

City of
Fayetteville
North Carolina



FY 2016
annual budget





May 27, 2015 Budget Work Session

- Community Investment Portfolio Department Overviews, continued
 - Engineering & Infrastructure
 - Stormwater/Drainage Improvement Projects Overview
- Operations Portfolio Department Overviews, continued
 - Airport
 - Transit
 - Fire
 - Environmental Services
 - Parks, Recreation & Maintenance
- Next Steps
 - Council direction for adjustments to recommended budget



Engineering & Infrastructure

- Budget: \$19,961,439
- FTEs: 110.0
- Highlights:
 - Safelight program
 - Street Resurfacing and Bridges
 - Pavement Evaluation
 - Manage Stormwater and Transportation projects
 - Improve our roadway inspection process
 - Additional engineer inspector
 - Parking



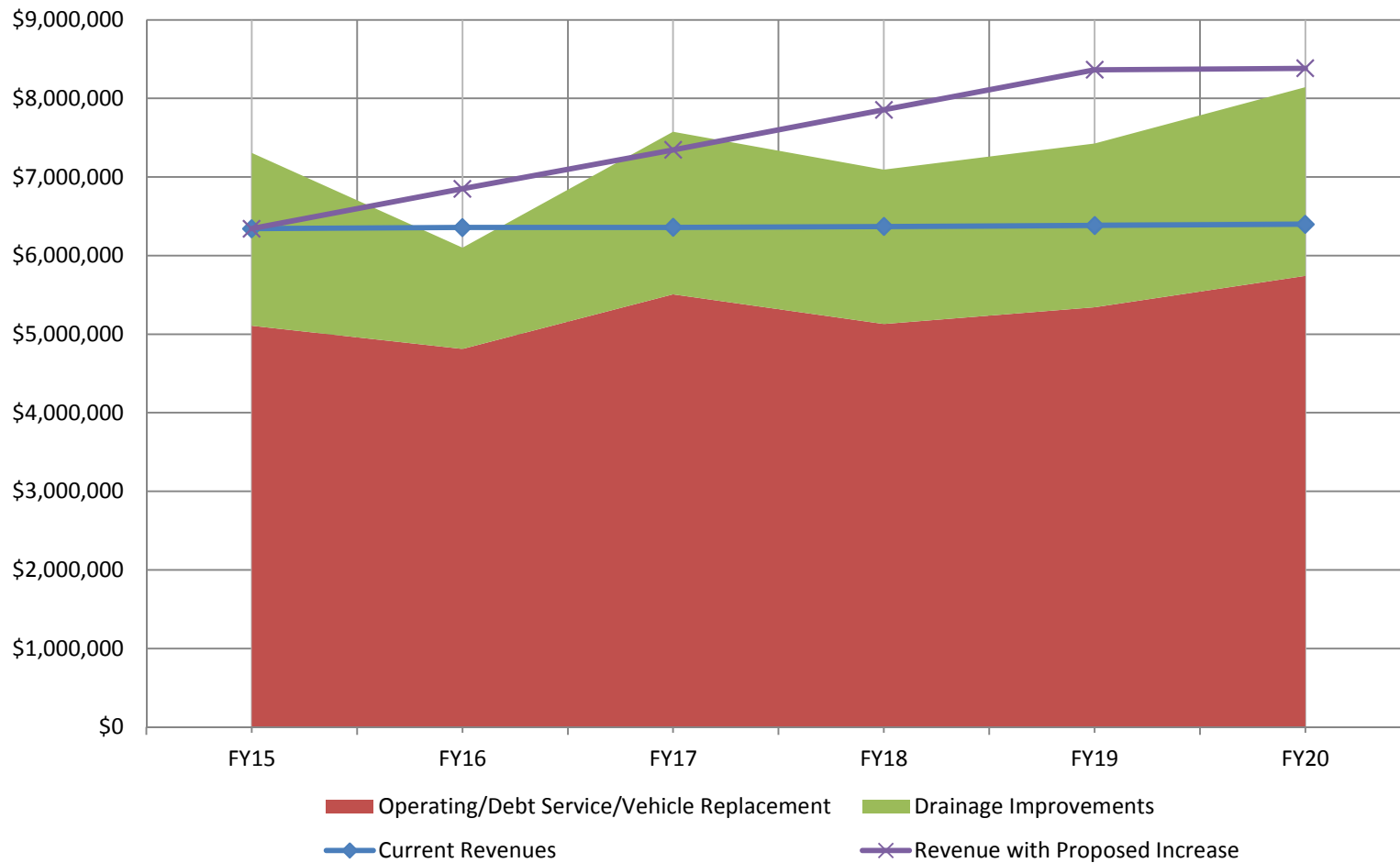
Stormwater Fund Projections



	Current Budget FY15	Recommended FY16	Projected FY17	Projected FY18	Projected FY19	Projected FY20
Revenues						
Storm Water Fee (\$3.50)	6,189,700	6,201,100	6,212,521	6,223,963	6,235,426	6,246,910
Fee Increase FY16 (0.25)		492,620	493,527	494,436	495,347	496,260
Fee Increase FY17 (0.25)			493,527	494,436	495,347	496,260
Fee Increase FY18 (0.25)				494,436	495,347	496,260
Fee Increase FY19 (0.25)					495,347	496,260
Total Storm Water Fees	6,189,700	6,693,720	7,199,575	7,707,271	8,216,814	8,231,950
Total Revenue	6,341,800	6,849,310	7,345,317	7,854,082	8,364,718	8,383,287
Expenditures						
Total Operating Costs	3,921,711	3,765,979	3,878,958	3,995,326	4,115,186	4,238,641
Income Available for Debt Service	2,420,089	3,083,331	3,466,359	3,858,756	4,249,532	4,144,646
Debt Service						
Total Debt Service	917,415	913,214	913,463	913,085	917,081	920,214
Net Income before Capital Expenditures	1,502,674	2,170,117	2,552,896	2,945,671	3,332,451	3,224,432
Capital						
Total Capital	2,467,842	1,419,800	2,783,695	2,184,240	2,392,350	2,985,328
Total Expenditures	7,306,968	6,098,993	7,576,116	7,092,651	7,424,617	8,144,183
Revenue Over (Under) Expenditures	(965,168)	750,317	(230,799)	761,431	940,101	239,104
Beginning Available Fund Balance	2,720,219	1,755,051	2,505,368	2,274,569	3,036,000	3,976,101
Ending Available Fund Balance	1,755,051	2,505,368	2,274,569	3,036,000	3,976,101	4,215,205



Projected Stormwater Revenues and Expenses (Fee Increase Option)





Stormwater Projects 5-Year CIP Plan



FY15	Bonnie Doone, Area 5	\$ 1,539,272.00
FY15	Godfrey Outfall, Phase 2	\$ 398,220.00
FY15	Ferncreek Norwood (Norwick)	\$ 112,350.00
FY15	Miscellaneous (Work Order driven)	\$ 150,000.00
	Total	\$ 2,199,842.00
FY16	Roxie Avenue, Phase 1	\$ 1,087,800.00
FY16	Miscellaneous (Work Order driven)	\$ 200,000.00
	Total	\$ 1,287,800.00
FY17	Spruce Street, Phase 2	\$ 740,000.00
FY17	Infiltration Basin Max Abbott	\$ 290,000.00
FY17	Miscellaneous (Work Order driven)	\$ 200,000.00
FY 17	Beaver Creek Watershed Study	\$ 420,000.00
FY17	Blount's Creek Watershed Study	\$ 420,000.00
	Total	\$ 2,070,000.00
FY18	Raeford FPB (flood plain bench)	\$ 1,498,250.00
FY18	Miscellaneous (Work Order driven)	\$ 200,000.00
FY 18	Coventry Road Drainage	\$ 94,000.00
FY 18	Broyhill Drive drainage improvement	\$ 171,990.00
	Total	\$ 1,964,240.00
FY19	Bonnie Doone, Area 2	\$ 557,550.00
FY19	Dry Detention Sycamore Dairy	\$ 245,500.00
FY19	Miscellaneous (Work Order driven)	\$ 200,000.00
FY 19	Lake Francis Wetland restore/enhancement	\$ 445,000.00
FY 19	Bateman Court improvements	\$ 635,700.00
	Total	\$ 2,083,750.00
FY20	Spruce Street, Acorn Phase 3	\$ 446,330.00
FY20	Regiment Drive	\$ 420,000.00
FY20	Miscellaneous (Work Order driven)	\$ 200,000.00
FY 20	Bonnie Doone, Area 3	\$ 1,335,600.00
	Total	\$ 2,401,930.00

➤ Department Overviews:

- Airport
- Transit
- Fire
- Environmental Services
- Parks, Recreation & Maintenance

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- Budget: \$4,541,115
 - FTEs: 23.0
 - Highlights:
 - Administration Program- \$721,554
 - Compliance with FAA & TSA
 - Air Carrier Operations- \$1,462,736
 - Parking and Rental Car Operation- \$144,810
 - Maintenance – Buildings and Airfield- \$429,227
 - Airport runway rehabilitation and terminal improvement
 - Station 10 & Regional Fire Training Facility- \$624,253

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- Budget: \$8,235,607
 - FTEs: 114.5
 - Highlights:
 - Continues four (4) new routes started Nov. 2014 & Jan. 2015
 - Personnel
 - 4 positions added in FY15 to support FSU route enhancements
 - 4 bus operators added in FY16 to reduce temporary wages & OT
 - Transit Planner (80% grant funded) added in FY16
 - Maintenance Worker to be added for new Transit Center
 - New Transit Center operating costs (approx. 3 months)
 - Utilities, Supplies, Grand Opening
 - Contracted security services
 - \$233,733 local match for grants including funding for 2 buses, technology improvements, sidewalks and shelters
 - Staff costs projected to be recovered from planning grants \$232,689



Fire & Emergency Management

- Budget: \$26,640,051
- FTEs: 325.0
- Highlights:
 - Responded to 29,404 emergency response service calls
 - Installed 461 smoke detectors in homes identified in high risk areas
 - Achieved ISO Class 1 Rating - seeking re-accreditation in 2016
 - Realigned Specialty Services (Hazmat & Technical Rescue)
 - Relocated Administrative Offices to Fire Station #14
 - FY16 Budget includes:
 - \$2.875M for Station 12 relocation
 - \$1.342M SCBAs
 - \$300K for land for Station 4 relocation
 - Implementing Step Plan



Environmental Services

- Budget: \$11,195,336
- FTEs: 74.2
- Highlights:
 - Full-time Office Assistant II added in lieu of temporary services to support FayWorx and enhance customer service
 - Replacement of final two rear-loader trucks with side-loader trucks completes transition to automated garbage collection
 - Will pursue transition of recycling collection at City-owned facilities to contract collection for potential savings
 - 16.2% increase in operating expenditures reflects a 43% (\$513k) increase in fleet maintenance offset by other reductions
 - Increased City solid waste fee from \$40 to \$44 per year (\$240,810)



Parks, Recreation and Maintenance

- Budget: \$19,590,248
- FTEs: 162.0
- Highlights:
 - Installation of new roofs/HVAC systems
 - City Hall construction
 - Aquatic centers
 - City gateway entrances
 - Additional footbridge in Festival Park
 - Cape Fear River Trail
 - Police Activity League
 - Online registration for programs and activities to begin in FY 2016
 - Recent grant awards include an \$11,000 for Reviving Baseball in Inner Cities grant from Major League Baseball

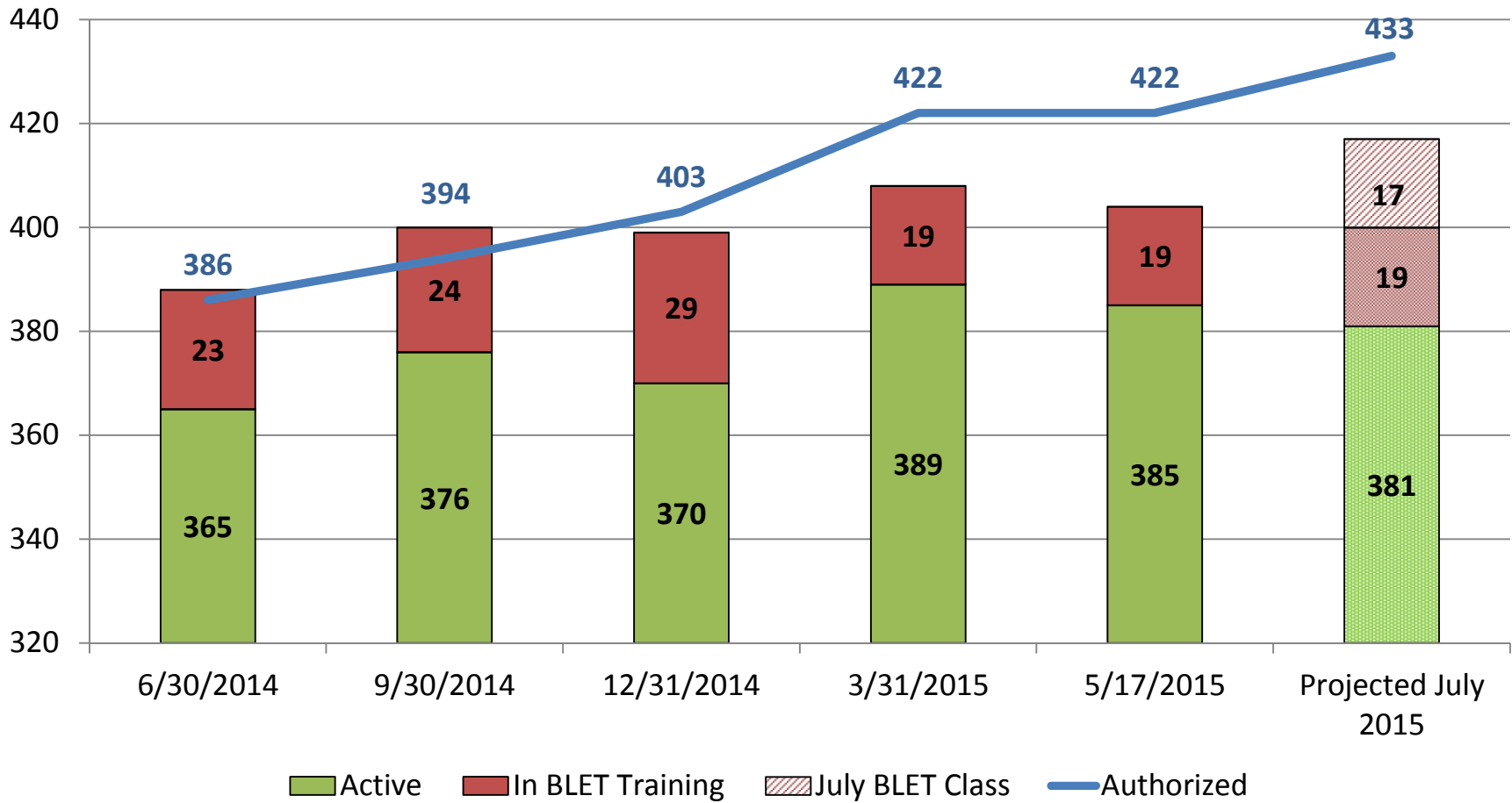
Budget Process Next Steps

- Council budget questions
 - Responses distributed for all questions received
- Confirmation of Council direction for any changes to the recommended budget
 - Slides that follow include discussion items from previous work sessions



Carryover of Funding for Additional Police Positions

➤ Sworn Police Staffing Comparisons





Carryover of Funding for Additional Police Positions

➤ Year-end Police personnel expenditure projections
(Based upon expenditures through May 3, 2015)

• Total Personnel Budget	\$39,263,296
• Yr-End Expenditure Projection	<u>39,048,674</u>
• Projected Unspent Budget	\$ 214,622

➤ COPS and NC GHSP hiring grant projections

• Total Budgeted	\$ 505,263
• Yr-End Revenue Projection	<u>303,350</u>
• Projected Revenue Shortfall	\$ 201,913



Carryover of Funding for Additional Police Positions

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- Projected that all but \$12,709 of the General Fund supported personnel budget to be spent
 - Staff Recommendation:
 - At the close of fiscal year 2015, designate any remaining budget for start-up equipment, uniforms, etc. that has not been spent or encumbered for rollover to fiscal year 2016
 - Council Concurrence?



Parks and Recreation Funding for Police Overtime

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- Council request to fund overtime for Police Officers to be present at outdoor athletic facilities during evening hours
 - Average overtime cost per hour for a police officer is estimated at \$41.89, including benefits
 - \$25,000: Funds 597 hours, or 11.5 hours per week for 2 locations for 26 weeks
 - Currently 1 basketball court with lights and 6 without lights, with 2 to be added
 - Pilot program could be funded from a fund balance appropriation
 - Council Concurrence?



Dr. E. E. Smith House Restoration Project

- Council interests:
 - Defer award of architect contract pending decision on Historic Properties Registry and further discussion with potential partners
 - Install marketing signage for the Business Park
- Staff recommendation:
 - Identify \$20,000 of the \$250,000 project funding to be used for a business park marketing sign
 - Maintain the \$230,000 in the adopted budget, but defer a capital project appropriation until a final course of action for the house is determined
- Council Concurrence?



Economic Development Website

- Council concern regarding the \$25,000 funding level for the development of the website and questions regarding any ongoing funding
- Staff Recommendation:
 - Based upon progress made to date and projections for the City-wide website, the \$25,000 is recommended to be removed from the EBD budget proposal
 - There are no recurring costs included in the EBD budget for the website
- Council Concurrence?



Central Business Tax District / Downtown Alliance Contract

- Council questions concerning the proposal to contract with the Downtown Alliance to manage downtown operations
- Staff Recommendation:
 - Proposal is to transfer \$118,000 to the DTA to supplement private funds to continue staffing and operating support for downtown activities
 - No change in the source of funds (MSD and General Fund)
 - If authorized by City Council, a Memorandum of Agreement would be for one year and require quarterly updates on performance metrics
 - City-designated use of MSD funds would stay in City budget
 - Includes parking deck debt service, McLaurin Parking subsidy and cost of collection of MSD taxes



Central Business Tax District / Downtown Alliance Contract

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- City's transfer of MSD and General Funds would be added to the approximate \$60,000 annual budget that DTA generates from private sector to hire position and jointly market downtown area
 - DTA seeks to have city official identified as primary liaison
 - Could be on Board
 - Could be appointed by City Council through Appointments Committee
 - Currently the DCM for Community Investment serves on the Board
 - In the absence of the Downtown Manager, DTA has worked collaboratively with the City in advertising (U&C) and social media for very successful events
 - Small Plate Crawl, Field of Honor, 4th Fridays
 - The DTA has moved from a membership-based organization to an entity that supports all of downtown
 - No one is required to be a member to receive the services from the DTA – marketing, event support, etc.
 - We now have voluntary “Friends of Downtown”



Central Business Tax District / Downtown Alliance Contract

- The current BOD has been extended for 2 months until a final decision is made by the City
 - A new board will be constituted which will be open to all supporters of downtown, no membership required
- The organization is not able to continue the same pace without professional staff
 - The work, transparency and accountability demonstrated over the last year show what is possible.
- Annual meeting is July 14th
 - Hope to explain the new model to downtown supporters at that time
- Other communities throughout the country and in NC in particular have this model
 - Raleigh, Durham and Winston Salem
- Council Concurrence?



Affordable Housing Fund

- \$100,000 is currently appropriated in the Economic and Business Development budget
- Staff Recommendation:
 - Move the proposed funding to the Community Development budget based upon further discussion of areas of responsibility
- Council Concurrence?



Transit Fee Schedule Revisions

- Request received from Cumberland County Court System to expand the program offering reduced price Transit passes
- Staff Recommendation:
 - Currently provide reduced price day passes for Sobriety Court participants
 - Regular cost of day pass \$3.00
 - Regular cost of monthly pass \$40.00
 - Recommend offering day passes at \$0.25, and monthly passes at \$20.00 for all Cumberland County court programs
- Council Concurrence?



Additional Revisions for Recommended Budget?

- Council direction for any other changes to the recommended budget
- Staff will make revisions to the recommended budget based upon Council direction and present the following for Council adoption on June 8th
 - Annual Budget Ordinance
 - Capital Project Ordinances and Amendments
 - Fiscal Year 2016-2020 Capital Improvement and Information Technology Plans
 - Fiscal Year 2016 Fee Schedule

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Fayetteville
OUTFRONT

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