cost-Effective Service Delivery
 - Greater Community Unity – Pride In Fayetteville
 - Revitalized Downtown – A Community Focal Point
-

Services and Programs

- Setting the City vision
 - Providing community leadership
 - Providing policy guidance and strategic planning for the City government
 - Providing oversight of the City government, including the City Public Works Commission
 - Building consensus on community items with other local, state, regional and national groups as applicable
-

Notes:

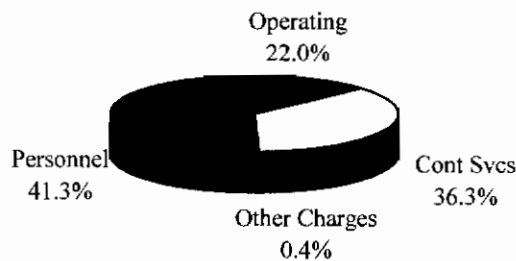
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	261,690	306,989	313,755	309,016	0.66%
Operating	135,909	156,207	164,567	164,567	5.35%
Contract Services	195,448	55,000	321,900	271,900	394.36%
Capital Outlay	0	0	0	0	0.00%
Other Charges	3,348	4,786	3,200	3,200	-33.14%
Total	\$ 596,395	\$ 522,982	\$ 803,422	\$ 748,683	43.16%
Revenues					
General Fund	596,395	522,982	803,422	748,683	43.16%
Total	\$ 596,395	\$ 522,982	\$ 803,422	\$ 748,683	43.16%
Personnel					
Full-time	1	1	1	1	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Operating includes \$19,400 for supplies and food, \$37,884 for travel and training, and \$87,035 for organizational memberships and dues
- Contract Services includes \$210,000 for the Cumberland County Board of Elections, \$50,000 for the legislative affairs agreement through the Chamber of Commerce, \$11,400 for closed captioning and \$500 for sign language services

Budget by Expenditure Category



Other Appropriations

Description

Other Appropriations is used to account for general City expenditures such as payments to non-profit organizations and other governmental agencies, transfers to other funds, insurance, debt service payments, Transit subsidy and other miscellaneous financial requirements. The annual appropriation for general vehicle replacement is also budgeted in this cost center.

Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	32,228	38,328	31,396	31,396	-18.09%
Operating	1,192,847	1,192,874	1,199,449	1,189,449	-0.29%
Contract Services	5,495,315	5,253,681	8,331,888	8,115,723	54.48%
Capital Outlay	0	3,251,000	2,366,000	2,176,000	-33.07%
Other Charges	12,365,134	14,857,112	12,358,182	12,309,013	-17.15%
Total	\$ 19,085,524	\$ 24,592,995	\$ 24,286,915	\$ 23,821,581	-3.14%
Revenues					
Other Revenues	555,556	555,556	555,556	555,556	0.00%
Interfund Transfer	0	0	0	0	0.00%
General Fund	18,529,968	24,037,439	23,731,359	23,266,025	-3.21%
Total	\$ 19,085,524	\$ 24,592,995	\$ 24,286,915	\$ 23,821,581	-3.14%
Personnel					
Full-time	0	0	0	0	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Personnel consists of retiree benefits for former Fleet Maintenance employees and unemployment benefit costs
- Operating includes \$1,171,523 for insurance expenditures for the General Fund
- Capital includes \$2,176,000 for General Fund vehicle replacement funding, excluding Police
- Contract Services includes \$6,934,043 for payments to Cumberland County and other municipalities for the sales tax agreement, \$256,341 in payments to Spring Lake from revenues generated from the Fort Bragg annexation and \$875,339 to Fort Bragg to fund a water infrastructure project
- Other Charges includes: funding for the Chamber of Commerce (\$137,500), the Arts Council (\$100,000), the ASOM Foundation (\$75,000) and Fascinate-U Children's Museum (\$64,000); transfers totaling \$2,763,980 to the Transit Funds; transfers totaling \$1,070,960 to P.W.C. for water and sewer projects and the Black and Decker agreement; Debt Management Plan expenditures of \$6,198,523; and a \$1,808,250 payment to the City of Fayetteville Finance Corporation for debt service on a variety of facilities
- Other Revenues consists of payments from Progress Energy in the amount of \$555,556 dedicated to fund debt service for the construction of Festival Park

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Parks, Recreation & Maintenance

Mission Statement

To provide quality and affordable parks and recreation facilities and programs for youth, special populations and adults throughout Fayetteville and Cumberland County. To improve City appearance and provide quality maintenance to city-owned buildings and facilities.

Goals and Objectives

- Begin Phase II construction of the Cape Fear River Trail
 - Construction of Linear Park, Phase IV
 - Continue to coordinate with Fayetteville Beautiful to improve City appearance.
 - Program and solicit sponsorship for Festival Park
 - Construct and maintain Fayetteville Community Gardens
 - Construct and maintain Eastover ballpark
 - Completion of Freedom Memorial Park.
 - Improve employee training
 - Continue to implement the Parks and Recreation Master Plan
 - Continue to renovate and improve various City buildings
 - Provide additional safety and security to parks and recreation facilities through new security systems
-

Services and Programs

- Youth Recreation Programs
 - Youth and Adult Athletics
 - Senior Citizens Services
 - Nature Center and Interpretation
 - Special Events
 - Swimming Program
 - Therapeutic Recreation / Special Olympics
 - Parks Maintenance and Development
 - Horticulture
 - Cemetery Maintenance
 - Urban Forestry
 - Building Maintenance
 - Leaf Season Collection
 - Right-of-Way Maintenance
 - Adopt-A-Street/Adopt-A-Site
-

Notes:

Parks, Recreation & Maintenance

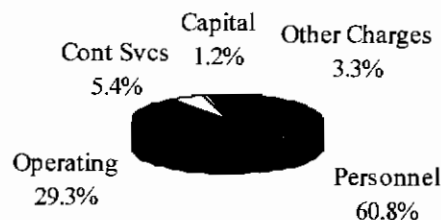
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	8,409,601	9,340,340	9,389,450	9,242,123	-1.05%
Operating	4,270,812	4,476,668	4,464,115	4,464,115	-0.28%
Contract Services	659,465	791,662	815,361	815,361	2.99%
Capital Outlay	320,351	224,000	192,500	192,500	-14.06%
Other Charges	615,138	561,973	495,265	495,265	-11.87%
Total	\$ 14,275,367	\$ 15,394,643	\$ 15,356,691	\$ 15,209,364	-1.20%
Revenues					
Intergovernmental	2,763,275	2,675,251	2,695,758	2,692,392	0.64%
Functional	1,021,316	967,533	1,017,133	1,017,133	5.13%
Other	50,801	26,498	32,921	32,921	24.24%
General Fund	10,439,975	11,725,361	11,610,879	11,466,918	-2.20%
Total	\$ 14,275,367	\$ 15,394,643	\$ 15,356,691	\$ 15,209,364	-1.20%
Personnel					
Full-time	189	180	179	179	
Part-time	0	0	0	0	
Temporary	180	180	173	173	

Budget Highlights

- Budget includes \$3,446,713 for operation of the District Parks & Recreation program, including JP Riddle Stadium contracted services
- Eight of the authorized positions are frozen and unfunded
- Other Charges includes transfers to capital project funds for playground improvements (\$153,000), replacement of the Grove Street facility roof (\$60,500) and for other building maintenance projects (\$51,000)
- Other Charges also includes a \$60,000 indirect cost allocation to the District, and \$160,765 for equipment financing debt service
- Intergovernmental revenues include proceeds of the county's recreation tax and funding for the maintenance operations at JP Riddle Stadium
- Functional revenues include participant fees and rental fees for parks and recreation centers
- Adopted budget reflects a \$147,327 reduction in personnel due to the removal of employee pay increases

Budget by Expenditure Category



Planning

Mission Statement

To be a highly successful team, providing planning services to citizens, businesses, groups, boards, commissions and City Council on ways to enhance the livability and the vitality of our community. Our efforts are guided by the core values of honesty, trust, openness and respect for people.

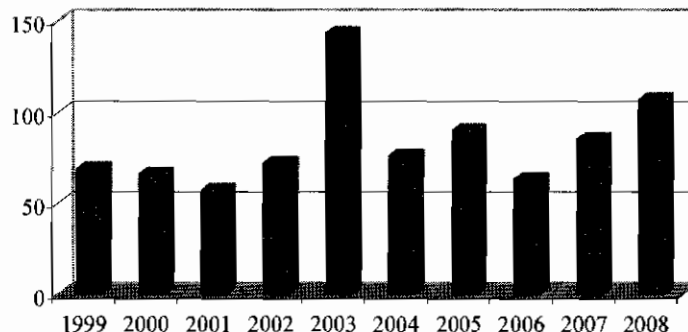
Goals and Objectives

- Work with Cumberland County Planning & Hope Mills Planning on implementing the 2030 Growth Vision Plan
 - Work with the Planning Commission on the unified development ordinance
 - Work with city staff and community groups on implementing the recommendations of the Murchison Road Corridor Study
 - Work with city staff, stakeholders and the Planning Commission on revising the sign ordinance
 - Work with the Joint Appearance Commission on revising the landscape requirements
 - Assist the US Census Office on identifying addresses and residential units for the 2010 census count
-

Services and Programs

- Review development plans
 - Provide staff support to the Planning Commission, Zoning Commission, Board of Adjustment, Appearance Commission and Historic Resources Commission
 - Review preliminary and final plats
 - Assist with the development of the unified development ordinance
 - Provide assistance to property owners within the historic districts and owners of individual historic properties on methods to preserve and rehabilitate their property
 - Provide assistance to groups and individuals on issues pertaining to the history of our community
 - Coordinate annexation petition and annexation agreement process
-

Certificates of Appropriateness Issued by the Historic Resources Commission for Exterior Improvements in Downtown and Haymount Districts



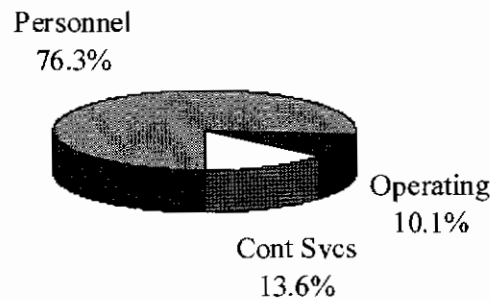
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	440,741	487,608	568,918	560,499	14.95%
Operating	63,396	77,620	74,050	74,050	-4.60%
Contract Services	189,339	280,679	170,000	100,000	-64.37%
Capital Outlay	0	0	0	0	0.00%
Other Charges	1,995	636	0	0	-100.00%
Total	\$ 695,471	\$ 846,543	\$ 812,968	\$ 734,549	-13.23%
Revenues					
Functional Revenues	58,990	61,940	43,250	43,250	-30.17%
General Fund	636,481	784,603	769,718	691,299	-11.89%
Total	\$ 695,471	\$ 846,543	\$ 812,968	\$ 734,549	-13.23%
Personnel					
Full-time	6	6	6	6	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Personnel includes 50% of the chief development officer personnel costs
- Operating includes \$7,000 for postage, \$8,000 for printing, and \$30,000 for advertising
- Contract Services includes \$100,000 for the Metropolitan Planning Organization

Budget by Expenditure Category



Police

Mission Statement

To lead the community problem solving efforts that improve the quality of life for all citizens of Fayetteville. To work assertively with the community to address the underlying conditions that lead to crime and disorder.

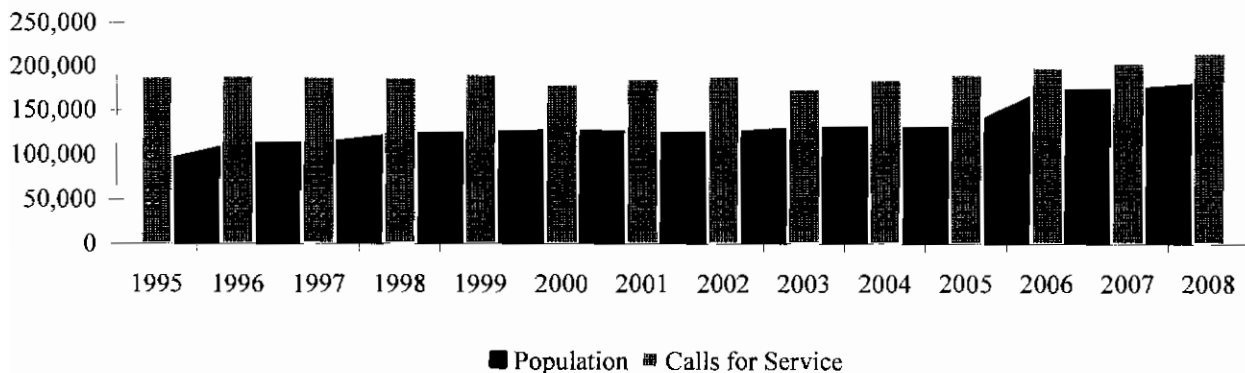
Goals and Objectives

- Community Involvement: Crime is a social issue, we must seek innovative ways to partner with the community to engage in policing strategies and problem solving
- Recruitment: Employ aggressive recruitment strategies to meet manpower needs
- Creative and continued support of all employees in their efforts for career advancement through training and education
- Enhance FOCUS process and community policing initiatives to crimes and improve the quality of life of citizens

Services and Programs

- Chief's Office/Professional Standards
- Campbellton and Cross Creek Districts
- Operations Support Bureau
- Juvenile Restitution Program
- Drug Court
- Narcotics / Vice Suppression Unit
- Service Bureau
- Support Services Division
- Training and Education Center
- Public Safety Dispatching
- Enhanced 911 System and Data Base Maintenance
- Crime Prevention
- Traffic Unit

City Population / Calls for Service



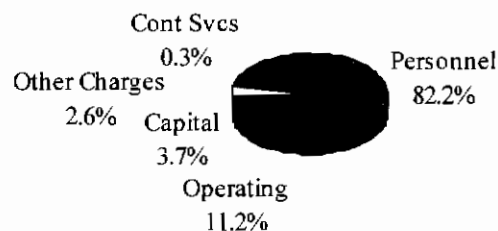
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	30,410,356	33,990,159	37,170,212	35,874,130	5.54%
Operating	4,597,698	4,627,957	4,996,459	4,806,701	3.86%
Contract Services	104,610	129,668	145,631	145,631	12.31%
Capital Outlay	3,396,945	1,316,708	2,423,591	1,730,491	31.43%
Other Charges	1,705,826	1,408,464	1,122,541	1,064,041	-24.45%
Total	\$ 40,215,435	\$ 41,472,956	\$ 45,858,434	\$ 43,620,994	5.18%
Revenues					
Functional Revenues	621,083	644,570	921,420	921,420	42.95%
Intergovernmental	572,450	570,222	3,059,329	2,064,378	262.03%
Other Revenues	14,089	15,000	15,000	15,000	0.00%
Interfund Transfer	77,072	77,072	70,649	70,649	-8.33%
General Fund	38,930,741	40,166,092	41,792,036	40,549,547	0.95%
Total	\$ 40,215,435	\$ 41,472,956	\$ 45,858,434	\$ 43,620,994	5.18%
Personnel					
Full-time	525	526	567	545	
Part-time	9	9	10	10	
Temporary	0	0	0	0	

Budget Highlights

- Personnel includes \$834,891 for employee pay adjustments
- Personnel changes include the addition of 13 police officers and restoration of 8 formerly unfunded police officer positions from the anticipated COPS grant, 7 additional positions from the anticipated JAG grants (1 police officer, 4 forensic technicians, 2 crime prevention specialists), and 2 non-grant funded new initiative positions (2 investigative assistants)
- Personnel, operating and capital expenditures related to the anticipated COPS and JAG grants total \$2,292,219 which are partially funded by anticipated grants totaling \$1,503,915
- Other Charges includes \$100,000 for confidential/evidence funds, \$92,500 for other grant matches and \$852,441 in debt service payments for the 800 MHz radio system, vehicles and other equipment

Budget by Expenditure Category



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Department Summaries

Special Revenue Funds

Central Business Tax District Fund	E-2
City of Fayetteville Finance Corporation Fund	E-3
Emergency Telephone System Fund	E-4
Stormwater Fund	E-6

Central Business Tax District Fund

Description

This fund is used to account for the proceeds from the tax levied on downtown business property. The tax is levied to provide resources for the economic development and beautification of the downtown area. The tax district, first established in 1978 and reauthorized in April 2008, extends from Cool Spring Street to Bragg Boulevard, Russell Street and Rowan Street.

Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	0	0	0	0	0.00%
Operating	0	50,000	7,000	7,000	-86.00%
Contract Services	66,196	50,930	50,960	50,960	0.06%
Capital Outlay	0	0	20,000	20,000	100.00%
Other Charges	53,944	50,000	57,189	75,000	50.00%
Total	\$ 120,140	\$ 150,930	\$ 135,149	\$ 152,960	1.34%
Revenues					
Ad Valorem Taxes	83,055	89,350	131,649	131,649	47.34%
Investment Income	10,786	3,500	3,500	3,500	0.00%
Fund Balance	0	58,080	0	17,811	-69.33%
Total	\$ 93,841	\$ 150,930	\$ 135,149	\$ 152,960	1.34%
Personnel					
Full-time	0	0	0	0	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Operating expenditures include \$7,000 for the purchase of 100 flag poles and brackets
- Contract Services includes \$50,000 for a portion of the parking contract and \$960 for tax collection services
- Capital Outlay includes \$20,000 for the design, fabrication and installation of two information kiosks to direct downtown visitors
- Other Charges consists of a transfer of \$50,000 to the Transportation Fund for the sidewalk paver brick repair project and a \$25,000 cost allocation from the General Fund for a portion of the costs for the Downtown Development Manager
- Tax rate remains at 10 cents per \$100 of assessed valuation

City of Fayetteville Finance Corporation Fund

Description

The City of Fayetteville Finance Corporation (COFFC) leases facilities to the City. This fund accounts for transfers received from the City, as well as debt service related to the facilities. The COFFC's construction projects are accounted for in the corporation's capital project fund.

Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	0	0	0	0	0.00%
Operating	0	0	0	0	0.00%
Contract Services	0	0	0	0	0.00%
Capital Outlay	0	0	0	0	0.00%
Other Charges	2,484,723	2,110,868	1,808,250	1,808,250	-14.34%
Total	\$ 2,484,723	\$ 2,110,868	\$ 1,808,250	\$ 1,808,250	-14.34%
Revenues					
Investment Income	997	0	0	0	0.00%
Interfund Transfer	2,483,726	2,110,868	1,808,250	1,808,250	-14.34%
Total	\$ 2,484,723	\$ 2,110,868	\$ 1,808,250	\$ 1,808,250	-14.34%
Personnel					
Full-time	0	0	0	0	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Other Charges includes \$491,250 of bond interest and \$1,310,000 of principal payments for debt for Westover Recreation Center, Festival Park, City Hall and the Police Administration Building, and \$7,000 of associated service charges
- Interfund Transfer represents the lease payment from the General Fund for the use of the listed facilities

Emergency Telephone System Fund

Description

This fund is used to account for the NC 911 Board distribution of E911 service charges which are imposed on each active voice communications service connection that is capable of accessing the 911 system. Proceeds pay for the cost of maintaining the enhanced 911 system, associated telephone company fees and street addressing and identification.

Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	48,629	51,949	53,054	52,231	0.54%
Operating	410,600	453,850	444,127	444,127	-2.14%
Contract Services	118,787	107,451	125,231	125,231	16.55%
Capital Outlay	6,650	95,000	0	0	-100.00%
Other Charges	3,199,995	366,350	452,188	453,011	23.66%
Total	\$ 3,784,661	\$ 1,074,600	\$ 1,074,600	\$ 1,074,600	0.00%
Revenues					
Subscriber Fees	361,922	0	0	0	0.00%
Intergovernmental	560,102	1,064,600	1,064,600	1,064,600	0.00%
Investment Income	66,342	10,000	10,000	10,000	0.00%
Fund Balance	0	0	0	0	0.00%
Total	\$ 988,366	\$ 1,074,600	\$ 1,074,600	1,074,600	0.00%
Personnel					
Full-time	1	1	1	1	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Operating includes \$173,417 for maintenance services and \$262,650 for telephone service
- Contract Services includes \$125,231 for street naming services under an interlocal agreement with Cumberland County
- Other Charges includes an appropriation of excess revenues of \$453,011 for future expenditures

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Stormwater Fund

Mission Statement

To implement effective programs and services for the maintenance and repair of stormwater drainage systems while taking an active role in reducing pollution to comply with NPDES permit requirements. Results will occur by deliberately focusing resources in areas of creek cleaning, street sweeping, drainage improvement projects and regular system maintenance as well as various stormwater quality programs.

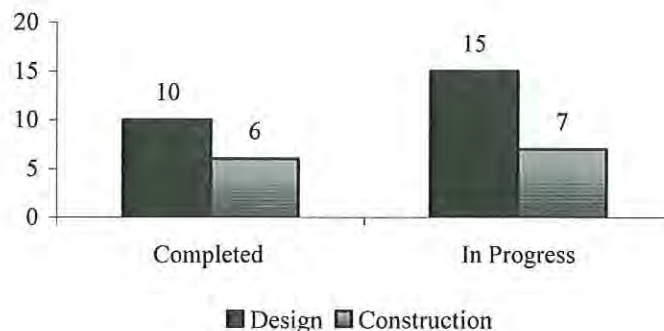
Goals and Objectives

- Complement the stormwater quality program with infrastructure programs including drainage system maintenance and repair
 - Undertake and complete identified projects to install, repair, and/or improve drainage infrastructure funded by stormwater fees
 - Record and maintain an accurate customer service database of inquiries and requests to provide efficient delivery of services
 - Implement requirements resulting from the NPDES permit renewal and Phase II program
 - Continue stormwater public awareness and education through a variety of programs involving personal contact and media undertakings; promote pollution reduction, recycling, and litter reduction
 - Maintain a GIS database on the urban stormwater system inventory
 - Continue the beaver management program and creek cleaning activities to remove debris and obstructions from waterways minimizing localized flooding
-

Services and Programs

- Maintain and review the local Stormwater Quality Management Plan (SWQMP) to control, limit and monitor stormwater discharges
 - Provide funding for stormwater infrastructure maintenance, repair, and new construction on a prioritized basis on identified problems
 - Contract with the USDA Wildlife Services to manage local beaver control issues
 - Limit cleaning of waterways to improve flow and remove debris and obstructions
 - Monitor non-point source pollutants through sampling and laboratory analysis
 - Partner with local business and industry to identify illegal discharges and connections
 - Provide various public education programs including volunteer groups
 - Inspect major stormwater outfalls to identify and proactively address problems
 - Provide a customer service hotline for 24-hour problem reporting and prompt referrals
-

Stormwater Drainage Projects FY2008-2009



Stormwater Fund

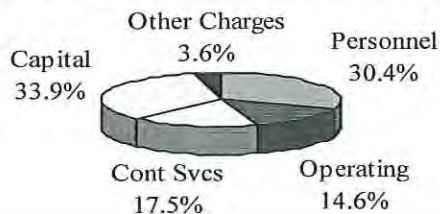
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	1,238,487	1,960,833	1,718,237	1,686,990	-13.97%
Operating	408,452	711,753	794,384	809,539	13.74%
Contract Services	631,577	1,236,440	970,333	970,333	-21.52%
Capital Outlay	141,580	3,659,500	1,883,545	1,883,545	-48.53%
Other Charges	211,821	213,098	199,987	199,987	-6.15%
Total	\$ 2,631,917	\$ 7,781,624	\$ 5,566,486	\$ 5,550,394	-28.67%
Revenues					
Stormwater Fee	5,592,002	5,674,022	5,169,894	5,169,894	-8.88%
Other Revenues	0	0	0	0	0.00%
Investment Income	188,068	60,000	83,000	83,000	38.33%
Fund Balance	0	2,047,602	313,592	297,500	-85.47%
Total	\$ 5,780,070	\$ 7,781,624	\$ 5,566,486	\$ 5,550,394	-28.67%
Personnel					
Full-time	27	41	40	40	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Revenue and expenditure reductions are primarily attributed to the County's withdrawal from the Stormwater Quality Program. Significant changes made to accommodate the revenue loss include a transfer of one park ranger to the General Fund, freezing seven positions, and reducing operating expenditures in the Stormwater Quality Fund (cutting budget for County area improvements and reducing contract services)
- Expenditure projections consist of \$1,782,436 for the Stormwater Quality Fund and \$3,767,958 for the Stormwater Improvement Fund (exceeding projected fiscal year 2010 revenues by \$297,500)
- Significant expenditures include \$1,875,545 for capital drainage projects and \$715,000 in contract services for beaver management, water quality testing and monitoring, technical assistance, and engineering design for improvement projects

Budget by Expenditure Category



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Department Summaries

Proprietary Funds

Airport Fund	F-2
Recycling Fund	F-4
Risk Management Fund	F-6
Transit Fund	F-8
Warranty Vehicle Lease Fund	F-10

Airport Fund

Mission Statement

To provide safe and efficient airport operations to meet the aviation needs of the community.

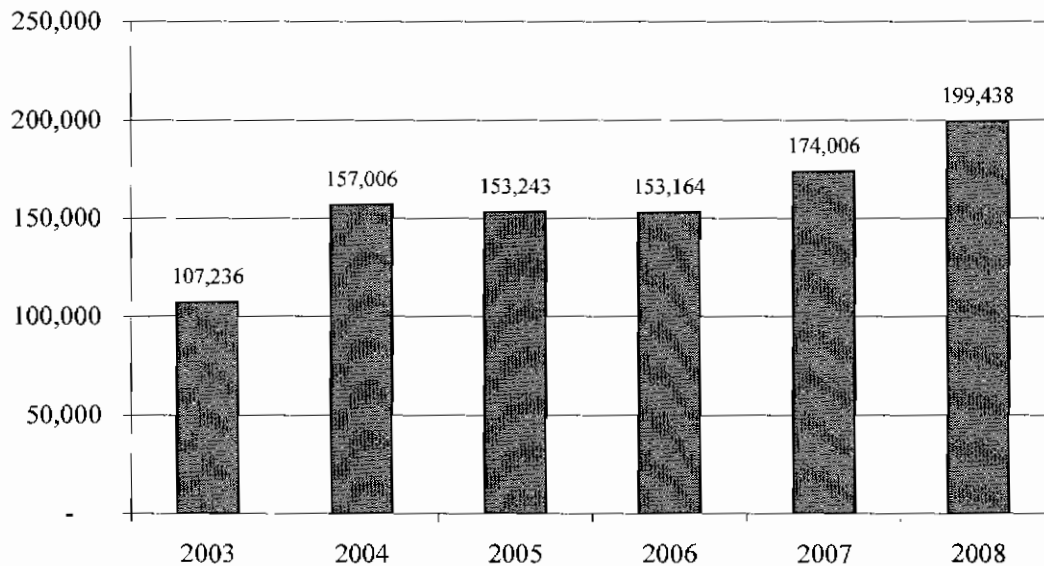
Goals and Objectives

- Market airlines, terminal services and facilities
 - Involve economic development and other community organizations in the development of air service, public relations, and business/industry development
 - Monitor and facilitate administrative handling of passenger facility charges
 - Initiate general aviation development and service improvements
 - Enhance overall appearance of all airport properties, to include terminal facility, entranceway signage, roads and architectural standards
 - Maintain beautification
-

Services and Programs

- Terminal Facilities
 - Aircraft Fire and Rescue Protection
 - Parking and Access Roads
 - General Aviation T-hangars
 - Management and Operations Support
 - Airside Facilities
 - Revenue Generation
 - Regional Airport / Aircraft Firefighting
-

**Fayetteville Regional Airport
2003 to 2008 Enplanements**



Airport Fund

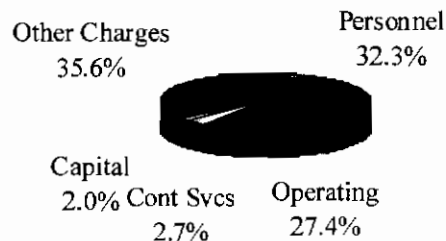
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	1,089,088	1,263,529	1,290,693	1,273,499	0.79%
Operating	925,789	1,102,849	1,080,943	1,080,943	-1.99%
Contract Services	66,970	107,639	104,800	104,800	-2.64%
Capital Outlay	148,670	148,000	77,000	77,000	-47.97%
Other Charges	862,059	1,860,375	1,387,375	1,404,569	-24.50%
Total	\$ 3,092,576	\$ 4,482,392	\$ 3,940,811	\$ 3,940,811	-12.08%
Revenues					
Intergovernmental	197,430	188,716	146,183	146,183	-22.54%
Property Leases	3,257,576	3,044,232	3,747,628	3,747,628	23.11%
Investment Income	174,148	70,000	47,000	47,000	-32.86%
Fund Balance	0	1,179,444	0	0	-100.00%
Total	\$ 3,629,154	\$ 4,482,392	\$ 3,940,811	\$ 3,940,811	-12.08%
Personnel					
Full-time	21	22	22	22	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Operating includes \$354,140 for utilities, \$101,664 for stormwater fees, and \$256,000 for maintenance of Airport facilities and equipment
- Other contract services includes management and architect consulting services and landscaping services
- Other charges include \$696,735 in reimbursements to the General Fund for police services (\$431,688), indirect cost allocations (\$215,420) and repayment of an interfund loan (\$49,627)
- Other charges also includes \$256,099 for local funding shares for capital projects and \$440,557 to balance the anticipated excess of revenues over expenditures
- Adopted budget reflects a reduction in personnel due to the removal of employee pay increases offset by an increase in miscellaneous expenditures

Budget by Expenditure Category



Recycling Fund

Mission Statement

To provide high-quality, convenient and efficient curbside residential recycling services and to educate citizens in order to maximize voluntary participation.

Goals and Objectives

- Make participation convenient for citizens
- Educate, encourage and maximize voluntary participation
- To extend a program to multi-family units
- Reduce municipal solid waste disposed at the landfill

Services and Programs

- Curbside Recycling
- Recycling Education and Outreach
- Recycling Roll Cart Maintenance

Notes:

Recycling Fund

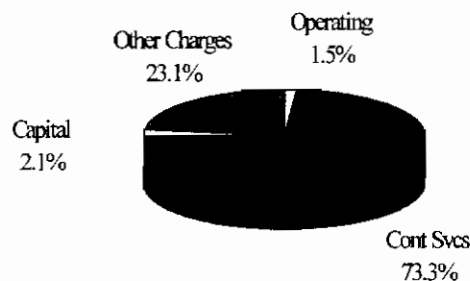
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	0	0	0	0	0.00%
Operating	1,937,559	31,000	38,350	38,350	23.71%
Contract Services	8,070	1,909,905	1,902,497	1,902,497	-0.39%
Capital Outlay	0	0	55,000	55,000	100.00%
Other Charges	0	568,172	601,384	601,384	5.85%
Total	\$ 1,945,629	\$ 2,509,077	\$ 2,597,231	\$ 2,597,231	3.51%
Revenues					
Intergovernmental	0	0	299,555	299,555	100.00%
Functional Revenues	0	2,509,077	2,278,576	2,278,576	-9.19%
Investment Income	0	0	18,000	18,000	100.00%
Other Revenues	0	0	1,100	1,100	100.00%
Interfund Transfers	1,993,090	0	0	0	0.00%
Total	\$ 1,993,090	\$ 2,509,077	\$ 2,597,231	\$ 2,597,231	3.51%
Personnel					
Full-time	0	0	0	0	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Operating includes \$12,500 for cart replacement lids and parts, and \$25,850 for advertising and printing
- Contracted collection services for fiscal year 2010 are projected at \$1,902,497, based upon 60,512 households at a rate of \$2.62 per month
- Other charges includes \$427,245 for repayment of an interfund loan from the General Fund, \$29,911 for an indirect cost allocation from the General Fund and \$144,228 to balance an anticipated excess of revenues over expenditures
- Revenues include \$299,555 from the County and \$2,260,859 from first-year recycling fee collections based upon an annual rate of \$38 per household

Budget by Expenditure Category



Risk Management Fund

Mission Statement

To provide a safe and healthy workplace for employees through effective and efficient management of the Employee Safety and Workers' Compensation Programs; to protect the City's income and assets relating to personnel, property and equipment resources, through the administration of risk management programs.

Goals and Objectives

- Reduce costs associated with the workers' compensation program and the property and casualty insurance program
 - Revise vehicle accident review process and policy
 - Expand physical abilities testing for labor-intensive positions
 - Establish an employee wellness program
 - Expand the "Gift of Health" wellness project
 - Finalize implementation of new workers' compensation software
-

Services and Programs

- Property and Casualty Insurance Program
 - Employee Wellness Programs
 - Workers' Compensation Program
 - Employee Safety Program
 - Substance Abuse Testing Program
 - Reinsurance Programs
 - Employee Medical Treatment Facility
-

Notes:

Risk Management Fund

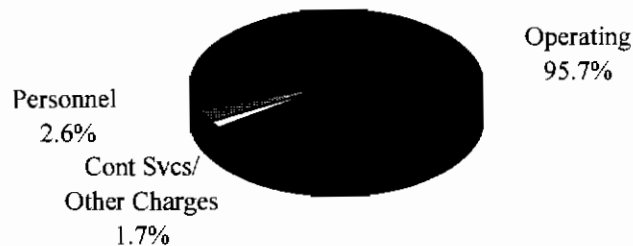
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	377,482	435,282	436,839	430,507	-1.10%
Operating	11,881,059	14,991,942	15,647,496	15,647,496	4.37%
Contract Services	98,446	156,935	261,830	261,830	66.84%
Capital Outlay	0	0	0	0	0.00%
Other Charges	774	639,413	4,133	5,811	-99.09%
Total	\$ 12,357,761	\$ 16,223,572	\$ 16,350,298	\$ 16,345,644	0.78%
Revenues					
Interfund Charges	11,818,073	13,039,909	12,922,161	12,922,161	-0.90%
Functional Revenues	2,965,512	2,953,663	3,052,721	3,052,721	3.35%
Investment Income	595,310	230,000	368,000	368,000	60.00%
Fund Balance	0	0	7,416	2,762	100.00%
Total	\$ 15,378,895	\$ 16,223,572	\$ 16,350,298	\$ 16,345,644	0.78%
Personnel					
Full-time	5	6	6	6	
Part-time	1	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Personnel includes 50% of personnel costs for a Benefits Analyst in Human Resource Development
- Contract Services includes medical services for safety and wellness programs, and consulting services for the healthcare plan
- Other charges for fiscal year 2009 included a \$638,627 contingency for adverse claims experience which is not projected in fiscal year 2010
- Operating includes \$15,504,711 for claims payments, processing and reinsurance programs: \$12,864,746 for health, life and dental, \$1,377,000 for property and liability and \$1,262,965 for workers' compensation
- Fiscal year 2010 operating reflects a \$727,434 increase in budgeted claims and benefit payments primarily related to anticipated healthcare claims

Budget by Expenditure Category



Transit Fund

Mission Statement

To provide safe, efficient, reliable, courteous and innovative public transportation.

Goals and Objectives

- Provide Human Service Transportation for qualifying individuals of Cumberland County
 - Continue to provide ADA Para-Transit service in compliance with the Americans with Disabilities Act
 - Improve awareness of Transit's impact and mobility contribution to the Fayetteville area
 - Aid in the decline of traffic congestion and environmental pollution in Cumberland County
 - Continue the process to implement county-wide transportation through long-range planning, ridesharing and other congestion management techniques
 - Supply accessible transportation for the physically challenged
 - Improve the appearance of the Transit Information Center and transfer operations
 - Implement the recommendations from the Transportation Development Plan as approved by the City Council
-

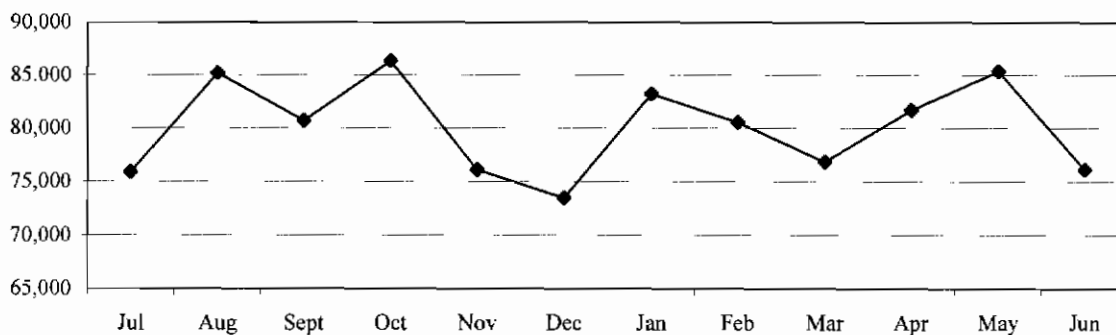
Services and Programs

- General Administration
 - Fixed Route Transportation
 - ADA Para-Transit Service
 - Human Service Transportation Service
 - Transportation Planning
 - Fleet Operations
 - General Maintenance
 - Transit Marketing
-

Ridership for FY08 and FY09

- Ridership was at a high of approximately 86,325 customers in October of 2007. There has been an average monthly ridership of 80,124 for the FY08 year. The ridership for the first eight months of FY09 averaged 84,110, while the average for the first eight months of FY08 was 76,924. The increase between the averages represents a 9.3% increase in ridership between the first eight months of FY08 and first eight months of FY09. FY08 ridership totaled 961,448.

Fiscal Year 2008 Ridership



Transit Fund

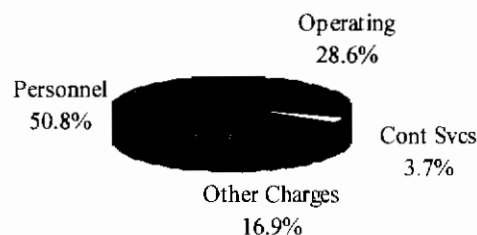
Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	2,643,627	3,157,477	3,142,832	3,096,163	-1.94%
Operating	1,560,915	1,546,784	1,739,704	1,739,704	12.47%
Contract Services	151,037	216,538	224,140	224,140	3.51%
Capital Outlay	0	0	0	0	0.00%
Other Charges	364,072	275,694	1,031,343	1,031,343	274.09%
Total	\$ 4,719,651	\$ 5,196,493	\$ 6,138,019	\$ 6,091,350	17.22%
Revenues					
Other Taxes	0	362,000	600,000	600,000	65.75%
Functional Revenues	775,541	787,447	824,984	864,984	9.85%
Federal Grant	1,183,602	1,260,270	1,273,111	1,273,111	1.02%
State Grant	850,068	850,068	683,251	683,251	-19.62%
General Fund Transfer	1,910,441	1,936,708	2,756,673	2,670,004	37.86%
Total	\$ 4,719,652	\$ 5,196,493	\$ 6,138,019	\$ 6,091,350	17.22%
Personnel					
Full-time	62	70	70	70	
Part-time	0	0	0	0	
Temporary	18	15	15	15	

Budget Highlights

- Two of the authorized positions remain frozen to offset the cost of the management contract with First Transit
- Contract Services includes First Transit Management Contract of \$210,740
- Operating includes \$487,700 for vehicle maintenance and \$829,350 for fuel costs
- Other charges includes \$675,000 to implement service enhancements to be determined based upon Transportation Development Plan recommendations and \$476,343 for indirect cost allocations offset by a \$125,000 cost allocation to the planning grant
- Functional Revenues assume the continuation of the Spring Lake Route and HSTS services
- Other Taxes reflect estimated collections of \$5.00 vehicle license tax

Budget by Expenditure Category



Warranty Vehicle Lease Fund

Description

The warranty vehicle lease program provides general service vehicles to departments for a fixed monthly lease fee. The fee is designed to recover current maintenance and future replacement costs. Approximately 59 vehicles are currently leased to City departments.

Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	0	0	0	0	0.00%
Operating	159,964	154,058	151,840	151,840	-1.44%
Contract Services	4,555	2,500	2,500	2,500	0.00%
Capital Outlay	216,141	57,000	0	0	-100.00%
Other Charges	0	304,500	170,350	170,350	-44.06%
Total	\$ 380,660	\$ 518,058	\$ 324,690	\$ 324,690	-37.33%
Revenues					
Interfund Charges	319,328	306,058	302,690	302,690	-1.10%
Investment Income	31,103	10,000	20,000	20,000	100.00%
Other Revenues	26,362	2,000	2,000	2,000	0.00%
Interfund Transfers	200,000	200,000	0	0	-100.00%
Fund Balance	0	0	0	0	0.00%
Total	\$ 576,793	\$ 518,058	\$ 324,690	\$ 324,690	-37.33%
Personnel					
Full-time	0	0	0	0	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Operating includes \$125,150 for maintenance expenditures and \$25,690 for insurance for the leased vehicles
- Other charges includes \$170,350 to balance an anticipated excess of revenues over expenditures for fiscal year 2010

Department Summaries

Other Funds

LEOSSA Fund	G-2
Parking Fund	G-3

LEOSSA Fund

Description

The Law Enforcement Officer's Special Separation Allowance (LEOSSA) Fund is a pension trust fund established for officers retired from the City of Fayetteville on or after January 1, 1987. The allowance is paid to an officer who either retires at age 55 with five years of service; or upon completion of 30 years of service, whichever is earlier.

Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	465,370	585,954	509,571	509,571	-13.04%
Operating	0	0	0	0	0.00%
Contract Services	0	0	0	0	0.00%
Capital Outlay	0	0	0	0	0.00%
Other Charges	0	0	3,012	3,012	100.00%
Total	\$ 465,370	\$ 585,954	\$ 512,583	512,583	-12.52%
Revenues					
Interfund Charges	379,324	402,000	463,583	463,583	15.32%
Investment Income	98,622	50,000	49,000	49,000	-2.00%
Fund Balance	0	133,954	0	0	-100.00%
Total	\$ 477,946	\$ 585,954	\$ 512,583	512,583	-12.52%
Personnel					
Full-time	0	0	0	0	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Interfund Charges for the LEOSSA fund are based on an actuarial valuation which determines the City's annual required contribution to fund the plan (estimated at 2.5% of annual "covered payroll")
- Annual allowance projected for each officer ranges from \$3,508 to \$22,054 in fiscal year 2010
- Personnel consists of projected benefit payments for thirty-one current retired officers and assumes an additional ten retirees by the end of fiscal year 2010

Parking Fund

Description

This fund is used to account for revenues and expenditures associated with on-street parking and off-street parking lot operations. The City owns and operates parking lots in the downtown area.

Budget Summary

	2007-08 Actuals	2008-09 Orig Budget	2009-10 Recommended	2009-10 Adopted	% Change
Expenditures					
Personnel	0	0	0	0	0.00%
Operating	90,383	94,310	96,343	96,343	2.16%
Contract Services	107,700	144,420	231,009	231,009	59.96%
Capital Outlay	0	0	0	0	0.00%
Other Charges	0	0	11,268	11,268	100.00%
Total	\$ 198,083	\$ 238,730	\$ 338,620	\$ 338,620	41.84%
Revenues					
Functional Revenues	271,650	238,730	337,620	337,620	41.42%
Other Revenues	2,504	0	1,000	1,000	100.00%
General Fund Transfer	0	0	0	0	0.00%
Total	\$ 274,154	\$ 238,730	\$ 338,620	\$ 338,620	41.84%
Personnel					
Full-time	0	0	0	0	
Part-time	0	0	0	0	
Temporary	0	0	0	0	

Budget Highlights

- Operating includes \$8,750 in utilities for lighting and \$87,593 estimated for annual lease payments for the Franklin Common parking lot
- Contract Services consists of \$229,609 for the parking management contract (an additional \$50,000 is budgeted in the Central Business Tax District)
- Other Charges includes \$11,268 for the anticipated excess of revenues over expenditures
- Functional Revenues consist of leased parking fees, hourly parking fees and parking violation fees
- Revenue projections reflect the recommended increase in leased parking fees as outlined in the fee schedule

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Geographic Location

The City is approximately 65 miles south of Raleigh, the State capital. The City of Charlotte, a major commercial center, is about 200 miles to the west. The City is located adjacent to Interstate Highway 95, a major north-south corridor that links the City to Washington D.C., Baltimore and New York to the north, and to Charleston, Orlando and Miami to the south. State highways also link the City to the beaches along the southeast coast of the State and to the mountains in the west.

The City encompasses Fort Bragg Army Post and is adjacent to Pope Air Force Base, which together form one of the largest military complexes in the world. The bases add significantly to the Fayetteville area economy and to the culture of the community.



Fayetteville at a Glance

Demographic Characteristics

Estimated Population (including estimated 29,183 Fort Bragg residents)	210,636
Median Age*	34.2
Median Education*	23.4% with 4 or more yrs of college
Median Household Income*	\$42,450
Median Value of Owner Occupied Housing Unit*	\$100,500

*Source – U.S. Census Bureau,
2005-2007 American Community
Survey Data for Fayetteville

Climate

Average Annual Sunny Days – 230
Average Annual Precipitation – 47 inches
Average Relative Humidity
Sunrise - 84%
Afternoon - 56%
Average Daily Temperature
January – 45.6° (F)
July – 79.8° (F)
October – 64.9° (F)
Annual - 61° (F)

Economy/Employment

Rates of Unemployment (February 2009)
Cumberland County – 9.6%
North Carolina – 11.3%
United States – 8.9%

Building Construction

Year	# of Permits	\$ Value
2000	1,983	103.4M
2001	2,683	98.4M
2002	2,134	127.0M
2003	1,654	123.0M
2004	2,053	194.8M
2005	2,784	289.7M
2006	3,377	358.9M
2007	2,660	211.9M
2008	2,835	233.1M

City of Fayetteville's Major Employers*

U.S. Department of Defense (Civil Service, Nonappropriated and Contracts)	8,857
Cumberland County Schools	6,700
Cape Fear Valley Health System	5,000
Wal-Mart	3,448
Cumberland County	2,788
The Goodyear Tire & Rubber Co.	2,650
City of Fayetteville	1,996
State of North Carolina	1,530
US Postal Service	1,312
Methodist University	1,300

*Source: City of Fayetteville Comprehensive
Annual Financial Report 2008

Fayetteville's ten largest taxpayers:

<u>Name</u>	<u>Type of Enterprise</u>	<u>Assessed Valuation FY 2008</u>	<u>% of Total Valuation</u>
Cross Creek Mall LLC	Investment Company	\$72,650,500	0.71%
Carolina Telephone	Utility	66,265,415	0.65%
Centurion Aviation Services	Transportation	50,075,000	0.49%
Piedmont Natural Gas Co Inc	Utility	39,678,145	0.39%
Hidden Creek Village	Property Rental	21,458,200	0.21%
Fayetteville Publishing Co	Publications	20,899,234	0.20%
Cross Creek Phase 1 LLC	Investment Company	17,911,425	0.18%
Morganton Development LLC	Real Estate	16,929,398	0.17%
Village at Cliffdale	Property Rental	15,842,300	0.16%
Morganton Place Apartments LLC	Property Rental	15,111,500	0.15%

What is a Budget?

The City of Fayetteville is a full-service, chartered municipality governed by the General Statutes of the State of North Carolina.

The City provides a wide variety of services for its estimated 210,636 residents. Municipal services are financed through a variety of taxes, fees, intergovernmental assistance and charges for services. The City adopts an annual budget to plan for effective delivery of services and to efficiently manage the revenues, which support those services.

Constituencies often ask governmental entities, "What is a budget?" The answer to this question can have different meanings to different cities, counties, states or agencies. All governmental agencies prepare a budget. Only the number of governmental entities that prepare a budget limits the variety of budgetary systems and philosophies. Fayetteville's budget should be viewed as a tool to help plan, manage and control expenditures for the coming year. Using the budget as a guide, residents of Fayetteville can see how resources are allocated and what programs are to receive priority funding.

As A Policy and Planning Tool

The annual budget is the City's service and financial plan for the year ahead - a strategic tool that matches the services desired by the community with the resources required to provide those services. As such, the budget is a plan of financial operation incorporating estimates of proposed expenditures for a given period and the proposed means of financing. The effective period of a budget is a single fiscal year. The budget should be looked upon as more than a financial plan, however, for it

represents the process by which legislative and administrative controls are established.

While the budget provides a legal framework for the expenditure of funds, it also provides a basis for fiscal procedures, a systematic reexamination of internal operations for improved efficiency and economy, a delegation of operating authority and responsibility, and a basis for central controls. Therefore, in addition to the budget's usefulness in planning, it becomes the basis for monitoring and controlling both the City's fiscal position and the levels of service provided as the fiscal year unfolds.

So, the budget is much more than just a legal requirement or a financial plan for raising and spending money. It is City Council's primary mechanism for describing the scope of services to be performed and the improvements to be made during the year. The budget is the major fiscal policy document of the City.

The budget process does not end with the adoption of the budget. It continues throughout the fiscal year. Budget preparation and implementation is a year round process of review, analysis and reassessment.

Development of the Budget

The annual budget process is completed over a five- to six-month period and begins with a review of the City Council Policy Agenda and the City Management goals and priorities in support of that agenda. These goals and priorities provide guidance to departments as they develop work plans for the coming fiscal year to implement the direction provided by Council through its policy agenda.

Anticipated year-end revenues and expenditures for the current fiscal year are

Basics of Budgeting

developed using current receipts and actual expenditures in comparison to the adopted budget. From this basis, available revenues and beginning fund balances are projected for the upcoming fiscal year.

Departments review program priorities with the City Manager, propose new initiatives, and develop work plans and budget requests consistent with City Council's goals. Budget requests are developed based on numerous considerations including compliance with federal, state and local regulations, known cost factors for operating expenditures, proposed changes in the employee compensation plan, cost increases in various employee benefits, and a conservative projection of general economic fluctuations.

Prior to the development of the annual budget, capital improvement project needs are proposed by departments and prioritized by management. The resulting Capital Improvement Plan is proposed to the City Council, and once adopted, provides the basis for major capital expenditures to be included in the annual operating budget.

Once all anticipated expenditures have been taken into consideration, the challenge becomes adjusting expenditures to available revenues. This process typically involves cutting some requested new initiatives while expanding others to meet the community's priorities. The City Manager then formulates a recommended budget designed to maintain services and meet Council policy goals during the next fiscal year.

Budget Approval

The North Carolina Local Government Budget and Fiscal Control Act governs the annual budget calendar, preparation, submission and review of the budget. The fiscal year begins on July 1. The City's budget calendar, which is on the following page, is somewhat more restrictive than the Act requires.

Under the Act, the City Manager, who also serves as budget officer, is required to submit the budget with a budget message to the City Council not later than June 1. Following budget submission, the City Council receives public testimony and reviews the service and expenditure proposals contained in the proposed budget. During this period, copies of the budget are filed with the City Clerk, public library and news media. The City Council holds an advertised public hearing and may make further changes to the budget.

City Council may adopt the budget and establish appropriations not earlier than 10 days after having received the budget from the City Manager and after it has held the required public hearing. The budget must be adopted before July 1 each year because the appropriations are the legal authority to spend money in the new fiscal year.

Basics of Budgeting

December	January	February	March & April
<ul style="list-style-type: none"> • Finance prepares budget instructions and conducts budget workshops for department heads and budget representatives • Department requests for capital improvement projects reviewed 	<ul style="list-style-type: none"> • Departments prepare current year estimates and new year base operating requirements • Departments prepare capital requests, new initiatives and program priorities • Capital improvement project requests prioritized to develop recommended 5-year Capital Improvement Plan 	<ul style="list-style-type: none"> • City Council strategic planning retreat • Recommended Capital Improvement Plan presented to City Council for adoption 	<ul style="list-style-type: none"> • Finance submits current year estimates and new year base budget and initiative requests to City Manager • City Manager and his staff review budget requests • City Manager determines program priorities and develops recommended budget
May	May & June		July
<ul style="list-style-type: none"> • City Manager presents the recommended budget to the City Council • PWC submits budget to Council 	<ul style="list-style-type: none"> • City Council conducts workshops to review the recommended budget • City Council holds a public hearing on the budget • City Council formally adopts the budget ordinance for the next fiscal year 		<ul style="list-style-type: none"> • Beginning of the new fiscal year • Budget for the new fiscal year implemented • Adopted budget document is printed and distributed

Budget Implementation and Monitoring

Once the City's budget is adopted it must be implemented, closely monitored and professionally managed. Quarterly reports, monthly monitoring procedures and various accounting checks and balances are utilized to ensure legal compliance with the appropriation authorizations.

The budget contains estimated revenues to be received and anticipated expenditures. Revenues are monitored throughout the fiscal year to detect significant fluctuations in receipts.

If upon close examination of the budget, it is discovered that revenues are not sufficient to support planned expenditures or planned expenditures are exceeding original projections, City administration reports such to the Mayor and City Council. City staff also makes recommendations for addressing the budget imbalance. If an unforeseen spending need arises or revenues are not sufficient to support planned expenditures, the City may transfer money from other activities or appropriate money from its reserves.

Basics of Budgeting

Basis of Budgeting

The City budgets revenues and expenditures on a modified accrual basis. Revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the liability is incurred, except for bond principal and interest, which is reflected as an expenditure as it becomes due. This basis of budgeting is used for all funds of the City - governmental and proprietary.

Budgetary Amendment and Control

The appropriation authorization of City Council is at the department level. Prior year's carryover encumbrances and designated reserves are re-appropriated by City Council. Encumbrances and designated reserves increase the department level budget.

Unanticipated revenues require appropriation by City Council prior to their expenditure. Generally, appropriations that are unspent at the end of the year lapse into fund balance. The City Manager, as the City's statutory designated budget officer, is authorized to transfer funds among line-items within each departmental appropriation; however, amending the overall appropriation level of a department requires the approval of City Council.

Although the legal appropriation is at the departmental level, control of expenditures is exercised at various levels within each department appropriation. Department directors are authorized to allocate available resources as they deem appropriate within several expenditure categories consistent with the City's work plan.

Fund Accounting

The accounts of the City of Fayetteville are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts comprised of assets, liabilities, fund balance, revenues and expenditures. Government resources are allocated to and accounted for in individual funds based on the purposes for which they are to be spent. The various funds are grouped into three broad fund categories and several sub-fund types. The fund categories are summarized below:

Governmental Funds

Governmental funds are those used to account for the City's expendable financial resources and related liabilities (except those accounted for in proprietary and similar trust funds). The measurement focus is upon determination of changes in financial position, rather than upon net income. The following are the City's governmental funds:

- **General Fund** - The General Fund is the principal fund of the City of Fayetteville. This fund accounts for all financial transactions except those more appropriately recorded in another fund. This fund includes the majority of city services including police, fire, emergency communications, inspections, sanitation, streets, parks, recreation and administrative functions. Revenues come from sales and use taxes, property taxes, user fees, permits and licenses, internal transfers and other sources of revenue.
- **Stormwater Fund** - The Stormwater Fund is a special revenue fund used to account for the proceeds from the Stormwater Quality Fee and the Stormwater Improvement Fee, which are legally restricted to providing storm water quantity and quality programs.
- **Emergency Telephone System Fund** - The Emergency Telephone System Fund is a special revenue fund used to account for local proceeds from state-collected service charges on voice communication services which are legally restricted to expenditures associated with providing enhanced 911 services.
- **Parking Fund** - The Parking Fund is used to account for revenues and expenditures associated with operating City parking lots and monitoring on- and off-street parking areas.
- **Federal and State Financial Assistance Fund** - The Federal and State Financial Assistance Fund is a special revenue fund used to account for proceeds from various sources that are legally restricted to expenditures associated with specific projects such as community development and public safety. Revenues in the fund include federal forfeiture funds, donations and grants.
- **Central Business Tax District Fund** - The Central Business Tax District Fund is used to account for taxes levied on businesses in the downtown area. These funds are used for the promotion and economic redevelopment of the downtown area.

Budget Format

- **Capital Project Funds** - Capital Project Funds provide budgetary accountability for financial resources used for the acquisition or construction of major capital facilities, improvements, and equipment other than those financed and accounted for in proprietary funds. Principal resources for these activities include proceeds of general obligation bonds and transfers from other funds. The City has capital project funds for the following activities: general government, economic and physical development, public safety, recreation and culture, transportation and bond improvements.
- **City of Fayetteville Finance Corporation** - The Finance Corporation acquires assets through the issuance of revenue bonds and then leases those assets to the City. This fund accounts for lease payments received from the City, as well as debt service related to the assets.

Proprietary Funds

Proprietary funds are used to account for activities that are similar to those often found in the private sector. Proprietary funds are separated into two categories: enterprise funds and internal service funds.

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

- **Transit Fund** - The Transit Fund is used to account for all revenues and expenses associated with the local intra-city public transportation system operated by the City.
- **Airport Fund** - The Airport Fund is used to account for all revenues and expenses associated with operating the Fayetteville Regional Airport.
- **Recycling Fund** - The Recycling Fund is used to account for all revenues and expenses associated with operating the curbside recycling program.
- **Electric Fund** – This fund is used to account for all revenues and expenses associated with the sale of electricity.
- **Water and Wastewater** – This fund is used to account for revenues and expenses associated with the sale of water and wastewater services.

Budget Format

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments on a cost reimbursement basis.

- **Warranty Vehicle Lease Fund** - This warranty vehicle lease program provides general service vehicles to departments for a fixed monthly fee. The fee is designed to recover maintenance and future replacement costs.
- **Risk Management Fund** - The Risk Management Fund is used to account for revenues and expenses associated with providing medical, dental, life, property, fleet and general liability, and workers' compensation insurance for the City.

Fidnciary Funds

Fiduciary Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations or other government units.

- **LEOSSA Fund** - The Law Enforcement Officers Special Separation Allowance Fund is used to account for funds transferred from the General Fund for retired police officers. Retired police officers that are eligible for this benefit receive a monthly allowance from this fund.

Basis of Accounting

Basis of Accounting

All funds of the City are accounted for during the year on the modified accrual basis of accounting in accordance with North Carolina General Statutes. Under the modified accrual basis, revenues are recognized in the accounting period in which they become measurable and available to pay liabilities of the current period. Expenditures are recognized in the accounting period in which a fund liability is incurred, if measurable, except for unmatured principal and interest on general long-term debt which is recognized when due.

Revenues are classified by funds and sources with the following categories being used in the budget document: ad valorem taxes, other taxes, intergovernmental revenue, other functional revenues, other revenues, investment earnings and other financing sources.

Expenditures are classified by fund, department, category and object of expenditure. Expenditures are separated into five major categories: personnel, operating, professional and contract services, capital outlay and other charges. The categories are defined below:

- **Personnel** - Services provided by regular and temporary City employees. This category includes salaries and wages and fringe benefit costs such as social security, medical, pension, 401K, workers' compensation and dental expenses.
- **Capital Outlay** - Expenditures for the acquisition, construction, renovation or improvement of land, buildings, other structures or equipment. Equipment classified in this category costs \$5,000 or more and has a useful life of more than one year.
- **Operating** - Supplies and services used in the daily operation of City departments. The category includes utilities, supplies, maintenance services, vehicle operations, communication services (printing, postage, telephone, etc.), travel and training expenditures, insurance coverage and other services (rents, etc.).
- **Other Charges** - This category includes all other expenditures that are not classified in the above categories and other financing uses including transfers, capital lease payments and bond debt service payments.
- **Professional/Contract Services** - Services that are performed by persons or firms with specialized skills and knowledge. Examples include legal, medical, engineering and consulting services.

Revenue Assumptions

2010. From the additional sales tax proceeds resulting from the Fort Bragg annexation, the City must pay reimbursements to Cumberland County and other municipalities to reimburse them for their revenue losses due to the annexation (100 percent to the County, 50 percent to municipalities).

Utility taxes are projected to be \$10,050,511 in fiscal year 2010. This projection is influenced by forecast information provided by the NCLM for electric, natural gas, telecommunications and video programming sales and also by additional revenues projected to be received as a result of the Fort Bragg annexation. Approximately \$1.2 million in electric franchise tax revenues are projected to be received from the Fort Bragg annexation. Of these revenues, 75 percent must be returned to fund water infrastructure projects for Fort Bragg, and 7.5 percent must be shared with Spring Lake.

Other taxes also include privilege licenses, local cablevision taxes, vehicle licenses taxes, and gross receipts tax on short-term lease and rental vehicles and heavy equipment. Privilege license tax revenue is projected to be \$1,084,100, 6.8 percent above projected collections in fiscal year 2009. Local cablevision franchise tax is projected at \$430,604 and vehicle license tax is projected at \$627,285 for fiscal year 2010, relatively unchanged from fiscal year 2009. Fiscal year 2010 projections for vehicle gross receipts tax are \$544,590, reflecting modest growth over fiscal year 2009 and the impact of change from ad valorem to gross receipts tax for heavy equipment.

Intergovernmental Revenues

This revenue source represents funds received from other governmental units.

Depending on the source and nature of the resource, occasionally restrictions are placed on the use of these proceeds. For fiscal year 2010, projected federal funding for public safety totals \$2,268,611. The

projection includes \$727,306 for the SAFER grant to fund additional firefighters. In addition, the projection includes \$1,503,915 in funding for police personnel and associated costs from anticipated COPS and JAG grants. Applications for these grants are pending approval by the grantor agencies.

The State levies a tax on sales of beer and wine. This revenue is shared with the City. The beer and wine revenue estimate for fiscal year 2010 is \$992,105, a 16.1 percent increase over the projected receipts for fiscal year 2009. As the increase is the result of the addition of the Fort Bragg population, a portion of the increased revenues will be remitted to Spring Lake.

State street aid, commonly referred to as Powell Bill revenues, is estimated based on projections supplied by the State. The proceeds of this tax are distributed based 75 percent on population and 25 percent on the number of miles of city-maintained streets. The per capita rate is projected to be \$18.81 with a population estimate of 210,636. The per mile rate is projected to be \$1,474.40 with a municipal street mileage estimate of 722.51. Powell Bill revenues are expected to decline to \$5,027,328 in fiscal year 2010, a 4.6 percent decline from fiscal year 2009 in spite of the added Fort Bragg population. This revenue source must be used for street and sidewalk construction, maintenance or debt service. In addition, the City must share a portion of the funding related to the Fort Bragg population with Spring Lake.

In fiscal year 2009, the State instituted a new solid waste disposal fee that is shared with local governments on a per capita basis. For fiscal year 2010, the City anticipates receiving \$136,913 from this fee.

County and housing authority reimbursements are based on formulas specified in interlocal agreements with the City for the operations of the housing authority police officer program, Fire Hazardous Materials Response Team, the consolidated parks and recreation program and

Revenue Assumptions

Overview

Different techniques and methods are used to assist the City in estimating future revenue sources. The following information outlines significant revenue assumptions used to project revenues for the 2010 fiscal year.

GENERAL FUND REVENUES

Ad Valorem Taxes

The adopted tax rate for fiscal year 2010 is 45.6 cents per 100 dollars of property valuation, with total taxable values estimated to be \$12,535,850,018 and collection rates estimated at 98.89 percent for real and personal property and 80.44 percent for motor vehicles.

On this basis, fiscal year 2010 current year property tax collections are projected to be \$55,653,209. Prior year taxes and penalties are projected to be \$1,477,000, resulting in total ad valorem taxes for fiscal year 2010 of \$57,130,209, an increase of 2.9 percent over fiscal year 2009 projections.

Taxable values are projected to be 19.9 percent over estimated fiscal year 2009 values reflecting the impact of the 2009 real property revaluation, a 3.9 percent decline in personal property values and expected declines of 7.5 percent for motor vehicles and 10 percent for public service values due to the economic downturn.

Other Taxes

Revenues received from sales taxes, utility taxes and other state-collected taxes are estimated based on historical trends and statewide projections provided by the North Carolina League of Municipalities (NCLM).

In October of 2008, the state began implementation of changes in sales tax collections and distributions to fund a takeover of some Medicaid expenditures from counties.

The changes are being phased in over fiscal years 2009 and 2010.

Prior to the change, there were three half-cent sales taxes (Article 40, 42 and 44) and one one-cent sales tax (Article 39). Article 40, 42 and a portion of article 44 taxes were distributed to local governments on a per capita basis. Article 39 and the remaining portion of article 44 taxes were distributed to local governments on a point-of-delivery basis.

By October 2009, the planned tax law changes will be complete, resulting in the elimination of Article 44 taxes and the change of article 42 taxes from per capita distribution to point-of-delivery distribution. To offset sales tax revenue losses to municipalities, the state is reducing distributions to counties to fund hold harmless payments to municipalities.

In projecting sales tax revenues for the remainder of fiscal year 2009, year-to-date sales tax revenues from statewide sales distributed on a per capita basis were compared to revenues received from point-of-delivery distributions (i.e. based upon sales in Cumberland County). Locally derived sales tax revenues have outperformed state-wide sales tax revenues by approximately 3 percent for the first nine months of the fiscal year. For the balance of fiscal year 2009, sales tax revenues based on state-wide sales are projected to be down 9 percent by the NCLM. On that basis, locally derived sales taxes are projected to experience a decline of 6 percent for the remainder of the fiscal year.

For fiscal year 2010, the NCLM is projecting state-wide sales tax collections to be flat or decline by 1 percent. On that basis, sales taxes distributed to the county as a whole were projected to decline by 0.5 percent. For fiscal year 2010, the City will receive a greater share of county-wide sales tax distributions due to the population added from the annexation of Fort Bragg. As a result, total revenues from sales taxes and hold harmless payments are expected to total \$32,375,771 for fiscal year

Revenue Assumptions

for fire protection for a limited number of parcels in the LaFayette Village, Lake Rim and Bonnie Doone Fire Districts. The reimbursement formulas and methodologies for the programs are projected to continue in fiscal year 2010 under the same provisions that existed in fiscal year 2009.

In fiscal year 2005, the City financed an upgrade of the 800Mhz radio system. Intergovernmental revenue projections for fiscal year 2010 include projected reimbursements for this debt service from the County and Public Works Commission, at \$254,120 and \$70,649 respectively.

The fiscal year 2010 budget includes anticipated reimbursements of \$81,633 from the Town of Eastover for the county-wide sales tax agreement.

Other Functional Revenues

This category is comprised of various revenues for services provided by the City, licenses and permits issued by the City and the rental of City property.

Revenue projections for fiscal year 2010 include \$53,150 for adopted fee increases for police false alarms and barking dog violations. Fee schedule changes adopted for Parks and Recreation include minor increases to summer day camp and playground programs to fund expanded daily operating hours and increases in cheerleading fees and swimming lesson fees to bring the fees in line with other athletic fees and Y.M.C.A. swimming lesson fees. The fee schedule in the appendix includes a comprehensive list of the adopted fee schedule for fiscal year 2010.

Inspection permit revenues in fiscal year 2009 are expected to increase 7.2 percent from fiscal year 2008, due to recent increases in permitting activities. Fiscal year 2010 projections assume a continuation of the improvements in permit activity, resulting in projections 5 percent above fiscal year 2009 levels.

Significant leases projected in fiscal year 2010 property use revenues include \$158,000 in charges to the Public Works Commission and the Cumberland County Sheriff's Office and other agencies for use of the City's 800MHz radio system, \$74,500 in lease payments for the use of the transfer station, a \$28,000 rental charge to the Stormwater Fund for the Alexander Street building, and \$453,000 in projected tenant leases in the Festival Park Plaza building.

Other Revenues

Miscellaneous revenue sources are estimated based on historical trends.

Investment Earnings

The amount of revenue received from the investment of idle cash. This source of revenue is estimated based on the projected daily cash position of the City and future investment earning rates.

Other Financing Sources

Other financing sources include transfers and proceeds from capital leases. Transfers represent an appropriation from one fund to another fund within the same governmental unit. The projected Electric Fund transfers from the Public Works Commission to the General Fund are budgeted at 3.1 percent of Electric Fund net assets based on the most recent audited financial report. The regular Electric Fund transfer is projected at \$7,668,000 for fiscal year 2009, and \$8,376,300 for fiscal year 2010. In addition to the regular Electric Fund transfer, the PWC street lighting reimbursement is projected at \$297,900 for fiscal year 2009 and \$319,600 for fiscal year 2010.

Other transfers projected to be received by the General Fund include payments from the Airport Fund and Recycling Fund to repay interfund loans. Those transfers total \$536,872 for fiscal year 2009 and \$476,872 for fiscal year 2010.

Revenue Assumptions

Fund Balance

An appropriation of fund balance may be necessary to balance projected revenues and expenditures. The level of appropriation is determined by the difference between the adopted expenditure appropriations and estimated revenues for the upcoming fiscal year.

The fiscal year 2010 fund balance appropriation for the General Fund of \$4,086,290 is associated with the specific expenditures, including; \$1,112,288 million for decorative street lighting and downtown streetscape improvements; \$50,000 for sidewalk funding; \$443,116 for expenditures in excess of projected revenues for the County Recreation District; and \$103,992 for debt management plan expenditures in excess of current year revenues. The budgeted fund balance appropriation also includes \$2.3 million for expected salary savings of 4.1 percent associated with position vacancies.

CENTRAL BUSINESS TAX DISTRICT FUND

The recommended tax rate for the Central Business Tax District for fiscal year 2010 remains at 10.0 cents per 100 dollars of property valuation, with total taxable values estimated to be \$131,962,086 and collection rates estimated at 99.14 percent for real and personal property and 90.45 percent for motor vehicles.

On this basis, fiscal year 2010 current year property tax collections are projected to be \$130,499, an increase of 52 percent over fiscal year 2009 projections.

Taxable values are projected to be 52.4 percent over estimated fiscal year 2009 values reflecting the impact of the 2009 real property revaluation and expected declines of 5 percent for personal property and 10 percent for public service values due to the economic downturn.

CITY OF FAYETTEVILLE FINANCE CORPORATION

Transfers from the General Fund debt management plan fund expenditures of the COFFC. The amount of the transfer is based upon expected debt service payments and administrative fees.

EMERGENCY TELEPHONE SYSTEM FUND

Enhanced 911 operations are funded by service charges collected by the state on voice communications services. In fiscal year 2010, the E911 Fund is projected to receive \$1,064,600 in these dedicated revenues from the State.

STORMWATER FUND

Beginning in fiscal year 2010, the County will no longer be a participant in the Stormwater Quality Utility. As a result, stormwater fees generated from the \$1 stormwater quality fee are expected to decline by 25.5 percent to \$1,737,436 in fiscal year 2010.

The \$2 stormwater improvement fee is expected to generate \$3,432,458 in fiscal year 2010, reflecting modest growth over fiscal year 2009 estimates.

AIRPORT FUND

The largest sources of revenue to fund Airport operations are lease payments and franchise fees paid for the use of City property at the Fayetteville Regional Airport. These revenues are projected to total \$3.1 million in fiscal year 2010 based upon known leases and agreements and historical trends. These revenues comprise 79.5 percent of total Airport revenues.

The Airport also receives funding from the Federal Aviation Administration and airlines to fund security services at the Airport. These revenues are projected to total \$230,480 for fiscal year 2010 based upon current agreements. These funds are reimbursed to the General Fund for law enforcement services provided to the Airport.

In addition, landing fees paid by various companies are expected to total \$340,178 in fiscal year 2010.

RECYCLING FUND

The single-family residential recycling fee is recommended to reduce from \$42 to \$38 in fiscal year 2010 and is expected to generate \$2,278,576 to support the curbside recycling program.

In addition, the Recycling Fund is projected to receive \$299,555 from Cumberland County in fiscal year 2010 based upon agreed payments of \$5 per household.

RISK MANAGEMENT FUND

The Risk Management Fund is primarily funded through interfund charges to other funds for services including workers' compensation benefits, health and dental benefits and property and casualty insurance coverage. These charges are projected based upon historical trends and estimated charges needed to finance expected expenditures and liabilities.

In addition, employees and retirees also contribute to the Risk Management Fund for health and dental coverage for individual and dependent coverage. Contributions are projected based upon the anticipated number of participants and rates needed to fund expected claims expenditures.

TRANSIT FUND

The Transit Fund receives grants from the federal government for the operation of the department. The Transit capital maintenance and ADA grants are projected to remain steady in fiscal year 2010 at \$1,273,111. The grant proceeds fund ADA services, and vehicle and general maintenance.

The Transit Fund also receives funding under the State Maintenance Assistance program. Fiscal year 2010 proceeds from this revenue are projected to be \$683,251, which represents a \$167,000 decline from the original funding level anticipated in fiscal year 2009.

In fiscal year 2009, the City implemented a \$5 vehicle license tax committed to support transit operations. In fiscal year 2010, \$600,000 is projected from this tax.

The Transit system is projected to generate a total of \$661,185 in fare revenue in fiscal year 2010 based upon ridership data supplied by the Transit Department and current fare schedules. There are no adjustments to fare rates projected in the fiscal year 2010 budget. In addition, \$173,015 in proceeds from contracted services are projected for fiscal year 2010.

Transit operating costs not funded from the revenues above and other miscellaneous revenues must be funded by a transfer from the General Fund. For fiscal year 2010, the transfer is projected to total \$2,670,004, and includes \$675,000 to fund service enhancements. The originally estimated transfer from the General Fund for fiscal year 2009 was \$1,936,708. The expected fiscal year 2009 transfer is \$2,082,124.

Revenue Assumptions

WARRANTY VEHICLE LEASE FUND

The Warranty Vehicle Lease Fund is supported by monthly, interfund lease charges. Revenues are projected based upon the number of vehicles currently leased to other funds at rates designed to recover maintenance and future replacement costs.

LEOSSA FUND

The LEOSSA Fund is supported through interfund charges primarily to the General Fund. The fund revenues are projected based upon estimated earnings of sworn law enforcement personnel during the fiscal year and an actuarially determined funding rate.

PARKING FUND

Revenues supporting parking operations are primarily generated from leased parking spaces and parking citations. In March 2009, the council also authorized fees for hourly parking at some locations. For fiscal year 2010, monthly lease rates for lots other than the Franklin Common lot are recommended to increase from \$35 to \$40 per month consistent with the parking plan.

Total revenues projected for the Parking Fund for fiscal year 2010 are \$338,620, a 20.1 percent increase over fiscal year 2009 projected revenues.

City Attorney

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	519,666	583,446	559,570	626,784	616,792
Social Security & Pension	62,250	70,153	66,755	75,930	74,710
Insurance & Benefits	63,694	81,220	67,526	79,514	79,252
Temporary Services	6,945	0	0	0	0
Personnel Services	652,555	734,819	693,851	782,228	770,754
Utilities	0	0	0	0	0
Supplies	18,260	20,000	24,800	16,988	16,988
Small Equipment/Computers	6,395	3,400	2,700	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	12,747	19,000	15,490	11,386	11,386
Travel and Development	7,106	10,562	7,903	7,399	7,399
Memberships and Dues	3,530	3,210	3,235	3,740	3,740
Insurance	0	0	0	0	0
Other Services	0	0	0	0	0
Operating Expenses	48,038	56,172	54,128	39,513	39,513
Accounting, Auditing & Legal	270,500	300,000	302,597	265,000	265,000
Medical Services	0	0	0	0	0
Other Contract Services	1,423	1,056	1,400	1,000	1,000
Professional/Cont Services	271,923	301,056	303,997	266,000	266,000
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	230	200	500	423	423
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	954	875	848	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	1,184	1,075	1,348	423	423
Total Expenditures	973,700	1,093,122	1,053,324	1,088,164	1,076,690

City Manager

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	620,227	648,958	533,604	619,868	612,097
Social Security & Pension	105,498	111,771	96,662	109,518	108,104
Insurance & Benefits	73,226	78,816	71,070	74,840	74,632
Temporary Services					
Personnel Services	798,951	839,545	701,336	804,226	794,833
Utilities	0	0	0	0	0
Supplies	9,215	6,600	7,000	6,100	6,100
Small Equipment/Computers	0	0	0	0	0
General Maintenance	30	0	0	0	0
Vehicle Maintenance	314	650	400	400	400
Vehicle Fuel	175	300	200	200	200
Communications	9,804	10,600	21,063	12,550	12,550
Travel and Development	19,210	20,100	21,250	10,800	10,800
Memberships and Dues	4,967	5,615	4,808	5,736	5,736
Insurance	0	0	0	0	0
Other Services	476	0	0	0	0
Operating Expenses	44,191	43,865	54,721	35,786	35,786
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	123	0	50	50	50
Other Contract Services	1,567	0	86,640	50,000	0
Professional/Cont Services	1,690	0	86,690	50,050	50
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	1,380	2,000	3,300	3,300	3,300
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	1,300	1,192	1,080	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	2,680	3,192	4,380	3,300	3,300
Total Expenditures	847,512	886,602	847,127	893,362	833,969

Community Development

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	55,784	118,485	66,509	100,021	99,645
Social Security & Pension	6,904	14,871	8,300	12,553	12,506
Insurance & Benefits	36,221	43,717	37,021	34,032	34,022
Temporary Services					
Personnel Services	98,909	177,073	111,830	146,606	146,173
Utilities	204	204	396	396	396
Supplies	1,273	2,990	4,000	3,300	3,300
Small Equipment/Computers	0	4,894	1,250	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	2,412	3,100	2,500	2,500	2,500
Vehicle Fuel	66	250	100	150	150
Communications	1,721	2,400	2,200	2,500	2,500
Travel and Development	2,753	3,500	2,625	3,500	3,500
Memberships and Dues	640	1,100	1,430	1,430	1,430
Insurance	0	0	0	0	0
Other Services	66,990	777,402	282,876	827,413	827,413
Operating Expenses	76,059	795,840	297,377	841,189	841,189
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	60,600	180,443	183,750	220,117	20,117
Professional/Cont Services	60,600	180,443	183,750	220,117	20,117
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay					
Other Charges	-17	0	10	0	0
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	260	29,426	308	29,188	29,188
Inventory					
Cost Redistribution	0	0	0	0	-25,000
Other Financing Uses	201,069	90,849	181,698	181,698	181,698
Other Charges	201,312	120,275	182,016	210,886	185,886
Total Expenditures	436,880	1,273,631	774,973	1,418,798	1,193,365

Engineering & Infrastructure

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	2,732,533	3,050,530	2,962,895	3,092,717	3,033,345
Social Security & Pension	328,411	382,190	364,633	387,402	379,877
Insurance & Benefits	581,679	638,155	594,346	608,723	607,160
Temporary Services	0	0	5,872	0	0
	0	0	0	0	0
Personnel Services	3,642,623	4,070,875	3,927,746	4,088,842	4,020,382
Utilities	2,706,340	343,280	356,134	377,866	377,866
Supplies	577,532	635,200	577,063	597,666	597,666
Small Equipment/Computers	0	0	5,100	0	0
General Maintenance	43,161	60,300	50,000	54,552	54,552
Vehicle Maintenance	509,916	513,000	509,207	517,662	517,662
Vehicle Fuel	222,864	219,600	216,100	215,500	215,500
Communications	25,627	32,650	31,289	32,001	32,001
Travel and Development	42,584	40,000	41,210	42,140	42,140
Memberships and Dues	3,741	4,450	4,285	5,114	5,114
Insurance	0	0	0	0	0
Other Services	14,006	15,000	13,000	13,000	13,000
Operating Expenses	4,145,771	1,863,480	1,803,388	1,855,501	1,855,501
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	416	2,380	1,942	1,942	1,942
Other Contract Services	460,433	503,764	2,820,535	1,243,652	1,243,652
Professional/Cont Services	460,849	506,144	2,822,477	1,245,594	1,245,594
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	39,000	36,300	0	0
Equipment - Other	67,056	0	191,058	0	0
Equipment - Motor Vehicles	145,201	68,000	636,543	0	0
Infrastructure	11,893	0	32,631	2,000	2,000
Capital Outlay	224,150	107,000	896,532	2,000	2,000
Other Charges	1,603	11,000	12,182	10,235	10,235
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	295,858	272,416	355,981	200,357	200,357
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	3,553,944	3,200,000	3,200,000	4,053,000	3,681,332
Other Charges	3,851,405	3,483,416	3,568,163	4,263,592	3,891,924
Total Expenditures	12,324,798	10,030,915	13,018,306	11,455,529	11,015,401

Environmental Services

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	2,488,122	3,355,337	2,956,820	3,366,367	3,307,237
Social Security & Pension	300,342	421,381	364,731	420,501	413,024
Insurance & Benefits	607,435	842,785	670,869	790,315	788,757
Temporary Services	287,549	0	452,286	0	0
Personnel Services	3,683,448	4,619,503	4,444,706	4,577,183	4,509,018
Utilities	41,871	41,351	41,935	43,170	43,170
Supplies	367,056	507,931	508,947	452,692	452,692
Small Equipment/Computers	2,206	0	0	0	0
General Maintenance	17,979	36,549	89,000	29,573	29,573
Vehicle Maintenance	1,105,685	1,095,501	1,000,629	1,002,285	1,002,285
Vehicle Fuel	537,164	526,192	537,268	537,354	537,354
Communications	50,239	31,533	36,887	37,531	37,531
Travel and Development	2,637	5,327	9,000	8,750	8,750
Memberships and Dues	515	908	1,277	1,283	1,283
Insurance	0	0	0	0	0
Other Services	261	400	288	295	295
Operating Expenses	2,125,613	2,245,692	2,225,231	2,112,933	2,112,933
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	2,332	2,622	2,622	2,688	2,688
Other Contract Services	1,625,600	132,719	84,493	88,700	88,700
Professional/Cont Services	1,627,932	135,341	87,115	91,388	91,388
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	58,488	0	0	0	0
Equipment - Other	45,343	0	15,494	40,000	0
Equipment - Motor Vehicles	2,682,184	0	1,388,577	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	2,786,015	0	1,404,071	40,000	0
Other Charges	1,585	2,500	83,630	2,563	2,563
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	751,324	1,075,493	1,213,954	676,884	676,884
Inventory	1,889,451	1,790,000	1,790,000	1,790,000	1,790,000
Cost Redistribution	-1,899,029	-1,855,125	-1,855,125	-1,855,125	-1,855,125
Other Financing Uses					
Other Charges	743,331	1,012,868	1,232,459	614,322	614,322
Total Expenditures	10,966,339	8,013,404	9,393,582	7,435,826	7,327,661

Finance

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	914,789	967,624	938,490	988,241	969,762
Social Security & Pension	111,208	120,099	115,012	122,487	120,197
Insurance & Benefits	129,939	150,297	135,205	149,385	148,905
Temporary Services	28,158	0	6,806	0	0
Personnel Services	1,184,094	1,238,020	1,195,513	1,260,113	1,238,864
Utilities	0	0	0	0	0
Supplies	17,249	19,000	17,010	18,000	18,000
Small Equipment/Computers	0	0	0	0	0
General Maintenance	4,674	17,995	25,303	26,895	26,895
Vehicle Maintenance	62	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	34,394	34,600	39,600	39,850	39,850
Travel and Development	10,860	11,630	7,606	9,420	9,420
Memberships and Dues	1,425	1,670	1,765	1,885	1,885
Insurance	0	0	0	0	0
Other Services	0	0	0	0	0
Operating Expenses	68,664	84,895	91,284	96,050	96,050
Accounting, Auditing & Legal	69,660	82,625	157,585	66,200	66,200
Medical Services	0	0	0	0	0
Other Contract Services	1,004,425	1,061,649	1,028,571	1,076,125	1,076,125
Professional/Cont Services	1,074,085	1,144,274	1,186,156	1,142,325	1,142,325
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	23,310	136,690	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	23,310	136,690	0	0
Other Charges	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Go'vt Agencies	0	0	0	0	0
Debt Service	2,600	2,383	2,545	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	2,600	2,383	2,545	0	0
Total Expenditures	2,329,443	2,492,882	2,612,188	2,498,488	2,477,239

Fire & Emergency Management

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	12,134,915	12,947,211	13,199,333	13,894,189	13,605,193
Social Security & Pension	1,465,551	1,625,064	1,610,620	1,743,171	1,706,506
Insurance & Benefits	2,631,109	2,673,166	2,683,947	2,655,404	2,647,806
Temporary Services	4,491	0	0	0	0
Personnel Services	16,236,066	17,245,441	17,493,900	18,292,764	17,959,505
Utilities	169,130	182,000	182,000	192,548	192,548
Supplies	625,508	556,050	640,904	596,583	596,583
Small Equipment/Computers	5,125	80,000	147,596	71,250	71,250
General Maintenance	37,186	52,965	39,900	53,750	53,750
Vehicle Maintenance	466,096	448,982	454,709	468,302	468,302
Vehicle Fuel	237,098	212,860	214,191	236,227	236,227
Communications	89,997	95,173	102,302	105,855	105,855
Travel and Development	45,802	42,650	38,153	43,193	43,193
Memberships and Dues	11,306	11,313	12,405	20,306	20,306
Insurance	0	0	0	0	0
Other Services	2,486	2,400	2,400	1	1
Operating Expenses	1,689,734	1,684,393	1,834,560	1,788,015	1,788,015
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	28,429	40,000	39,739	40,000	40,000
Other Contract Services	474,668	458,988	521,069	465,629	465,629
Professional/Cont Services	503,097	498,988	560,808	505,629	505,629
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	120,400	114,500	45,000	80,250	80,250
Equipment - Motor Vehicles	503,611	0	1,261,258	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	624,011	114,500	1,306,258	80,250	80,250
Other Charges	1,182	94,400	129,677	6,330	6,330
Indirect Cost Allocation	56,277	57,965	75,247	77,505	77,505
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	559,355	546,952	632,339	496,439	496,439
Inventory	0	0	0	0	0
Cost Redistribution	-75,000	-75,000	-75,000	-75,000	-75,000
Other Financing Uses	0	125,000	125,000	49,042	49,042
Other Charges	541,814	749,317	887,263	554,316	554,316
Total Expenditures	19,594,722	20,292,639	22,082,789	21,220,974	20,887,715

Human Relations

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	150,840	161,087	165,701	169,222	165,819
Social Security & Pension	18,627	20,216	20,609	21,239	20,812
Insurance & Benefits	26,742	35,412	18,959	22,955	22,858
Temporary Services	0	0	0	0	0
Personnel Services	196,209	216,715	205,269	213,416	209,489
Utilities	0	0	0	0	0
Supplies	9,988	13,020	17,451	12,944	12,944
Small Equipment/Computers	0	0	0	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	5,737	9,500	8,600	8,863	8,863
Travel and Development	8,522	7,100	5,050	3,745	3,745
Memberships and Dues	830	1,205	1,205	1,205	1,205
Insurance	0	0	0	0	0
Other Services	0	0	0	0	0
Operating Expenses	25,077	30,825	32,306	26,757	26,757
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	275	500	500	500	500
Professional/Cont Services	275	500	500	500	500
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	300	5,000	3,666	5,000	5,000
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Go'vt Agencies	3,249	0	0	0	0
Debt Service	694	636	617	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	4,243	5,636	4,283	5,000	5,000
Total Expenditures	225,804	253,676	242,358	245,673	241,746

Human Resource Development

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	679,388	720,536	668,038	773,360	760,828
Social Security & Pension	82,190	88,769	80,643	93,979	92,456
Insurance & Benefits	67,382	97,667	75,328	101,290	100,964
Temporary Services	9,306	0	7,847	0	0
Personnel Services	838,266	906,972	831,856	968,629	954,248
Utilities	0	0	0	0	0
Supplies	16,141	20,475	14,835	22,960	22,960
Small Equipment/Computers	0	1,000	1,887	2,000	2,000
General Maintenance	11,734	15,900	15,875	22,075	22,075
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	39,330	48,285	47,011	45,618	45,618
Travel and Development	124,341	121,900	106,556	110,911	110,911
Memberships and Dues	4,976	4,475	9,475	10,145	10,145
Insurance	0	0	0	0	0
Other Services	0	0	0	0	0
Operating Expenses	196,522	212,035	195,639	213,709	213,709
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	38,211	33,225	72,304	34,612	34,612
Professional/Cont Services	38,211	33,225	72,304	34,612	34,612
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	0	0	9,175	300	300
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	1,994	1,828	1,774	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	1,994	1,828	10,949	300	300
Total Expenditures	1,074,993	1,154,060	1,110,748	1,217,250	1,202,869

Information Technology

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	397,218	511,477	661,708	1,025,534	1,010,887
Social Security & Pension	48,519	64,191	80,962	125,760	123,902
Insurance & Benefits	60,453	77,497	86,025	146,947	146,553
Temporary Services	0	0	0	30,000	30,000
Personnel Services	506,190	653,165	828,695	1,328,241	1,311,342
Utilities	0	0	0	0	0
Supplies	43,769	37,784	35,954	38,043	38,043
Small Equipment/Computers	317,736	560,218	652,782	60,526	60,526
General Maintenance	380,101	405,282	454,826	525,866	525,866
Vehicle Maintenance	3,704	4,000	4,000	4,000	4,000
Vehicle Fuel	765	800	1,400	1,400	1,400
Communications	150,636	164,642	165,617	179,870	179,870
Travel and Development	27,392	34,427	28,769	53,995	53,995
Memberships and Dues	5,298	6,445	6,619	7,139	7,139
Insurance	0	0	0	0	0
Other Services	29,562	27,000	22,176	27,996	27,996
Operating Expenses	958,963	1,240,598	1,372,143	898,835	898,835
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	148,844	191,200	242,771	75,000	75,000
Professional/Cont Services	148,844	191,200	242,771	75,000	75,000
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	24,344	0	0
Equipment - Office	77,373	72,039	329,011	77,800	77,800
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	77,373	72,039	353,355	77,800	77,800
Other Charges	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	10,827	9,921	11,190	0	0
Inventory	0	0	0	0	0
Cost Redistribution	-6,069	-5,563	-5,707	0	0
Other Financing Uses	0	0	0	288,662	288,662
Other Charges	4,758	4,358	5,483	288,662	288,662
Total Expenditures	1,696,128	2,161,360	2,802,447	2,668,538	2,651,639

Inspections

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	1,775,509	1,879,652	1,772,043	1,829,521	1,796,109
Social Security & Pension	216,357	235,896	219,349	229,353	225,159
Insurance & Benefits	275,329	309,460	287,634	317,396	316,526
Temporary Services	0	0	0	0	0
Personnel Services	2,267,195	2,425,008	2,279,026	2,376,270	2,337,794
Utilities	0	0	0	0	0
Supplies	15,714	22,000	22,170	20,000	20,000
Small Equipment/Computers	0	0	0	0	0
General Maintenance	3,668	4,500	3,600	12,000	12,000
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	36,837	39,775	42,900	43,100	43,100
Travel and Development	177,013	184,000	197,900	192,300	192,300
Memberships and Dues	2,536	2,500	6,125	3,000	3,000
Insurance	0	0	0	0	0
Other Services	170	200	350	200	200
Operating Expenses	235,938	252,975	273,045	270,600	270,600
Accounting, Auditing & Legal	0	200	200	200	200
Medical Services					
Other Contract Services	140,781	175,000	223,700	175,966	175,966
Professional/Cont Services	140,781	175,200	223,900	176,166	176,166
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	48,573	88,573	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	48,573	88,573	0	0
Other Charges	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	3,900	3,576	3,470	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	3,900	3,576	3,470	0	0
Total Expenditures	2,647,814	2,905,332	2,868,014	2,823,036	2,784,560

Management Services

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	627,286	625,592	569,130	500,454	491,149
Social Security & Pension	76,631	77,330	69,459	62,818	61,645
Insurance & Benefits	85,059	92,396	76,905	79,355	79,112
Temporary Services	44,800	30,000	30,000	0	0
Personnel Services	833,776	825,318	745,494	642,627	631,906
Utilities					
Supplies	42,906	41,950	51,227	49,347	49,347
Small Equipment/Computers	2,391	0	8,001	0	0
General Maintenance	59,005	13,325	12,500	12,500	12,500
Vehicle Maintenance	5,622	6,000	5,100	5,100	5,100
Vehicle Fuel	478	1,200	500	500	500
Communications	54,512	62,500	61,815	66,187	66,187
Travel and Development	20,782	19,550	15,965	10,415	10,415
Memberships and Dues	3,285	3,275	3,620	2,090	2,090
Insurance	0	0	0	0	0
Other Services	14,963	11,248	8,748	14,252	14,252
Operating Expenses	203,944	159,048	167,476	160,391	160,391
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	101,106	101,600	90,616	102,245	83,845
Professional/Cont Services	101,106	101,600	90,616	102,245	83,845
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	7,150	7,000	5,870	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	7,150	7,000	5,870	0	0
Other Charges	149	500	550	500	500
Indirect Cost Allocation					
Non-Profit/Go v't Agencies					
Debt Service	3,294	1,670	1,387	0	0
Inventory	128,559	142,000	135,000	140,000	140,000
Cost Redistribution	-178,325	-175,489	-184,000	-187,000	-187,000
Other Financing Uses	172,121	0	10,000	0	0
Other Charges	125,798	-31,319	-37,063	-46,500	-46,500
Total Expenditures	1,271,774	1,061,647	972,393	858,763	829,642

Mayor & Council

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	208,584	218,215	219,491	222,541	218,285
Social Security & Pension	17,927	19,022	19,138	19,458	19,086
Insurance & Benefits	34,692	69,752	49,508	71,756	71,645
Temporary Services	487	0	0	0	0
Personnel Services	261,690	306,989	288,137	313,755	309,016
Utilities	0	0	0	0	0
Supplies	25,940	24,000	15,400	19,400	19,400
Small Equipment/Computers	0	0	0	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	16,259	11,700	18,227	19,048	19,048
Travel and Development	20,765	44,000	54,962	37,884	37,884
Memberships and Dues	72,945	76,507	83,135	87,035	87,035
Insurance	0	0	0	0	0
Other Services	0	0	1,200	1,200	1,200
Operating Expenses	135,909	156,207	172,924	164,567	164,567
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	195,448	55,000	69,300	321,900	271,900
Professional/Cont Services	195,448	55,000	69,300	321,900	271,900
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	2,654	4,150	3,200	3,200	3,200
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	694	636	385	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	3,348	4,786	3,585	3,200	3,200
Total Expenditures	596,395	522,982	533,946	803,422	748,683

Other Appropriations

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	0	0	0	0	0
Social Security & Pension	0	0	0	0	0
Insurance & Benefits	32,228	38,328	37,411	31,396	31,396
Temporary Services	0	0	0	0	0
Personnel Services	32,228	38,328	37,411	31,396	31,396
Utilities	25,340	28,124	25,926	27,926	17,926
Supplies	18,543	0	0	0	0
Small Equipment/Computers	0	0	0	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	1,156	0	40	0	0
Travel and Development	2,015	0	0	0	0
Memberships and Dues	0	0	0	0	0
Insurance	1,129,319	1,164,750	1,135,036	1,171,523	1,171,523
Other Services	16,474	0	0	0	0
Operating Expenses	1,192,847	1,192,874	1,161,002	1,199,449	1,189,449
Accounting, Auditing & Legal	12,699	50,000	50,000	50,000	50,000
Medical Services					
Other Contract Services	5,482,616	5,203,681	5,575,996	8,281,888	8,065,723
Professional/Cont Services	5,495,315	5,253,681	5,625,996	8,331,888	8,115,723
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	3,251,000	0	2,366,000	2,176,000
Infrastructure	0	0	0	0	0
Capital Outlay	0	3,251,000	0	2,366,000	2,176,000
Other Charges	138,518	53,000	660,000	90,800	90,800
Indirect Cost Allocation					
Non-Profit/Gov't Agencies	264,000	339,000	339,000	339,000	376,500
Debt Service	0	384,341	0	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	11,962,616	14,080,771	16,113,867	11,928,382	11,841,713
Other Charges	12,365,134	14,857,112	17,112,867	12,358,182	12,309,013
Total Expenditures	19,085,524	24,592,995	23,937,276	24,286,915	23,821,581

Parks, Recreation & Maintenance

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	6,236,936	6,895,869	6,610,035	6,906,217	6,779,265
Social Security & Pension	743,221	847,437	798,306	846,492	829,693
Insurance & Benefits	1,096,390	1,261,511	1,154,398	1,255,102	1,251,526
Temporary Services	333,054	335,523	376,224	381,639	381,639
Personnel Services	8,409,601	9,340,340	8,938,963	9,389,450	9,242,123
Utilities	886,504	968,497	991,712	1,017,886	1,017,886
Supplies	1,040,090	1,179,514	1,248,495	1,050,568	1,050,568
Small Equipment/Computers	0	9,600	9,964	36,600	36,600
General Maintenance	698,961	567,678	705,315	562,415	562,415
Vehicle Maintenance	901,742	898,981	911,737	933,524	933,524
Vehicle Fuel	288,571	286,845	304,094	303,394	303,394
Communications	261,298	312,788	288,239	308,018	308,018
Travel and Development	49,520	59,309	38,075	45,687	45,687
Memberships and Dues	7,802	9,276	8,498	8,522	8,522
Insurance	94,826	111,287	125,255	128,659	128,659
Other Services	41,498	72,893	139,409	68,842	68,842
Operating Expenses	4,270,812	4,476,668	4,770,793	4,464,115	4,464,115
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	341	500	885	692	692
Other Contract Services	659,124	791,162	949,245	814,669	814,669
	0	0	0	0	0
Professional/Cont Services	659,465	791,662	950,130	815,361	815,361
Land	0	0	0	0	0
Buildings	0	0	22,105	0	0
Improvements	20,049	80,000	123,931	45,000	45,000
Equipment - Office	0	0	0	0	0
Equipment - Other	177,750	34,000	178,241	83,000	83,000
Equipment - Motor Vehicles	88,350	110,000	110,000	64,500	64,500
Infrastructure	34,202	0	8660	0	0
Capital Outlay	320,351	224,000	442,937	192,500	192,500
Other Charges	0	5,000	272,096	10,000	10,000
Indirect Cost Allocation	60,000	60,000	60,000	60,000	60,000
Non-Profit/Gov't Agencies					
Debt Service	288,502	266,473	283,022	160,765	160,765
Inventory					
Cost Redistribution					
Other Financing Uses	266,636	230,500	230,500	264,500	264,500
Other Charges	615,138	561,973	845,618	495,265	495,265
Total Expenditures	14,275,367	15,394,643	15,948,441	15,356,691	15,209,364

Planning

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	353,144	393,228	407,527	460,655	453,340
Social Security & Pension	43,587	49,140	50,369	57,232	56,319
Insurance & Benefits	44,010	45,240	44,694	51,031	50,840
Temporary Services	0	0	0	0	0
Personnel Services	440,741	487,608	502,590	568,918	560,499
Utilities	0	0	0	0	0
Supplies	5,787	10,000	11,500	9,600	9,600
Small Equipment/Computers	2,017	0	0	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	2,585	3,000	3,000	3,000	3,000
Vehicle Fuel	206	200	350	350	350
Communications	47,455	51,880	43,600	49,600	49,600
Travel and Development	2,186	9,000	4,001	7,000	7,000
Memberships and Dues	3,160	3,540	4,235	4,500	4,500
Insurance	0	0	0	0	0
Other Services	0	0	0	0	0
Operating Expenses	63,396	77,620	66,686	74,050	74,050
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	189,339	280,679	333,548	170,000	100,000
Professional/Cont Services	189,339	280,679	333,548	170,000	100,000
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	0	0	0	0	0
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Go'vt Agencies	1,301	0	13,699	0	0
Debt Service	694	636	694	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	1,995	636	14,393	0	0
Total Expenditures	695,471	846,543	917,217	812,968	734,549

Police

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	22,517,112	24,978,097	24,381,371	27,500,456	26,536,114
Social Security & Pension	3,985,623	4,506,121	4,397,700	5,010,317	4,836,461
Insurance & Benefits	3,848,684	4,467,677	3,979,961	4,610,939	4,453,055
Temporary Services	58,937	38,264	61,150	48,500	48,500
Personnel Services	30,410,356	33,990,159	32,820,182	37,170,212	35,874,130
Utilities	179,130	196,460	193,000	196,754	196,754
Supplies	763,004	937,941	907,384	949,300	888,463
Small Equipment/Computers	218,745	33,116	58,014	198,705	154,955
General Maintenance	359,214	499,709	517,227	454,235	454,235
Vehicle Maintenance	987,999	873,132	891,002	925,975	921,215
Vehicle Fuel	1,096,049	1,040,060	998,460	1,211,395	1,147,323
Communications	663,043	670,827	714,662	745,239	737,400
Travel and Development	117,042	139,705	136,277	144,060	135,660
Memberships and Dues	6,332	8,704	9,251	9,666	9,566
Insurance					
Other Services	207,140	228,303	209,366	161,130	161,130
Operating Expenses	4,597,698	4,627,957	4,634,643	4,996,459	4,806,701
Accounting, Auditing & Legal	722	1,000	4,474	5,000	5,000
Medical Services	23,952	26,675	21,100	18,733	18,733
Other Contract Services	79,936	101,993	121,941	121,898	121,898
Professional/Cont Services	104,610	129,668	147,515	145,631	145,631
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	34,763	27,000	24,700	23,515	23,515
Equipment - Other	56,964	47,708	84,969	49,400	49,400
Equipment - Motor Vehieles	3,305,218	1,242,000	2,001,086	2,350,676	1,657,576
Infrastructure					
Capital Outlay	3,396,945	1,316,708	2,110,755	2,423,591	1,730,491
Other Charges	88,548	175,100	169,282	174,600	116,100
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	3,000	3,000	3,000	3,000	3,000
Debt Service	1,602,127	997,868	997,287	852,441	852,441
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	12,151	232,496	238,500	92,500	92,500
Other Charges	1,705,826	1,408,464	1,408,069	1,122,541	1,064,041
Total Expenditures	40,215,435	41,472,956	41,121,164	45,858,434	43,620,994

Central Business Tax District Fund

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	0	0	0	0	0
Social Security & Pension	0	0	0	0	0
Insurance & Benefits	0	0	0	0	0
Temporary Services	0	0	0	0	0
Personnel Services	0	0	0	0	0
Utilities	0	0	0	0	0
Supplies	0	50,000	50,000	7,000	7,000
Small Equipment/Computers	0	0	0	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	0	0	0	0	0
Travel and Development	0	0	0	0	0
Memberships and Dues	0	0	0	0	0
Insurance	0	0	0	0	0
Other Services	0	0	0	0	0
Operating Expenses	0	50,000	50,000	7,000	7,000
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	66,196	50,930	50,927	50,960	50,960
Professional/Cont Services	66,196	50,930	50,927	50,960	50,960
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	20,000	20,000
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	20,000	20,000
Other Charges	0	0	0	7,189	0
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	0	0	0	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	25,000
Other Financing Uses	53,944	50,000	100,000	50,000	50,000
Other Charges	53,944	50,000	100,000	57,189	75,000
Total Expenditures	120,140	150,930	200,927	135,149	152,960

City of Fayetteville Finance Corporation

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	0	0	0	0	0
Social Security & Pension	0	0	0	0	0
Insurance & Benefits	0	0	0	0	0
Temporary Services	0	0	0	0	0
Personnel Services	0	0	0	0	0
Utilities	0	0	0	0	0
Supplies	0	0	0	0	0
Small Equipment/Computers	0	0	0	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	0	0	0	0	0
Travel and Development	0	0	0	0	0
Memberships and Dues	0	0	0	0	0
Insurance	0	0	0	0	0
Other Services	0	0	0	0	0
Operating Expenses	0	0	0	0	0
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	0	0	0	0	0
Professional/Cont Services	0	0	0	0	0
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	6,580	7,500	357,520	7,000	7,000
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	2,478,143	2,103,368	2,103,368	1,801,250	1,801,250
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	2,484,723	2,110,868	2,460,888	1,808,250	1,808,250
Total Expenditures	2,484,723	2,110,868	2,460,888	1,808,250	1,808,250

Emergency Telephone System Fund

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	37,136	40,044	40,715	40,856	40,141
Social Security & Pension	4,578	5,027	4,996	5,127	5,038
Insurance & Benefits	6,915	6,878	7,447	7,071	7,052
Temporary Services	0	0	0	0	0
Personnel Services	48,629	51,949	53,158	53,054	52,231
Utilities	0	0	0	0	0
Supplies	5,125	4,457	3,000	3,060	3,060
Small Equipment/Computers	0	0	0	0	0
General Maintenance	133,824	185,000	170,017	173,417	173,417
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	271,651	259,393	255,000	262,650	262,650
Travel and Development	0	5,000	5,000	5,000	5,000
Memberships and Dues	0	0	0	0	0
Insurance	0	0	0	0	0
Other Services	0	0	0	0	0
Operating Expenses	410,600	453,850	433,017	444,127	444,127
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	118,787	107,451	121,584	125,231	125,231
	0	0	0	0	0
Professional/Cont Services	118,787	107,451	121,584	125,231	125,231
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	6,650	95,000	87,300	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	6,650	95,000	87,300	0	0
	0	0	0	0	0
Other Charges	0	295,065	0	452,188	453,011
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	77,418	71,285	71,275	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	3,122,577	0	0	0	0
Other Charges	3,199,995	366,350	71,275	452,188	453,011
Total Expenditures	3,784,661	1,074,600	766,334	1,074,600	1,074,600

Stormwater Fund

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	929,986	1,475,057	1,299,177	1,296,770	1,269,685
Social Security & Pension	111,683	185,008	159,468	162,590	159,143
Insurance & Benefits	178,753	297,168	246,254	255,277	254,562
Temporary Services	18,065	3,600	3,600	3,600	3,600
Personnel Services	1,238,487	1,960,833	1,708,499	1,718,237	1,686,990
Utilities	6,561	6,350	8,900	7,800	7,800
Supplies	71,268	94,750	82,436	78,090	78,090
Small Equipment/Computers	2305	7,300	34,051	0	0
General Maintenance	42,998	259,100	245,370	317,669	332,824
Vehicle Maintenance	111,399	119,560	140,500	150,500	150,500
Vehicle Fuel	66,559	74,000	62,000	77,000	77,000
Communications	40,667	69,610	68,390	60,090	60,090
Travel and Development	19,291	23,400	21,867	20,885	20,885
Memberships and Dues	718	1,856	1,398	1,583	1,583
Insurance	8,573	827	10,467	10,967	10,967
Other Services	38,113	55,000	36,800	69,800	69,800
Operating Expenses	408,452	711,753	712,179	794,384	809,539
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	500	500	500
Other Contract Services	631,577	1,236,440	2,006,650	969,833	969,833
Professional/Cont Services	631,577	1,236,440	2,007,150	970,333	970,333
Land	1,250	2,000	2,000	1,000	1,000
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	6,435	7,000	6,941	0	0
Equipment - Other	11,535	166,000	135,032	0	0
Equipment - Motor Vehicles	118,268	432,500	356,132	0	0
Infrastructure	4,092	3,052,000	2,711,257	1,882,545	1,882,545
Capital Outlay	141,580	3,659,500	3,211,362	1,883,545	1,883,545
Other Charges	0	0	6,400	6,300	6,300
Indirect Cost Allocation	111,874	115,230	115,230	118,687	118,687
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	24,947	22,868	23,162	0	0
Inventory	0	0	0	0	0
Cost Redistribution	75,000	75,000	75,000	75,000	75,000
Other Financing Uses	0	0	0	0	0
Other Charges	211,821	213,098	219,792	199,987	199,987
Total Expenditures	2,631,917	7,781,624	7,858,982	5,566,486	5,550,394

Airport Fund

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	802,424	940,441	888,210	976,414	961,618
Social Security & Pension	97,401	118,037	109,399	122,674	120,687
Insurance & Benefits	141,549	180,939	139,558	167,706	167,295
Temporary Services	47,714	24,112	41,975	23,899	23,899
Personnel Services	1,089,088	1,263,529	1,179,142	1,290,693	1,273,499
Utilities	391,833	426,000	445,664	455,804	455,804
Supplies	137,762	134,900	142,900	112,400	112,400
Small Equipment/Computers	0	4,867	22,029	0	0
General Maintenance	172,169	253,000	582,451	256,500	256,500
Vehicle Maintenance	43,351	47,283	47,568	65,348	65,348
Vehicle Fuel	35,240	35,000	50,500	34,500	34,500
Communications	53,555	89,800	98,719	66,866	66,866
Travel and Development	19,053	29,515	30,215	17,700	17,700
Memberships and Dues	1,310	2,350	2,350	2,350	2,350
Insurance	71,516	80,134	66,482	69,475	69,475
Other Services	0	0	0	0	0
Operating Expenses	925,789	1,102,849	1,488,878	1,080,943	1,080,943
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	117	0	0	0	0
Other Contract Services	66,853	107,639	160,727	104,800	104,800
Professional/Cont Services	66,970	107,639	160,727	104,800	104,800
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	13,110	48,000	74,861	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	109,755	100,000	110,093	77,000	77,000
Equipment - Motor Vehicles	25,805	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	148,670	148,000	184,954	77,000	77,000
Other Charges	275,440	274,300	261,000	856,229	873,423
Indirect Cost Allocation	177,440	192,604	209,145	215,420	215,420
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	49,627	0	0	0	0
Inventory	0	10,000	10,000	10,000	10,000
Cost Redistribution	3,468	3,179	3,162	0	0
Other Financing Uses	356,084	1,380,292	2,061,001	305,726	305,726
Other Charges	862,059	1,860,375	2,544,308	1,387,375	1,404,569
Total Expenditures	3,092,576	4,482,392	5,558,009	3,940,811	3,940,811

Recycling Fund

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	0	0	0	0	0
Social Security & Pension	0	0	0	0	0
Insurance & Benefits	0	0	0	0	0
Temporary Services	0	0	0	0	0
Personnel Services	0	0	0	0	0
Utilities	0	0	0	0	0
Supplies	1,883,975	11,000	26,320	12,500	12,500
Small Equipment/Computers	0	0	0	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	53,584	20,000	39,630	25,850	25,850
Travel and Development	0	0	0	0	0
Memberships and Dues	0	0	0	0	0
Insurance	0	0	0	0	0
Other Services	0	0	0	0	0
Operating Expenses	1,937,559	31,000	65,950	38,350	38,350
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	8,070	1,909,905	1,875,545	1,902,497	1,902,497
Professional/Cont Services	8,070	1,909,905	1,875,545	1,902,497	1,902,497
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	55,000	55,000
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	55,000	55,000
Other Charges	0	32,378	0	144,228	144,228
Indirect Cost Allocation	0	31,503	16,490	29,911	29,911
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	0	0	0	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	504,291	487,245	427,245	427,245
Other Charges	0	568,172	503,735	601,384	601,384
Total Expenditures	1,945,629	2,509,077	2,445,230	2,597,231	2,597,231

Risk Management Fund

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	305,166	320,629	325,402	332,869	327,369
Social Security & Pension	36,421	41,866	40,256	41,777	41,088
Insurance & Benefits	35,895	72,787	50,026	62,193	62,050
Temporary Services	0	0	0	0	0
Personnel Services	377,482	435,282	415,684	436,839	430,507
Utilities	0	0	0	0	0
Supplies	19,349	27,100	26,050	30,060	30,060
Small Equipment/Computers	1,267	3,000	3,000	0	0
General Maintenance	8,850	9,600	9,550	9,600	9,600
Vehicle Maintenance	37,865	78341	85000	85000	85000
Vehicle Fuel	0	0	0	0	0
Communications	8,232	8,300	6,700	7,450	7,450
Travel and Development	10,838	9,700	9,525	9,050	9,050
Memberships and Dues	1,135	2,000	1,515	1,625	1,625
Insurance	11,793,183	14,853,901	12,960,447	15,504,711	15,504,711
Other Services	340	0	0	0	0
Operating Expenses	11,881,059	14,991,942	13,101,787	15,647,496	15,647,496
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	68,805	121,500	125,700	137,950	137,950
Other Contract Services	29641	35435	113822	123880	123880
Professional/Cont Services	98,446	156,935	239,522	261,830	261,830
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	80	638,777	150	4,133	5,811
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	0	0	0	0	0
Inventory	0	0	0	0	0
Cost Redistribution	694	636	540	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	774	639,413	690	4,133	5,811
Total Expenditures	12,357,761	16,223,572	13,757,683	16,350,298	16,345,644

Transit Fund

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	1,957,022	2,295,349	2,271,134	2,327,949	2,288,147
Social Security & Pension	235,792	302,151	273,039	284,656	279,133
Insurance & Benefits	440,884	559,977	477,973	530,227	528,883
Temporary Services	9,929	0	0	0	0
Personnel Services	2,643,627	3,157,477	3,022,146	3,142,832	3,096,163
Utilities	42,122	42,246	42,346	42,346	42,346
Supplies	72,555	78,164	89,940	94,182	94,182
Small Equipment/Computers	0	6,500	8,325	5,500	5,500
General Maintenance	45,675	69,491	78,353	145,900	145,900
Vehicle Maintenance	582,652	562,980	479,819	487,700	487,700
Vehicle Fuel	710,103	631,493	689,094	829,350	829,350
Communications	32,028	41,493	34,596	39,350	39,350
Travel and Development	6,365	18,577	4,345	9,100	9,100
Memberships and Dues	2,221	2,075	2,075	2,200	2,200
Insurance	67,194	93,765	81,938	84,076	84,076
Other Services	0	0	0	0	0
Operating Expenses	1,560,915	1,546,784	1,510,831	1,739,704	1,739,704
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	2,312	2,130	6,312	6,400	6,400
Other Contract Services	148,725	214,408	218,966	217,740	217,740
Professional/Cont Services	151,037	216,538	225,278	224,140	224,140
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	6,958	5,000	13,928	680,000	680,000
Indirect Cost Allocation	412,930	425,319	462,469	476,343	476,343
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	0	0	0	0	0
Inventory	0	0	0	0	0
Cost Redistribution	-55,816	-154,625	-97,995	-125,000	-125,000
Other Financing Uses	0	0	0	0	0
Other Charges	364,072	275,694	378,402	1,031,343	1,031,343
Total Expenditures	4,719,651	5,196,493	5,136,657	6,138,019	6,091,350

Warranty Vehicle Lease Fund

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	0	0	0	0	0
Social Security & Pension	0	0	0	0	0
Insurance & Benefits	0	0	0	0	0
Temporary Services	0	0	0	0	0
Personnel Services	0	0	0	0	0
Utilities	0	0	0	0	0
Supplies	0	0	0	0	0
Small Equipment/Computers	0	0	0	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	126,298	122,475	122,475	125,150	125,150
Vehicle Fuel	5,050	750	1,000	1,000	1,000
Communications	0	0	0	0	0
Travel and Development	0	0	0	0	0
Memberships and Dues	0	0	0	0	0
Insurance	28,616	30,833	24,517	25,690	25,690
Other Services	0	0	0	0	0
Operating Expenses	159,964	154,058	147,992	151,840	151,840
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	4,555	2,500	2,500	2,500	2,500
Professional/Cont Services	4,555	2,500	2,500	2,500	2,500
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	216,141	57,000	45,734	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	216,141	57,000	45,734	0	0
Other Charges	0	304,500	0	170,350	170,350
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Go'vt Agencies	0	0	0	0	0
Debt Service	0	0	0	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	0	304,500	0	170,350	170,350
Total Expenditures	380,660	518,058	196,226	324,690	324,690

LEOSSA Fund

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	438,167	544,314	481,907	473,359	473,359
Social Security & Pension	27,203	41,640	34,469	36,212	36,212
Insurance & Benefits	0	0	0	0	0
Temporary Services	0	0	0	0	0
Personnel Services	465,370	585,954	516,376	509,571	509,571
Utilities	0	0	0	0	0
Supplies	0	0	0	0	0
Small Equipment/Computers	0	0	0	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	0	0	0	0	0
Travel and Development	0	0	0	0	0
Memberships and Dues	0	0	0	0	0
Insurance	0	0	0	0	0
Other Services	0	0	0	0	0
Operating Expenses	0	0	0	0	0
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	0	0	0	0	0
Professional/Cont Services	0	0	0	0	0
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	0	0	0	3,012	3,012
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	0	0	0	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	0	0	0	3,012	3,012
Total Expenditures	465,370	585,954	516,376	512,583	512,583

Parking Fund

Description	FY 2008 Actual	FY 2009 Orig Budget	FY 2009 Estimate	FY 2010 Recommend	FY 2010 Adopted
Salaries & Wages	0	0	0	0	0
Social Security & Pension	0	0	0	0	0
Insurance & Benefits	0	0	0	0	0
Temporary Services	0	0	0	0	0
Personnel Services	0	0	0	0	0
Utilities	8,843	9,100	8,600	8,750	8,750
Supplies	0	0	0	0	0
Small Equipment/Computers	0	0	0	0	0
General Maintenance	0	0	0	0	0
Vehicle Maintenance	0	0	0	0	0
Vehicle Fuel	0	0	0	0	0
Communications	0	0	0	0	0
Travel and Development	0	0	0	0	0
Memberships and Dues	0	0	0	0	0
Insurance	0	0	0	0	0
Other Services	81,540	85,210	84,944	87,593	87,593
Operating Expenses	90,383	94,310	93,544	96,343	96,343
Accounting, Auditing & Legal	0	0	0	0	0
Medical Services	0	0	0	0	0
Other Contract Services	107,700	144,420	133,650	231,009	231,009
Professional/Cont Services	107,700	144,420	133,650	231,009	231,009
Land	0	0	0	0	0
Buildings	0	0	0	0	0
Improvements	0	0	0	0	0
Equipment - Office	0	0	0	0	0
Equipment - Other	0	0	0	0	0
Equipment - Motor Vehicles	0	0	0	0	0
Infrastructure	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other Charges	0	0	0	11,268	11,268
Indirect Cost Allocation	0	0	0	0	0
Non-Profit/Gov't Agencies	0	0	0	0	0
Debt Service	0	0	0	0	0
Inventory	0	0	0	0	0
Cost Redistribution	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Other Charges	0	0	0	11,268	11,268
Total Expenditures	198,083	238,730	227,194	338,620	338,620

Capital Outlay By Fund

Fund	Type of Capital	Department	Description	Price	Recommended		Adopted		Replacement
					Qty	Total	Qty	Total	
General Fund									
Improvements - Other									
	PR & M		Park Ground Improvements	\$45,000		<u>\$45,000</u>		<u>\$45,000</u>	Yes
Total Improvements - Other						\$45,000		\$45,000	
Office Equipment									
	Info. Tech		e-IVR Voicemail Update	\$21,300	1	\$21,300	1	\$21,300	No
	Info. Tech		Disaster Recovery Vault	\$25,000	1	\$25,000	1	\$25,000	No
	Info. Tech		Servers	\$9,000	2	\$18,000	2	\$18,000	No
	Info. Tech		AS400 Compliance Tool	\$5,500	1	\$5,500	1	\$5,500	No
	Info Tech		Internal Web Server	\$8,000	1	\$8,000	1	\$8,000	No
	Police		Alarm Ordinance Management Software	\$23,515	1	\$23,515	1	\$23,515	No
Total Office Equipment						\$101,315		\$101,315	
Other Equipment									
	Environmental Svcs		Replacement Boom	\$40,000	1	\$40,000	0	\$0	Yes
	Fire		SQL Server	\$5,000	1	\$5,000	1	\$5,000	No
	Fire		Hurst Equipment - Ram Sets	\$8,250	1	\$8,250	1	\$8,250	No
	Fire		Thermal Imaging Camera	\$10,000	1	\$10,000	1	\$10,000	No
	Fire		Portable Radios	\$5,000	2	\$10,000	2	\$10,000	No
	Fire		Res-Q-Jack Stabilizers	\$8,000	1	\$8,000	1	\$8,000	No
	Fire		Single-phase Emergency Generator for Station #2	\$30,000	1	\$30,000	1	\$30,000	No
	Fire		Fire Extinguisher Training System	\$9,000	1	\$9,000	1	\$9,000	No
	PR & M		Ten-Ton Gooseneck Dump Trailer	\$12,000	2	\$24,000	2	\$24,000	No
	PR & M		Zero-Turn Mower	\$14,000	3	\$42,000	3	\$42,000	Yes
	PR & M - District		VTS Track System for Cat 262	\$17,000	1	\$17,000	1	\$17,000	Yes
	Police		Mobile License Plate Reader	\$24,700	2	\$49,400	2	\$49,400	No
Total Other Equipment						\$252,650		\$212,650	
Right-of-Way									
	E&I		Right-of-Way	\$2,000		<u>\$2,000</u>		<u>\$2,000</u>	N
Total Right-of-Way						\$2,000		\$2,000	
Vehicles									
	Other Appropriations		Vehicle Replacement - See "GF by Dept" For Detail			\$2,366,000		\$2,176,000	Yes
	Police		Vehicle Replacement			\$1,097,500		\$979,000	Yes
	Police		Motorcycles (in lieu of existing leased vehicles)	\$16,444	4	\$65,776	4	\$65,776	Yes
	Police		Vehicles for Grant-funded Positions			\$1,187,400		\$612,800	No
	PR & M - District		Compact Truck	\$14,500	1	\$14,500	1	\$14,500	Yes
	PR & M - District		Class 2 Extended Cab Truck	\$23,000	1	\$23,000	1	\$23,000	Yes
	PR & M - District		Pickup Truck w/ Service Body	\$27,000	1	\$27,000	1	\$27,000	No
Total Vehicles						\$4,781,176		\$3,898,076	
Transfers									
	E&I		Transfer to General Fund - Parking Lot Maintenance	\$51,000		\$51,000		\$51,000	Yes
	E&I		Transfer to Transportation Fund - Street Resurfacing	\$3,500,000		\$3,500,000		\$3,178,332	Yes
	E&I		Transfer to Transportation Fund - Downtown Streetscape	\$200,000		\$200,000		\$200,000	No
	E&I		Transfer to Transportation Fund - Maxwell St. Streetscape	\$150,000		\$150,000		\$100,000	No
	E&I		Transfer to Transportation Fund - Sidewalks	\$152,000		\$152,000		\$152,000	No
	IT		Transfer to General Govt. Fund - 220 Computer Replacements	\$288,662		\$288,662		\$288,662	Yes
	PR & M		Transfer to Parks & Rec Fund -Playground Improvements	\$153,000		\$153,000		\$153,000	No
	PR & M		Transfer to General Govt Fund - Grove Street Roof Replacement	\$60,500		\$60,500		\$60,500	No
	PR & M		Transfer to General Govt. Fund - CIP Building Maintenance	\$51,000		\$51,000		\$51,000	No
Total Transfers						\$4,606,162		\$4,234,494	
Total General Fund						\$9,788,303		\$8,493,535	

Capital Outlay By Fund

Fund	Type of Capital	Department	Description	Price	Qty	Recommended		Adopted		Replacement
						Total	Qty	Total	Qty	
<i>Central Business Tax District Fund</i>										
	Improvements - Other									
			Information Kiosk	\$10,000	2	\$20,000	2	\$20,000		No
	Total Improvements - Other					\$20,000		\$20,000		
<i>Total Central Business Tax District Fund</i>						\$20,000		\$20,000		
<i>Stormwater Fund</i>										
	Land									
			Land for Drainage Projects	\$1,000		\$1,000		\$1,000		No
	Total Land					\$1,000		\$1,000		
	Right-of-Way									
			Right-of-Way or Easement	\$7,000		\$7,000		\$7,000		No
	Total Right-of-Way					\$7,000		\$7,000		
	Drainage Projects									
			Stormwater Drainage Projects	\$1,875,545		\$1,875,545		\$1,875,545		No
	Total Drainage Projects					\$1,875,545		\$1,875,545		
<i>Total Stormwater Fund</i>						\$1,883,545		\$1,883,545		
<i>Airport Fund</i>										
	Other Equipment									
			Class 2 Truck with Service Body	\$35,000	1	\$35,000	1	\$35,000		Yes
			Class 3 Dnmp Truck with Snow Plow Bracket	\$42,000	1	\$42,000	1	\$42,000		Yes
	Total Other Equipment					\$77,000		\$77,000		
	Transfers to Airport Capital Fund									
			ARFF Rehabilitation	\$84,871		\$84,871		\$84,871		Yes
			Taxiway A Overlay	\$150,000		\$150,000		\$150,000		Yes
			West General Aviation Ramp Improvements	\$21,228		\$21,228		\$21,228		Yes
	Total Transfers to Airport Capital Fund					\$256,099		\$256,099		
<i>Total Airport Fund</i>						\$333,099		\$333,099		
<i>Recycling Fund</i>										
	Vehicles									
			Truck with Dnel Tommy Lifts	\$55,000	1	\$55,000	1	\$55,000		No
	Total Vehicles					\$55,000		\$55,000		
<i>Total Recycling Fund</i>						\$55,000		\$55,000		

General Fund Capital By Department

Department	Type of Capital	Description	Price	Recommended		Total		Replacement
				Qty	Total	Qty	Total	
Engineering and Infrastructure								
	Right-of-Way							
		Right-of-Way	\$2,000		<u>\$2,000</u>		<u>\$2,000</u>	No
	Total Right-of-Way				<u>\$2,000</u>		<u>\$2,000</u>	
	Transfers							
		Transfer to General Fund - Parking Lot Maintenance	\$51,000		\$51,000		\$51,000	Yes
		Transfer to Transportation Fund - Street Resurfacing	\$3,500,000		\$3,500,000		\$3,178,332	Yes
		Transfer to Transportation Fund - Downtown Streetscape	\$200,000		\$200,000		\$200,000	No
		Transfer to Transportation Fund - Maxwell St. Streetscape	\$150,000		\$150,000		\$100,000	No
		Transfer to Transportation Fund - Sidewalks	\$152,000		\$152,000		\$152,000	No
	Total Transfers				<u>\$4,053,000</u>		<u>\$3,681,332</u>	
	Total Engineering and Infrastructure				<u>\$4,055,000</u>		<u>\$3,683,332</u>	
Environmental Services								
	Other Equipment							
		Replacement Boom	\$40,000	1	\$40,000	0	\$0	Yes
	Total Other Equipment				<u>\$40,000</u>		<u>\$0</u>	
	Total Environmental Services				<u>\$40,000</u>		<u>\$0</u>	
Fire								
	Other Equipment							
		SQL Server	5,000	1	\$5,000	1	\$5,000	No
		Hurst Equipment - Ram Sets	8,250	1	\$8,250	1	\$8,250	No
		Thermal Imaging Camera	10,000	1	\$10,000	1	\$10,000	No
		Portable Radios	5,000	2	\$10,000	2	\$10,000	No
		Res-Q-Jack Stabilizers	8,000	1	\$8,000	1	\$8,000	No
		Single-phase Emergency Generator for Station #2	30,000	1	\$30,000	1	\$30,000	No
		Fire Extinguisher Training System	9,000	1	\$9,000	1	\$9,000	No
	Total Other Equipment				<u>\$80,250</u>		<u>\$80,250</u>	
	Total Fire				<u>\$80,250</u>		<u>\$80,250</u>	
Information Technology								
	Office Equipment							
		e-IVR Voicemail Update	\$21,300	1	\$21,300	1	\$21,300	No
		Disaster Recovery Vault	\$25,000	1	\$25,000	1	\$25,000	No
		Servers	\$9,000	2	\$18,000	2	\$18,000	No
		AS400 Compliance Tool	\$5,500	1	\$5,500	1	\$5,500	No
		Internal Web Server	\$8,000	1	\$8,000	1	\$8,000	No
	Total Office Equipment				<u>\$77,800</u>		<u>\$77,800</u>	
	Transfers							
		Transfer to General Govt Fund - 220 Computer Replacements	\$288,662		\$288,662		\$288,662	Yes
	Total Transfers				<u>\$288,662</u>		<u>\$288,662</u>	
	Total Information Technology				<u>\$366,462</u>		<u>\$366,462</u>	

General Fund Capital By Department

Department	Type of Capital	Description	Recommended		Total		Replacement	
			Price	Qty	Total	Qty		Total
Other Appropriations								
	Vehicle Replacement (Engineering & Infrastructure)							
		Sweeper	\$205,000	1	\$205,000	1	\$205,000	Yes
		Skid Steer with Attachments	\$84,000	1	\$84,000	1	\$84,000	Yes
		Class 7 Truck	\$100,000	1	\$100,000	1	\$100,000	Yes
		Bucket Truck	\$136,000	1	\$136,000	1	\$136,000	Yes
		4x4 Backhoe	\$75,000	1	\$75,000	1	\$75,000	Yes
					<u>\$600,000</u>		<u>\$600,000</u>	
	Vehicle Replacement (Environmental Services)							
		Garbage Truck	\$190,000	2	\$380,000	1	\$190,000	Yes
		Class 1 Extended Cab Truck	\$20,000	3	\$60,000	3	\$60,000	Yes
					<u>\$440,000</u>		<u>\$250,000</u>	
	Vehicle Replacement (Fire)							
		Class 5 Truck with Enclosed Body	\$100,000	1	\$100,000	1	\$100,000	Yes
		Refurbish Pumper	\$150,000	1	\$150,000	1	\$150,000	Yes
		100' Quint	\$650,000	1	\$650,000	1	\$650,000	Yes
		4x4 SUV	\$40,000	1	\$40,000	1	\$40,000	Yes
		Class 5 Truck with Flatbed	\$55,000	1	\$55,000	1	\$55,000	Yes
					<u>\$995,000</u>		<u>\$995,000</u>	
	Vehicle Replacement (Parks, Rec, & Maintenance)							
		Class 2 Truck	\$25,000	1	\$25,000	1	\$25,000	Yes
		Class 3 Truck with Flatbed Dump	\$37,000	2	\$74,000	2	\$74,000	Yes
		15 Passenger Van	\$25,000	1	\$25,000	1	\$25,000	Yes
		Compact Extended Cab Pickup Truck	\$17,500	2	\$35,000	2	\$35,000	Yes
		Class 3 Crew Cab Truck with Flatbed Dump	\$44,000	1	\$44,000	1	\$44,000	Yes
		4x4 Backhoe	\$75,000	1	\$75,000	1	\$75,000	Yes
		Class 3 Truck with Service Body	\$30,000	1	\$30,000	1	\$30,000	Yes
		Class 2 Extended Cab Truck	\$23,000	1	\$23,000	1	\$23,000	Yes
					<u>\$331,000</u>		<u>\$331,000</u>	
	Total Vehicle Replacement			25	<u>\$2,366,000</u>	24	<u>\$2,176,000</u>	Yes
Total Other Appropriations					<u>\$2,366,000</u>		<u>\$2,176,000</u>	
Police								
	Office Equipment							
		Alarm Ordinance Management Software	\$23,515	1	\$23,515	1	\$23,515	No
	Total Office Equipment				<u>\$23,515</u>		<u>\$23,515</u>	
	Other Equipment							
		Mobile License Plate Reader	\$24,700	2	\$49,400	2	\$49,400	No
	Total Other Equipment				<u>\$49,400</u>		<u>\$49,400</u>	
	Vehicles							
		Motorcycles (In lieu of existing leased vehicles)	\$16,444	4	\$65,776	4	\$65,776	Yes
	Vehicles for Grant-funded Positions							
		Full Size Van	\$28,600	4	\$114,400	3	\$85,800	No
		Full Size Sedan with Cameras	\$40,000	1	\$40,000	1	\$40,000	No
		Compact SUV	\$29,000	2	\$58,000	2	\$58,000	No
		Full Size Sedan	\$39,000	25	\$975,000	11	\$429,000	No
	Vehicle Replacement							
		Compact Van	\$22,000	2	\$44,000	2	\$44,000	Yes
		Full Size Sedan	\$31,000	3	\$93,000	3	\$93,000	Yes
		Class 1 Truck	\$25,000	2	\$50,000	2	\$50,000	Yes
		Class 3 Truck	\$34,000	1	\$34,000	1	\$34,000	Yes
		Full Size Sedan with Cameras	\$39,500	11	\$434,500	8	\$316,000	Yes
		Full Size Sedan without Cameras	\$34,000	13	\$442,000	13	\$442,000	Yes
	Total Vehicles				<u>\$2,350,676</u>		<u>\$1,657,576</u>	
Total Police					<u>\$2,423,591</u>		<u>\$1,730,491</u>	

General Fund Capital By Department

Department	Type of Capital	Description	Recommended		Total		Replacement	
			Price	Qty	Total	Qty		Total
Parks & Recreation and Maintenance								
	Improvements							
		Park Ground Improvements	\$45,000		<u>\$45,000</u>	<u>\$45,000</u>	No	
	Total Improvements				<u>\$45,000</u>	<u>\$45,000</u>		
	Other Equipment							
		Ten-Ton Gooseneck Dump Trailer	\$12,000	2	\$24,000	2	\$24,000	No
		Zero-Turn Mower	\$14,000	3	<u>\$42,000</u>	3	<u>\$42,000</u>	Yes
	Total Other Equipment				<u>\$66,000</u>	<u>\$66,000</u>		
	Transfers							
		Transfer for Parks & Rec Fund - Playground Improvements	\$153,000		\$153,000		\$153,000	No
		Transfer to General Govt. Fund - Grove Street Roof	\$60,500		\$60,500		\$60,500	No
		Transfer to General Govt. Fund - CIP Building Maintenance	\$51,000		<u>\$51,000</u>		<u>\$51,000</u>	No
	Total Transfers				<u>\$264,500</u>		<u>\$264,500</u>	
Total Parks & Recreation and Maintenance					<u>\$375,500</u>		<u>\$375,500</u>	
PR & M - District								
	Other Equipment							
		VTS Track System for Cat 262	\$17,000	1	<u>\$17,000</u>	1	<u>\$17,000</u>	Yes
	Total Other Equipment				<u>\$17,000</u>		<u>\$17,000</u>	
	Vehicles							
		Compact Truck	\$14,500	1	\$14,500	1	\$14,500	Yes
		Class 2 Extended Cab Truck	\$23,000	1	\$23,000	1	\$23,000	Yes
		Pickup Truck w/ Service Body	\$27,000	1	<u>\$27,000</u>	1	<u>\$27,000</u>	No
	Total Vehicles				<u>\$64,500</u>		<u>\$64,500</u>	
Total PR & M - District					<u>\$81,500</u>		<u>\$81,500</u>	
Total General Fund					<u>\$9,788,303</u>		<u>\$8,493,535</u>	

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Authorized Positions by Fund/Department

	Actual 2006-07	Actual 2007-08	Adopted 2008-09	Recommended 2009-10	Adopted 2009-10
<u>General Fund</u>					
City Attorney					
Full-Time	10	9	9	9	9
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
City Manager					
Full-Time	6	6	6	6	6
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Community Development					
Full-Time	1	1	2	2	2
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Customer Focus Division					
Full-Time	9	0	0	0	0
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Engineering & Infrastructure					
Full-Time	84	83	83	83	83
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Environmental Services					
Full-Time	73	104	108	108	108
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Finance					
Full-Time	19	19	19	19	19
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Fire & Emergency Management					
Full-Time	296	296	296	320	320
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Human Relations					
Full-Time	4	4	4	4	4
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Human Resource Development					
Full-Time	14	14	14	14	14
Part-Time	1	1	1	2	2
Temporary	0	0	0	0	0

Authorized Positions by Fund/Department

	Actual 2006-07	Actual 2007-08	Adopted 2008-09	Recommended 2009-10	Adopted 2009-10
Information Technology					
Full-Time	8	10	10	20	20
Part-Time	0	0	0	0	0
Temporary	0	0	0	4	4
Inspections					
Full-Time	40	40	40	40	40
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Management Services					
Full-Time	10	19	14	11	11
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Mayor and Council					
Full-Time	2	1	1	1	1
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Parks, Recreation & Maintenance					
<i>Parks & Recreation - City Funded</i>					
Full-Time	111	102	110	109	109
Part-Time	0	0	0	0	0
Temporary	88	88	88	107	107
<i>Parks & Recreation - County Funded</i>					
Full-Time	37	37	37	37	37
Part-Time	0	0	0	0	0
Temporary	92	92	92	97	97
<i>Maintenance</i>					
Full-Time	41	41	33	33	33
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Planning					
Full-Time	6	6	6	6	6
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Police					
Full-Time	526	525	526	567	545
Part-Time	5	9	9	10	10
Temporary	2	0	0	0	0
<u>Total General Fund</u>					
Full-Time	1297	1317	1318	1389	1367
Part-Time	6	10	10	12	12
Temporary	182	180	180	208	208

Authorized Positions by Fund/Department

	Actual 2006-07	Actual 2007-08	Adopted 2008-09	Recommended 2009-10	Adopted 2009-10
<u>Airport Fund</u>					
Airport					
Full-Time	15	15	16	16	16
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
Fire & Emergency Management					
Full-Time	6	6	6	6	6
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
<u>Emergency Telephone System Fund</u>					
Police					
Full-Time	0	1	1	1	1
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
<u>Risk Management Fund</u>					
Risk Management					
Full-Time	5	5	6	6	6
Part-Time	1	1	0	0	0
Temporary	0	0	0	0	0
<u>Special Revenue Fund</u>					
Community Development					
Full-Time	9	9	8	8	8
Part-Time	4	4	4	4	4
Temporary	0	0	0	0	0
Police - Grant funded Positions					
Full-Time	2	2	2	2	2
Part-Time	1	2	2	0	0
Temporary	1	1	0	0	0
<u>Stormwater Fund</u>					
Engineering & Infrastructure					
Full-Time	23	27	41	40	40
Part-Time	0	0	0	0	0
Temporary	0	0	0	0	0
<u>Transit Fund</u>					
Transit					
Full-Time	62	62	70	70	70
Part-Time	0	0	0	0	0
Temporary	18	18	15	15	15

Authorized Positions by Fund/Department

	Actual 2006-07	Actual 2007-08	Adopted 2008-09	Recommended 2009-10	Adopted 2009-10
<u>Total All Funds</u>					
Full-Time	1419	1444	1468	1538	1516
Part-Time	12	17	16	16	16
Temporary	201	199	195	223	223

NOTE: Position totals include authorized, but frozen positions for all budget years.

FY07/08 Departmental Realignments

Solid Waste Management - Bulky Item Pick-Up function (9 positions) transferred from Parks, Recreation, and Maintenance Department to Solid Waste Management. Call Center (4 positions) transferred to Solid Waste Management from Management Services.

FY08/09 Departmental Realignments

Information Technology - City-wide information technology staffing was consolidated into the Information Technology Department. Positions were transferred from the City Manager's Office (1 position), Management Services (1 position) and the Police Department (4 positions).

Full-Time Regular Positions

Airport

Administrative Secretary	1
Airport Director	1
Airport Maintenance Supervisor	1
Assistant Airport Director	1
Crew Leader.....	1
Custodian	5
Equipment Operator I	1
Equipment Operator II	2
Office Assistant II	1
Senior Skilled Trades Technician	2
Total	16

City Attorney

Assistant City Attorney	3
City Attorney	1
Executive Legal Assistant	1
Office Assistant II.....	1
Real Estate Manager	1
Senior Paralegal.....	2
Total	9

City Manager

Assistant City Manager	2
City Manager	1
Executive Assistant	1
Secretary	1
Special Projects Director	1
Total	6

Community Development

General Fund

Administrative Secretary	1
Downtown Development Officer	1

Special Revenue Fund

Community Development Administrator	1
Community Development Director	1
Community Relations Specialist	1
Economic Development Administrator	1
Housing Program Specialist	1
Neighborhood Resource Coordinator	1
Office Assistant II	1
Senior Housing Program Specialist	1
Total	10

Full-Time Regular Positions

Engineering & Infrastructure

General Fund

Assistant City Traffic Engineer	1
Administrative Secretary	1
CAD Technician	2
City Engineer	1
City Traffic Engineer	1
Construction Manager	1
Crew Leader	1
Engineer II	2
Engineer II (frozen).....	1
Engineering & Infrastructure Director	1
Engineering Inspector	6
Engineering Inspector (frozen).....	1
Equipment Operator II	20
Equipment Operator III	6
Maintenance Worker	6
Maintenance Worker (frozen).....	1
Office Assistant I	1
Office Assistant II	2
Office Supervisor	1
Quality Control Technician	1
Senior CAD Technician	1
Senior Engineering Inspector	1
Senior Signs and Markings Technician	1
Signs and Markings Supervisor	1
Signs and Markings Technician	5
Signs and Markings Technician (frozen)	1
Street Maintenance Superintendent	1
Street Maintenance Supervisor	2
Survey Crew Leader	1
Survey Crew Worker II	2
Survey Supervisor	1
Traffic Signal Maintenance Supervisor	1
Traffic Signal Management Engineer	1
Traffic Signal System Analyst	1
Traffic Signal Technician	4
Traffic Signal Technician (frozen).....	1
Traffic Technician	1
Stormwater Fund	
Crew Leader	2
Crew Supervisor	2
Engineer II	2
Equipment Operator II	9
Equipment Operator II (frozen).....	2
Equipment Operator III	3
Maintenance Worker	4
Maintenance Worker (frozen).....	2
Office Assistant II	1
Paralegal I	1
Public Information Specialist	1
Secretary	1

Full-Time Regular Positions

Engineering & Infrastructure – (cont'd)

Senior Engineering Inspector	1
Skilled Trades Technician	2
Skilled Trades Technician (frozen).....	2
Stormwater Inspector.....	3
Stormwater Inspector (frozen).....	1
Stormwater Manager	1
Total	123

Environmental Services

Contact Center Call Taker	5
Equipment Operator II	59
Equipment Operator III.....	9
Maintenance Worker	2
Office Assistant II	1
Personnel Technician	1
Solid Waste Analyst	1
Environmental Services Director	1
Solid Waste Collector	20
Solid Waste Superintendent.....	1
Solid Waste Supervisor	7
Warehouse Supervisor	1
Total	108

Finance

Accounting Clerk	6
Budget and Evaluation Manager	1
Cash Manager	1
Chief Financial Officer	1
Financial Analyst	3
Financial Assistant	1
Finance Manager	1
Internal Auditor	1
Office Assistant II	1
Senior Accounting Clerk	2
Senior Financial Analyst	1
Total	19

Fire & Emergency Management

General Fund

Assistant Fire Chief	3
Emergency Management Administrator.....	1
Fire Battalion Commander	12
Fire Captain	48
Fire Chief.....	1
Fire Inspector	6
Fire Lieutenant	65
Firefighter	180

Full-Time Regular Positions

Fire & Emergency Management (cont'd)

Office Assistant II	3
Office Supervisor	1
Airport Fund	
Fire Captain - Airport	3
Firefighter - Airport	3
Total	326

Human Relations

Human Relations Director	1
Human Relations Supervisor	1
Human Relations Specialist (frozen).....	1
Office Assistant II	1
Total	4

Human Resource Development

Assistant Human Resource Development Director.....	1
Assistant H.R.D. Director for Organizational Development and Training.....	1
Human Resource Development Director	1
Human Resources Analyst	3
Human Resources Specialist	3
Office Assistant I	1
Office Supervisor	1
Organization Development Analyst.....	1
Personnel Technician	1
Training & Development Specialist	1
Total	14

Information Technology

Assistant Network Administrator	1
Chief Information Officer	1
Desktop Support Administrator	1
GIS Technician	1
Information Technology Administrative Specialist.....	1
Information Technology Business Analyst.....	1
Information Technology Manager	1
Network Administrator	1
Network Engineer	1
Programmer Analyst	2
Senior Systems Analyst	1
Senior Systems Support Specialist	1
Systems Support Specialist	5
Telecommunication Administrator	1
Web Master	1
Total	20

Full-Time Regular Positions

Inspections

Assistant Inspections Director	1
Building Inspector	4
Chief Development Officer	1
Code Enforcement Administrator (Housing)	6
Code Enforcement Administrator (Zoning)	5
Electrical Inspector	4
Fire Inspector	1
Inspections Director	1
Mechanical Inspector	4
Office Assistant II	4
Office Supervisor	1
Plumbing Inspector	2
Senior Building Inspector	1
Senior Code Enforcement Administrator (Housing)	1
Senior Code Enforcement Administrator (Zoning)	1
Senior Electrical Inspector	1
Senior Mechanical Inspector	1
Senior Plumbing Inspector	1
Total	40

Management Services

City Clerk.....	1
Communications Officer.....	1
Graphics Designer	1
Graphics Supervisor	1
Management Analyst.....	1
Office Assistant II	2
Printer	1
Public Information Specialist	1
Senior Printer	1
Management Services Manager	1
Total	11

Mayor and Council

Administrative Secretary	1
Total	1

Parks, Recreation & Maintenance

Parks & Recreation - City Funded

Assistant Recreation Center Supervisor	15
Assistant Recreation Center Supervisor (frozen).....	1
Athletic Program Coordinator	4
Business Manager	1
Crew Leader	1
Crew Supervisor	6
Custodian	4
Custodian (frozen)	1
Engineering Inspector	1
Equipment Operator I	9

Full-Time Regular Positions

Parks, Recreation & Maintenance (cont'd)

Festival Park Coordinator	1
Historical Properties Coordinator.....	1
Historical Properties Manager.....	1
Landscape Architect	1
Landscape Technician	2
Landscape Technician (frozen)	1
Landscape Worker	2
Landscape Worker (frozen)	1
Maintenance Worker	17
Maintenance Worker (frozen)	1
Office Assistant II	1
Office Assistant II (frozen).....	1
Office Supervisor	1
Park Ranger	4
Park Ranger Coordinator.....	2
Park Ranger Supervisor	1
Parks Division Manager	1
Parks, Recreation & Maintenance Director	1
Parks Supervisor	1
Quality Control Technician	1
Recreation Center Supervisor	12
Recreation Division Supervisor	1
Recreation Superintendent	1
Senior Skilled Trades Technician	2
Senior Tree Care Technician	1
Skilled Trades Technician	2
Tree Care Technician	2
Turf Technician	3
Parks & Recreation – County Funded	
Administrative Secretary.....	1
Assistant Recreation Center Supervisor	6
Athletic Program Coordinator	1
Crew Leader	3
Inventory Technician	1
Maintenance Worker	9
Office Assistant II	1
Parks Superintendent.....	1
Parks Supervisor	2
Personnel Technician	1
Recreation Center Supervisor	5
Recreation Division Manager	1
Recreation Division Supervisor	3
Skilled Trades Technician	1
Special Events Coordinator	1
Maintenance	
Building Maintenance Superintendent	1
Crew Supervisor.....	2
Custodian	3

Full-Time Regular Positions

Parks, Recreation & Maintenance (cont'd)

Electrical/Heating/A/C Maintenance Supv.....	1
Equipment Operator I	4
Equipment Operator I (frozen)	1
Equipment Operator II	8
Maintenance Worker	1
Maintenance Worker (frozen)	1
Office Assistant II	1
Senior Skilled Trades Technician	8
Skilled Trades Technician	2
Total	179

Planning

Assistant Planning Director	1
Planner II	3
Planning Director	1
Office Assistant II	1
Total	6

Police

General Fund

Accounting Clerk.....	1
Administrative Secretary	1
Alarm Ordinance Coordinator	1
Assistant Police Chief	4
Budget Analyst	1
Chief of Police & Emergency Communications.....	1
Civilian Traffic Investigator	5
Communications Manager.....	1
Communications Supervisor.....	4
Communications Technician	1
Communications Training Specialist	1
Community Relations Specialist	1
Crime Analyst	3
Crime Prevention Specialist	4
Crime Prevention Specialist (frozen pending grant award).....	2
Custodian	4
Forensic Photograph Technician	1
Forensic Supervisor	1
Forensic Technician	10
Forensic Technician (frozen pending grant awards).....	4
Installation Technician.....	2
Investigative Assistant	2
Latent Print Examiner.....	1
Office Assistant II	14
Paralegal II	1
Planner II	1

Full-Time Regular Positions

Police – (cont'd)

Police Attorney	1
Police Captain	7
Police Lieutenant	20
Police Officer	281
Police Officer (frozen pending grant awards)	22
Police Records Clerk	28
Police Records Supervisor	5
Police Sergeant	43
Police Training Coordinator	1
Property and Evidence Technician	3
Public Information Specialist	1
Public Safety Call Taker	18
Public Safety Dispatcher I.....	30
Public Safety Dispatcher II.....	4
Secretary	5
Stable Assistant	1
Supply Custodian	1
Technical Equipment Specialist.....	1
Victim Advocate	1
Special Revenue Fund	
Juvenile Program Coordinator	1
Office Assistant I.....	1
Emergency Telephone System Fund	
Enhanced 911 Coordinator.....	1
Total	548

Risk Management

Claims Adjuster	1
Medical Assistant	1
Occupational Health Nurse	1
Office Assistant II	1
Risk Management Director	1
Safety Officer	1
Total	6

Transit

Administrative Secretary	1
Assistant Transit Director (frozen)	1
Automotive Service Aide	3
Automotive Technician II	3
Automotive Technician Supervisor	1
Custodian	1
Office Assistant I.....	2
Para-Transit Supervisor	1
Safety/Training Coordinator	1

Full-Time Regular Positions

Transit – (cont'd)

Senior Automotive Service Aide	1
Senior Automotive Technician	3
Transit Analyst	1
Transit Bus Operator	40
Transit Director (frozen)	1
Transit Dispatcher	4
Transit Operations Superintendent	1
Transit Supervisor	5
Total	70
 GRAND TOTAL	 1,516

Positions and Salary Grade Assignments

Grade 105 \$19,795 - \$29,693
Custodian

Grade 106 \$20,904 - \$31,357
Automotive Service Aide
Supply Custodian

Grade 107 \$22,215 - \$33,323
Landscape Worker
Maintenance Worker
Neighborhood Resource Liaison (Part-Time)
Senior Automotive Service Aide
Solid Waste Collector

Grade 108 \$23,728 - \$35,592
Bus Operator
Contact Center Call Taker
Equipment Operator I
Inventory Technician
Landscape Technician
Office Assistant I
Signs and Markings Technician
Turf Technician

Grade 109 \$25,443 - \$38,164
Automotive Technician II
Equipment Operator II
Installation Technician
Public Safety Call Taker
Skilled Trades Technician
Survey Crew Worker II
Transit Dispatcher
Tree Care Technician

Grade 110 \$27,359 - \$41,038
Crew Leader
Enhanced 911 Coordinator
Equipment Operator III
Office Assistant II
Police Records Clerk
Printer
Senior Automotive Technician
Senior Signs & Marking Technician
Senior Skilled Trades Technician
Stable Assistant
Technical Equipment Specialist

Grade 111 \$29,678 - \$44,518
Accounting Clerk
Alarm Ordinance Coordinator

Positions and Salary Grade Assignments

Grade 111 (cont'd)	\$29,678 - \$44,518
Background Investigator	
Communications Technician	
Court Liaison Coordinator (Part-Time)	
Housing Program Specialist	
Information Technology Administrative Specialist	
Medical Assistant	
Neighborhood Resource Coordinator	
Personnel Technician	
Police Training Coordinator	
Property & Evidence Technician	
Public Safety Dispatcher I	
Quality Control Technician	
Secretary	
Senior Printer	
Senior Tree Care Technician	
Survey Crew Leader	
Traffic Signal Technician	
Grade 112	\$32,301 - \$48,451
Administrative Secretary	
CAD Technician	
Civilian Traffic Investigator	
Community Relations Specialist	
Crew Supervisor	
Financial Assistant	
Forensic Technician	
Paralegal I	
Public Safety Dispatcher II	
Senior Accounting Clerk	
Senior Housing Program Specialist	
Traffic Technician	
Grade 112P10	\$35,531 - \$53,296
Systems Support Specialist	
Grade 113	\$35,326 - \$52,989
Assistant Recreation Center Supervisor	
Building Inspector	
Code Enforcement Administrator (Housing)	
Code Enforcement Administrator (Zoning)	
Crime Prevention Specialist	
Electrical, Heat, & AC Supervisor	
Electrical Inspector	
Engineering Inspector	
Executive Legal Assistant	
Fire Inspector (Regular)	
Forensic Photograph Technician	
Graphic Designer	

Positions and Salary Grade Assignments

Grade 113 (cont'd)	\$35,326 - \$52,989
Human Resources Specialist	
Latent Print Examiner	
Mechanical Inspector	
Paralegal II	
Park Ranger	
Plumbing Inspector	
Stormwater Inspector	
Street Maintenance Supervisor	
Training & Development Specialist	
Grade 113P10	\$38,859 - \$58,288
Senior Systems Support Specialist	
Grade 114	\$39,667 - \$59,501
City Clerk	
Communications Supervisor	
Communications Training Specialist	
Public Information Specialist	
R.M.S. Database Manager (Part-Time)	
Senior Building Inspector	
Senior Code Enforcement Administrator (Housing)	
Senior Code Enforcement Administrator (Zoning)	
Senior Electrical Inspector	
Senior Engineering Inspector	
Senior Mechanical Inspector	
Senior Paralegal	
Senior Plumbing Inspector	
Traffic Signal Systems Analyst	
Victim Advocate	
Grade 114P5	\$41,651 - \$62,476
Senior CAD Technician	
Grade 114P10	\$43,634 - \$65,451
Geographic Information Systems Technician	
Grade 115	\$42,607 - \$63,911
Webmaster	
Grade 212	\$32,301 - \$48,451
Para-Transit Supervisor	
Police Records Supervisor	
Signs & Markings Supervisor	
Transit Supervisor	
Grade 212P15	\$37,146 - \$55,719
Programmer Analyst	

Positions and Salary Grade Assignments

Grade 213	\$35,326 - \$52,989
Assistant Network Administrator	
Automotive Technician Supervisor	
Claims Adjuster	
Juvenile Restitution Program Coordinator	
Safety/Training Coordinator	
Solid Waste Supervisor	
Warehouse Supervisor	
Grade 213P15	\$40,625 - \$60,938
IT Business Analyst	
Grade 214	\$39,667 - \$59,501
Airport Maintenance Supervisor	
Athletic Program Coordinator	
Budget Analyst	
Executive Assistant	
Historic Properties Coordinator	
Office Supervisor	
Park Ranger Coordinator	
Parks Supervisor	
Recreation Center Supervisor	
Safety Officer	
Special Events Coordinator	
Grade 215	\$42,607 - \$63,911
Crime Analyst	
Forensic Supervisor	
Graphics Supervisor	
Occupational Health Nurse	
Operations Ceasefire Program Coordinator (Part-Time)	
Park Ranger Supervisor	
Planner II	
Recreation Division Supervisor	
Solid Waste Analyst	
Surveying Supervisor	
Traffic Signal Maintenance Supervisor	
Grade 216	\$45,915 - \$68,872
Building Maintenance Superintendent	
Community Development Administrator	
Desktop Support Administrator	
Downtown Development Manager	
Economic Development Administrator	
Festival Park Coordinator	
Financial Analyst	
Human Relations Supervisor	
Human Resources Analyst	
Landscape Architect	

Positions and Salary Grade Assignments

Grade 216 (cont'd)	\$45,915 - \$68,872
Management Analyst	
Network Administrator	
Organizational Development Analyst	
Real Estate Manager	
Solid Waste Superintendent	
Street Maintenance Superintendent	
Transit Analyst	
Transit Operations Superintendent	
Grade 216P15	\$52,802 - \$79,203
Assistant City Traffic Engineer	
Engineer II	
Senior Systems Analyst	
Grade 217	\$49,810 - \$74,716
Assistant Airport Director	
Assistant Inspections Director	
Assistant Transit Director	
Business Manager	
Cash Manager	
Communications Manager	
Communications Officer	
Construction Manager	
Emergency Management Administrator	
Historical Properties Manager	
Information Technology Network Engineer	
Management Services Manager	
Parks Superintendent	
Recreation Superintendent	
Senior Financial Analyst	
Traffic Signal Management Engineer	
Grade 218	\$54,220 - \$81,330
Assistant Chief Information Officer	
Assistant City Traffic Engineer	
Assistant Human Resources Development Director	
Assistant Human Resources Development Director – Org Dev & Training	
Assistant Planning Director	
Budget & Evaluation Manager	
Financial Manager	
Internal Auditor	
Parks Division Manager	
Recreation Division Manager	
Grade 219	\$59,292 - \$88,938
Assistant City Attorney	
City Traffic Engineer	
Human Relations Director	

Positions and Salary Grade Assignments

Grade 219 (cont'd) Police Attorney Risk Management Director Special Projects Director Stormwater Manager	\$59,292 - \$88,938
Grade 219P15 City Engineer	\$68,186 - \$102,279
Grade 221 Airport Director Community Development Director Environmental Services Director Inspections Director Planning Director Transit Director	\$71,860 - \$107,790
Grade 223 Chief Development Officer Chief Information Officer Human Resource Development Director Parks, Recreation & Maintenance Director	\$87,740 - \$131,611
Grade 224 Chief Financial Officer Engineering & Infrastructure Director Fire Chief	\$93,637 - \$140,456
Grade 225 Assistant City Manager Police Chief	\$99,322 - \$148,983
Grade 301 Firefighter	\$29,506 - \$49,931
Grade 303 Fire Inspector (Public Safety) Fire Lieutenant	\$36,372 - \$58,863
Grade 305 Police Officer	\$33,813 - \$57,941
Grade 307 Police Sergeant	\$43,259 - \$71,883
Grade 401 Fire Captain	\$44,232 - \$74,863
Grade 402 Fire Battalion Commander	\$53,958 - \$78,438

Positions and Salary Grade Assignments

Grade 403 Assistant Fire Chief	\$62,737 - \$112,345
Grade 405 Police Lieutenant	\$51,918 - \$81,804
Grade 406 Police Captain	\$62,832 - \$98,124
Grade 407 Assistant Police Chief	\$75,990 - \$117,708

Table of Contents

All Functions..... J - 24

Airport..... J - 24

- Landing Fee (Signatory Airline)*
- Landing Fee (Non-signatory Airline)*
- Terminal Leases and Fees*
- Fuel Flowage Fee*
- Airline Uplift Charge*
- Fuel Pricing*
- Property Leases*
- Rental Cars*
- Terminal Leases and Fees*
- Public Safety Airline Charge*
- Advertising Space*
- Exhibition Flight Permit*

Engineering & Infrastructure..... J - 25

- Map Sales*
- Copy Sales*
- Development Plan Review*
- Driveway Permits*
- Drainage Excavation Permit*
- Utility Excavation Permit*
- Resurfacing Permit*
- Sidewalk Permit*
- House Moving Fee*
- Degradation Fee*
- Right of Way Registration Fee*
- Street Closing Fee*
- Street Paving Assessments*
- Petitioned Sidewalk Assessment*
- Temporary Right of Way Encroachment Fee*

Environmental Services..... J - 26

- Bulky Yard Waste Pickup*
- Backdoor Pickup Fee*
- Administrative Fee*
- Brown Rollout Carts*
- Solid Waste Fines*

Finance..... J - 26

- Privilege Licenses*
- Solicitor Permit*
- Regulatory License*

Fee Schedule

Table of Contents

Fire & Emergency Management..... J - 29
 False Alarms
 Fines
 Fire Inspection Fees
 Training Facility Fees
 Hazardous Material Protection Fee

Inspections..... J - 31
 Privilege Licenses (Inspections)
 Inspections Citations
 Building Permits
 Electrical Permits
 Mechanical Permits
 Fire Sprinkler Permits
 Plumbing Permits
 Miscellaneous Inspections
 Yard Sale Permits
 Homeowner Recovery Fee
 Taxicab Permits
 Watershed Protection
 Additional Inspections and Permits

Management Services..... J - 34
 City Song and Music Video DVDs

Planning..... J - 34
 Subdivision Fee
 Board of Adjustment Hearing Fee
 Zoning and Subdivision Ordinance Book Fee
 Payment in lieu of Sidewalk Construction
 Rezoning Fees
 Special Use Permit
 Open Space Fee
 Zoning Permits

Police..... J - 35
 Code Violations
 Police False Alarm Fee
 IDB Photo Reports
 Photographic CD
 Wrecker Fees
 Officer Fees

Table of Contents

Parks, Recreation & Maintenance..... J - 35
Special Event Permits
Recreation Center Rentals
Park Rental Fees
Mini-Bus Rental for Partnering Agencies
Athletic Programs
Swimming Pool Fees
Tennis Fees
Senior Programs / Leisure Activities
After-School Program without transportation provided
Summer Camp/Playground
Athletic Protest Fee
Concessions
Cemetery

Parking..... J - 39
Parking Fines
Leased Parking Spaces

Recycling..... J - 39
Curbside Residential Recycling Fee

Storm Water..... J - 39
Base Stormwater Service Fee
City Stormwater Fee (In addition to County-Wide Fee)

Transit..... J - 40
Motor Vehicle License Tax for Transit
Bus
Advertising Space

Fee Schedule

Description	Current Fee	Established or Last Changed
All Functions		
<i>Default Civil Penalty for Code Violation</i>	\$100 per violation per day	2007
Applies to any violation for which a penalty is not elsewhere specified.		
Airport		
<i>Landing Fee (Signatory Airline)</i>	\$1.23 per 1,000 pounds	2004
<i>Landing Fee (Non-signatory Airline)</i>	\$1.39 per 1,000 pounds	2004
<i>Terminal Leases and Fees</i>		
Airline Counter Space (exclusive)	\$33.79 per square foot per year	1986
Airline Bag Makeup Space (exclusive)	\$3.79 per square foot per year	1986
Airline Administrative Space (exclusive)	\$12.90 per square foot per year	1986
Operation and Maintenance Charge	\$10.00 per square foot of exclusive airline space	1995
Airline Space (nonexclusive)	\$10.00 per square foot per year	1986
<i>Fuel Flowage Fee</i>	\$0.05 per gallon of non-airline fuel	1997
<i>Airline Uplift Charge</i>	\$0.18 per gallon, \$18.00 minimum or \$18.00 no-fuel fee	1997
<i>Fuel Pricing</i>	Will not exceed 106% of retail price at comparable airports with based tenants afforded a \$0.20 discount	1997
<i>Property Leases</i>		
Tie-Down Fee	\$45.00 per month	2003
Old T-Hanger Rental	\$180.00 per month	2003
New T-Hanger Rental	\$210.00 per month	2003
Ground Lease	\$0.20 per square foot per year	2003
Corporate Office Space	\$5.00 per square foot per year plus utilities	2004
Corporate Hanger Space	\$2.00 per square foot per year plus utilities	2004
FBO Office Space	\$4.50 per square foot per year plus utilities	2003
FBO Office Space	\$1.75 per square foot per year plus utilities	2004
<i>Rental Cars</i>		
Rental Car Agency Fee	\$15.00 per parking space per month plus 10% of gross revenues	1986
Rental Car Booth Space	\$250.00 per month	1986
<i>Terminal Leases and Fees</i>		
Short Term Parking (1-30 minutes)	\$1.00	2002
Short Term Parking (each additional 30 minutes)	\$1.00	2002
Short Term Parking (maximum 24 hours)	\$10.00	2008
Long Term Parking (0-1 hour)	\$1.00	2002
Long Term Parking (each additional hour)	\$1.00	2002
Long Term Parking (maximum 24 hours)	\$8.00	2008

Fee Schedule

Description	Current Fee	Established or Last Changed
<i>Public Safety Airline Charge</i>	Cost charged to airlines based on prorata share of emplanements less security reimbursement from TSA	1991
<i>Advertising Space</i>	\$883.33 plus commissions	1998
<i>Exhibition Flight Permit</i>	\$5.00 per flight, or \$25.00 per six-month period	N/A
Engineering & Infrastructure		
<i>Map Sales</i>		
Aerial Photo Blueprints	\$10.00	2008
District Map	\$10.00	2008
Large City Map with street index booklet	\$35.00	2008
Medium City Map	\$10.00	2008
Small City Map (36" x 44")	\$8.00	2008
Paving Plans	\$7.00	2008
Plats (24" x 36")	\$8.00	2008
Plats (18" x 24")	\$7.00	2008
Precinct Map	\$10.00	2008
Topographic Map	\$15.00	2008
<i>Copy Sales</i>		
Prints (11" x 17")	\$1.00	2004
Prints (8½" x 11")	\$0.40	2004
Prints (8½" x 14")	\$0.50	2004
<i>Development Plan Reviews</i>		
Commercial Developments, one acre or less	\$150.00	2007
Commercial Developments, between one and ten acres	\$300.00	2007
Commercial Developments, in excess of ten acres	\$600.00	2007
Residential Subdivisions, 50 lots or less	\$300.00	2007
Residential Subdivisions, 51 to 100 lots	\$450.00	2007
Residential Subdivisions, in excess of 100 lots	\$600.00	2007
Resubmittal Fee, commercial or residential, per submittal	\$75.00	2007
<i>Driveway Permits</i>		
Driveway Permit (Commercial) ≤ 75,000 sq. ft.	\$200.00	2004
Driveway Permit (Commercial) > 75,000 sq. ft.	\$400.00	2008
Driveway Permit (Residential)	\$50.00	2004
<i>Drainage Excavation Permit</i>	\$100.00	2008
<i>Utility Excavation Permit</i>	\$75.00	2008
<i>Resurfacing Permit</i>	\$30.00	
<i>Sidewalk Permit</i>	\$30.00	
<i>House Moving Fee</i>	\$1,500 Bond, \$25 administrative fee, \$25 per hour police escort fee and \$37 per hour signal technician fee	1987
<i>Degradation Fee</i>	\$8 per sq. yd. of encroachment	2008

Fee Schedule

Description	Current Fee	Established or Last Changed
<i>Right of Way Registration Fee</i>	\$200.00	2002 or prior
<i>Street Closing Fee</i>	\$975.00	2008
<i>Street Paving Assessments</i>		
To improve a soil street to a strip paved street	\$10.00 per front foot	2007
To install concrete curb and gutter on a strip paved street	\$15.00 per front foot	2007
To pave and install concrete curb and gutter on a soil street	\$25.00 per front foot	2007
<i>Petitioned Sidewalk Assessment</i>	\$10.00 per front foot	
<i>Temporary Right of Way Encroachment Fee</i>		
30 day permit for items (construction dumpsters, etc) placed on sidewalks	\$50.00 per 30 days	2008
Environmental Services		
<i>Bulky Yard Waste Pickup</i>		
Full truckload pickups (approx. 20 cubic yards)	\$357.00 per truckload	2007
Less than full truck load pickups	Free	
<i>Backdoor Pickup Fee</i>		
Handicap Backdoor Pickup	Free	2002 or prior
<i>Administrative Fee (Abatement Actions)</i>	\$100.00	2008
<i>Brown Rollout Carts</i>		
Cart Purchase	Variable based upon actual City purchase price	2007
Delivery Fee	\$11.25	2007
<i>Solid Waste Fines</i>		
Failure to remove container from curb	First violation, written warning; second and subsequent violations, \$100.00	
Finance		
<i>Privilege Licenses</i>		
Standard Rate	\$50 plus \$0.10 per \$1,000 of gross receipts over \$500,000 and equal to or less than \$1,000,000, and \$0.20 per \$1,000 of gross receipts over \$1,000,000 and equal to or less than \$5,000,000, and \$0.30 per \$1,000 of gross receipts over \$5,000,000	2000
Nonstandard Rates:		
Amusement (Rides, courses, etc.)	\$25.00	Set by State
Amusement (Circuses, etc.)	\$25.00 per day	Set by State
Amusement (Movie Theatres)	\$200.00 per screen	Set by State
Amusement (Outdoor Movie Theatres)	\$100.00 per screen	Set by State
Automobile Dealers	\$25.00	Set by State
Automobile Accessories (Wholesale)	\$37.50	Set by State
Bankrupt or Fire Sales	\$100 for the week, \$10 each succeeding day	prior to 2000

Fee Schedule

Description	Current Fee	Established or Last Changed
Barber/Beauty Shops	\$2.50 each operator	Set by State
Beer Dealers (Wholesale)	\$37.50	Set by State
Wine Dealers (Wholesale)	\$37.50	Set by State
Beer and Wine Dealers (Wholesale)	\$62.50	Set by State
Beer Dealers (Retail, on premises)	\$15.00	Set by State
Beer Dealers (Retail, off premises)	\$5.00	Set by State
Wine Dealers (Retail, on premises)	\$15.00	Set by State
Wine Dealers (Retail, off premises)	\$10.00	Set by State
Bicycle Sales, Supplies or Accessories	\$25.00	Set by State
Billiard and Pool Tables	\$25.00 per location	Set by State
Boarding House	\$25.00 minimum, \$1 per room	prior to 2000
Bowling Alley	\$10.00 each alley	Set by State
Branch or Chain Stores	\$50.00	Set by State
Campgrounds and Trailer Parks	\$12.50	Set by State
Catering Trucks (Includes pushcarts not in downtown core)	\$50.00 per truck	2000
Collecting Agencies	\$50.00	Set by State
Dancing Schools (Less than 3 instructors)	\$10.00	2000
Dancing Schools (More than 3 instructors)	\$50.00	2000
Delivery Services via Scooter, Bicycle, Skate or Skateboard (Downtown Core Only)	\$25.00	2007
Dry Cleaners	\$50.00	Set by State
Electric Power Companies	\$2,000.00	2000
Electronic Video Games	\$5.00 per machine	Set by State
Elevators and Automatic Sprinkler Systems	\$100.00	Set by State
Employment Agencies	\$100.00	Set by State
Escort or Dating Service	\$100.00	Prior to 2000
Firearms Dealers (Guns)	\$50.00	Set by State
Firearms Dealers (Bowie Knives, daggers, etc.)	\$200.00	Set by State
Fortune Tellers, Palmists, etc.	\$1,000.00	Prior to 2000
Frozen Meat Trucks	\$25.00	Set by State
Funeral Homes	\$50.00	Set by State
Gas Manufacturer and Distributors	\$1,000.00	2000
Gasoline, Oil, etc (Wholesale for Domestic Use)	\$50.00	Set by State
Hotels, Motels, etc.	\$25.00 minimum, \$1.00 per room	Set by State
Ice Cream (Manufacturing or Wholesale)	\$12.50 minimum per freezer	Set by State
Ice Cream (Retail or Distributor)	\$2.50	Set by State
Laundries	\$50.00	Set by State
Laundries (Persons soliciting business to be performed outside of city)	\$12.50	Set by State
Linen Supply Companies	\$50.00	Set by State
Loan Agencies or Brokers	\$100.00	Set by State
Manufacturers (Bagging, burlap, etc.)	\$25.00	Prior to 2000
Manufacturers (Candy)	\$25.00	Prior to 2000
Manufacturers (Medicine)	\$50.00	Prior to 2000
Manufacturers (Mattresses with 5 or less employees)	\$25.00	Prior to 2000
Manufacturers (Mattresses with 5 or more employees)	\$50.00	Prior to 2000
Manufacturers (Welding Machines)	\$25.00	Prior to 2000
Manufacturers (Window Shades)	\$25.00	Prior to 2000
Manufacturers (Miscellaneous, 5 or less employees)	\$25.00	Prior to 2000
Manufacturers (Miscellaneous, 5 or more employees)	\$50.00	Prior to 2000

Fee Schedule

Description	Current Fee	Established or Last Changed
Miscellaneous	\$150.00 (1-5 employees), \$300.00 (6-10 employees), \$450.00 (11-15 employees), \$600.00 (16-20 employees), \$750.00 (21-25 employees), \$900.00 (26-30 employees), \$1050.00 (31-35 employees), \$1200.00 (36 or more employees)	2000
Mobile Home Sales	\$25.00	Set by State
Motor Vehicle License Tax (See additional motor vehicle license tax with Transit fees)	\$5.00	Set by State
Motor Vehicle License Penalty for Failure to Pay Tax	\$15.00	
Motorcycle Dealers	\$12.50	Set by State
Music Machines	\$5.00 per machine	Set by State
Packing Houses	\$100.00	Set by State
Pawnbrokers	\$275.00	Set by State
Outdoor Seasonal Sales	\$100.00 per 30 consecutive day period	2008
Peddlers (Farm products)	\$25.00	Set by State
Peddlers on Foot	\$10.00	Set by State
Peddler with Vehicle	\$25.00	Set by State
Piano and Organ Sale, Repair, Maintenance	\$5.00	Set by State
Precious Metal Dealer	\$25.00, plus \$10.00 regulatory fee	prior to 2000
Pushcarts - Downtown Core (See Catering Trucks for Pushcarts outside of downtown core)	\$150.00	2005
Radio and TV Retail, Repair, Accessories	\$5.00	Set by State
Regulatory Fee (Precious Metal Dealer)	\$10.00	prior to 2000
Restaurants (Seating for fewer than 5)	\$25.00	Set by State
Restaurants (Seating for 5 or more)	\$42.50	Set by State
Security Dealers/Brokers	\$50.00	Set by State
Service Station	\$12.50	Set by State
Special Events License	\$10.00 per vendor	prior to 2001
Specialty Market Operator	\$200.00	Set by State
Specialty Market Vendor	\$10.00 per 30 consecutive day period	2008
Sundries	\$4.00	Set by State
Tattooing	\$1,000.00	prior to 2000
Telegraph Companies	\$50.00	Set by State
Tobacco Warehouses	\$50.00	Set by State
Topless/Adult Live Entertainment	\$100.00	prior to 2000
Trailer Dealer	\$25.00	Set by State
Undertaker/Coffin Retailer	\$50.00	Set by State
Visual Shows	\$25.00 per machine	1984
Video Stores	\$25.00	Set by State
Duplicate Copy (Lost or Stolen License)	\$5.00	N/A
Replacement License due to Change of Location	\$5.00	N/A
Solicitor Permit		
Application Fee	\$25.00	2004
Three-Month Renewal	\$5.00	2004
Regulatory License		
Adult Bookstore, Adult Motion Picture Theater, Adult Motel or Hotel	\$250.00 initial application, \$100.00 annual renewal	N/A

Fee Schedule

Description	Current Fee	Established or Last Changed
Fire & Emergency Management		
<i>False Alarms</i>	No charge for the 1st-3rd false alarm, \$500 for each subsequent false alarm per calendar year.	2008
<i>Fines</i>		
Exit Violation	\$500.00 for the first offense, \$1,000 for each subsequent offense in the period of a year	1995
Code Violation	\$100.00 for the first offense, \$250.00 for the second offense, \$500.00 for each subsequent offense in the period of a year	1995
<i>Fire Inspection Fees</i>		
Annual Inspections:		
Assembly (A-1, A-2, A-3, A-4, A-5)	Up to 2,500 sq. ft. \$75	2008
	2,501 - 10,000 sq. ft. \$100	2008
	10,001 - 50,000 sq. ft. \$150	2008
	50,001 - 100,000 sq. ft. \$200	2008
	100,001 - 150,000 sq. ft. \$250	2008
	150,001 - 200,000 sq. ft. \$300	2008
	Over 200,000 sq. ft. \$350	2008
Factory/Industrial:	Up to 2,500 sq. ft. \$75	2008
	2,501 - 10,000 sq. ft. \$100	2008
	10,001 - 50,000 sq. ft. \$150	2008
	50,001 - 100,000 sq. ft. \$200	2008
	100,001 - 150,000 sq. ft. \$250	2008
	150,001 - 200,000 sq. ft. \$300	2008
	Over 200,000 sq. ft. \$350	2008
Educational:		
Day Cares (Not in residential home)	Up to 2,500 sq. ft. \$75	2008
Public and Private Schools (Inspected every 6 months)	2,501 - 10,000 sq. ft. \$100	2008
	10,001 - 50,000 sq. ft. \$150	2008
	50,001 - 100,000 sq. ft. \$200	2008
	100,001 - 150,000 sq. ft. \$250	2008
	150,001 - 200,000 sq. ft. \$300	2008
	Over 200,000 sq. ft. \$350	2008
Hazardous:	Up to 2,500 sq. ft. \$75	2008
	2,501 - 10,000 sq. ft. \$100	2008
	10,001 - 50,000 sq. ft. \$150	2008
	50,001 - 100,000 sq. ft. \$200	2008
	100,001 - 150,000 sq. ft. \$250	2008
	150,001 - 200,000 sq. ft. \$300	2008
	Over 200,000 sq. ft. \$350	2008
Institutional:		
Nursing Home, Hospital, Mental Health Facility, Jail or Detox Center	Up to 2,500 sq. ft. \$75	2008
	2,501 - 10,000 sq. ft. \$100	2008

Fee Schedule

Description	Current Fee	Established or Last Changed
	10,001 - 50,000 sq. ft. \$150	2008
	50,001 - 100,000 sq. ft. \$200	2008
	100,001 - 150,000 sq. ft. \$250	2008
	150,001 - 200,000 sq. ft. \$300	2008
	Over 200,000 sq. ft. \$350	2008
High-Rise	Up to 2,500 sq. ft. \$75	2008
	2,501 - 10,000 sq. ft. \$100	2008
	10,001 - 50,000 sq. ft. \$150	2008
	50,001 - 100,000 sq. ft. \$200	2008
	100,001 - 150,000 sq. ft. \$250	2008
	150,001 - 200,000 sq. ft. \$300	2008
	Over 200,000 sq. ft. \$350	2008
Residential:		
Group home	\$75 per visit	2008
Day Care (in a residence)	\$75 per visit	2008
Apartments, Hotels, Dorms	1-10 units \$75	2008
	11-20 units \$100	2008
	21-40 units \$125	2008
	41-100 units \$150	2008
	101-200 units \$200	2008
	201-300 units \$250	2008
	301-400 units \$300	2008
	401-500 units \$350	2008
	Over 500 units \$400	2008
3-Year Inspection Fee:		
Business, Mercantile, Storage, Church/Synagogue, Miscellaneous (Group U)	Up to 2,500 sq. ft. \$75	2008
	2,501 - 10,000 sq. ft. \$100	2008
	10,001 - 50,000 sq. ft. \$150	2008
	50,001 - 100,000 sq. ft. \$200	2008
	100,001 - 150,000 sq. ft. \$250	2008
	150,001 - 200,000 sq. ft. \$300	2008
	Over 200,000 sq. ft. \$350	2008
Additional Inspections:		
Reinspection fee	\$50 per visit	2004
A.L.E.	\$75 per visit	2008
Amusement Buildings	\$75 per visit	2008
Carnival and fair	\$75 per visit	2008
Circus tent	\$250.00	2004
Courtesy/Requested Inspections	\$75 per visit	2008
Covered mall bldg. Displays	\$75 per visit	2008
Exhibits/trade show	\$75 per visit	2008
Fireworks/Explosives Permit	\$250.00	2004
Foster Home	\$75 per visit	2008
LP or gas equip. in assemble	\$75 per visit	2008
Tent Permit	\$75 per visit	2008

Fee Schedule

Description	Current Fee	Established or Last Changed
<i>Training Facility Fees</i>		
FAR-1 One-Day Training	\$150.00 per person	1993
Recurrent Three-Day Training	\$330.00 per person	1993
Out of State Training Registration Fee	\$55.00 per person	1993
Refueling Course	\$65.00 per person	1993
Industry	\$100.00 per burn	1993
<i>Hazardous Material Protection Fee</i>		
Haz-Mat Unit Response	\$355.00 per hour	1992
Haz-Mat Battalion Commander Response	\$50.00 per hour	2004
Engine Company Response	\$175.00 per engine per hour	2004
Truck Company Response	\$175.00 per engine per hour	2004
Rescue Company	\$150.00 per engine per hour	2004
Fire Suppression Battalion Commander Response	\$50.00 per hour	2004
Material, Equipment, and Long Distance	Replacement Cost	1992
Recalled Personnel	Time and half of the hourly salary of recalled personnel	1992
Air Monitoring	\$107.00	1992
Environmental Research Immediate Area - 1 year	\$12.00	1992
Environmental Research Immediate Area - 5 year	\$72.00	1992
Environmental Research Half Mile Radius - 1 year	\$36.00	1992
Environmental Research Half Mile Radius - 5 year	\$120.00	1992
Environmental Research One Mile Radius - 1 year	\$48.00	1992
Environmental Research One Mile Radius - 5 year	\$145.00	1992
Inspections		
<i>Privilege Licenses (Inspections)</i>		
Brick/Cement Block Manufacturer	\$35.00	2002 or prior
Demolition Contractor	\$37.50	2002 or prior
Electrical Contractor	\$50.00	Set by State
Fire Sprinkler Contractor	\$50.00	2002 or prior
General Contractor	\$10.00	Set by State
Insulation Contractor	\$50.00	2002 or prior
Maintenance of Heat/AC	\$7.50	2002 or prior
Mechanical Contractor	\$50.00	Set by State
Moving Contractor	\$10.00	2002 or prior
Plumbing Contractor	\$50.00	Set by State
Refrigeration Contractor	\$17.50	2002 or prior
Roofing Contractor	\$25.00	2002 or prior
Sand and Gravel Dealer	\$15.00	2002 or prior
Sanding/Refinishing of Floors	\$10.00	2002 or prior
Sheet Metal Contractor	\$15.00	2002 or prior
Sign Contractor	\$35.00	2002 or prior
Taxicab	\$15.00	2002 or prior
Tile Setter/Dealer	\$15.00	2002 or prior
<i>Inspections Citations</i>		
Abandoned Vehicle Violation	\$250.00 per day	2002 or prior
Solid Waste Violation (Trash or overgrown lot)	\$100.00 per day	1995
Taxicab Violation	\$250.00 per day	2002 or prior
Trailer/Mobile Home Violation	\$50.00 per day	2002 or prior
Substandard Housing Violation	\$50.00 per day	2002 or prior
Animal and Fowl Violation	\$100, \$200, or \$300 per day	2002 or prior
Zoning Violation	\$100.00 per day	2002 or prior

Fee Schedule

Description	Current Fee	Established or Last Changed
Landscape Standard Violation	\$50.00 per day	2002 or prior
Water Supply Violation	\$500.00 per day	2002 or prior
Advertising Violation	\$500.00 per day	2002 or prior
Building Permits		
Building Value: \$0.00-1,000.00	\$21.00	2008
Building Value: \$1,001.00-2,500.00	\$42.00	2008
Building Value: \$2,501.00-5,000.00	\$52.50	2008
Building Value: \$5,001.00-10,000.00	\$63.00	2008
Building Value: \$10,001.00-15,000.00	\$78.75	2008
Building Value: \$15,001.00-20,000.00	\$94.50	2008
Building Value: \$20,001.00-25,000.00	\$110.25	2008
Building Value: \$25,001.00-30,000.00	\$126.00	2008
Building Value: \$30,001.00-35,000.00	\$141.75	2008
Building Value: \$35,001.00-40,000.00	\$157.50	2008
Building Value: \$40,001.00-45,000.00	\$173.25	2008
Building Value: \$45,001.00-50,000.00	\$189.00	2008
Building Value: \$50,001 and above	\$4.20 per \$1,000	2008
Extra Inspections	\$50.00	2008
Electrical Permits		
Residential thru 200A	\$21.00	2008
Residential over 200A	\$26.25	2008
Commercial thru 800A	\$52.50	2008
Commercial over 800A	\$78.75	2008
Separately Derived Systems	\$31.50	2008
Mobile Home Services or Feeders	\$26.25	2008
New or Replacement Pedestal	\$26.25	2008
Outlet Installation	\$0.42 per outlet	2008
Temporary Pole	\$26.25	2008
Furnace, Condensing Units, Air Handlers, etc., Baseboard, Unit Heater	\$12.60	2008
Appliances	\$8.40	2008
Motor (1HP-5HP)	\$8.40	2008
Motor (5HP-25HP)	\$10.50	2008
Motor (25HP-50HP)	\$12.60	2008
Motor (50 or more HP)	\$21.00	2008
Commercial Motor Control Units thru 800A	\$42.00	2008
Commercial Motor Control Units over 800A	\$63.00	2008
Electric Sign Connection	\$26.25	2008
Electric Sign (circuit only)	\$6.30	2008
Fire Alarm System (low voltage)	\$31.50	2008
Other Low Voltage Systems	\$31.50	2008
Gasoline/LP Dispenser	\$12.60	2008
Inspection for Power Reconnection (When disconnected in excess of 6 months)	\$21.00	2008
Outside Commercial Pole Lights	\$4.20 each	2008
Swimming Pool Bonding and Grounding	\$21.00	2008
Swimming Pool Equipment (motors, heaters, covers)	\$8.40	2008
Minimum Fee	\$21.00	2008
Extra Inspections	\$50.00	2008

Fee Schedule

Description	Current Fee	Established or Last Changed
<i>Mechanical Permits</i>		
Residential Heat or AC	\$47.25 for the first unit, \$26.25 for each additional unit plus total BTU listing multiplied by .0001	2008
Commercial Heat or AC	\$52.50 for the first unit, \$36.75 for each additional unit plus total BTU listing multiplied by .0002	2008
Commercial Hood/Canopy over Cooking Equipment	\$52.50	2008
Floor Furnaces, Unit Heaters, etc.	\$26.25	2008
Commercial Refrigeration	\$52.50 for the first unit, \$36.75 for each additional unit plus total BTU listing multiplied by .0002	2008
Gas Piping	\$21.00	2008
Each Additional Unit	\$5.25	2008
Each LP Tank and Piping	\$21.00	2008
Duct Extensions and Alterations	\$21.00	2008
Commercial Exhaust and Duct System	\$5.25	2008
Minimum Fee	\$21.00	2008
Extra Inspections	\$50.00	2008
<i>Fire Sprinkler Permits</i>		
Fixtures, each sprinkler head	\$1.05	2008
Tap Connection (Fire Sprinkler System)	\$21.00	2008
<i>Plumbing Permits</i>		
Trapped Fixtures, Water Heaters, etc.	\$6.30	2008
Sewer Connection	\$21.00 each building sewer or sewer tap	2008
Water Piping	\$21.00 each water service line, irrigation, and fire sprinkler main	2008
Minimum Fee	\$21.00	2008
Extra Inspections	\$50.00	2008
<i>Miscellaneous Inspections</i>		
Demolition Permit	Same fee structure as Building Permits	2008
Asbestos Removal	Same fee structure as Building Permits	2008
Sign Placement	Same fee structure as Building Permits	2008
Insulation	Same fee structure as Building Permits	2008
Daycare Inspections	\$105.00	2008
Flood Plain and Zoning Inspections	\$26.25	2008
Mobile Home Placements	\$52.50	2008
Administrative Fee (Abatement Actions)	\$100.00	2008
Processing Fee for Permit Fee Refunds	\$21.00	2008
Lot Cleaning	Based on contract	2002
<i>Yard Sale Permits</i>	\$10.00	2006
<i>Homeowner Recovery Fee</i>	\$10.00	2003
<i>Taxicab Permits</i>		
Taxi Driver Permit Application Fee	\$10.00	
Taxi Driver Permit (new, renewal or expired)	\$15.00	2002

Fee Schedule

Description	Current Fee	Established or Last Changed
Lost Drivers Permit	\$15.00	2002
Change of Company	\$15.00	2002
Change of Address	\$5.00	2002
Change of Vehicle	\$5.00	2002
Franchise Application	\$25.00	2002
Annual Franchise Fee	\$15.00 per vehicle	2002
Quarterly Inspection	\$50.00 per vehicle	2002
Sign Fee (advertising other than taxicab business)	\$10.00 per sign	2002
Watershed Protection		
Inspection Fee for Required Improvement	\$20.00 per inspection	1996
Low Density Development Permit	\$20.00 per project	1996
High Density Development Permits R15, R10, R6, R5A, R5, PND, MHO	\$130 (less than 5 acres), \$260 (5 to 50 acres), \$300 (50 to 100 acres), \$400 (more than 100 acres)	1996
P1, P2, C1A, C1, C1P, C2, C2S, C2P, C3, M1, M2, HD	\$260 (less than 5 acres), \$260 (5 to 50 acres), \$300 (50 to 100 acres), \$400 (more than 100 acres)	1996
Additional Inspections and Permits		
Tank Removal/Installation	\$52.50 per tank	2008
Private fire hydrants/valves	\$52.50	2008
Flammable or combustible liquids:		
Install or remove or abandon tanks (per tank)	\$52.50	2008
Witness pipe test	\$52.50	2008
Fire Protection Testing:		
Witness fire protection equipment testing.	First test \$52.50	2008
Private fire hydrants/valves	\$52.50	2008
Management Services		
City Song and Music Video DVDs	\$10.00 each	2007
Planning		
Subdivision Fee		
Subdivision Reviews:		
1 to 5 lots	\$200.00	2007
6 lots or more	\$200.00	2007
Revisions or Extensions	\$50.00	2007
Finals	\$50.00	2007
Board of Adjustment Hearing Fee	\$500.00	2007
Zoning and Subdivision Ordinance Book Fee	\$10.00	1990
Payment in lieu of Sidewalk Construction	\$27.16 per linear foot for 4' wide sidewalk*	2009
Price per foot to be adjusted each Jan 1st based on Construction Cost Index. (2009 adjustment 6.3%)	\$31.51 per linear foot for 5' wide sidewalk	2009
	\$35.85 per linear foot for 6' wide sidewalk*	2009

Fee Schedule

Description	Current Fee	Established or Last Changed
<i>Rezoning Fees</i>	\$700.00	2008
<i>Special Use Permit</i> Residential, Professional, Commercial and Industrial	\$700.00	2008
<i>Open Space Fee</i>	Variable	1996
<i>Zoning Permits</i>		
Pushcarts (Downtown Core Only)	\$25.00 per year	2005
Outdoor Dining and Merchandising (Downtown Core Only)	\$25.00 per year	2005
Sidewalk Entertainment (Downtown Core Only)	\$25.00 per year	2005
Delivery Services (Downtown Core Only)	\$25.00 per year	2007
Police		
<i>Code Violations</i>		
Residential Noise Violation	\$200.00	2008
Barking Dog Violation	\$200 for the 1st violation, \$250 for subsequent violations within a 12 month period	2009
Noise from Radios, Loudspeakers, etc. Violation	\$200.00	2008
Street Numbering Violation	\$50.00	1990
<i>Police False Alarm Fee</i>		
1st through 3rd false alarm per calendar year	No Charge	1994
4th through 6th false alarm per calendar year	\$25.00 each	2009
7th through 10th false alarm per calendar year	\$50.00 each	2008
11th through 14th false alarm per calendar year	\$100.00 each	2008
In excess of 14th false alarm per calendar year	\$200.00 each	2008
Continuous alarm	\$10.00 for each 60-minute interval beginning 60 minutes after notification, not to exceed \$100.00 in a 24-hour period	1994
<i>IDB Photo Reports</i>	\$0.35 for 4"x 6", \$5.00 for 8"x 10", \$5.00 for Contact Sheet	2008
<i>Photographic CD</i>	\$35.00 per CD	2008
<i>Wrecker Fees</i>		
Annual Wrecker Inspection Fee	\$100 per truck	2008
Wrecker Rotation Fee	\$15.00 per tow	2008
<i>Officer Fees</i>	Variable	2002
Parks, Recreation & Maintenance		
<i>Special Event Permits</i>		
Special Event Permits for Mazarick Building, Cross Creek Park Fountain, Mazarick Park Shelters, Core Downtown Area, Festival Park	Up to 500 attendees: \$75.00 with \$100.00 deposit; 501-2500 attendees: \$150 with \$200.00 deposit; Over 2500 attendees: \$300.00 with \$500.00 deposit.	1999

Fee Schedule

Description	Current Fee	Established or Last Changed
<i>Recreation Center Rentals</i>		
Program Room Rental (nonprofit organizations)	\$200 deposit & \$65.00 for 1 to 4 hours, plus \$25.00 each additional hour up to 8 hours maximum.	2007
Multipurpose Room Rental (nonprofit organizations)	\$200 deposit & \$130.00 for 1 to 4 hours, plus \$25.00 each additional hour up to 8 hour maximum	2007
Gym Rental (nonprofit organizations)	\$200 deposit & \$200.00 up to 4 hours, \$50.00 each additional hour; if event requires floor covering \$300 up to 4 hours, \$50 each additional hour	1999
Kitchen Rental (non-profit organizations)	\$200 deposit & \$50.00 up to 4 hrs plus \$25.00 each additional hr up to 8 hrs max.	1999 or prior
After-Hour Fee (non-profit organizations)	\$25.00 additional per hour for rentals after center closings, maximum 2 hours.	2007
Sunday or Legal Holiday use (nonprofit organizations)	\$100.00 for 1 to 4 hours maximum plus deposit and rental fee	2007
Program Room Rental (for profit organizations)	\$200 deposit & \$130 per hour for 1 to 4 hours, plus \$50 each additional hour up to 8 hours maximum.	2007
Multipurpose Room Rental (for profit organizations)	\$200 deposit & \$260.00 for 1 to 4 hours, plus \$50.00 each additional hour up to 8 hour maximum	2007
Gym Rental (for profit organizations)	\$200 deposit & \$400.00 up to 4 hours, \$100.00 each additional hour. If event requires floor covering \$600 up to 4 hours, \$100 each additional hour	2007
Kitchen Rental (for profit organizations)	\$200 deposit & \$100.00 up to 4 hrs plus \$50.00 each additional hr up to 8 hrs maximum	2007
After-Hour Fee (for profit organizations)	\$50.00 additional per hour for rentals after center closings, maximum 2 hours.	2007
Custodial Setup/Breakdown/Clean-Up	\$25.00 per hour	1999
Sunday or Legal Holiday use (for profit organizations)	\$200.00 for 1 to 4 hours maximum plus deposit and rental fee	2007
<i>Park Rental Fees</i>		
Ball Field Rental	\$250.00 deposit plus \$175.00 per day or \$250.00 deposit plus \$35.00 up to four hours, \$50.00 over four hours	1999
Outdoor Basketball Court	\$35.00 (up to four hours); \$50.00 (over four hours)	1999
Cross Creek Park Rental	\$100.00 (1-4 hours), \$25.00 each additional hour	1999
Festival Park		
Category 1 - Dogwood Festival, International Folk Festival, 2 uses per year (1 per six months) by Cumberland County Schools, 4 uses per year (1 per 3 months) by Art Agencies as coordinated through Arts Council Executive Director	Free	2007

Fee Schedule

Description	Current Fee	Established or Last Changed
Category 2 - Non-profit event sponsored by a 501(c) organization.	\$250 deposit plus \$500 per calendar day	2007
Category 3 - Community event open to the public when no admission is charged, sponsored by any entity other than a non-profit.	\$375 deposit plus \$750 per calendar day	2007
Category 4 - Commercial ticketed events - concerts, paid admission shows	\$500 deposit plus \$1,000 per calendar day plus 15% of gross ticket sales, unless event is being sponsored as a part of Category 1 event	2007
Category 5 - Park rental open to the public (eg. Family reunions, weddings, company picnics, etc.)	\$125 deposit plus \$250 per calendar day	2007
Sunday or Legal Holiday use	\$150 plus deposit and rental fee	2007
Lamon Street Park Complex	\$500.00 per day plus \$250.00 deposit	2007
Martin Luther King Park	\$40.00 (1-4 hours), \$70.00 over four hours	1999
Mazarick Building	\$50.00 (1-4 hours), 15.00 each additional hour plus \$150.00 deposit	1999
Reid Ross Track	\$500.00 per day plus \$250 deposit	2007
Shelter - Small	\$40.00 (1-4 hours), \$70.00 over four hours	2008
Shelter - Large	\$60.00 (1-4 hours), \$110.00 over four hours	2008
Tokay Park Complex	\$175.00 per day plus \$250.00 deposit	1999
Boating	\$2.00 per hour, \$5.00 per half day, \$10.00 per day	1998
Camping Fees (organized groups)	\$1.00 per person per night, \$25.00 minimum	1995 or prior
Family Campsite	\$10.00 per night	1995 or prior
Mobile Stage - Large (nonprofit organizations)	\$500.00 per calendar day, plus \$500.00 deposit	2008
Mobile Stage - Small (nonprofit organizations)	\$400.00 per calendar day, plus \$500.00 deposit	2008
Mobile Bleachers (nonprofit organizations)	\$400.00 per calendar day, plus \$500.00 deposit	2007
Mobile Stage - Large (for profit organizations)	\$1,000.00 per calendar day, plus \$500.00 deposit	2008
Mobile Stage - Small (for profit organizations)	\$800.00 per calendar day, plus \$500.00 deposit	2008
Mobile Bleachers (for profit organizations)	\$800.00 per calendar day, plus \$500.00 deposit	2007
<i>Mini-Bus Rental for Partnering Agencies</i>	100% recovery of direct costs	
<i>Athletic Programs</i>		
Adult Open Play Athletics	\$2.00	2004
Adult Softball Team Fee (Fall League - 1 night per week)	\$475.00	100% Cost Recovery
Adult Softball Team Fee (Fall League - 2 nights per week)	\$575.00	100% Cost Recovery
Adult Softball Team Fee (Spring league - 1 night per week)	\$575.00	100% Cost Recovery

Fee Schedule

Description	Current Fee	Established or Last Changed
Adult Softball Team Fee (Spring league - 2 nights per week)	\$675.00	100% Cost Recovery
Adult Basketball Team Fee (1 night per week)	\$400.00	100% Cost Recovery
Adult Basketball Team Fee (2 nights per week)	\$500.00	100% Cost Recovery
Golf Lessons	Variable	
Youth Athletics not otherwise listed	\$20.00	1999
Youth Cheerleading	\$20.00	2009
Youth Football	\$25.00	1999
Late Registration for Youth Sports Programs	\$5.00	2001
<i>Swimming Pool Fees</i>		
Swimming Lessons	\$30.00	2009
Pool Entry Fee	\$2.00 for adults, \$1.00 for children	1995 or prior
Pool Rental	\$175.00 plus current rate of payment for lifeguards	1999
<i>Tennis Fees</i>		
Tennis Lessons	Variable	1995 or prior
Courts	\$150.00 deposit	1991
<i>Senior Programs / Leisure Activities</i>		
Leisure Activities	Variable	1995 or prior
<i>After-School Program</i>		
Program Fee	\$70.00	
Early/Late Fee	\$5.00 per 5 minute period	
<i>Summer Camp/Playground</i>		
Summer Day Camp	\$50.00 per week	2009
Summer Playground	\$20.00 per week	2009
Late Pickup Fee	\$5.00 per 5 minute period	2009
<i>Athletic Protest Fee</i>	\$25.00	2002
<i>Concessions</i>	Variable	2002 or prior
<i>Cemetery:</i>		
<i>Burial Plots</i>		
Pre-Need Cemetery Fee	\$400.00	2004
At-Need Cemetery Fee (Adult)	\$475.00	2004
At-Need Cemetery Fee (Infant)	\$350.00	2004
At Need Cemetery Fee (Pauper)	\$250.00	2002 or prior
<i>Monument Administration/Interment Fees</i>		
Monument Administration/Interment Fees	\$25.00	2002 or prior
After Hours Cemetery Fee	\$75.00	2002 or prior

Fee Schedule

Description	Current Fee	Established or Last Changed
Parking		
<i>Parking Fines</i>		
Amtrak Lot Violation	\$10.00	2007
Backed to Curb Violation	\$10.00	2007
City Hall Lot Violation	\$10.00	2007
Curb to Sidewalk Violation	\$25.00	1986 or prior
Fire Hydrant Violation	\$25.00	1986 or prior
Fire Lane Violation	\$100.00	1986 or prior
Handicapped Violation	\$250.00	2000
Judgment Fees	\$50.00	2002 or prior
Late Payment Penalty	\$25.00	1999
Left to Curb Violation	\$25.00	1986 or prior
Loading Zone Violation	\$25.00	1986 or prior
No Parking Zone Violation	\$25.00	1986 or prior
Overtime Violation (Lots)	\$10.00	2007
Overtime Violation (Street)	\$10.00	2007
Prohibited Parking Violation	\$25.00	1986 or prior
Repeat Overtime Violation	\$5.00	2007
Traffic Obstruction Violation	\$25.00	1986 or prior
Within Lines Violation	\$10.00	2007
<i>Immobilization Fee</i>		
Fee per wheel lock removal, in addition to outstanding parking tickets and penalties	\$50.00	2009
<i>Leased Parking Spaces</i>		
Franklin Common Parking Lot	\$50.00 per month	2007
All Other Lots	\$40.00 per month	2009
<i>Hourly Paid Parking</i>		
Parking lots (where applicable)	\$0.50 per hour, or \$4.00 per day	2009
On Street (where applicable)	\$0.75 per hour	2009
<i>Contractor Parking Permit</i>	\$5.00/day, \$15.00/wk	2008
Recycling		
<i>Curbside Residential Recycling Fee</i>		
Single-family homes and residential units in multi-family properties of 7 units or less	\$38.00 per year	2009
Stormwater		
<i>Stormwater Fee (Quality & Improvements)</i>		
Single Family	\$3.00 per month per ERU	2009
Non-Single Family	\$3.00 per month per 2,266 square feet of impervious surface	2009
<i>Illicit Connection and Improper Disposal Civil Penalties</i>		
Category I Violation	\$1,000.00 per day, plus investigation, restoration and administrative costs	2009
Category II Violation	\$500.00 per day, plus investigation, restoration and administrative costs	2009

Fee Schedule

Description	Current Fee	Established or Last Changed
Category III Violation	\$100.00 per day, plus investigation, restoration and administrative costs	2009
Transit		
<i>Motor Vehicle License Tax for Transit</i>	\$5.00 per year	2008
<i>Bus</i>		
Adult Bus Fare	\$1.00	2007
Adult 10-ride Pass	\$10.00	2007
Discount Bus Fare (Elderly and Disabled)	\$0.35	1994
Discount 10-ride Pass (Elderly and Disabled)	\$3.40	1994
One Day Pass	\$3.00	2003 or prior
Rolling 3 Day Pass	\$7.50	2007
Discount Rolling 3 Day Pass (Elderly and Disabled)	\$3.50	2003 or prior
Rolling 30 Day Pass	\$30.00	2007
Discount Rolling 30 Day Pass (Elderly and Disabled)	\$11.70	2003 or prior
Student Rolling 30 Day Pass	\$25.00	2007
ADA Demand Response Fare	\$1.50	1994
ADA 20 Ride Pass	\$27.00	2003 or prior
ADA 10 Ride pass	\$13.50	2003 or prior
<i>Advertising Space</i>		
King Sign (bus exterior)	\$175.00 per month	2007
Queen Sign (bus exterior)	\$160.00 per month	2007
Rear Sign	\$150.00 per month	2007
Rear Quarter Sign	\$150.00 per month	2007
Interior Banner	\$30.00 per month	2007
King Sign (van exterior)	\$60.00 per month	2007
Queen Sign (van exterior)	\$50.00 per month	2007
Bus Wrap (bus exterior)	\$1,200 per month	2000
Van Wrap (van exterior)	\$600 per month	2000

Glossary

Allocate: To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes (i.e., Arts Council).

Annexation: Annexation is a change in jurisdiction from one entity to another. For example, when annexed to Fayetteville, property changes from having services such as fire, police, parks and zoning being provided by Cumberland County to those same services being provided by the City of Fayetteville.

Annual Budget: A budget covering a single fiscal year (July 1 - June 30).

Appropriation: A budget authorization made by the City Council to incur obligations or make expenditures for purposes listed in the budget ordinance. An appropriation is limited in amount and to the time when it may be expended.

Assessed Valuation: A value determined by the County Tax Assessor's office for real and personal property to be used as a basis for levying property taxes.

Assets: Property owned by the City that has monetary value.

Available Fund Balance: For the purpose of developing fund balance projections as provided in the Budget Overview section of this document, "Available Fund Balance at June 30, 2008" is the undesignated fund balance plus reserves for encumbrances, donations, Powell Bill, and County parks and recreation, plus designations for subsequent year expenditures, special purpose and debt service. Revenue and expenditure projections for fiscal years 2008-09 and 2009-10 are considered along with the available fund balance at June 30, 2008, to project fund balance at June 30, 2010. Projected future reserves and designations for County parks and recreation and debt service, and known fund balance designations for items such as the adopted Capital Improvement Plan and senior recreation are deducted to determine available fund balance at June 30, 2010.

Bond: A written promise to pay a specific amount of money within a specific time period, usually long-term. Bonds are typically issued to fund specific capital improvement expenditures. The City issues general obligation bonds, which require approval by voter referendum before issue and two-thirds and revenue bonds, which do not require referendum approval.

Bonds Issued: Bonds that are sold.

Budget: A financial plan that includes estimated revenues and expenditures for a fiscal year and specifies the type and level of services to be provided. The original appropriation does not include carryover of appropriations for encumbrances and fund balance designations for specific purposes.

Budget Document: A formal document presented to the City Council containing the City's financial plan for a fiscal year. The budget document is presented in two phases—preliminary and final—the latter of which reflects the budget as adopted by the City Council.

Budget Message: A written summary of the proposed budget from the City Manager to the City Council. The message includes an explanation of important features of the budget, changes in programs or appropriation levels from previous years and recommendations of the City Manager.

Budget Ordinance: A schedule adopted by the City Council which lists revenues by source, appropriations by department or fund and levies taxes for the coming fiscal year.

Capital Assets: Items (such as vehicles, equipment and furniture) purchased by the City and have an expected life of more than one year with a value of \$5,000 or greater.

Capital Project: A project generally expected to have a useful life greater than 10 years and an estimated total cost of \$50,000 or more. Capital projects include the construction, purchase, or major renovation of buildings, utility systems, streets, or other structures; purchase of land; and major landscaping projects.

Capital Projects Fund: A fund used to account for the acquisition or construction of major governmental capital facilities, infrastructure and equipment, which are not accounted for in other funds.

Contingency: An account in which funds are set aside for unforeseen expenditures which may become necessary during the year and which have not been provided for in the context of the annual operating budget.

Debt Management Plan: A fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Deficit: An excess of expenditures over revenues or expenses over income.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Division: A unit, within a department, which participates in specific activities. For example, the Training Division in the Fire and Emergency Management Department.

Encumbrances: A financial commitment for services, contracts or goods that have not, as yet, been delivered or performed.

Enterprise Fund: A fund used to account for activities that are operated in a manner similar to business enterprises. Fees are charged to the consumers (general public) of the service to completely or partially recover the expenses of the operation.

Expenditures: The total costs of a program or capital project.

Fiscal Year (FY): A 12-month period (July 1 - June 30) to which the annual operating budget applies and at the end of which an assessment is made of the City's financial condition and performance of its operations.

Fund: An independent fiscal and accounting entity created to record the financial activity for a selected financial grouping. A fund is set up to carry out a special function or attain certain objectives in accordance with set laws and regulations.

Glossary

Fund Balance: The difference between the accumulated revenues and expenditures for a particular fund. These resources are set-aside within a fund to provide adequate cash flow and reserves. North Carolina statutes dictate that a portion of fund balance is not available for appropriation in the following fiscal year.

General Fund: A fund that provides for the accounting of all financial resources except those designated to other funds. Most of the basic government services, such as police, fire, sanitation, parks, inspections, or street maintenance are accounted for in this fund.

General Obligation Bonds: Debt instruments issued by the City which are secured by the unit's taxing power.

Grants: A contribution or gift in cash or other assets from another government or nonprofit foundation to be used for a specified purpose.

Infrastructure: Facilities on which the continuance and growth of a community depend, such as roads, water lines, etc.

Interfund Accounts: Accounts that reflect transfers between funds.

Intergovernmental Revenues: Revenues from other governments (state, federal, local) which can be in the form of grants, shared revenues, or entitlements.

Internal Service Fund: A fund used to account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis.

Lease-Purchase Agreement: A contractual agreement to acquire items of equipment whereby the local government agrees to pay the purchase price, plus interest on an installment basis.

Levy: The amount of tax, service charges, and assessments imposed by a government.

Municipal Bond: A bond issued by a local government.

Non-Operating Expenses: Expenses that are not directly related to the provision of services such as debt service.

Non-Operating Revenues: Revenues that are generated from other sources (i.e., interest income) and are not directly related to service activities.

Objective: A statement of specific direction, purpose or intent to be accomplished by a department.

Pension Trust Fund: A fund established to account for a public employment retirement system. For example, the Law Enforcement Officers Special Separation Allowance Fund.

Powell Bill Funds: Funding from state-shared gasoline tax which is restricted for street and sidewalk maintenance and improvements.

Property Tax (Ad Valorem Tax): A tax levied by the City Council on property located within the City.

Proprietary Fund: A fund used to account for governmental activities that are operated in a manner similar to those found in private enterprises. Internal Service and Enterprise funds are included in this category.

Recommended Budget: The budget proposal of the City Manager presented to the City Council for consideration.

Reserve: An account designated for a portion of the fund balance which is required to be used for a specific purpose.

Revenue: Income received from a variety of sources used to finance government or enterprise operations.

Revenue Bonds: Principal and interest associated with revenue bonds are paid exclusively from the earnings of the project or system.

Shared Revenues: Revenues levied and collected by one government but are shared with another government based on a predetermined method. For example, the City of Fayetteville receives a portion of the gasoline tax collected by the State based on population and miles of city streets.

Special Assessment: A levy on certain properties to defray part or all of the costs associated with improvements or services that will benefit those properties. For instance, a special assessment would be levied against property owners who have petitioned for the construction of water and sewer improvements.

Special Revenue Fund: A fund used to account for resources that are subject to certain legal spending restrictions. They are created when a resolution, statute or ordinance requires that specific taxes or special revenue sources be used to finance a particular activity (i.e., Emergency Telephone System Fund, Central Business Tax District Fund).

Tax Levy: The total amount of revenue to be raised by property taxes for the purposes specified in the budget ordinance.

Tax Rate: The amount of taxes levied based on each one hundred dollars (\$100) of assessed property valuation.

Two-Thirds Bonds: General obligation bonds that can be issued by a local government without voter authorization under a formula set by the state of two-thirds of the previous year's net debt reduction.

Undesignated Fund Balance: The amount of unreserved fund balance that is not designated for encumbrances, a subsequent year's expenditure, or for any other purpose. Undesignated fund balance is available for future appropriations.

User Charges: The payment of a fee or direct receipt of a public service by the party benefiting from the service.