

City of  
**Fayetteville**  
North Carolina



FY 2016

annual budget



RECOMMENDED



# May 20, 2015 Budget Work Session

---

- Community Investment Portfolio Department Overviews
  - Stormwater/Drainage Improvement Projects Overview
  
- Operations Portfolio Department Overviews
  
- Next Steps
  - Council Direction for May 27 budget work session



# Community Investment Portfolio

---

## ➤ Department Overviews:

- Community Development
- Development Services
- Economic & Business Development
- Human Relations
- Engineering & Infrastructure



# Community Development

---

- Budget: \$663,633
- FTEs: 2.7 (does not include 9.3 grant funded FTEs)
- Highlights:
  - Administrative support for the federal CDBG & HOME grants
  - Addition of a community relations specialist to focus on community engagement and neighborhood improvements
  - Homelessness solutions
  - Neighborhood Matching Grant program
  - Dr. E.E. Smith House Restoration project
  - Establish the Affordable Housing Project Fund
    - *To be moved in the adopted budget from Economic & Business Development*



## Development Services

---

- Budget: \$4,764,969
- FTEs: 52.0
- Highlights:
  - Customer Service
    - Fully implement FayWorx
    - Fully implement inspections dispatch program
    - Install plan review software
    - Transition historic resources program
    - Hillsboro Street demo
  - Comprehensive Plan
    - Initiate district planning
  - Organizational Capacity
    - Pay plan adjustments



# Economic & Business Development

- 
- Budget: \$1,774,573
  - FTEs: 4.0
  - Highlights:
    - Addition of Local/Small Disadvantaged Business Enterprise Manager
    - Commercial and Corridor Redevelopment
    - Develop a Comprehensive Strategic Plan for Economic and Business Development
    - Establish the Redevelopment Project Fund
    - Downtown MSD budget administration
    - Create a One Stop Shop



## Human Relations

---

- Budget: \$294,196
- FTEs: 3.0
- Highlights:
  - Successful partnership with NCHRC and received grant to provide Fair Housing education, outreach and training
  - Annual MLK Scholarship Banquet
  - Continued support of Human Relations Commission and Fair Housing Board
  - Comprehensive reassessment of Department's mission, programs and structure is in its final phase



## Engineering & Infrastructure

---

- Budget: \$19,961,439
- FTEs: 110.0
- Highlights:
  - Safelight program
  - Street Resurfacing and Bridges
  - Pavement Evaluation
  - Manage Stormwater and Transportation projects
  - Improve our roadway inspection process
  - Additional engineer inspector





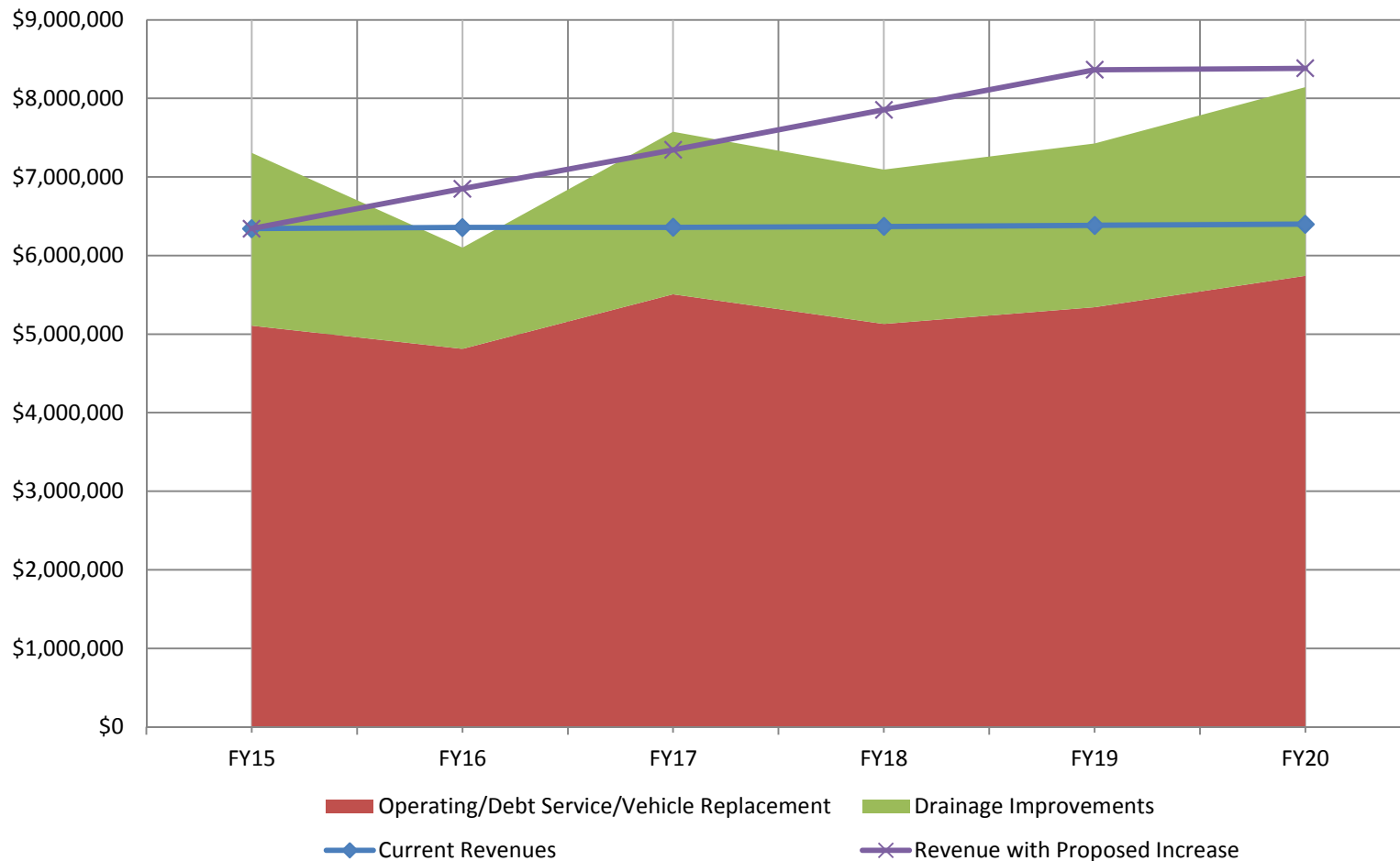
# Stormwater Fund Projections



	Current Budget FY15	Recommended FY16	Projected FY17	Projected FY18	Projected FY19	Projected FY20
<b>Revenues</b>						
Storm Water Fee (\$3.50)	6,189,700	6,201,100	6,212,521	6,223,963	6,235,426	6,246,910
Fee Increase FY16 (0.25)		492,620	493,527	494,436	495,347	496,260
Fee Increase FY17 (0.25)			493,527	494,436	495,347	496,260
Fee Increase FY18 (0.25)				494,436	495,347	496,260
Fee Increase FY19 (0.25)					495,347	496,260
<b>Total Storm Water Fees</b>	<b>6,189,700</b>	<b>6,693,720</b>	<b>7,199,575</b>	<b>7,707,271</b>	<b>8,216,814</b>	<b>8,231,950</b>
<b>Total Revenue</b>	<b>6,341,800</b>	<b>6,849,310</b>	<b>7,345,317</b>	<b>7,854,082</b>	<b>8,364,718</b>	<b>8,383,287</b>
<b>Expenditures</b>						
<b>Total Operating Costs</b>	<b>3,921,711</b>	<b>3,765,979</b>	<b>3,878,958</b>	<b>3,995,326</b>	<b>4,115,186</b>	<b>4,238,641</b>
<b>Income Available for Debt Service</b>	<b>2,420,089</b>	<b>3,083,331</b>	<b>3,466,359</b>	<b>3,858,756</b>	<b>4,249,532</b>	<b>4,144,646</b>
<b>Debt Service</b>						
<b>Total Debt Service</b>	<b>917,415</b>	<b>913,214</b>	<b>913,463</b>	<b>913,085</b>	<b>917,081</b>	<b>920,214</b>
<b>Net Income before Capital Expenditures</b>	<b>1,502,674</b>	<b>2,170,117</b>	<b>2,552,896</b>	<b>2,945,671</b>	<b>3,332,451</b>	<b>3,224,432</b>
<b>Capital</b>						
<b>Total Capital</b>	<b>2,467,842</b>	<b>1,419,800</b>	<b>2,783,695</b>	<b>2,184,240</b>	<b>2,392,350</b>	<b>2,985,328</b>
<b>Total Expenditures</b>	<b>7,306,968</b>	<b>6,098,993</b>	<b>7,576,116</b>	<b>7,092,651</b>	<b>7,424,617</b>	<b>8,144,183</b>
<b>Revenue Over (Under) Expenditures</b>	<b>(965,168)</b>	<b>750,317</b>	<b>(230,799)</b>	<b>761,431</b>	<b>940,101</b>	<b>239,104</b>
Beginning Available Fund Balance	2,720,219	1,755,051	2,505,368	2,274,569	3,036,000	3,976,101
Ending Available Fund Balance	1,755,051	2,505,368	2,274,569	3,036,000	3,976,101	4,215,205



# Projected Stormwater Revenues and Expenses (Fee Increase Option)





# Stormwater Projects 5-Year CIP Plan



FY15	Bonnie Doone, Area 5	\$ 1,539,272.00
FY15	Godfrey Outfall, Phase 2	\$ 398,220.00
FY15	Ferncreek Norwood (Norwick)	\$ 112,350.00
FY15	Miscellaneous (Work Order driven)	\$ 150,000.00
	Total	\$ 2,199,842.00
FY16	Roxie Avenue, Phase 1	\$ 1,087,800.00
FY16	Miscellaneous (Work Order driven)	\$ 200,000.00
	Total	\$ 1,287,800.00
FY17	Spruce Street, Phase 2	\$ 740,000.00
FY17	Infiltration Basin Max Abbott	\$ 290,000.00
FY17	Miscellaneous (Work Order driven)	\$ 200,000.00
FY 17	Beaver Creek Watershed Study	\$ 420,000.00
FY17	Blount's Creek Watershed Study	\$ 420,000.00
	Total	\$ 2,070,000.00
FY18	Raeford FPB (flood plain bench)	\$ 1,498,250.00
FY18	Miscellaneous (Work Order driven)	\$ 200,000.00
FY 18	Coventry Road Drainage	\$ 94,000.00
FY 18	Broyhill Drive drainage improvement	\$ 171,990.00
	Total	\$ 1,964,240.00
FY19	Bonnie Doone, Area 2	\$ 557,550.00
FY19	Dry Detention Sycamore Dairy	\$ 245,500.00
FY19	Miscellaneous (Work Order driven)	\$ 200,000.00
FY 19	Lake Francis Wetland restore/enhancement	\$ 445,000.00
FY 19	Bateman Court improvements	\$ 635,700.00
	Total	\$ 2,083,750.00
FY20	Spruce Street, Acorn Phase 3	\$ 446,330.00
FY20	Regiment Drive	\$ 420,000.00
FY20	Miscellaneous (Work Order driven)	\$ 200,000.00
FY 20	Bonnie Doone, Area 3	\$ 1,335,600.00
	Total	\$ 2,401,930.00



# Operations Portfolio

---

## ➤ Department Overviews:

- Airport
- Environmental Services
- Fire & Emergency Management
- Parks, Recreation & Maintenance
- Police
- Transit

- 
- Budget: \$4,541,115
  - FTEs: 23.0
  - Highlights:
    - Administration Program- \$721,554
      - Compliance with FAA & TSA
    - Air Carrier Operations- \$1,462,736
    - Parking and Rental Car Operation- \$144,810
    - Maintenance – Buildings and Airfield- \$429,227
    - Airport runway rehabilitation and terminal improvement
    - Station 10 & Regional Fire Training Facility- \$624,253



## Environmental Services

---

- Budget: \$11,195,336
- FTEs: 74.2
- Highlights:
  - Full-time Office Assistant II added in lieu of temporary services to support FayWorx and enhance customer service
  - Replacement of final two rear-loader trucks with side-loader trucks completes transition to automated garbage collection
  - Will pursue transition of recycling collection at City-owned facilities to contract collection for potential savings
  - 16.2% increase in operating expenditures reflects a 43% (\$513k) increase in fleet maintenance offset by other reductions
  - Increased City solid waste fee from \$40 to \$44 per year (\$240,810)



# Fire & Emergency Management

---

- Budget: \$26,640,051
- FTEs: 325.0
- Highlights:
  - Responded to 29,404 emergency response service calls
  - Installed 461 smoke detectors in homes identified in high risk areas
  - Achieved ISO Class 1 Rating - seeking re-accreditation in 2016
  - Realigned Specialty Services (Hazmat & Technical Rescue)
  - Relocated Administrative Offices to Fire Station #14
  - FY16 Budget includes:
    - \$2.875M for Station 12 relocation
    - \$1.342M SCBAs
    - \$300K for land for Station 4 relocation
    - Implementing Step Plan



# Parks, Recreation and Maintenance

---

- Budget: \$19,590,248
- FTEs: 162.0
- Highlights:
  - Installation of new roofs/HVAC systems
  - City Hall construction
  - Aquatic centers
  - City gateway entrances
  - Additional footbridge in Festival Park
  - Cape Fear River Trail
  - Police Activity League
  - Online registration for programs and activities to begin in FY 2016
  - Recent grant awards include an \$11,000 for Reviving Baseball in Inner Cities grant from Major League Baseball





# Police Department

---

- Budget: \$51,215,035
- FTEs: 604.5 (Does not include 3 grant-funded FTEs)
- Highlights:
  - Department of Justice
    - Diagnostic Center
    - COPS Office
  - Training
  - Technology
    - Body Cameras
    - Closed Circuit Televisions
    - License Plate Readers (LPR's)
    - Revolves (MCT's)

- 
- Budget: \$8,235,607
  - FTEs: 114.5
  - Highlights:
    - Continues four (4) new routes started Nov. 2014 & Jan. 2015
    - Personnel
      - 4 positions added in FY15 to support FSU route enhancements
      - 4 bus operators added in FY16 to reduce temporary wages & OT
      - Transit Planner (80% grant funded) added in FY16
      - Maintenance Worker to be added for new Transit Center
    - New Transit Center operating costs (approx. 3 months)
      - Utilities, Supplies, Grand Opening
      - Contracted security services
    - \$233,733 local match for grants including funding for 2 buses, technology improvements, sidewalks and shelters
    - Staff costs projected to be recovered from planning grants \$232,689



## Budget Process Next Steps

---

- Council budget questions
  - Responses distributed for questions received
  - Forward any additional questions to Tracey Broyles
- May 26<sup>th</sup> Budget Public Hearing
- May 27<sup>th</sup> Work Session
  - Council Topic Requests
- June 8<sup>th</sup> Budget Adoption

City of  
**Fayetteville**  
North Carolina



Fayetteville  
**OUTFRONT**

433 Hay Street  
Fayetteville, NC 28301-5537  
[www.cityoffayetteville.org](http://www.cityoffayetteville.org)  
[www.faytv7.com](http://www.faytv7.com) [www.fayettevilleoutfront.com](http://www.fayettevilleoutfront.com)