



# **FY2015 Recommended Budget Work Session May 14, 2014**



## **FY2015 Council Budget Guidelines**

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- Limit increases for existing service levels
- Accommodate City Council strategic priorities
  - Police staffing
  - Broader economic development program
  - Parks and recreation capital projects funding
  - Customer service initiative
  - Comprehensive land use plan



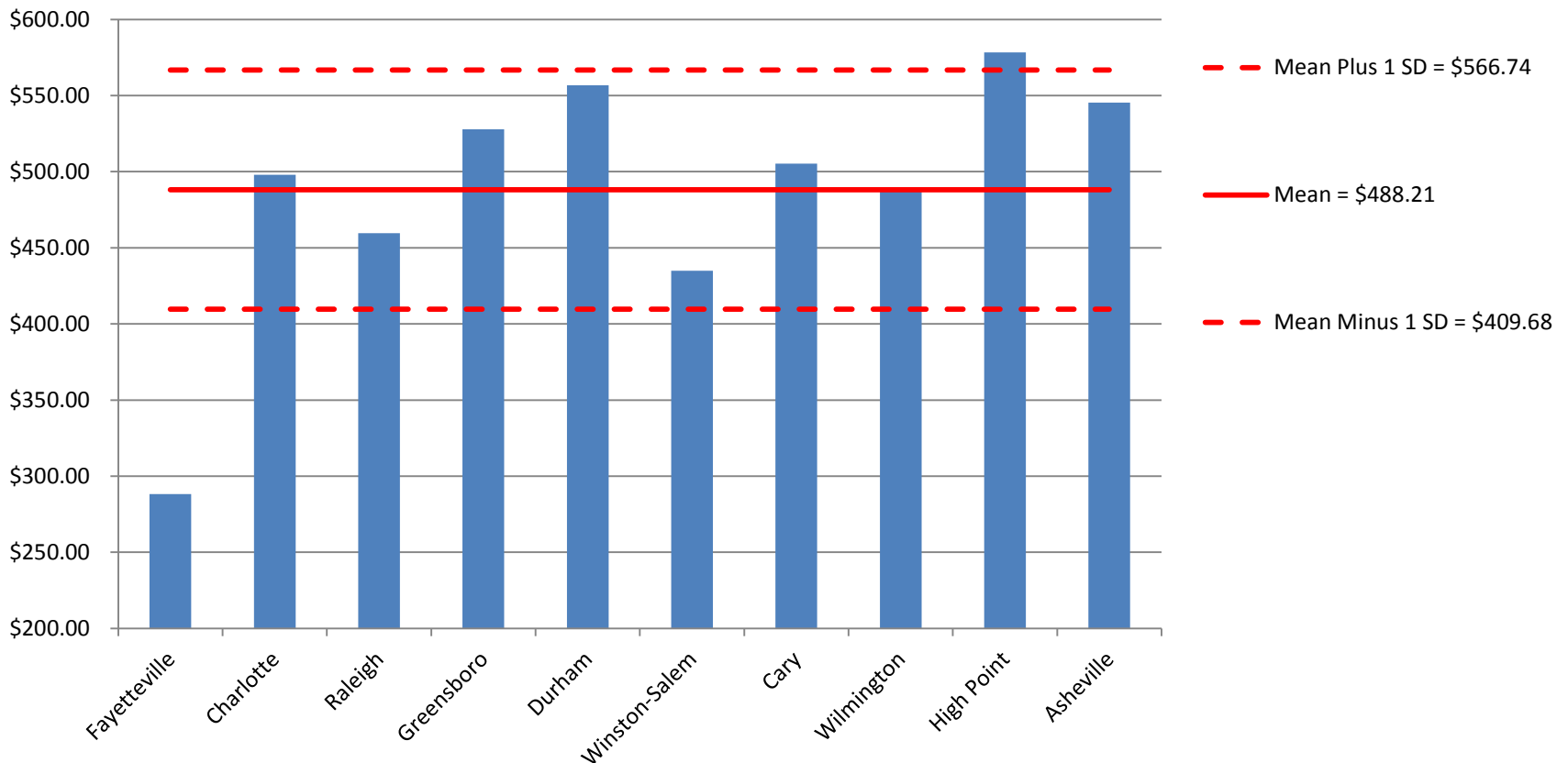
# FY2015 Council Budget Guidelines

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- Revenues
  - Review user fees
  - Evaluate tax rate and services consistent with Council priorities
  - Limit use of fund balance for one-time purposes and maintain 12% target

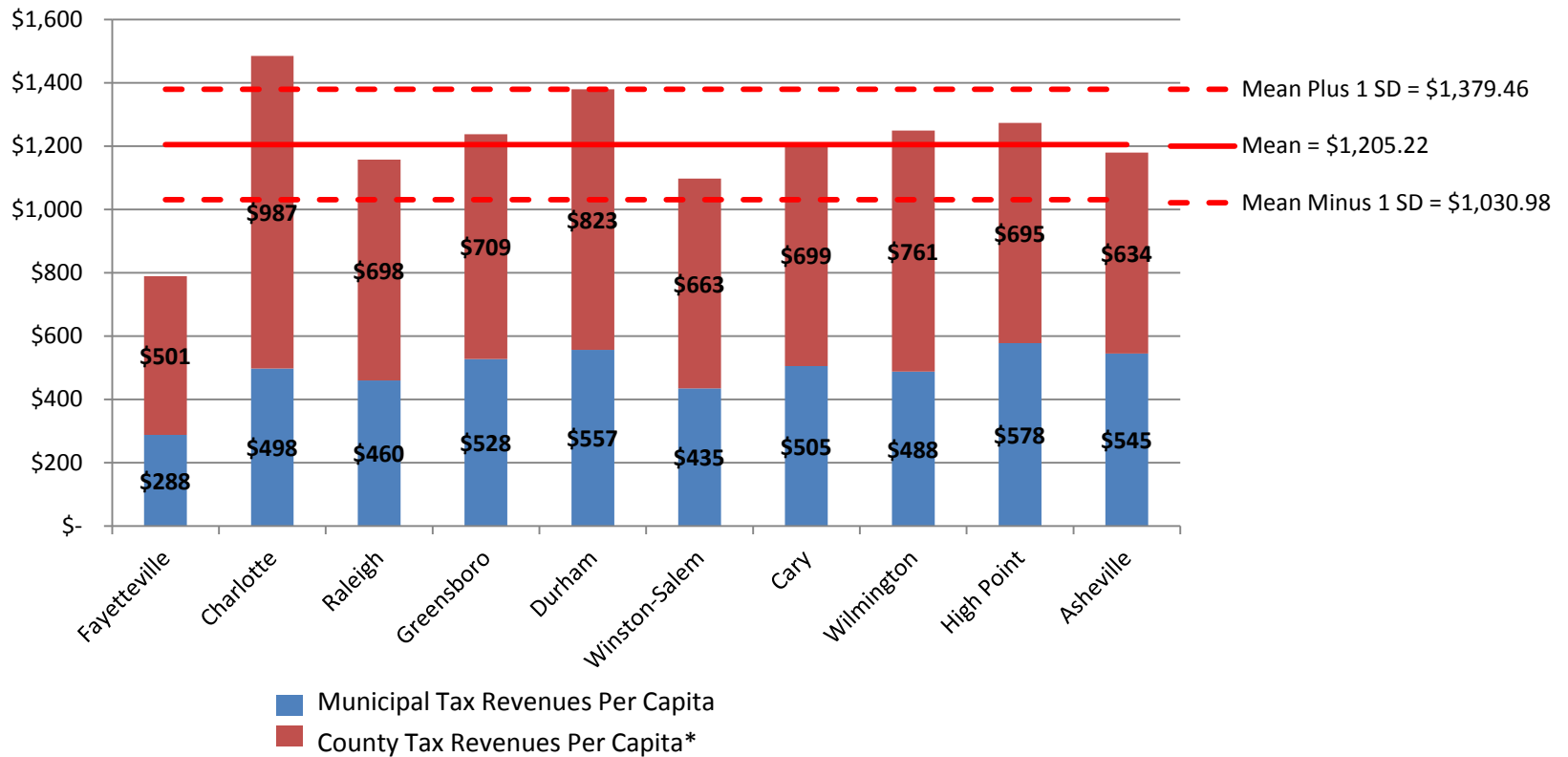
# Peer Comparisons

## Fiscal Year 2012 Property Tax Revenue Per Capita



# Peer Comparisons

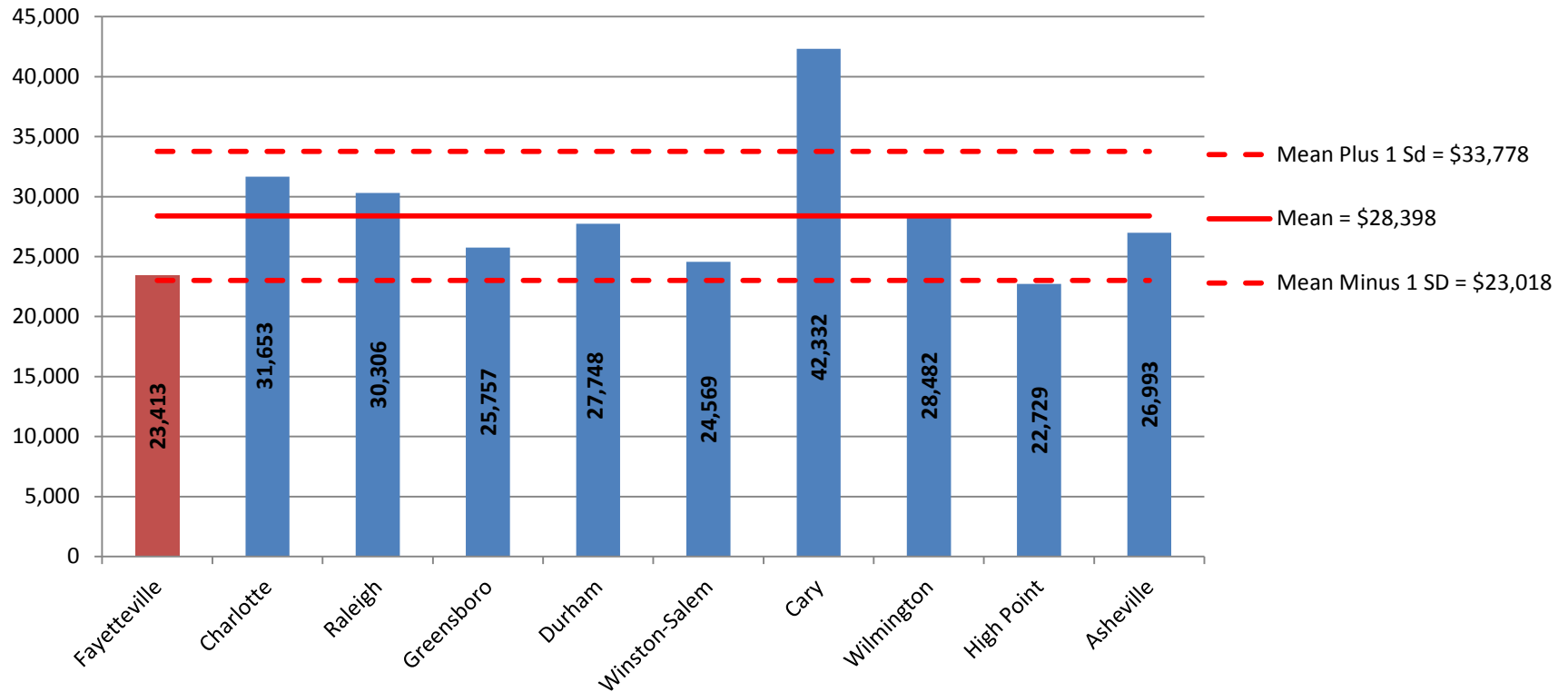
## FY2012 Municipal and County Taxes Per Capita



\*Weighted average based upon population used for municipalities located in multiple counties

# Peer Comparisons

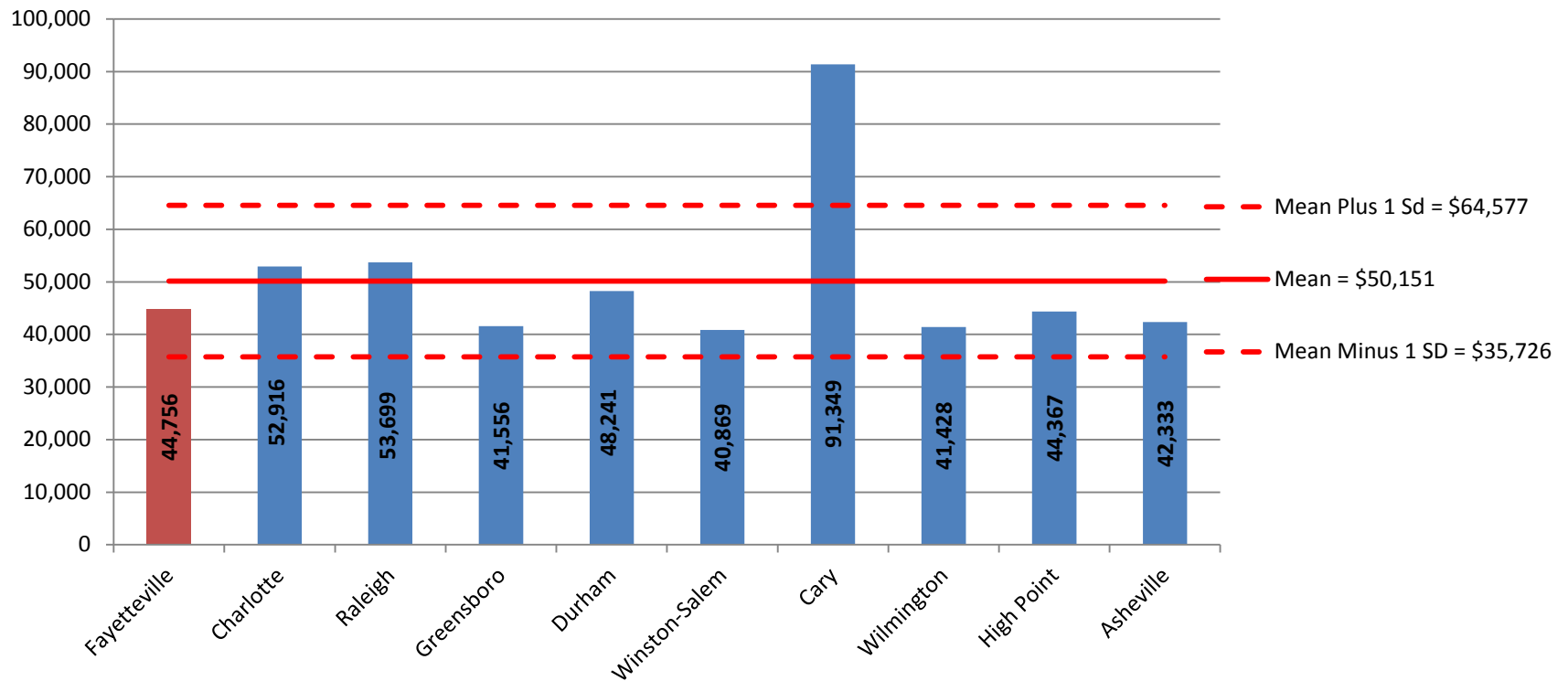
## 2012 Per Capita Income



Source: QuickFacts, US Census Bureau

# Peer Comparisons

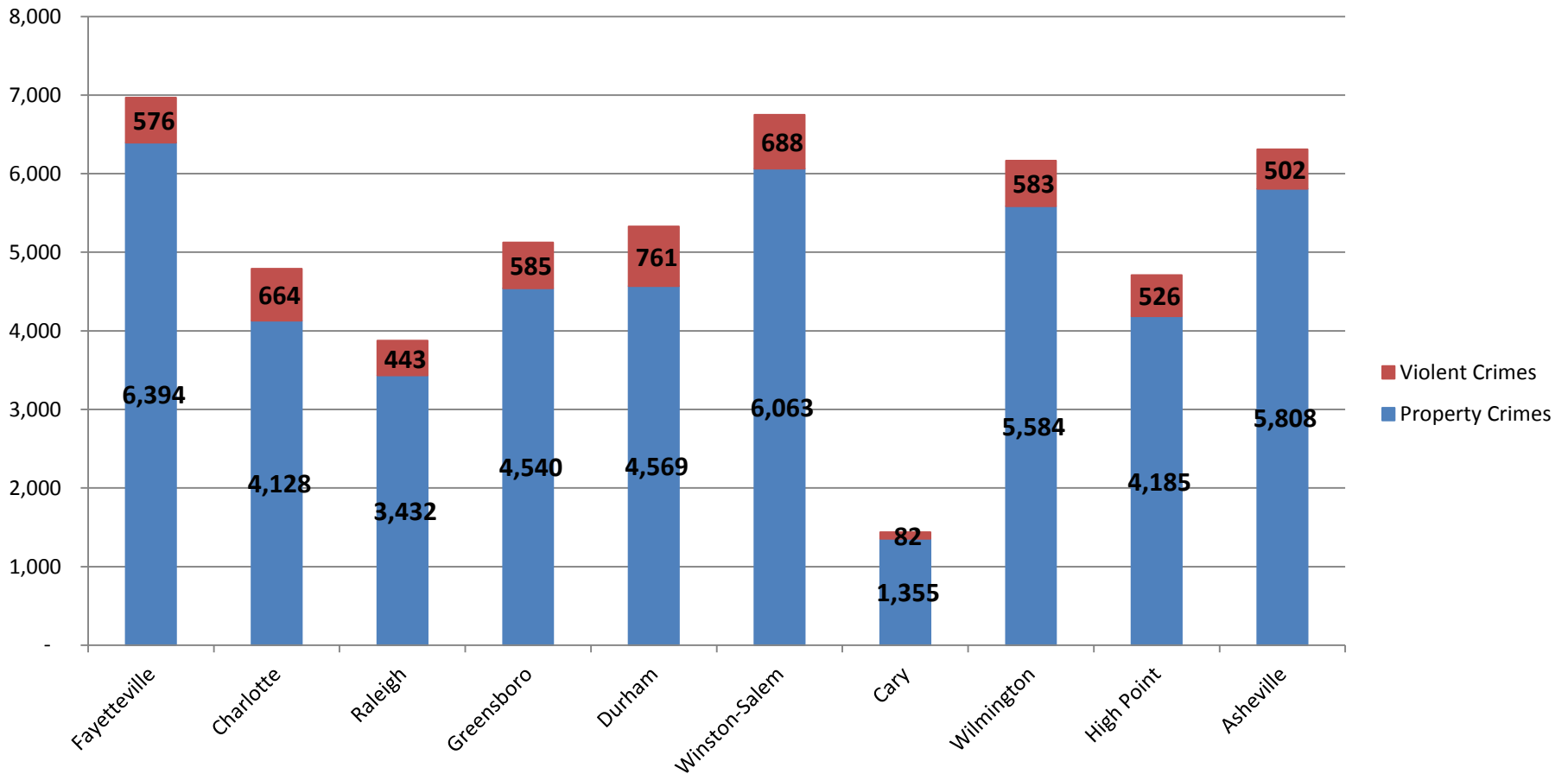
## 2012 Median Household Income



Source: QuickFacts, US Census Bureau

# Peer Comparisons

2012 Part 1 Crimes per 100,000 population





## Tax Package

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- 4.2 cent tax increase recommended for tax package
- Funds Police staffing phased in over two fiscal years
  - 57 sworn officers
    - Assumes grant will partially fund four officer positions for three years
  - 4 civilian crash investigators
  - 7 police support positions
  - 1 assistant city attorney
  - 3 information technology positions



## Tax Package

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- Police/Police Support Hiring Assumptions:
    - September 1, 2014 – 15 sworn officers
    - January 1, 2015 – 15 sworn officers
    - February 1, 2015 – 15 sworn officers
    - July 1, 2015 – 12 sworn officers
    - Various dates in FY2015 – 15 support positions



# Tax Package

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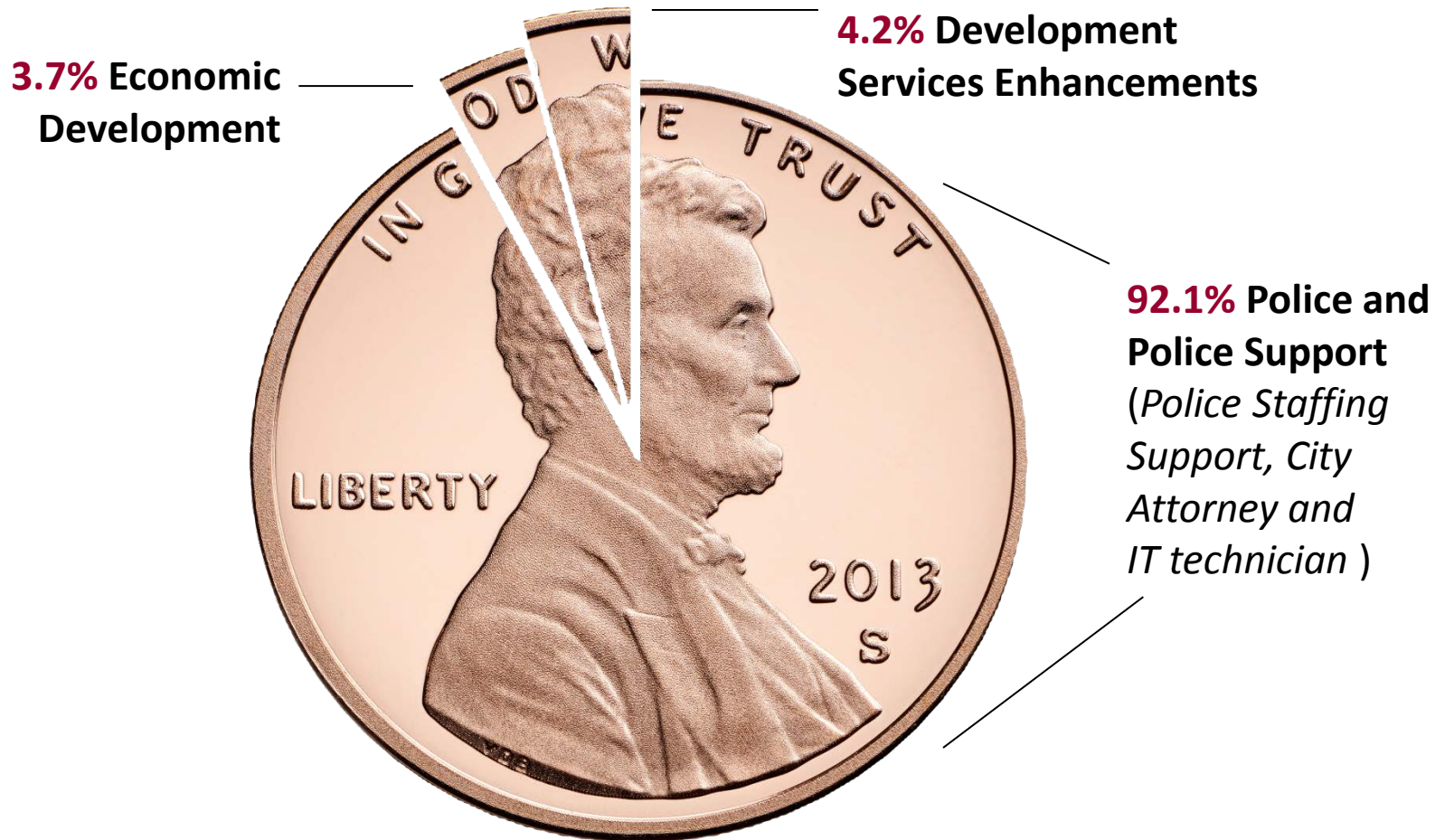
- Funds Police facilities
  - Cross Creek District Office
    - \$300,000 annual rent
    - \$500,000 renovations in FY2015
      - Funded through interfund loan from Risk Management Fund
      - Repaid over three-year period
  - Planning for crime lab budgeted at \$75,000

# Tax Package

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- **Broader economic development program**
  - 1 community redevelopment manager
  - 1 marketing and business development manager
  - 1 administrative assistant
- **Customer service initiative**
  - 1 customer advocate and 2 building inspectors
- **Comprehensive land use plan**
  - 1 planner
- **Assumes positions are filled at various times during FY2015**

# Total Proposed Tax Increase by Expenditure\*



\*The % breakdowns are based on each components relative share of the total expenditures over the 3 year period.



# Tax Package Financial Plan



Tax Package	FY2015	FY2016	FY2017	Total
Police/Police Support	\$ 6,023,352	\$ 5,468,170	\$ 4,953,992	\$ 16,445,514
Economic Development	151,290	231,291	235,917	618,498
Development Services Enhancements	178,032	259,626	264,818	702,476
<b>Total Expenditures</b>	<b>\$ 6,352,674</b>	<b>\$ 5,959,087</b>	<b>\$ 5,454,727</b>	<b>\$ 17,766,488</b>
Tax Revenue	\$ 5,750,300	\$5,865,304	\$5,982,610	\$ 17,598,214
Grant Revenue	388,372	147,663	109,027	645,062
Interfund Loan	500,000	0	0	500,000
<b>Total Funding Sources</b>	<b>\$ 6,638,672</b>	<b>\$6,012,967</b>	<b>\$6,091,637</b>	<b>\$ 18,743,276</b>
<b>Variance</b>	<b>\$ 285,998</b>	<b>\$ 53,880</b>	<b>\$ 636,910</b>	<b>\$ 976,788</b>

## Storm Water Utility Fee

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- Currently \$3.00 per month (ERU)
- Proposed at \$3.50 per month
  - Annual increase of \$6 to produce an additional \$879K per year
  - Increase is to fund storm drainage system improvements, storm water quality activities and NPDES
  - Added \$1.5 million to FY2015 CIP for Bonnie Doone – Area 5



# Storm Water Rate Comparison Current Phase I Cities

City	\$/Month/ERU
Raleigh	4.00
Greensboro	2.70
Charlotte	9.94
Durham	6.28
Winston-Salem	4.50
Wilmington	6.45
Fayetteville	3.00



## **Environmental Services Fee**

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- Annual increase of \$2 to produce an additional \$121K
  - Proposed annual solid waste fee of \$40
  - Current fee established in 2009
  - Purpose of increase is to reduce subsidy from General Fund
  - Provides contribution toward curbside household and yard waste, recycling, and bulky item services



# Environmental Services Fee

City	Annual Fee	Comments
Charlotte	\$0.00	Has a \$47.00 disposal fee
Raleigh	\$116.40	
Greensboro	\$0.00	
Durham	\$81.60	Comprised of household and yard waste fees
Winston-Salem	\$60.00	Charge for annual yard waste
Cary	\$180.00	
Wilmington	\$297.60	Price for regular sized cart and includes bulky item collection
High Point	\$60.00	
Asheville	\$84.00	Includes disposal cost
Spring Lake	\$278.00	
Hope Mills	\$216.00	
Fayetteville	\$38.00	

## Efficiency & Customer Service Initiatives

- On Board Routing
  - Real-time tracking and routing of sanitation vehicles
  - Real-time reporting of not outs, collection problems, and service requests (photo confirmation)
- Excess Debris Collection Crew
  - Respond to real-time reports – Assist with illegal dumpsites and unique, excess or non-conforming set outs
- Call Center Coordination
  - Access to “On Board Routing” system for real-time customer feedback and supplemental dispatch



## Development Services Fees

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- Proposed changes shown on pages K24 - K29 in the budget document
- Proposed increases projected to generate \$167K
- Includes adjustments to:
  - Building plan reviews
  - Building, electric, mechanical, plumbing permits
  - Code enforcement fees
  - Planning and zoning permits and fees



# Building Permit Fees

PROJECT	FAYETTEVILLE CURRENT/PROPOSED	WINSTON- SALEM	RALEIGH	CARY	DURHAM	CHAR/MECK
1,500 sf apartment (\$100,000 value)	\$590/646	\$1,398	\$1,512	\$981	\$456	\$966
2,500 sf retail (\$350,000 value)	890/975	1,213	1,226	1,235	1,866	2,474
80,000 sf grocery store (\$8.35M value)*	24,000/25,600	18,816	35,010	17,880	13,123	24,033
Water heater replacement	21/30	65	65	80	65	63
HVAC unit replacement	81.25/81.25	156	177	80	177	126
300 sf storage shed with electrical (\$15,000 value)	114/114	124	121	138	121	126
Minimum fee	21/30	65	65	80	65	63



# Planning and Zoning Fees

Category	Highest Fee	Fayetteville	Lowest Fee	Fayetteville Rank
Site Plan	\$4,000+\$25/1000gsf+4% technology surcharge	\$500+ \$20/1000gsf	\$400	3 <sup>rd</sup> lowest
Subdivision	\$4,000+\$25/lot+4% technology surcharge	\$400+\$20/lot+\$50 recording fee	\$400	3 <sup>rd</sup> lowest
Rezoning	\$4,000+\$65/ac+4% technology surcharge+\$655 notification surcharge	\$700	\$500	4-5th lowest

## Parks and Recreation Fees

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- Fee adjustments projected to generate \$35K for:
  - Afterschool program
  - Summer day camp
  - Summer playground
- Afterschool program
  - Currently \$70 per month – last revised 2008
  - Proposed at \$80 per month/\$25 per week

## Parks and Recreation Fees

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- **Summer day camp**
  - Currently \$50 per week – last revised 2009
  - Proposed at \$55 per week
  - Offered at 12 recreation centers, approximately 10 weeks per year
  - Camp hours are 7:30 am – 5:30 pm, Monday – Friday and includes a lunch partnership with CCS, weekly outings and weekly trips to the pool
- **Summer playground**
  - Currently \$20 per week – last revised 2009
  - Proposed at \$25 per week
  - Offered at 2 recreation centers, approximately ten weeks per year
  - Camp hours are 7:30 am – 5:30 pm, Monday – Friday and includes a lunch partnership with CCS, and weekly trips to the pool



# Parks and Recreation Fees

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- Local program comparisons
  - Prime Time
    - Offers an 8 week summer camp program at 2 locations
    - \$100 a week w/additional expenses up to \$45 depending upon preferences (early drop-off, late pick-up, etc.)
  - Fayetteville/Hope Mills YMCA
    - Offers a summer camp program for 10 weeks
    - Registration fees vary according to dates
      - Ranges from \$75 a week and \$25 household registration to \$99 a week and \$45 household registration
    - An additional \$10 field trip fee is collected on the day of the trip, in addition to weekly fees
    - Lunch not provided

## Other Proposed Fee Adjustments

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- Airport
  - Customer facility charge (CFC) proposed at \$4 per day, up to 10 days, for rental cars
  - Projected to generate approximately \$1.3 million annually for facility and infrastructure improvements
  - Most commercial service airports have a CFC
- Transit identification cards
  - Proposed fees listed on page K-41
  - 1<sup>st</sup> card free
  - Fees proposed for 2<sup>nd</sup> and subsequent card issuances

# **Budget Questions/Responses**

**What information do you wish to cover in future work sessions?**

City of  
**Fayetteville**  
*North Carolina*

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[www.cityoffayetteville.org](http://www.cityoffayetteville.org)

[www.faytv7.com](http://www.faytv7.com) [www.fayettevilleoutfront.com](http://www.fayettevilleoutfront.com)



*Fayetteville*  
**OUTFRONT**



The City of Fayetteville, North Carolina does not discriminate on the basis of race, sex, color, age, national origin, religion, or disability in its employment opportunities, programs, services or activities.

# Storm Water Utility Fee

**2012 Residential Monthly Fees**

(@ 3,000 sq ft)



**2012 Residential Monthly Fees by Impervious Area**

Fee = \$3.00 at 3000 sq ft



Source: UNC School of Government, Environmental Finance Center, NC Stormwater Utility Fees Dashboard, FY2011-2012.



# Reissued NPDES Permit

(Effective March 1, 2013)

STATE of NORTH CAROLINA  
DEPARTMENT of ENVIRONMENT and NATURAL RESOURCES  
DIVISION of WATER QUALITY

PERMIT NO. NCS000246  
TO DISCHARGE STORMWATER UNDER THE  
NATIONAL POLLUTANT DISCHARGE ELIMINATION SYSTEM

In compliance with the regulations promulgated and adopted by the North Carolina Environmental Management Commission, and the Federal Water Pollution Control Act, as amended,

City of Fayetteville

is hereby authorized to discharge stormwater from their municipal separate storm sewer system within the City of Fayetteville except for those portions located within the boundaries of Fort Bragg to receiving waters of the State, within the Cape Fear River Basin in accordance with the discharge limitations, monitoring requirements, and other conditions set forth in Parts I, II, III, IV, V, VI, VII and VIII hereof.

This permit shall become effective March 1, 2013.

This permit and the authorization to discharge shall expire at midnight on February 28, 2018.

Revised April 24, 2013, and signed this day April 24, 2013.

for Charles Wakild, P.E., Director  
Division of Water Quality  
By the Authority of the Environmental Management Commission

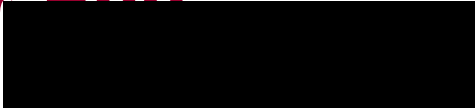
New expenses associated with more stringent regulatory requirements ...

- *Expanded in-stream sampling program*
- *Proactive program to detect pollution “hot spots”*
- *Dry weather inspections program*
- *Inspections of all major outfalls (36” of larger)*
- *Increased frequency of industrial inspections*
- *Other Phase II Stormwater quality requirements*



# Current Storm Water Fee

## 5-Year CIP



Year	Project Name	Estimated Cost
FY2015	Godfrey Outfall	398,220
	Ferncreek Norwood	112,350
	Miscellaneous (Work Order Driven)	150,000
	<b>Total</b>	<b>660,570</b>
FY2016	Roxie Avenue – Phase 1	1,087,800
	<b>Total</b>	<b>1,087,800</b>
FY2017	Spruce Street – Phase 2	740,000
	Dry Detention – Sycamore Dairy	245,500
	<b>Total</b>	<b>985,500</b>
FY2018	Infiltration Basin – Max Abbott	290,000
	Bonnie Doone – Area 2	557,550
	Miscellaneous (Work Order Driven)	50,000
	<b>Total</b>	<b>897,550</b>
FY2019	Regiment	420,000
	Kimberly Drainage Improvements	108,200
	Bonnie Doone – Area 11	69,300
	<b>Total</b>	<b>597,500</b>





# Proposed Storm Water Fee

## 5-Year CIP



Year	Project Name	Estimated Cost
FY2015	Bonnie Doone – Area 5	1,539,272
	Godfrey Outfall	398,220
	Ferncreek Norwood	112,350
	Miscellaneous (Work Order Driven)	150,000
	<b>Total</b>	<b>\$2,199,842</b>
FY2016	Roxie Avenue – Phase 1	1,087,800
	<b>Total</b>	<b>1,087,800</b>
FY2017	Spruce Street – Phase 2	740,000
	Dry Detention – Sycamore Dairy	245,500
	<b>Total</b>	<b>985,500</b>
FY2018	Infiltration Basin – Max Abbott	290,000
	Bonnie Doone – Area 2	557,550
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# Proposed Storm Water Fee

## 5-Year CIP



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	Bonnie Doone – Area 11	69,300
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